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ANNUAL REPORT...

Town of Ashland

New Hampshire



1978

Dates to Remember

January 1	Fiscal year begins
January 29	1st day for Candidates to declare
February 12	Last day for Candidates to declare
February 20	Hearing-Supervisors of Checklist 7-9 p.m.
March 3	Hearing-Supervisors of Checklist 2-4 p.m.
March 9	ANNUAL SCHOOL MEETING
March 12	ANNUAL TOWN MEETING
March 13	Election of School and Town Officials
April 1	All property, both real and personal, assess to owner this date
April 15	Last day to file inventory to be eligible to make claim to abatement RSA 77:14
April 15	Last day for Veterans to pay in full real and personal taxes to be eligible for exemption
April 15	Last day for qualified persons over 68 to apply for Elderly Property Tax Exemption
December 1	Unpaid real and personal taxes commence to draw interest at 9 percent
December 31	Fiscal year closes

Pleasure vehicles go on a staggered system renewable on birthday. Commercial vehicles changed as of April 1, 1978. For more information check with Town Clerk.

SELECTMEN'S MEETING: Monday evening at 7:00 p.m. in the Selectmen's Room at the Town Office Building, Highland Street.

COMMISSIONER'S MEETING: Monday evening at 7:00 p.m. in the Town Office, Highland Street.

SUPERVISOR'S MEETING: held at the Selectmen's Room at the Town Office Building, Highland Street.

PLANNING BOARD: 4th Tuesday of every month in the Selectmen's Room at the Town Office Building, Highland Street.

Annual Report of the Officers

of the

TOWN OF ASHLAND

For the Fiscal Year Ending December 31

1978

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A32
1978

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In Memorium



Robert L. Morse
1904 - 1978

Robert L. Morse was Assistant Chief of the Ashland Fire Department for over thirty years and served under three chiefs.

Mr. Morse served as Deputy Forest Fire Warden for over fifteen years.

He was a dedicated Fireman.

UNIVERSITY OF CALIFORNIA



LIBRARY

In Memorium



Harold A. Robinson
1920 - 1978

Harold A. Robinson was a volunteer member of Ashland Fire Department for many years. He also was employed by the Town of Ashland, N.H.

He was active in many organizations and community affairs.

Selectmen's Report

1978

The Board of Selectmen is pleased to submit the annual report for the year ending December 31, 1978.

The Board's weekly meetings are now Monday night, 7:00 p.m., at the Selectmen's Office.

The Campground and Beach areas were named the Edward N. Doggett Beach and Campground.

Through many sources of effort, outdoor lighting was installed at Ashland's Exit 24 on Interstate 93.

The Fire Department had a busy year, hosting the New Hampshire State Firemen's Association Convention, September 8-9, 1978. More fires were fought in 1978, with a large forest fire off I-93. The Fire Truck Committee has placed the order, with the selectmen's approval, for the new truck, and the chassis has been delivered. Full delivery is expected around May, 1979.

Willis Holland resigned as Road Agent, April 1, 1978, and Mark W. Ober was appointed in his stead.

Some of the major activities of the Highway Department this year were the TRA project on Owl Brook Road. North Ashland Road had new speed signs and line painting. The State of New Hampshire made a survey of all town bridges, and we were required to post six ton limit signs on two, the Winter Street and Collins Street Bridges. Recommendations for repairs of all bridges were also received.

A new approach for filling Sanitary Landfill tires to eliminate the expensive tire repairs was initiated this year and has proved satisfactory.

The Board this year has enjoyed a relationship of cooperation with the Chamber of Commerce. We also had a very successful 4th of July. This committee should be commended.

The Planning Board has been active this year with subdivisions and proposals, along with the Building Inspector issuing many permits.

The Board again placed their fuel oil requirements out for bid. The Municipal Building Committee formalized their study and plans for the new garage.

The Park and Recreation Commission was reorganized during the year, and a new position for a third full-time Police Officer was created.

The Old Dump property was placed out for bids, and is now taxable

property and the old Sanitary Truck was sold to the highest bidder. A new Sanitary Truck was purchased.

The road connecting River Street and Route 3 was named by the Board, Owl Brook Lane and the North Ashland Road was also officially named.

The Board also initiated a new method of borrowing Tax Anticipation Notes, and has had its bank invest these funds until needed, thereby earning interest and decreasing the net expense of interest on these notes.

Frederick F. White resigned his position as Selectman, July 4, 1978, and Roy McNeil was appointed until March, 1979.

We wish to thank everyone for their cooperation and assistance in making 1978 a successful year.

Harold V. Buckman
Travis F. Bradley
Roy F. McNeil
Board of Selectmen

Town Officials and Boards

1978

	Term Expires
Selectmen:	
Travis F. Bradley	1979
* Frederick F. White (Resigned 7-4-78)	1980
Harold V. Buckman	1981
Roy McNeil appointed until Town Meeting	1979
 Moderator:	
Glenn W. Bricker, M.D. (Biennial)	1980
Assistant: William Beaton	1979
 Town Clerk:	
Marion K. Merrill	1981
Assistant: Marjorie Davie	1979
 Town Treasurer:	
Gloria R. Gammons	1979
 Town Trustees:	
John Reever	1979
* Travis F. Bradley (Resigned 3-15-78)	1980
Richard Ogden	1981
Edward Dupuis appointed until Town Meeting	1979
 Library Trustees:	
Grace Marcroft	1979
Anita Gray	1980
Lorraine Marsh	1981
 Budget Committee:	
Richard Ash	1979
Neale Bavis	1979
Arline Wilson	1979
Raymond Buckley	1979
J. Carlton Beard	1979
Ann Marie Reever	1979
Carlton Abear	1980
* Travis Bradley (Resigned 3-15-78)	1980
Edward A. Brown	1980
Daniel Preece (Resigned)	1980
Dorothy Dupuis	1979

Albert Blake	1981
Peter Gray	1981
John Hughes	1981
Patricia Tucker (School Board Ex-Officio)	1979
Travis Bradley (Selectman Ex-Officio)	1979

Utility Commissioners :

Kendall L. Hughes	1979
Lawson W. Glidden, Jr.	1980
Thomas W. Glidden	1981

Fire Ward

Carlton Abear	1979
Albert P. Blake	1980
Henry C. Bates	1981

Supervisors of the Checklist:

Joan Doggett.	1980
Louise Brock	1982
Brice Buckman	1984

Overseer Of Welfare:

Mary Murdock	1979
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Tax Collector:

Arlene L. Mills	1981
Deputy: Joyce M. Bavis	1979

APPOINTED OFFICIALS

Fire Chief	Norman Lyford
Assistant Fire Chief	Harold Avery 1st Deputy
	* Steven Burrows 2nd Deputy
	resigned Oct. 78
Supt. Water and Sanitary Depts.	Wayne L. Hughes
Supt. Electric Dept.	Thomas Marsh
Highway Agent	Willis H. Holland
	resigned April 1, 1978
	Mark W. Ober
	appointed April 24, 1978
Health Officer	
David Ruell	1979
Scribner Memorial Trustees:	
Christopher Luff	1979
Robert Zock	1980
Planning Board:	
* Clayton J. Schenk (Resigned 6-2-78)	1979

Nancy Kydd	1980
John Hughes	1981
* * Roy McNeil (Resigned 7-12-78)	1981
James Rollins	1982
Richard Folsom	1983
*** Frederick F. White (Selectman Ex-Officio Resigned 7-4-78)	1979
*** William Beaton (Alternate Member)	1979
* **** David Ruell (Alternate Member)	1980
* William Beaton appointed to fill vacancy created by Clayton Schenk until 1979	
** David Ruell appointed to fill vacancy by Roy McNeil until 1981	
* *** Michael Hunter appointed as alternate member replacing William Beaton until 1979	
**** Richard O'Brian appointed as alternate member replacing David Ruell until 1980	
*** Harold V. Buckman appointed as Selectman Ex-Officio replacing Frederick F. White	
Recreation Commission:	
Roland Morrell	1979
* James Dalley (Resigned 7-20-78)	1979
** Grace Crowley (Resigned 9-14-78)	1980
*** Harold J. Proulx (Resigned 8-23-78)	1980
**** James Rollins (Resigned 9-14-78)	1981
* Shelia Page appointed to fill vacancy created by James Dalley until 1979	
** Bette Fields appointed to fill vacancy created by Grace Crowley until 1980	
*** Lothrop Forbush appointed to fill vacancy created by Harold Proulx until 1980	
**** Donald Gilmore appointed to fill vacancy created by James Rollins until 1981	
Ashland Historical Committee:	
John R. Smith	1979
Ruth Russell	1980
Mary Ruell	1980
Russell Yeaton	1981
Pemi-Baker Home Health :	
Louise Brock	
Alternate: Jean Lee	
Civil Defense Director:	
Ernest B. Holt	
Lakes Region Planning Commission:	
John Hughes	1980
Nancy Kydd	1980

Roy McNeil (Selectman Ex-Officio)
Richard Folsom (Alternate)

1979

POLICE DEPARTMENT

Chief

Ernest A. Paquette

Sergeant

Kenneth R. Guyotte

Patrolman

Daniel P. Duguay

Special Police Officers

Robert F. Berry 1979

Paul J. Holt, Sr. 1979

Merlond McLoud, Sr. 1979

Francis McNamara 1979

Roland McNeil 1979

Elmer Marsh 1979

Peter Gray (Sanitary Landfill area only) 1979

Elderly Exemption Study—Committee:

Raymond Buckley

Beverly Gillespy

Mary Ruell

Municipal Building Study Committee

William Beaton (Appointed)

Edward Dupuis (Appointed)

John Hughes (Appointed)

James Rollins (Appointed)

Thomas Samyn (Appointed)

Travis F. Bradley (Selectman Representative)

Lawson W. Glidden, Jr. (Utility Commissioner Representative)

Wayne L. Hughes (Water Department Representative)

Thomas Marsh (Electric Department Representative)

Mark W. Ober (Highway Department Representative)

Record of Annual Town Meeting

March 14, 1978

There were 1051 regular town ballots and 63 absentee ballots received and accounted for and 426 regular ballots cast and 14 absentee ballots cast. The number of registered voters is 943.

At 9:00 A.M. the meeting was called to order by Dr. Glenn W. Bricker, Moderator. The motion was made, seconded and so voted that the polls close at 6:00 P.M. A motion was made, seconded and so voted that we dispense with the reading of the articles of the Warrant until 7:00 P.M.

The meeting commenced at 7:49 P.M. following the count of ballots. The Moderator explained that the delay was due to a new State Election Law requiring that the ballots be counted immediately after the polls closed.

A motion was made, seconded and so voted that we postpone reading of the entire warrant and read each article as it is taken up.

The motion was made, seconded and so voted to table Article II and Article III until the rest of the business had been acted on.

ARTICLE I. To choose all necessary Town Officers for the year ensuing.

The result per written ballot was as follows:

Moderator for two years

(Vote for one)

Glenn W. Bricker (Write-in) 134

Selectman for three years

(Vote for one)

Harold V. Buckman 237

Bruce A. Leonard 171

Selectman for one year

(Vote for one)

Travis F. Bradley 171

Gary P. Fouts 70

James H. Rollins 168

Treasurer for one year

(Vote for one)

Gloria R. Gammons 386

Town Clerk for three years (Vote for one)	
Marion K. Merrill	369
Budget Committee for three years (Vote for four)	
Albert P. Blake	294
Peter M. Gray	272
John C. Hughes	265
Jeanette Stewart (write in)	22
Budget Committee for one year (Vote for two)	
Raymond C. Buckley, II	267
Supervisor of Check List for six years (Vote for one)	
Brice B. Buckman	341
Library Trustee for three years (Vote for one)	
Lorraine Marsh	381
Town Trustee for three years (Vote for one)	
Richard E. Ogden	342
Fire Ward for three years (Vote for one)	
Henry C. Bates	296
Robert Duclos (Write-in)	75
Tax Collector for three years (Vote for one)	
Arlene L. Mills	384
Utility Commissioner for three years (Vote for one)	
Thomas W. Glidden	350
Overseer of the Poor for one year (Vote for one)	
Beverly C. Gillespy	166
Mary R. Murdock	216

To see if the People of the Town of Ashland by this ballot wish to notify the Public Utilities Commission of their opposition to Public Service Company's construction work in progress (CWIP) charge to finance the construction of the Seabrook Nuclear Power Plant.

167 Opposed to construction work in progress (CWIP) charge.

126 Not opposed to construction work in progress (CWIP) charge.

ARTICLE 2. To raise such sums of money as may be deemed necessary to defray town charges for the ensuing year and make appropriations of the same.

It was moved, seconded and so voted to raise and appropriate the sum of \$1,254,212.42 to defray town charges for the ensuing year.

ARTICLE 3. To see if the Town will vote to accept the Town Budget as submitted by the Budget Committee and pass any vote in relation thereto.

The motion was made by Patricia Tucker to accept a total budget of \$1,249,212.42 and amended by Joyce Bavis to read \$1,254,212.42. Moved, Seconded and so voted.

ARTICLE 4. To see if the Town will vote to raise and appropriate the sum of \$392.87 for Town Road Aid. (State to contribute \$2,619.13) (Recommended by the Budget Committee). Moved, Seconded and so voted.

ARTICLE 5. To see if the Town will vote to appropriate and authorize the withdrawal from the Revenue Sharing Fund established under the provisions of the State and Local Assistance Act of 1972, for use as set-offs against budgeted appropriations for the following specific purposes and in amounts indicated herewith or take any other action thereon: (Recommended by the Budget Committee)

Appropriation:

Police	\$9,333.00
Fire	9,333.00
Highway	9,333.00

Moved, seconded and so voted.

ARTICLE 6. To see if the Town will vote to appropriate and authorize the withdrawal from the Antirecession Assistance Fund established under the provisions of the State and Local Public Works Employment Act of 1976, for use as set-offs against budgeted appropriations for the following specific purposes and in the amount indicated herewith or take any other action thereon: (Recommended by the Budget Committee).

Appropriation:

TOX Clerical	\$2,600.00
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Moved, seconded and so voted.

ARTICLE 7. To see if the Town will vote to appropriate and authorize the withdrawal from the Revenue Sharing Fund established

under the provisions of the State and Local Assistance Act of 1972 as amended the sum of \$2,000.00 to be used by the Beach-Booster Association for fireworks and operating costs for the 1978 July 4th celebration. (Petitioned by ten or more legal voters). (Recommended by the Budget Committee).

Moved, seconded and so voted.

ARTICLE 8. To see if the Town will vote to authorize the Selectmen to make preapplication and application for and to accept, on behalf of the Town, any or all Federal, State and-or other gifts including grants from the Community Development Block Grant Program and to expend such funds.

Moved, seconded and so voted.

ARTICLE 9. "Shall we adopt the provisions of RSA 72:43-B and 43-C for Expanded Exemptions on Real Estate which provides for a resident 65 years of age up to 75, a \$5,000 exemption; a resident 75 years of age up to 80, a \$10,000 exemption; a resident 80 years of age or older a \$20,000 exemption. Provided that the resident owns the real estate individually or jointly with another, or his spouse with whom he has been living at least 5 years as man and wife; said resident had a net income of less than \$7,000, or combined income with spouse of less than \$9,000; and owns assets of any kind tangible or intangible, less bona fide encumbrances, not in excess of \$50,000." (Petitioned by ten or more legal voters). (Without recommendation of the Budget Committee).

Moved, seconded - Defeated

Under ARTICLE 22, Mary Ruell made a motion that a study committee be set up to study ARTICLE 9 problems.

Moved, seconded and so voted as amended.

AMENDMENT 1. The committee to see what effect passage of the article would have on our tax rate and report the same at the next town meeting.

Moved, seconded and so voted.

AMENDMENT 2. The committee to be comprised of 5 members appointed by the moderator.

Moved, seconded and so voted.

Appointed by the Moderator were:

- Beverly Gillespy
- Raymond Buckley
- Mary Ruell

ARTICLE 10. To see if the people of the Town of Ashland by this ballot wish to notify the Public Utilities Commission of their opposition to Public Service Company's construction work in progress (CWIP) charge to finance the construction of the Seabrook Nuclear Power Plant. This article will appear on the printed ballot. (Petitioned by 10 or more legal voters).

Results:

Opposed to charge	167
Not opposed to charge	126

ARTICLE 11. To see if the Town will vote in favor of the following amendments to the Town of Ashland Environmental Ordinance:

Off-Street Loading and Parking

Adequate off-street loading and parking shall be provided for all newly constructed building or new building additions in accordance with the following minimum standards.

1. All new construction of institutional, commercial or industrial uses requiring off-street loading facilities shall provide such facilities so that delivery vehicles are parked outside of the street right-of-way.

2. All proposed new development shall provide for adequate off-street parking spaces in accordance with the following standards. A single parking space is defined as being 200 square feet in area and having adequate area for maneuvering.

a. Residential Use - 2 spaces for each family unit.

b. Hotel, Motel, Tourist Accommodation, Lodging Unit - 1 space for each unit.

c. Commercial and Industrial - 1 space for each three anticipated patrons and-or employees on the premises at any one time.

d. Public Assembly - Any church, theatre, hall, auditorium, restaurant, provisions for at least 1 space for every four seats anticipated.

Moved, seconded and so voted after a question and answer period.

ARTICLE 12. To see if the Town will authorize the purchase of a new Fire Truck at a total cost of \$60,000; the borrowing by the Selectmen by notes to be repaid in one year, of a sum not to exceed \$8,000 to be applied to the cost of the new fire truck; and the application to the cost of the new fire truck of funds drawn from the Capital Reserve fund amounting to \$52,000. (Recommended by the Budget Committee).

Moved, seconded and so voted following an explanation that passage of this article would not mean an increase in our tax rate.

ARTICLE 13. To see if the Town will vote to raise and appropriate the sum of \$650.00 to update the Ashland Property Tax Maps. (Recommended by the Budget Committee).

Moved, seconded and so voted.

ARTICLE 14. To see if the Town will vote to authorize the Selectmen to sell the old Town Dump property as surveyed to the highest bidder for not less than \$1,500.00. (Recommended by the Budget Committee).

Moved, seconded and so voted.

ARTICLE 15. To see if the Town will vote to change that portion of the road known as the MacDonald Road from Highland Street on to the end now classified as a Class 5 to a Class 6 road. Pursuant to N. H. RSA 238:1. (Recommended by the Budget Committee).

Moved, seconded and so voted.

ARTICLE 16. To see if the Town will vote to authorize the Selectmen to purchase 3.5 acres of Boston & Maine land, now owned by the State of New Hampshire, for the purpose of expansion of the electric substation and municipal buildings, and raise and appropriate the sum of \$1,500.00 for said purpose. (Recommended by the Budget Committee),

Moved, seconded and so voted.

ARTICLE 17. To see if the Town will vote to raise and appropriate the sum of \$10,000.00 per year to establish a Capital Reserve Fund for future purchase of a Highway Loader, pursuant to N. H. RSA 35:1. (Recommended by the Budget Committee).

Moved and seconded.

An amendment to decrease the amount to \$5,000 was defeated. The question was moved and a standing vote was declared in the affirmative.

ARTICLE 18. To see if the Town will vote to authorize the Selectmen to name the Ashland Campground and Beach Area - Edward N. Doggett Beach and Campground. (Recommended by the Budget Committee).

This article was moved, seconded and then amended to read as follows:

To see if the Town will vote to authorize the Selectmen to name the Ashland Campground and Beach Area - Edward N. Doggett Beach and Campground and to raise the sum of \$200 for the purchase of a bronze plaque to be placed in a suitable location at the campground.

Moved, seconded and so voted.

ARTICLE 19. To see if the Town will vote to raise and appropriate the sum of \$10,000.00 per year to establish a Capital Reserve Fund for a future building for a Municipal Garage, pursuant to N. H. RSA 35:1. (Recommended by the Budget Committee).

Moved, seconded and defeated.

A motion was made, seconded and so voted that a study committee be appointed to bring in recommendations to next town meeting.

Appointed by the Moderator, Glenn W. Bricker, were:

James Rollins
Thomas Samyn
William Beaton
Edward Dupuis
John Hughes

ARTICLE 20. To see if the Town will vote to authorize the Selectmen to sell tax acquired property and any other surplus equipment valued at \$1,000.00 or under. (Recommended by the Budget Committee).

Moved, seconded and so voted.

ARTICLE 21. To see if the Town will vote to authorize the Selectmen to borrow in anticipation of taxes.

Moved, seconded and so voted.

ARTICLE 22. To transact any other business which may legally come before the meeting.

(a) Dr. Glenn W. Bricker, Moderator, noted that the new election laws would indicate that the Selectmen should set a different time or date for the next Town Meeting which would provide for the best interest of the people.

(b) Patricia Heinz made the motion, seconded by Harold Buckman, that we thank Joyce Bavis for a fine job done as interim Selectman and the people gave an enthusiastic response by standing and clapping.

Meeting adjourned.

Respectfully submitted,

Marion K. Merrill
Town Clerk

TOWN WARRANT — 1979

The State of New Hampshire

To the Inhabitants of the Town of Ashland in the county of Grafton in said State, qualified to vote in Town affairs.

You are hereby notified to meet at the Ashland Gymnasium in said Town on Monday, March 12, 1979 at 7 o'clock in the evening to act upon the following articles.

Notice: Town Officers to be elected at the General Town and School Election to be held at the Ashland Fire Station beginning at 9:00 a.m. on Tuesday, March 13, 1979.

Article 1. To raise such sums of money as may be deemed necessary to defray town charges for the ensuing year and make appropriations of the same.

Article 2. To see if the Town will vote to accept the Town Budget as submitted by the Budget Committee and pass any vote in relation thereto.

Article 3. To see if the Town will vote to raise and appropriate the sum of \$466.62 for Town Road Aid. (State to contribute \$2,977.49). (Recommended by the Budget Committee).

Article 4. To see if the Town will vote to appropriate and authorize the withdrawal from the Revenue Sharing Fund established under the provisions of the State and Local Assistance Act of 1972, for use as set-offs against budgeted appropriations for the following specific purposes and in amounts indicated herewith or take any other action thereon: (Recommended by the Budget Committee).

Appropriation:

Police	\$8167.00
Fire	8167.00
Highway	8166.00

Article 5. To see if the Town will vote to appropriate and authorize the withdrawal from the Anti Recession Assistance Fund established under the provisions of the State and Local Public Works Employment Act of 1976, for use as set-offs against budgeted appropriation for the following specific purposes and in the amount indicated herewith or take any

further action thereon: (Recommended by the Budget Committee).

Appropriation:

TOX Clerical

\$500.00

Article 6. To see if the Town will vote to authorize the Selectmen to make preapplication and application for and to accept, on behalf of the Town, any or all Federal State and or other gifts including grants from the Community Development Block Grant program, and to expend such funds.

Article 7. To see if the Town will vote to raise and appropriate the sum of \$1700.00 to finish updating the Ashland Property Tax Maps. (Recommended by the Budget Committee.)

Article 8. To see if the Town will raise and appropriate the sum of \$17,500.00 as the Town's share of the cost of rehabilitating the Winter Street Bridge over Squam River provided the State of New Hampshire contributes one-half of the cost of repairs. (Not recommended by the Budget Committee.)

Article 9. To see if the Town will vote to authorize the Selectmen to purchase 3.5 acres of Boston & Maine land, now owned by Boston & Maine, for the purpose of expansion of the electric substation and construction of a municipal building and to raise and appropriate the sum of \$15,000.00 for said purpose. (Recommended by the Budget Committee.)

Article 10. To see if the Town will authorize the building of a new Municipal Garage at a total cost of \$160,000.00; the raising by taxation this year of a sum not to exceed \$40,000.00; the borrowing by the Selectmen by notes to be repaid over a period of not more than three years of a sum not to exceed \$120,000.00 to be applied to the cost of the new building; and the application to the cost of the new building of funds from the Electric and Water Departments. (Recommended by the Budget Committee.)

Article 11. Resolved: If the construction of the new Town Garage is approved, that the land occupied by the present garage remain in town ownership and be reserved for a municipal parking area. (Petitioned by ten or more legal voters.)

Article 12. To see if the Town will vote to authorize the Selectmen to withdraw from Capital Reserve Fund the amount of \$9193.02, plus the interest through March, 1979, from Electric Reconstruction Funds, closing this account; transferring this amount to the Ashland Electric Department for use toward reconstruction of their lines. (Recommended by the Budget Committee.)

Article 13. To see if the Town will vote to authorize the Selectmen to withdraw from Capital Reserve Fund the amount of \$5245.00, plus the interest through March, 1979, from Water Reconstruction Funds, closing this account; transferring this amount to the Ashland Water Department for use toward reconstruction of their water mains and source of

supply. (Recommended by the Budget Committee.)

Article 14. To see if the Town will vote to authorize the Selectmen to withdraw from Capital Reserve Fund the amount of \$18,828.00 for the purpose of purchasing a new Highway truck. (Recommended by the Budget Committee.)

Article 15. To see if the Town will vote to authorize the Selectmen to withdraw from the Capital Reserve Fund the amount of \$12,000.00 from the interest portion only, from Reconstruction of Sanitary Mains and Manholes; transferring this amount to the Ashland Sanitary Department for the purpose of reconstruction of Sanitary Mains and Manholes. (Recommended by the Budget Committee.)

Article 16. To see if the Town will vote to amend the following Housing resolution voted Town Meeting, 1976, Article 20, as follows:

WHEREAS, that there continues to exist within the State a serious shortage of safe and sanitary dwelling accommodations at rents which elderly and low income persons can afford, and that such persons are forced to occupy sub-standard dwelling accommodations; and

WHEREAS, the General Court of the State of New Hampshire has enacted Chapter 204-A of the New Hampshire Revised Statutes Annotated establishing the New Hampshire Housing Commission; and

WHEREAS, RSA 204-A:9 provides that in a municipality where no local housing authority operating, the Commission shall not operate without the consent of the governing body of a municipality; and

WHEREAS, under the provisions of Section 8 of the U.S. Housing Act of 1937, as amended, the United States of America, acting through the Secretary of Housing and Urban Development, is authorized to enter into annual contributions contracts with public housing agencies pursuant to which such agencies may enter into contracts to make assistance payments to owners:

NOW, THEREFORE, be it resolved by the 1 - Town Meeting of the 2 - Town of Ashland as follows:

That the New Hampshire Housing Commission be and is authorized to operate in 2 - The Town of Ashland,

That said New Hampshire Housing Commission is authorized to sponsor a project, under Section 8 of the U.S. Housing Act of 1937, as amended, for any of the following dwelling accommodations or a combination thereof; (a) existing standard housing, 30 dwelling units; (b) rehabilitated housing, 10 dwelling units; (c) new constructed housing, 10 dwelling units; the total amount of the foregoing not to exceed 50 dwelling units. The total number of dwelling units authorized by this and all previous authorizations shall not exceed 50 dwelling units.

Article 17. To see if the Town will authorize the reconstruction and equipping of a new Town Office at a total cost of \$50,000.00; the raising by

taxation this year of a sum not to exceed \$12,500.00; the borrowing by the Selectmen by notes to be repaid over a period of not more than three years of a sum not to exceed \$37,500.00; to be applied to the cost of the reconstruction. (Not recommended by the Budget Committee.)

Article 18. To see if the Town will vote to authorize the Selectmen to enter into a mutual agreement with the Town of Waterville Valley, N.H. to use the Sanitary Landfill Dump for a yearly fee of not less than \$10,000.00 per year. In addition, in the event Waterville Valley should haul into the Sanitary Landfill Dump an amount over 150 ton per year, there would be an additional charge of \$1.50 per ton thereafter. This agreement will run for a period of three years from the date of acceptance. The Waste is to be strictly limited to household refuse.

Article 19. To see if the Town will vote to authorize the Selectmen to withdraw from Capital Reserve fund the sum of \$3,000.00 for the purpose of equipping the new Fire Truck. (Recommended by Budget Committee.)

Article 20. To see if the Town will vote to authorize the Selectmen to sell tax acquired property and any other surplus equipment valued at \$1,500 or under.

Article 21. To see if the Town will vote to raise and appropriate the sum of \$5,000.00 per year to establish a Capital Reserve fund for future Parks & Recreation Reconstruction and Improvement, pursuant to N.H. RSA 35:1. (Recommended by Budget Committee.)

Article 22. To see if the Town will authorize the Road Agent to expend such sums of money as shall be necessary to bring High Street to such standards as will enable him to maintain it in a proper manner which would make it accessible to the residents thereof; to enable the Town to provide adequate fire protection, and to permit access by other emergency services during the winter months to dwellings there on.

This would include the installation of proper drainage facilities to take care of the natural run-off, and to reduce the grade by three to four feet at its highest point and along the straightaway. (Petitioned by ten or more legal voters.)

Article 23. To see if the Town will vote to raise and appropriate \$5,861.83 for the use of construction or reconstruction of Class IV and V Highways - Owl Brook Road. (State to contribute \$5,861.83 from Additional Highway Subsidy.) (Recommended by the Budget Committee.)

Article 24. To see if the Town will vote to elect the Highway Agent for a term of one (1) year commencing 1980 and continue to elect the Highway Agent each year thereafter. (Petitioned by ten or more legal voters.)

Article 25. Should the Town of Ashland prohibit transportation of and storage within the town of nuclear fuel, waste products, and all non-medical radioactive materials? (Petitioned by ten or more legal voters.)

Article 26. To see if the Town will vote to authorize the Selectmen to

borrow in anticipation of taxes.

Article 27. To transact any other business which may legally come before said meeting.

Given under our hands and seal, this 20th day of February in the year of our Lord nineteen hundred and seventy-nine.

HAROLD V. BUCKMAN
TRAVIS F. BRADLEY
ROY F. McNEIL
Selectmen, Ashland, N.H.

A true copy of Warrant, Attest:

HAROLD V. BUCKMAN
TRAVIS F. BRADLEY
ROY F. McNEIL
Selectmen, Ashland, N.H.

TOWN WARRANT — 1979

State of New Hampshire

To the Inhabitants of the Town of Ashland in the County of Grafton and State of New Hampshire, qualified to vote upon Town affairs.

You are hereby notified to meet at the Ashland Fire Station in said Town on the thirteenth day of March, 1979, at 9 o'clock in the forenoon to vote for town officers:

Article 1. To choose all necessary Town Officers for the year ensuing.

Given under our hands and seal, 20th day of February in the year of our Lord nineteen hundred and seventy-nine.

HAROLD V. BUCKMAN
TRAVIS F. BRADLEY
ROY F. McNEIL
Selectmen, Ashland, N.H.

A true copy of Warrant, Attest:

HAROLD V. BUCKMAN
TRAVIS F. BRADLEY
ROY F. McNEIL
Selectmen, Ashland, N.H.

Budget For 1979

Estimates of Revenues and Expenditures for the Ensuing
Year January 1, 1979 to December 31, 1979

Compared with

Estimated and Actual Revenue, Appropriations and Expenditures
of the Previous Year January 1, 1978 to December 31, 1978

	Appropriations Previous Year 1978	Appropriations Recommended by Budget Committee 1979	Submitted Without Recommendation by Budget Committee
<i>PURPOSES OF APPROPRIATION</i>			
<i>General Government:</i>			
Town officers' salaries	\$ 7,150.00	\$ 8,225.00	
Town officers' expenses	16,375.00	19,210.00	
Election & Registration expenses	1,480.00	545.00	
Town Hall, other bldgs. and Town clock	7,275.00	6,075.00	
Reappraisal of property	1,000.00	2,000.00	
Tax Map	650.00	1,700.00	
<i>Protection of Persons & Property:</i>			
Police department	41,310.00	52,510.00	
Fire dept., inc. forest fires	25,510.00	32,043.00	
Care of trees	250.00	250.00	
Planning and Zoning	550.00	650.00	
Insurance	13,500.00	23,800.00	
Civil Defense	200.00	200.00	
<i>Health Department:</i>			
Health Dept., Hosp., Ambulance	8,774.60	8,208.70	
Vital Statistics	100.00	100.00	
Town Dump, Garbage Removal	8,745.00	15,809.00	
<i>Highways & Bridges:</i>			
Town Road Aid	392.87	466.62	
Town Maintenance, Summer Oiling	6,000.00	6,500.00	
Street Lighting	15,320.00	15,400.00	
General Exp. of Highway Dept.	63,529.43	67,440.00	
Add. Highway Subsidy Owl Brook Road		5,861.83	
Street Signs	300.00		
<i>Libraries:</i>			
Library	4,500.00	4,500.00	
<i>Public Welfare:</i>			
Town poor	3,000.00	3,000.00	
Old Age Asst., Sen. Citizens Asst.	6,000.00	7,700.00	

<i>Patriotic Purposes:</i>		
Memorial Day, etc.	2,275.00	775.00
<i>Recreation:</i>		
Parks & Playground	15,086.50	23,314.00
<i>Public Services Enterprises:</i>		
Municipal Sewer Dept.	86,075.00	133,525.00
Municipal Water Dept.	53,650.00	102,325.00
Municipal Electric Dept.	658,800.00	902,250.00
Cemeteries	150.00	150.00
<i>Unclassified:</i>		
Damages and Legal expenses	1,100.00	2,700.00
Advertising & Regional Ass'ns.	1,095.13	1,117.13
Employees' Ret. & Soc. Sec.	6,200.00	7,100.00
<i>Debt Service:</i>		
Principal-long term notes & bonds	60,000.00	45,000.00
Interest-long term notes & bonds	34,368.89	32,208.89
Interest on temporary loans	6,500.00	9,500.00
<i>Capital Outlay:</i>		
New Fire truck	8,000.00	
W-D Cap.Res.New Fire Truck	52,000.00	3,000.00
W-D Cap.Res.Highway truck		18,828.00
New Municipal Garage		160,000.00
Land	1,500.00	15,000.00
<i>Payment to Capital Reserve</i>		
Highway Equipment	5,000.00	7,200.00
Sanitary Landfill Equipment	7,500.00	8,795.60
Fire Alarm System	3,000.00	3,000.00
Highway loader	10,000.00	10,000.00
Parks Recon. & Improvement		5,000.00
Fire truck	10,000.00	
TOTAL APPROPRIATIONS	\$1,254,212.42	\$1,772,982.77

	Estimated Revenue Previous Year 1978	Actual Revenue Previous Year 1978	Estimated Revenue Ensuing Year 1979
<i>SOURCES OF REVENUE</i>			
<i>From Local Taxes:</i>			
Resident Taxes	11,000.00	10,940.00	10,950.00
National Bank Stock Taxes	20.00	102.25	75.00
Yield Taxes	1,500.00	2,005.27	385.00
Interest on Delinquent Taxes	10,000.00	12,079.45	11,000.00
Resident Tax Penalties		66.00	60.00
Inventory Penalties		125.34	50.00
<i>From State</i>			
Meals and Rooms Tax	13,000.00	15,586.22	15,000.00

Interest and Dividends Tax	9,000.00	14,355.66	13,000.00
Savings Bank Tax	3,500.00	4,142.87	4,000.00
Highway Subsidy	9,102.44	9,102.44	9,041.05
State Aid Water Poll.Proj.	39,359.00	39,359.00	38,402.00
Reimb. a-c State-Fed.			
Forest Land		49.32	
Reimb. a-c Fighting Forest Fires	50.00	82.00	50.00
Reimb. a-c Road Toll Refund	1,000.00	1,152.42	1,000.00
Add. Highway Subsidy	5,206.03	5,049.95	5,861.83
CETA Prog.-Crime Comm.-Parks	750.00	2,422.80	50.00
<i>From Local Sources, Except Taxes:</i>			
Motor Vehicle Permits Fees	23,000.00	34,403.20	25,000.00
Dog Licenses	450.00	1,045.45	1,000.00
Bus. Licenses, Permits & Fees	700.00	1,903.10	1,500.00
Fines & Forfeits, Municipal &			
District Court	50.00	112.00	75.00
Rent of Town Property	1.00	58.00	20.00
Income from Departments	14,350.00	19,016.62	20,620.60
Income from Sewer Department	86,075.00	67,675.22	133,525.00
Income from Water Department	53,650.00	26,731.24	102,325.00
Income from Electric Dept.	658,800.00	594,358.15	902,250.00
Surplus	8,000.00	7,530.00	8,000.00
In Lieu of taxes	24,600.00	23,100.00	23,100.00
Land-Building-Elec.Dept.			16,500.00
Land-Building-Water Dept.			5,000.00
Sale of Town Property	1,800.00	18,579.67	
Int.Earned-Tax Anticipation Notes			4,500.00
<i>Receipts Other Than</i>			
<i> Current Revenue:</i>			
Proceeds of Bonds and Long			
Term Notes	8,000.00		120,000.00
Withdrawal from Capital Reserve	52,000.00	52,000.00	21,828.00
Revenue Sharing Fund	29,999.00	29,999.00	24,500.00
Anti Recession Fund	2,600.00	2,600.00	500.00
TOTAL REVENUES	\$1,067,562.47	\$995,732.64	\$1,519,168.48

Travis F. Bradley
 Peter M. Gray, Sr.
 John C. Hughes
 Ann Marie Reeve
 Neale H. Bavis
 Arline E. Wilson
 Dorothy E. Dupuis
 Albert P. Blake
 Edward A. Brown
 Richard D. Ash
 Carl Abear

Summary Of Inventory

Description of Property	Gross Valuation
Land	\$ 5,639,596.00
Buildings	8,668,320.00
Factory Buildings	862,600.00
Public Utilities (Electric)	518,250.00
House Trailers, Mobile Homes	425,011.00
Boats and Launches	191,540.00
Total Valuation Before Exemptions Allowed	\$ 16,305,317.00
Elderly Exemptions (67)	\$330,468.00
Total Exemptions Allowed	330,468.00
Net Valuations on which tax rate is computed	\$ 15,974,849.00

Statement of Appropriations and Taxes Assessed

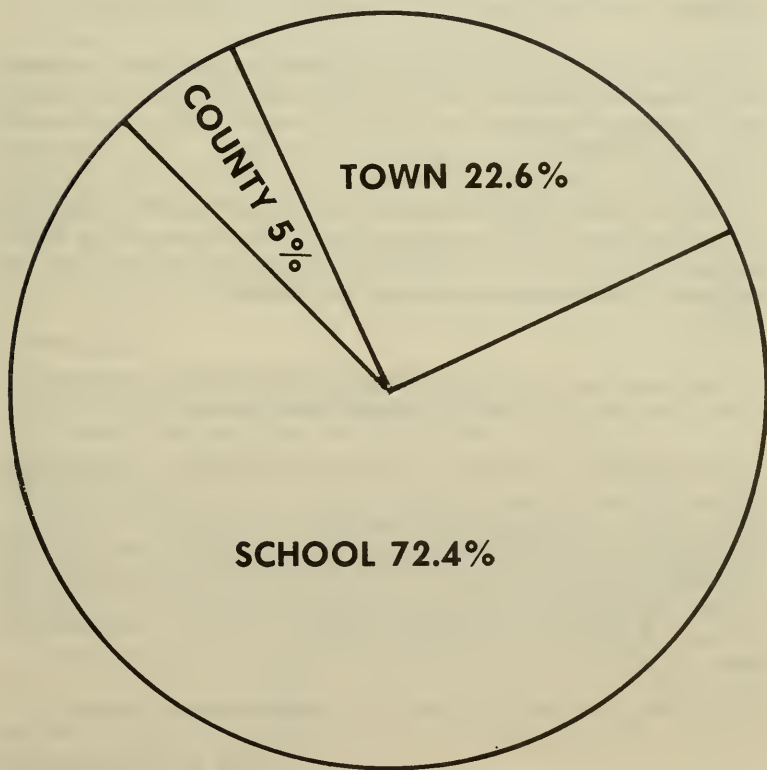
Appropriations:

Town Officers' Salaries	\$ 7,150.00
Town Officers' Expenses	16,375.00
Election and Registration Expenses	1,480.00
Town Hall and Other Buildings Expenses	7,275.00
Reappraisal of Property	1,000.00
Tax Map	650.00
Land	1,500.00
Street Signs	300.00
Police Department	41,310.00
Fire Department, Inc. Forest Fires	25,510.00
Blister, Rust And Care of Trees	250.00
Planning and Zoning	550.00
Insurance	13,500.00
Civil Defense	200.00
Health Department \$3729.00, Ambulance \$5045.60	8,775.00
Vital Statistics	100.00
Town Dump and Garbage Removal	8,745.00
Town Road Aid	393.00
Town Maintenance	69,529.00
Street Lighting	15,320.00
Library	4,500.00
Town Poor	3,000.00
Old Age Assistance	6,000.00
Patriotic Purposes (Memorial Day, etc)	2,275.00
Recreation (Parks & Playground, etc)	15,087.00
Municipal Sewer Department	86,075.00
Municipal Water Department	53,650.00
Municipal Electric Department	658,800.00
Cemetries	150.00
Damages and Legal Expenses	1,100.00
Advertising and Regional Associations	1,095.00
Employees' Retirement and Social Security	6,200.00
Principal-Long Term Notes & Bonds	60,000.00
Interest-Long Term Notes & Bonds	40,868.00
Capital Outlay	
Fire Department Truck	60,000.00
Payments to Capital Reserve	
Highway Equipment	5,000.00
Sanitary Landfill Equipment	7,500.00
Fire Truck	10,000.00
Fire Alarm System	3,000.00
Highway Loader	10,000.00
Total Town Appropriations	\$ 1,254,212.00

Estimated Revenues and Credits :

Resident Taxes		\$	11,030.00
National Bank Stock Taxes			60.00
Yield Taxes			1,671.00
Interest on Delinquent Taxes			10,100.00
Resident Tax Penalties			47.00
Meals and Rooms Tax			11,788.00
Interest and Dividends Tax			14,356.00
Savings Bank Tax			4,143.00
Highway Subsidy			9,102.00
State Aid Water Pollution Projects			39,359.00
Reimbursement a-c State Federal Forest Land			49.00
Reimbursement a-c Fighting Forest Fires			75.00
Reimbursement a-c Road Toll Refund			1,000.00
Additional Highway Subsidy			5,206.00
Crime Commission			750.00
Dog Licenses			1,000.00
Business License, Permits and Filing Fees			1,000.00
Fines & Forfeits, Municipal & District Courts			70.00
Rent of Town Property			8.00
Income from Departments (In lieu of taxes 24,600)			38,050.00
Income from Sewer Department			86,075.00
Income from Water Department			53,650.00
Income from Electric Department			658,800.00
Motor Vehicle Permits Fees			23,000.00
Surplus			17,000.00
Sale of Town Property			17,879.00
Withdrawals from Capital Reserve Funds			52,000.00
Revenue Sharing Funds			29,999.00
Anti Recession Funds			2,600.00
			<hr/>
Total Revenue and Credits		\$	1,089,867.00
Net Town Appropriations	\$	164,345.00	
Net School Appropriations		529,912.00	
County Tax Assessments		35,266.00	
			<hr/>
Total of Town, School and County		\$	729,523.00
Less: Business Profits Tax	\$	107,157.00	
Add: War Service Tax Credits		7,500.00	
Add: Overlay		7,530.00	
			<hr/>
Property Taxes to be Raised		\$	637,396.00
TAX RATE-\$3.99			
Unit of Government			Rates
Municipal		\$.90
County			.20
School			2.89
			<hr/>
			3.99

Where Your Tax Dollar Goes



TAX RATE—\$3.99

TOWN OF ASHLAND

AUDITOR'S OPINION

June 27, 1978

We have examined and audited the accounts and records of the Town of Ashland, New Hampshire for the fiscal year ended December 31, 1977.

Our examination was made in accordance with generally accepted auditing standards and accordingly, included such tests of the accounting records and such other auditing procedures as were considered necessary in the circumstances.

In accordance with the practices followed by the Town of Ashland, the bookkeeping system for the enterprise funds does not provide for an accounting for inventories of unused materials and supplies, and it was not practicable to determine the materiality of the funds' investment in inventories.

The Town does not maintain a record of fixed assets. Accordingly, a report of this type fund was not included within the scope of this audit.

In our opinion, subject to the qualification mentioned above regarding the failure to record departmental inventories for the enterprise funds, the accompanying balance sheets and statements of sources of revenue and expenditures present fairly the financial position of the Town of Ashland, New Hampshire at December 31, 1977 and the results of its operations for the year then ended, in conformity with generally accepted accounting principles applicable to governmental entities, applied on a consistent basis.

Respectfully submitted,

PLODZIK AND SANDERSON

TOWN OF ASHLAND

LETTER OF TRANSMITTAL

June 27, 1978

Members of the Board of Selectmen
Town of Ashland
Ashland, New Hampshire 03217

Gentlemen:

We have examined the financial statements of the Town of Ashland, New Hampshire for the fiscal year ended December 31, 1977, and have prepared the attached exhibits in conformity with the recommended format prescribed by the Municipal Services Division of the State of New Hampshire in accordance with R.S.A. 71-A:19. Included in the examination and audit were the accounts and records of the Board of Selectmen, Utility Commissioners, Treasurer, Tax Collector, Town Clerk, Library Trustees, Trustees of Trust Funds, and Scribner Memorial Trust Funds.

FINANCIAL INFORMATION

General Fund:

Comparative Balance Sheet: (Exhibit A-1)

Statement of Change in Fund Balance: (Exhibit A-2)

Statement of Appropriations and Expenditures: (Exhibit A-3)

**Statement of Estimated and Actual Revenue and Budget Summary:
(Exhibit A-4)**

A comparative balance sheet disclosing the financial condition of the general fund at December 31, 1977 and December 31, 1976 is presented in Exhibit A-1. As indicated therein, the fund balance increased by \$37,308 in 1977 from \$57,257 at December 31, 1976 to \$94,565 at December 31, 1977. A statement of the change in fund balance is shown in Exhibit A-2.

Statements of appropriations and expenditures, estimated and actual revenue are included in Exhibit A-3 and A-4, respectively. As indicated by the budget summary (Exhibit A-4), a revenue surplus of \$20,680, plus an unexpended balance of appropriations of \$17,208, resulted in a budget surplus of \$37,888 for 1977.

FINANCIAL INFORMATION

Capital Projects Fund:

Comparative Balance Sheet: (Exhibit A-5)

A comparative balance sheet of the capital projects fund (fire station

construction) is presented in Exhibit A-5. The fund balance amounted to \$232 at December 31, 1977.

Enterprise Funds:

Comparative Balance Sheets: (Exhibits A-6, A-8, A-10)

Statements of Revenue and Expense: (Exhibits A-7, A-9, A-11)

Comparative balance sheets and statements of revenue and expense covering the Enterprise Funds (Electric, Sanitary, and Water Departments) are contained in Exhibits A-6 to A-11, inclusive.

Long-Term Indebtedness:

Comparative Balance Sheet: (Exhibit A-12)

Statement of Debt Service Requirements: (Exhibit A-13)

A comparative balance sheet disclosing the total long-term indebtedness of the Town is contained in Exhibit A-12. The long-term debt decreased by \$67,000 in 1977; from \$837,000 at December 31, 1976 to \$770,000 at December 31, 1977. A statement showing annual debt service requirements of principal and interest is contained in Exhibit A-13.

OTHER FUNDS AND OFFICIALS' ACCOUNTS

CASH BASIS STATEMENTS

The accompanying supplemental exhibits covering segregated funds and the accounts of those officials entrusted with the custody, receipt or expenditure of Town funds, are presented in accordance with the current requirements of the Municipal Services Division of the State of New Hampshire. Although not considered necessary for a fair presentation of the financial statements and results of operations, our examination of these accounts included the same tests and auditing procedures applied in the examination of the aforementioned exhibits. In our opinion, these exhibits present fairly the revenues collected and expenditures paid arising from cash transactions then ended on a basis consistent with that of the preceding year.

GENERAL COMMENTS AND RECOMMENDATIONS

In addition to our certified examination and audit procedures, we have in the past recommended certain bookkeeping and internal control procedures, and assisted in the installation of our recommendations. During the course of our regular examinations we test whether such procedures are functioning properly. All accounting and finance procedures of the Town constitute the system of internal control for the safeguarding of its assets.

GENERAL COMMENTS AND RECOMMENDATIONS

1. We have in the past recommended that consideration be given to acquiring an electronic accounting system that would provide for a double-entry system as well as payroll, utility, and tax billing functions. The increase in the complexity of municipal operations, and the need for timely and accurate financial statements suggests updating the present system.
2. Inventory is not recorded in the general fund of the Town, which is common accounting procedure for municipalities. Although year-end inventories are taken in the enterprise funds, there are no stated costs. The materiality of the amount of inventory in the various funds should be closely reviewed by the town officials, and if the situation requires

close controls on these assets, then proper accounting records should be installed.

3. All fixed asset acquisitions are listed as expenditures in the general fund. This procedure is standard in municipalities, however these fixed assets should be accounted for in a separate self-balancing group of accounts. The purpose of recording general fixed assets are primarily stewardship needs to provide for physical and dollar value control and secondary for an accountability for general government capital expenditures over the years.
4. Federal antirecession fiscal assistance funds totaling \$2,616 were received in 1977. The federal guidelines covering the expenditure of these funds stipulate that they be appropriated or obligated within six months from the day following receipt of payment.

We would like to thank the officials and the office staff of the Town of Ashland for their cooperation in providing us with the documents necessary for completion of the audit.

Very truly yours,
PLODZIK AND SANDERSON

Summary of Assets and Liabilities

TOWN OF ASHLAND
December 31, 1978

BALANCE SHEET

ASSETS

Cash:

In hands of treasurer	\$141,709.14
In hands of officials	125.74

Total

\$141,834.88

Bonds or Long Term Notes — Authorized - Unissued

Capital Reserve Funds: (R.S.A., Chapt. 35)

Fire Dept. Equipment	\$ 25,115.45
Highway Loader	10,030.27
Highway Dept. Equipment	11,557.58
New Fire Station	2,201.12
Sanitary Landfill Equipment	15,755.34
Fire Alarm System	6,407.48

Total

71,067.24

Accounts Due to the Town

Due from State:

Joint Highway Construc'n Accounts, Unexpended Bal. in State Treas.	\$ 1,226.25
Motor Vehicle Motor Toll	390.54
Crime Commission	127.00

Other Bills Due Town:

Due Various Departments	872.29
Due from Capital Reserve Fund - Fire Truck	22,100.00
Due from Capital Project Fund	3,967.86

Total

28,683.94

Unredeemed Taxes:

(from Tax Sale on Account of)

Levy of 1977	\$ 39,888.60
Levy of 1976	16,987.74
Levy of 1975	9,594.91
Previous Years	1,883.45

Total

68,354.70

Uncollected Taxes:

Levy of 1978, including Resident Taxes	\$189,600.96
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Levy of 1977	1,709.04	
Levy of 1976	190.00	
Previous Years	<u>1,009.18</u>	
Total		<u>192,509.18</u>
Total Assets		\$502,449.94
Current Surplus, December 31, 1977	\$ 94,565.00	
Current Surplus, December 31, 1978	<u>104,142.36</u>	
Increase of Surplus —		
Change in Financial Condition		\$ 9,577.36
 LIABILITIES		
Accounts Owed by the Town:		
Unexpended Balances of		
Special Appropriations:	\$ 39,116.00	
Unexpended Revenue Sharing Funds	11,832.54	
Unexpended Anti Recession Funds	476.83	
Performance Guarantee (Bond) Deposits	14,778.59	
Due to State: Dog Fees	46.50	
2 % Bond Retirement Taxes (Uncollected \$45.34)	45.34	
Yield Tax Deposits (Escrow Acc't)	384.24	
School District Taxes Payable	<u>259,334.05</u>	
Total Accounts Owed by the Town		\$326,014.09
 State and Town Joint Highway		
Construction Accounts:	<u>\$ 1,226.25</u>	
		1,226.25
 Capital Reserve Funds:		
(Offsets similar Asset account)		<u>71,067.24</u>
Total Liabilities		\$398,307.58
Current Surplus (Excess of assets over liabilities)		<u>104,142.36</u>
Grand Total		\$502,449.94

Schedule of Town Property

As of December 31, 1978;

Description	Value
Town Hall, Lands and Buildings Furniture and Equipment	\$ 27,500.00
Libraries, Lands and Buildings Furniture and Equipment	50,000.00
Police Department, Lands and Buildings Equipment	18,000.00
Fire Department, Lands and Buildings Equipment	150,000.00 78,200.00
Highway Department, Lands and Buildings Equipment	5,000.00 30,600.00
Materials and Supplies	3,000.00
Parks, Commons and Playgrounds	103,899.00
Water Supply Facilities, if owned by Town	78,500.00
Electric Light Plant, if owned by Town	491,002.00
Sewer Plant & Facilities, if owned by Town	1,804,800.00
Schools, Lands and Buildings Equipment	603,000.00 25,200.00
All other Property and equipment: Sanitary Landfill Property Equipment	 14,000.00 25,200.00
Total	<hr/> \$3,507,901.00

Tax Collector's Report 1978

Summary of Warrants Property, Resident and Yield Taxes Levy of 1978

—DR.—

Taxes Committed to Collector:

Property Taxes	\$629,896.00	
Resident Taxes	11,030.00	
National Bank Stock Taxes	102.25	
	<hr/>	
Total Warrants		\$641,028.25

Added Taxes:

Property Taxes	\$ 5,602.76	
Resident Taxes	980.00	
	<hr/>	
		6,582.76

Land Use Change Taxes 0.00

Overpayments During Year:

a-c Property Taxes	\$	
a-c Resident Taxes	<hr/>	30.00
		30.00

*Interest Collected on Delinquent
Property Taxes*

27.07

Penalties Collected on Resident Taxes

16.00

TOTAL DEBITS

\$647,684.08

—CR.—

Remittances to Treasurer:

Property Taxes	\$441,306.88	
Resident Taxes	10,430.00	
National Bank Stock Taxes	102.25	
Yield Taxes	0.00	
Land Use Change Taxes	0.00	
Interest Collected	27.07	
Penalties on Resident Taxes	<hr/>	16.00
		\$451,882.20

Abatements Made During Year:

Property Taxes	\$5,320.92	
Resident Taxes	880.00	
Yield Taxes	<u>0.00</u>	
		6,200.92

Uncollected Taxes - December 31, 1978:

(As Per Collector's List)

Property Taxes	\$188,870.96	
Resident Taxes	730.00	
Yield Taxes	<u>0.00</u>	
		<u>189,600.96</u>

TOTAL CREDITS

\$647,684.08

Summary of Warrants Property, Resident and Yield Taxes Levy of 1977

—DR.—

Uncollected Taxes - As of January 1, 1978:

Property Taxes	\$205,261.32	
Resident Taxes	1,080.00	
Yield Taxes	<u>262.01</u>	
		\$206,603.33

Added Taxes:

Property Taxes	\$ 668.74	
Resident Taxes	110.00	
Yield Taxes	<u>2,005.27</u>	
		2,784.01

<i>Land Use Change Taxes</i>		1,450.00
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Overpayments:

a-c Property Taxes	\$ 602.83	
a-c Resident Taxes	<u>50.00</u>	
		652.83

Interest Collected on Delinquent

Property Taxes	\$ 6,657.07	
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Penalties Collected on

Resident Taxes	<u>46.00</u>	
----------------	--------------	--

TOTAL DEBITS		\$218,193.24
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—CR.—

Remittances to Treasurer During Fiscal Year

Ended December 31, 1978:

Property Taxes	\$200,622.50	
Resident Taxes	470.00	
Yield Taxes	2,005.27	
Land Use Change Taxes	1,450.00	
Interest Collected During Year	6,657.07	
Penalties on Resident Taxes	<u>46.00</u>	
		\$211,250.84

Property Taxes deeded to Town		3,567.48
-------------------------------	--	----------

Abatements Made During Year:

Property Taxes	\$ 1,195.88	
Resident Taxes	470.00	
Yield Taxes	<u>0.00</u>	
		1,665.88

Uncollected Taxes - December 31, 1978:

(As Per Collector's List)

Property Taxes	\$ 1,147.03	
Resident Taxes	300.00	
Yield Taxes	<u>262.01</u>	
		<u>1,709.04</u>

TOTAL CREDITS

\$218,193.24

Summary of Warrants Property, Resident and Yield Taxes Levy of 1976

—DR.—

Uncollected Taxes - As of January 1, 1978:

Property Taxes	\$476.63	
Resident Taxes	350.00	
		\$826.63

Added Taxes:

Property Taxes	\$ 0.00	
Resident Taxes	0.00	
		0.00
<i>Land Use Change Taxes</i>		0.00

Overpayments:

a-c Property Taxes	\$ 0.00	
a-c Resident Taxes	0.00	
		0.00

*Interest Collected on Delinquent
Property Taxes*

0.00

Penalties Collected on Resident Taxes

3.00

TOTAL DEBITS

\$829.63

—CR.—

*Remittances to Treasurer During Fiscal Year
Ended December 31, 1978:*

Property Taxes	\$ 0.00	
Resident Taxes	30.00	
Yield Taxes	0.00	
Land Use Change Taxes	0.00	
Interest Collected During Year	0.00	
Penalties on Resident Taxes	3.00	
		\$33.00

Abatements Made During Year:

Property Taxes	\$476.63	
Resident Taxes	130.00	

Yield Taxes 0.00

606.63

Uncollected Taxes - December 31, 1978:
(As Per Collector's List)

Property Taxes \$ 0.00

Resident Taxes 190.00

190.00

TOTAL CREDITS

\$829.63

Summary of Warrants Property, Resident and Yield Taxes Levy of 1975

—DR.—

Uncollected Taxes - As of January 1, 1978:

Property Taxes	\$455.04	
Resident Taxes	<u>210.00</u>	
		\$665.04

Added Taxes:

Property Taxes	\$ 0.00	
Resident Taxes	<u>0.00</u>	

0.00

Land Use Change Taxes

0.00

Overpayments:

a-c Property Taxes	\$ 0.00	
a-c Resident Taxes	<u>0.00</u>	

0.00

Interest Collected on Delinquent

Property Taxes		0.00
----------------	--	------

Penalties Collected on Resident Taxes

1.00

TOTAL DEBITS

\$666.04

—CR.—

*Remittances to Treasurer During Fiscal Year
Ended December 31, 1978:*

Property Taxes	\$ 0.00	
Resident Taxes	10.00	
Yield Taxes	0.00	
Land Use Change Taxes	0.00	
Interest Collected During Year	0.00	
Penalties on Resident Taxes	<u>1.00</u>	

\$ 11.00

Abatements Made During Year:

Property Taxes	\$455.04	
----------------	----------	--

Resident Taxes	90.00	
Yield Taxes	<u>0.00</u>	545.04

Uncollected Taxes - December 31, 1978:
(As Per Collector's List)

Property Taxes	\$ 0.00	
Resident Taxes	<u>110.00</u>	110.00

TOTAL CREDITS

\$666.04

Summary of Warrants Property, Resident and Yield Taxes Levy of 1974

—DR.—

Uncollected Taxes - As of January 1, 1978:

Property Taxes	\$22.00	
Resident Taxes	<u>10.00</u>	
		\$32.00

Added Taxes:

Property Taxes	\$ 0.00	
Resident Taxes	<u>0.00</u>	
		0.00

Land Use Change Taxes 0.00

Overpayments:

a-c Property Taxes	\$ 0.00	
a-c Resident Taxes	<u>0.00</u>	
		0.00

*Interest Collected on Delinquent
Property Taxes* 0.00

Penalties Collected on Resident Taxes 0.00

TOTAL DEBITS \$ 32.00

—CR.—

*Remittances to Treasurer During Fiscal Year
Ended December 31, 1978:*

Property Taxes	\$ 0.00	
Resident Taxes	0.00	
Yield Taxes	0.00	
Land Use Change Taxes	0.00	
Interest Collected During Year	0.00	
Penalties on Resident Taxes	<u>0.00</u>	
		\$ 0.00

Abatements Made During Year:

Property Taxes	\$22.00
----------------	---------

Resident Taxes	10.00	
Yield Taxes	<u>0.00</u>	32.00

Uncollected Taxes - December 31, 1978:
(As Per Collector's List)

Property Taxes	\$ 0.00	
Resident Taxes	<u>0.00</u>	0.00

TOTAL CREDITS **\$ 32.00**

Summary of Warrants Property, Resident and Yield Taxes Levy of 1973

—DR.—

Uncollected Taxes - As of January 1, 1978:

Property Taxes	\$ 12.51	
Resident Taxes	0.00	
		\$ 12.51

Added Taxes:

Property Taxes	\$ 0.00	
Resident Taxes	0.00	
		0.00

Land Use Change Taxes 0.00

Overpayments:

a-c Property Taxes	\$ 0.00	
a-c Resident Taxes	0.00	
		0.00

*Interest Collected on Delinquent
Property Taxes* 0.00

Penalties Collected on Resident Taxes 0.00

TOTAL DEBITS \$ 12.51

—CR.—

*Remittances to Treasurer During Fiscal Year
Ended December 31, 1978:*

Property Taxes	\$ 0.00	
Resident Taxes	0.00	
Yield Taxes	0.00	
Land Use Change Taxes	0.00	
Interest Collected During Year	0.00	
Penalties on Resident Taxes	0.00	
		\$ 0.00

Abatements Made During Year:

Property Taxes \$ 12.51

Resident Taxes	0.00	
Yield Taxes	<u>0.00</u>	12.51

Uncollected Taxes - December 31, 1978:
 (As Per Collector's List)

Property Taxes	\$ 0.00	
Resident Taxes	<u>0.00</u>	0.00

TOTAL CREDITS

\$ 12.51

Summary of Warrants Property, Resident and Yield Taxes Levy of 1971

—DR.—

Uncollected Taxes - As of January 1, 1978:

Property Taxes	\$899.18	
Resident Taxes	<u>0.00</u>	\$899.18

Added Taxes:

Property Taxes	\$ 0.00	
Resident Taxes	<u>0.00</u>	0.00

Land Use Change Taxes 0.00

Overpayments:

a-c Property Taxes	\$ 0.00	
a-c Resident Taxes	<u>0.00</u>	0.00

*Interest Collected on Delinquent
 Property Taxes* 0.00

Penalties Collected on Resident Taxes 0.00

TOTAL DEBITS

\$899.18

—CR.—

*Remittances to Treasurer During Fiscal Year
 Ended December 31, 1978:*

Property Taxes	\$ 0.00
----------------	---------

Resident Taxes	0.00	
Yield Taxes	0.00	
Land Use Change Taxes	0.00	
Interest Collected During Year	0.00	
Penalties on Resident Taxes	<u>0.00</u>	\$ 0.00

Abatements Made During Year:

Property Taxes	\$ 0.00	
Resident Taxes	0.00	
Yield Taxes	<u>0.00</u>	0.00

Uncollected Taxes - December 31, 1978:
 (As Per Collector's List)

Property Taxes	\$899.18	
Resident Taxes	<u>0.00</u>	899.18

TOTAL CREDITS **\$899.18**

Summary of Tax Sales Accounts Fiscal Year Ended December 31, 1978

	<i>Tax Sales on Account of Levies of:</i>			<i>Previous Years</i>
	<i>1977</i>	<i>1976</i>	<i>1975</i>	
	—DR.—			
(a) Balance of Unredeemed Taxes - January 1, 1978	56,731.64			\$ 9,398.40
(b) Taxes Sold to Town During Current Fiscal Year	411.56	\$28,854.41	\$20,970.55	
Interest Collected After Sale	110.25	1,247.89	1,923.80	1,449.50
Redemption Costs	<u>110.25</u>	<u>90.25</u>	<u>92.50</u>	<u>29.00</u>
TOTAL DEBITS	\$57,253.45	\$30,192.55	\$22,986.85	\$10,876.90
	—CR.—			
Remittances to Treasurer During Year:				
Redemptions	\$16,843.04	\$11,866.67	\$11,375.64	\$ 4,374.46

Interest & Costs After Sale	521.81	1,338.14	2,016.30	1,478.50
Abatements During Year	-0-	-0-	-0-	-0-
Deeded to Town During Year	-0-	-0-	-0-	3,140.49
Unredeemed Taxes - December 31, 1978	<u>39,888.60</u>	<u>16,987.74</u>	<u>9,594.91</u>	<u>1,883.45</u>
TOTAL CREDITS	\$57,253.45	\$30,192.55	\$22,986.85	\$10,876.90

"I hereby certify that the above list showing the amount due from each delinquent taxpayer, as of December 31, 1978, on account of the tax levy of 1971-1978 inc., is correct to the best of my knowledge and belief."

Arlene L. Mills
Tax Collector, Ashland, N.H.

Sanitary Department Summary of Warrants

DR.

Committed to Collector:

Nov. 1, 1975	Balance 1-1-78	\$	347.63
May 1, 1976	Balance 1-1-78		25.50
Nov. 1, 1976	Balance 1-1-78		985.19
May 1, 1977	Balance 1-1-78		1,480.05
Nov. 1, 1977	Balance 1-1-78		4,052.84
May 1, 1978			36,143.29
November 1, 1978			37,661.99

80,696.49

Overpayments:

May 1, 1977		6.30	
Nov. 1, 1977		9.89	
May 1, 1978		95.57	

111.76

Interest overpayment

13.77

Interest and Cost:

Nov. 1, 1975		46.56	
May 1, 1976		5.82	
Nov. 1, 1976		123.97	
May 1, 1977		149.40	
Nov. 1, 1977		44.24	
May 1, 1978		11.13	

367.35

TOTAL DEBITS

81,189.47

CR.

Remittances to Treasurer:

Nov. 1, 1975		219.14	
May 1, 1976		25.50	
Nov. 1, 1976		855.02	
May 1, 1977		1,310.98	
Nov. 1, 1977		2,596.45	
May 1, 1978		34,567.21	
Nov. 1, 1978		34,053.60	

73,627.90

Interest and Costs:

Nov. 1, 1975	46.56
May 1, 1976	5.82
Nov. 1, 1976	123.97
May 1, 1977	135.63
Nov. 1, 1977	44.24
May 1, 1978	11.13

367.35

Abatements in 1978:

May 1, 1978	34.98
Nov. 1, 1978	6.75

41.73

Deeded to Town in 1978

597.71

Overpayments:

Warrant - 12-31-77	20.21
Interest - 5-1-77	13.77

33.98

Uncollected - December 31, 1978:

Nov. 1, 1976	75.17
May 1, 1977	39.60
Nov. 1, 1977	1,308.04
May 1, 1978	1,496.25
Nov. 1, 1978	3,601.64

6,520.70

TOTAL CREDITS

31,189.37

Arlene L. Mills
Tax Collector

Town Clerk Report 1978

Auto Permits issued in 1978	1697
Dog Licenses issued in 1978	189

Town Treasurer's Report 1978

Cash on Hand, December 31, 1977	\$ 108,420.49
Total Receipts, 1978	2,066,477.90
Total Expenditures, 1978	2,033,063.51
Cash on Hand, December 31, 1978	\$ 141,834.88

The above is a correct statement of the transactions of the town treasury during the period of January 1, 1978 to December 31, 1978.

Gloria R. Gammons
Town Treasurer

Summary of Revenue 1978

RECEIPTS

Current Revenue:

From Local Taxes:

(Collected and Remitted to Treasurer)

Property Taxes - Current Year - 1978	\$ 441,181.54
Resident Taxes - Current Year - 1978	10,430.00
National Bank Stock	
Taxes - Current Year - 1978	102.25
Yield Taxes - Current Year - 1978	125.34

Total Current Year's Taxes

Collected and Remitted \$ 451,839.13

Property Taxes and Yield

Taxes - Previous Years	204,048.06
Resident Taxes - Previous Years	510.00
Interest received on Delinquent Taxes	12,093.22
Penalties: Resident Taxes	66.00
Tax sales redeemed	44,446.04

From State:

For Highways and Bridges:

Highway Subsidy	9,102.44
Interest and dividends tax	14,355.66
Savings Bank Tax	4,142.87
Reimbursement a-c State and Federal Forest Lands	49.32
State Aid for Flood Control Land and Water Pollution Projects	39,359.00
Additional Highway Subsidy	5,049.95
Reimbursement a-c Motor Vehicle Road Toll	761.88
Meals and Rooms Tax	15,586.22
Reimbursement a-c Business Profits Tax	107,159.76

From Local Sources, Except Taxes:

Dog Licenses	1,045.45
Business Licenses, Permits and Filing Fees	1,893.10
Fines and Forfeits, Municipal and District Court	112.00
Rent of Town Property	58.00
Income from Departments	18,923.62
Income from Municipal Water, Sewer and Electric Departments	688,764.61
Motor Vehicle Permits	34,403.20

Total Current Revenue Receipts **\$1,653,769.53**

Receipts Other than Current Revenue :

Proceeds of Tax Anticipation Notes	\$ 300,000.00
Refunds	825.01
Payments in Lieu of Taxes	23,100.00
Withdrawals from Capital Reserve Funds	29,900.00
Sale of Town Property	18,579.67
Yield Tax Security Deposits	384.24
Grants from USA	
Revenue Sharing	23,602.00
Interest on Investments of	
Revenue Sharing Funds	1,515.25
Law Enforcement Assistance Act	
(Gov.'s Comm. on Crime & Delinquency)	753.00
Emergency Employment Act	1,542.80
Anti Recession	316.00
Anti Recession Interest	143.74
1977 Accounts Receivables	11,280.63
Performance Bonds - Interest	<u>766.03</u>
Total Receipts Other than Current Revenue	\$ <u>412,708.37</u>
Total Receipts from All Sources	\$2,066,477.90
Cash on hand January 1, 1978	<u>108,420.49</u>
Grand Total	2,174,898.39

Summary of Expenditures 1978

PAYMENTS

Current Maintenance Expenses:

General Government:

Town Officers' Salaries	\$	7,190.93
Town Officers' Expenses		15,972.91
Election and Registration Expenses		1,390.31
Expenses Town Hall and Other Town Buildings		3,100.41
Reappraisal of Property		1,871.98

Protection of Persons and Property:

Police Department	40,219.45
Fire Department, Including Forest Fires	27,653.03
Planning and Zoning	473.82
Insurance	17,787.20
Civil Defense	20.00
Street Signs	169.50

Health:

Health Department, inc. Hospitals and Ambulance	8,749.60
Vital Statistics	36.50
Sewer Maintenance (Including Sewer Disposal Facilities Operation)	67,675.22
Town Dumps and Garbage Removal	14,737.11

Highways and Bridges:

Town Road Aid	392.87
Town Maintenance (Summer-\$4,429.02) (Winter-\$55,036.96)	59,465.98
Street Lighting	15,311.58
Highway Department, Addi. Hghwy. Sub.	5,206.03

Libraries:

Libraries	4,500.00
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Public Welfare:

Old Age Assistance	6,551.06
Town Poor	639.00

Patriotic Purposes:

Memorial Day, Veteran's Associations and Old Home Day	2,225.00
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Recreation:

Parks and Playgrounds, inc. Band Concerts	16,010.30
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Public Service Enterprises:

Municipal Water and Electric Departments	621,089.39
Cemeteries, inc. Hearse Hire	118.75

Unclassified:

Damages and Legal Expenses	614.95
Advertising and Regional Associations	1,095.13
Taxes Bought by Town	57,556.65
Discounts, Abatements and Refunds	4,054.03
Employees' Retirement and Social Security	6,099.04
Payments to Trustees of Trust Funds (New Trust Funds)	<u>10,000.00</u>

Total Current Maintenance Expenses	\$1,017,977.73
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Debt Service:**Interest on Debt:**

Paid on Tax Anticipation Notes	5,022.18
Paid on Long Term Notes	1,808.89
Paid on Bonded Debt	<u>32,560.00</u>

Total Interest Payments	39,391.07
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Principal of Debt:

Payments on Tax Anticipation Notes	300,000.00
Payments on Long Term Notes	20,000.00
Payments on Bonded Debt	<u>40,000.00</u>

Total Principal Payments	360,000.00
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Capital Outlay:

Lands and Buildings	29,900.00
Payments to Capital Reserve Funds	25,500.00
Tax Maps	<u>650.00</u>

Total Outlay Payments	56,050.00
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Payments to Other Governmental Divisions:

Payments to State a-c 2 Percent Bond and Debt Retirement Taxes	353.35
Taxes Paid to County	35,266.00
Payments to School Districts (1977 Tax-\$253,447.41) (1978 Tax-\$270,577.95)	<u>524,025.36</u>

Total Payments to Other Gov'tl Divs.	<u>559,644.71</u>
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Total Payments for All Purposes:	\$2,033,063.51
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Cash on hand December 31, 1978	<u>141,834.88</u>
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Grand Total	\$2,174,898.39
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Schedule of Long Term Indebtedness

As of December 31, 1978

Long Term Notes Outstanding:

Meredith Trust (Firehouse Constr.)	<u>\$ 10,000.00</u>	
Total Long Term Notes Outstanding		\$ 10,000.00

Bonds Outstanding:

Sewer Bond (Sanitary Plant)	<u>\$700,000.00</u>	
Total Bonds Outstanding		<u>700,000.00</u>

Total Long Term Indebtedness - December 31, 1978		\$710,000.00
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RECONCILIATION OF OUTSTANDING LONG TERM INDEBTEDNESS

Outstanding Long Term Debt - January 1, 1978		\$770,000.00
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Debt Retirement During Fiscal Year:

Long Term Notes Paid	\$ 20,000.00	
Bonds Paid	<u>40,000.00</u>	
Total Debt Retirement		<u>60,000.00</u>

Outstanding Long Term Debt - December 31, 1978		\$710,000.00
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Detailed Statement Of Appropriations and Expenditures

Town Officer's Salaries

	Receipts	
Appropriations		\$ 7,150.00
		\$7,150.00
	Expenditures	
Selectmens' Salaries		\$ 1,735.75
Overseer of Welfare		200.00
Town Treasurer		600.00
Town Trustees		75.00
Town Clerk Salary		500.00
Tax Collector Salary		1,732.26
Deputy Tax Collector Salary		563.92
Town Clerk Fees		1,784.00
Overdraft		(40.93)
		\$ 7,150.00

Town Officers' Expense

	Receipts	
Appropriations		\$16,375.00
		\$16,375.00
	Expenditures	
Clerical		\$ 6,159.64
Expenses		700.00
Building Inspector Fees		1,072.95
Supplies & Equipment		647.22
Telephone		606.59
Postage		287.37
Dues, Subscriptions, Misc.		538.59
Town Clerk Expense		404.70
Tax Collector Expense		647.93
Audit		2,300.00
Maintenance of Equipment		331.31
Register of Deeds		301.26
Printing and Stationery		1,975.10
Balance		402.34
		\$16,375.00

Election & Registration

	Receipts	
Appropriation		\$ 1,480.00
		\$ 1,480.00

	Expenditures		
Moderator		\$ 75.00	
Assistant Moderator		-0-	
Supervisors		510.12	
Ballot Clerks		426.70	
Janitor		18.00	
Printing		180.05	
Labor		54.24	
Lunch		126.20	
Balance		89.69	
		<hr/>	
			\$ 1,480.00
Town Buildings			
	Receipts		
Appropriation		\$ 7,250.00	
		<hr/>	
			\$ 7,250.00
	Expenditures		
Labor		\$ 999.60	
Materials and Supplies		279.86	
Rent		-0-	
Utilities		1,148.88	
Fuel		672.07	
Balance		4,149.59	
		<hr/>	
			\$ 7,250.00
Land			
	Receipts		
Appropriation		\$ 1,500.00	
		<hr/>	
			\$ 1,500.00
	Expenditures		
Land		-0-	
Balance		1,500.00	
		<hr/>	
			\$ 1,500.00
Social Security & Police Retirement			
	Receipts		
Appropriations		\$ 6,200.00	
		<hr/>	
			\$ 6,200.00
	Expenditures		
Expended		\$ 6,099.04	
Balance		100.96	
		<hr/>	
			\$ 6,200.00
Trees			
	Receipts		
Appropriation		\$ 250.00	
		<hr/>	
			\$ 250.00

	Expenditures		
Expenditures		\$ -0-	
Balance		250.00	
		<hr/>	
			\$ 250.00
Forest Fires			
	Receipts		
Appropriation		\$ 500.00	
		<hr/>	
			\$ 500.00
	Expenditures		
Expended		\$ 1,973.85	
Overdraft		(1,473.85)	
		<hr/>	
			\$ 500.00
Insurance			
	Receipts		
Appropriation		\$13,500.00	
		<hr/>	
			\$13,500.00
	Expenditures		
Accident, Health, Life Employees		\$ 3,150.09	
Fire, etc.		13,867.86	
Bonds		769.25	
Overdraft		(4,287.20)	
		<hr/>	
			\$13,500.00
Town Clock			
	Receipts		
Appropriation		\$ 25.00	
		<hr/>	
			\$ 25.00
	Expenditures		
Expended		-0-	
Balance		25.00	
		<hr/>	
			\$ 25.00
Tax Map			
	Receipts		
Appropriation		\$ 650.00	
		<hr/>	
			\$ 650.00
	Expenditures		
Expended		\$ 650.00	
		<hr/>	
			\$ 650.00
Planning Board			
	Receipts		
Appropriation		\$ 550.00	
		<hr/>	
			\$ 550.00

	Expenditures		
Expended		\$ 473.82	
Balance		76.18	
		<hr/>	\$ 550.00
Street Signs			
	Receipts		
Appropriation		\$ 300.00	
		<hr/>	\$ 300.00
	Expenditures		
Expended		\$ 169.50	
Balance		130.50	
		<hr/>	\$ 300.00
Lakes Region Planning			
	Receipts		
Appropriation		\$1,040.00	
		<hr/>	\$ 1,040.00
	Expenditures		
Expended		\$ 1,040.00	
		<hr/>	\$ 1,040.00
Lakes Region Association			
	Receipts		
Appropriation		\$ 55.13	
		<hr/>	\$ 55.13
	Expenditures		
Expended		\$ 55.13	
		<hr/>	\$ 55.13
Legal Expense			
	Receipts		
Appropriation		\$ 1,100.00	
		<hr/>	\$ 1,100.00
	Expenditures		
Fees		\$ 540.00	
Misc. Expense		74.95	
Balance		485.05	
		<hr/>	\$ 1,100.00
Care of Cemeteries			
	Receipts		
Appropriation		\$ 150.00	
		<hr/>	\$ 150.00

	Expenditures	\$ 118.75	
Expended Balance		31.25	
		<hr/>	\$ 150.00
Civil Defense			
Appropriation	Receipts	\$ 200.00	
		<hr/>	\$ 200.00
Expended Balance	Expenditures	\$ 20.00	
		180.00	
		<hr/>	\$ 200.00
Health			
Appropriation	Receipts	\$ 8,774.60	
		<hr/>	\$ 8,774.60
Officer, Salary Expense	Expenditures	\$ 100.00	
Ambulance		-0-	
Home Health		5,045.60	
Balance		3,604.00	
		25.00	
		<hr/>	\$ 8,774.60
Vital Statistics			
Appropriation	Receipts	\$ 100.00	
		<hr/>	\$ 100.00
Expended Balance	Expenditures	\$ 36.50	
		63.50	
		<hr/>	\$ 100.00
Sanitary Landfill			
Appropriation	Receipts	\$ 8,745.00	
Additional from Revenue Administration		4,900.00	
		<hr/>	\$13,645.00
Maintenance & Parts	Expenditures	\$ 3,921.05	
Labor		5,862.04	
Diesel Fuel		725.10	
Utilities		381.21	
License		35.00	
Tires		3,813.31	

Overdraft		(1,092.71)	
			\$13,645.00
Street Resurfacing-Oiling			
	Receipts		
Appropriation		\$ 6,000.00	
			\$ 6,000.00
	Expenditures		
Expended		\$ 4,429.02	
Balance		1,570.98	
			\$ 6,000.00
Street Lighting			
	Receipts		
Appropriation		\$15,320.00	
			\$15,320.00
	Expenditures		
General		\$15,100.00	
North Ashland		211.58	
Balance		8.42	
			\$15,320.00
Town Road Aid			
	Receipts		
Appropriation		\$ 392.87	
			\$ 392.87
	Expenditures		
Expended		\$ 392.87	
			\$ 392.87
Library			
	Receipts		
Appropriation		\$ 4,500.00	
			\$ 4,500.00
	Expenditures		
Expended		\$ 4,500.00	
			\$ 4,500.00
Town Welfare			
	Receipts		
Appropriation		\$ 3,000.00	
			\$ 3,000.00
	Expenditures		
Expended		\$ 639.00	
Balance		2,361.00	
			\$ 3,000.00

Old Age and Senior Citizen Assistance

		Receipts	
Appropriation		\$ 6,000.00	
		<hr/>	
			\$ 6,000.00
		Expenditures	
Expended		\$ 6,551.06	
Overdraft		(551.06)	
		<hr/>	
			\$ 6,000.00

Patriotic Purposes

		Receipts	
Appropriation		\$ 2,275.00	
		<hr/>	
			\$ 2,275.00
		Expenditures	
Expended		\$ 2,225.00	
Balance		50.00	
		<hr/>	
			\$ 2,275.00

Memorial Park

		Receipts	
Appropriation		\$ 150.00	
		<hr/>	
			\$ 150.00
		Expenditures	
Expended		\$ 167.61	
Overdraft		(17.61)	
		<hr/>	
			\$ 150.00

Interest

		Receipts	
Appropriation		\$40,868.89	
		<hr/>	
			\$40,868.89
		Expenditures	
Tax Anticipation Note		\$ 5,022.18	
Sewer Bond		32,560.00	
Fire Construction Note		1,808.89	
Balance		1,477.82	
		<hr/>	
			\$40,868.89

Parks and Recreation

		Receipts	
Appropriation		\$14,936.50	
		<hr/>	
			\$14,936.50
		Expenditures	
Expended		\$16,042.69	

Overdraft		(1,106.19)	
			\$14,936.50
Capital Reserve			
	Receipts		
Appropriation		\$35,500.00	
			\$35,500.00
	Expenditures		
Highway Equipment		\$ 5,000.00	
Sanitary Landfill - Equipment		7,500.00	
Fire Truck		10,000.00	
Fire Alarm System		3,000.00	
Highway Loader		10,000.00	
			\$35,500.00
Yearly Revaluation			
	Receipts		
Appropriation		\$ 1,000.00	
			\$ 1,000.00
	Expenditures		
Expended		\$ 1,871.98	
Overdraft		(871.98)	
			\$ 1,000.00
Withdrawal Capital Reserve			
	Receipts		
Appropriation		\$52,000.00	
			\$52,000.00
	Expenditures		
Expended		\$52,000.00	
			\$52,000.00
New Equipment : Fire Truck			
	Receipts		
Appropriation		\$ 8,000.00	
			\$ 8,000.00
	Expenditures		
Expended		\$ 8,000.00	
			\$ 8,000.00
Bonded Debt			
	Receipts		
Appropriation		\$60,000.00	
			\$60,000.00

	Expenditures		
Expended		\$60,000.00	
		<hr/>	
			\$60,000.00
Highway Department			
	Receipts		
Appropriation		\$63,529.43	
		<hr/>	
			\$63,529.43
	Expenditures		
Labor		\$32,448.84	
Parts and Maintenance		5,860.23	
Gravel		42.92	
Equipment Hire		632.50	
Kerosene		-0-	
Gasoline		2,946.89	
Diesel Fuel		577.31	
Tires		67.81	
Supplies		878.04	
Signs and Paint		753.07	
Salt		5,985.24	
Lubrication Supply		173.26	
Cold Patch		1,596.75	
Sidewalk Maintenance		888.79	
Culverts		1,127.56	
Fuel		1,057.75	
Owl Brook Construction		5,206.03	
Balance		3,286.44	
		<hr/>	
			\$63,529.43
Police Department			
	Receipts		
Appropriation		\$41,310.00	
		<hr/>	
			\$41,310.00
	Expenditures		
Chief's Salary		\$12,380.94	
Assistant Salary		9,155.15	
Patrolman (1/2 year)		4,704.50	
Special Officers		4,777.67	
Cruiser Expense		3,743.41	
Uniform Allowance		462.48	
Telephone		1,136.54	
Supplies		359.34	
Office Help		370.63	
Postage, Prisoners & Other Expense		316.51	
School Conference		122.50	
Fuel		156.45	
N.H. Humane Society		450.00	
Radio Dispatch		700.00	
Radio Maintenance		323.33	

Crime Commission Cadet		1,060.00	
Balance		1,090.55	
			\$41,310.00
Fire Department			
	Receipts		
Appropriation		\$25,010.00	
			\$25,010.00
	Expenditures		
Firemen's Salaries		\$ 7,043.73	
Firewards		300.00	
Janitor		500.00	
Fireward Expense		158.15	
New Equipment		2,805.12	
Maintenance of Equipment		2,046.13	
Hydrant Care		369.25	
Telephone		477.85	
Fire School-Training		244.00	
Books, Physical, Misc.		174.98	
Insurance		3,378.78	
Fuel		2,762.15	
Lights and Power		1,086.92	
Gasoline		682.47	
Mutual Aid		2,506.58	
Lakes Region Mutual Aid		50.00	
Inspectors Fees		100.00	
Janitor Supplies		363.73	
Fire Alarm Maintenance		338.96	
Water and Sewerage		290.38	
Overdraft		(669.18)	
			\$25,010.00

Payroll Record

1978

Mark W. Ober	\$ 11,170.49
James D. Godville	8,914.37
Peter Gray	6,245.25
Thomas G. Glidden	1,032.50
Thomas E. Marsh	16,046.71
Robert Burton, Jr.	11,527.60
Wayne L. Hughes	15,838.38
Arthur H. Prince	12,366.75
Joyce M. Bavis	9,474.23
Arlene L. Mills	7,880.20
Rosemarie McNamara	7,479.06
Marie O. Prince	3,252.24
Lorraine L. Paquette	1,179.53
Ernest A. Paquette	12,469.17
Kenneth R. Guyotte	8,918.45
Daniel P. Duguay	4,856.90
Francis D. McNamara	1,844.75
Robert F. Berry	1,488.50
Paul Holt	886.50
Margaret M. Paine	184.18
Steven N. Burrows	585.00
Joyce E. Folsom	286.80
William Beaton, Sr.	740.31
Everett Blake	423.00
Harold V. Buckman	650.00
Travis F. Bradley	505.00
Roy F. McNeil	822.98
Mary Murdock	160.00
Gloria R. Gammons	850.00
Richard Ogden	494.00
John Reeve	25.00
Edward A. Dupuis	20.00
Marion K. Merrill	2,320.50
Glenn W. Bricker	75.00
David Ruell	100.00
Thomas W. Glidden	500.00
Lawson W. Glidden, Jr.	500.00
Kendall L. Hughes	500.00
Frederick F. White	176.37
Jon McNamara	70.68
Nelson L. Fontaine	322.00
Kenneth Avery	18.00
Frank K. Avery	280.00
Thomas J. Avery	33.25
Edmund Stewart	31.50

Ralph J. Beaman	19.25
Adrienne Sanborn	27.83
Nancy B. Straw	40.00
Willis H. Holland	3,830.99
Douglas R. Welch	2,364.05
Donald R. Lott	1,478.30
Merlond McLoud, Sr.	129.00
Scott B. Moore	1,109.45
Joseph A. Duclos	439.00
Christopher R. Finer	2,838.78
William C. Lawson, Jr.	1,708.01
Sherrie J. Jackman	640.50
Tamberly A. Bavis	570.50
Charlene R. Joyce	891.25
Carmela G. Huckins	533.00
Elizabeth Zock	67.18
Janis Bass	6.50
Gerald F. Blanchard, Jr.	126.75
Rodney Havlock	66.25
Kenneth Scott Knowlton	326.63
Margaret McClearn	556.53
Betsy Finer	339.31
Susan Rowan	1,135.75
Deanne P. Burnham	123.23
Corey Mumford	51.68
Jon McNamara	58.75
Leo J. Duclos	577.70
Ronnie Pelchat	368.40
Paul Roberts	119.26
Louise Brock	223.92
Brice Buckman	145.75
Joan Doggett	140.45
Clara M. Hinds	88.79
Eleanor Lyford	56.98
Alyce Jane Dahlberg	79.50
Bertha St. Arnauld	88.79
Ronaldo J. Pelchat	72.88
Brian Pelchat	62.28
William S. Porter	159.00
Elmer L. Marsh	45.00
Marie Moscardini	12.00
David Barney	104.30
Arland Sawyer	212.50
Robert Duclos	235.10
Paul Beadle	282.43
Philip Defosses	166.58
Merritt J. Fields	219.08
Mark Brace	9.00
Ronald G. Shaw	2,858.75
Raymond F. Burke Sr.	136.10
Raymond Normandin	129.10
Gary Brosius	169.95
Albert P. Blake	320.05

Stanley Beard	197.50
Carlton Abear	285.75
Wayne Sweet	162.90
Peter Francesco	150.70
Elliott Dupuis	241.15
Norman Marsh	526.32
Michael Gray	116.28
John C. Hughes	207.93
Richard Cross	142.98
Henry C. Bates	319.43
Dean Marcroft	274.55
Roger Weisberg	29.95
William Randlett, Jr.	607.66
Thomas Winn	250.00
Bruce T. Hicks	1,058.00
Norman Lyford	685.00
Harold K. Avery	550.00
Frances M. Platt	1,264.05
Clara M. Cilley	1,264.05
Rena M. Brace	704.65
Leonard Brace Sr.	925.00
Harvey Stewart, Jr.	40.50
Thomas B. Stewart	48.00
Jeffrey S. Ogden	21.13
	<hr/>
	\$ 190,180.74

Revenue Sharing

1978

Fund Balance, December 31, 1977	\$ 16,714.29
Receipts, December 31, 1978	23,602.00
Interest Earned 1978	1,515.25
Operating & Maintenance Expense Public Safety & Recreation	29,999.00
Fund Balance, December 31, 1978	\$ 11,832.54

Anti Recession

1978

Fund Balance, December 31, 1977	\$ 2,617.09
Receipts, December 31, 1978	316.00
Interest Earned 1978	143.74
Expenditures - TOX Clerical	2,600.00
Fund Balance, December 31, 1978	\$ 476.83

Highway Department 1978

As of April 1, 1978, I assumed the position of Road Agent as Willis Holland resigned after serving four years.

The main project this year was the TRA on Owl Brook Road. We finished all the ditch and slope work, and have the roadbed ready for pavement in the summer of 1979.

Another large project was our oiling program. Roads that were oiled are the following - River, Leavitt Hill, Sanborn Hill, and a section of Highland Street.

At the request of the Selectmen, we had the center line painted on the North Ashland Road to help with traffic control.

We also put in sixty feet of culvert pipe and a catch basin to relieve the water problem we had last year on Thompson Street. There were two culverts replaced on Sanborn Road.

A washout at the back of the Tennis courts was filled in. By working with the State of New Hampshire, a pipe and catch basin were installed to relieve the water flow down North Main Street, which caused the washout.

Work at the Sanitary Landfill took some of our time during the spring, as a section of the banking washed out. We hauled loam and seeded the bank to hold it.

My crew and myself would like to thank the people of Ashland, and the Town Officials for all the help they have given the Highway Department during 1978.

Respectfully submitted,

Mark W. Ober
Road Agent

Ashland Electric Department

RECEIPTS

Appropriations	\$658,800.00
	<hr/>
	\$658,800.00

EXPENDITURES

Customers Deposits	\$ 3,017.82
Substation	5,314.11
Distribution of Poles	4,178.19
Distribution - Overhead Conductors	5,039.72
Distribution - Secondary Conductors	1,092.73
Transformers - Line	7,539.89
Customers Meters	1,415.58
Street Light Equipment	773.37
Office Equipment	193.50
General Tools & Equipment	2,519.18
Power Purchased	418,315.73
Superintendence	4,695.42
Maintenance - Structures, Equipment	1,565.53
Maintenance - Substation Expense	503.27
Maintenance - Distribution	3,688.58
Maintenance - Secondary & Services	3,654.73
Maintenance - Primary Highline	3,644.81
Maintenance - Trees & Right of Way	2,101.89
Maintenance - Meters and Transformers	891.76
Maintenance - Street Lights	277.04
Customer Meter Reading & Collection	6,061.08
Telephone, Postage, Miscellaneous	2,086.10
Billing & Accounting	8,529.04
General Office Salary	4,181.61
Fuel	749.47
Maintenance - Office Structure & Equip.	251.11
Office Supply, General	635.25
Insurance, Accident, Health, Liability	4,380.67
Stores and Shop	985.
Truck & Skyworker Expense	3,370.4.
Taxes, Social Security	2,666.90
In Lieu of Taxes	23,100.00
Engineering	2,073.71

Commissioner's Salary	1,000.00	
New Construction	48,864.86	
Purchase Expansion	15,000.00	
Balance	64,441.85	
	<hr/>	\$658,800.00

SUMMARY

Balance - Checking Account 12-31-78	\$ 34,342.17	
Balance - Savings Accounts 12-31-77	158,450.13	
Transferred from Savings to Checking	17,000.00	
Interest Earned 1978	11,054.89	
	<hr/>	
Total Cash in Banks 12-31-78		\$186,847.19

Ashland Electric Department

This past year the Electric Department completed the substation tower, transformer bay and the switchgear is now in service.

The voltage conversion was accomplished and is now operating at 4160 volts multi-grounded neutral.

Over a mile of underground wire was installed during the installation of 13 turnpike ramp lights.

A portion of North Main Street was reconducted and upgraded to accommodate anticipated load increases.

The Owl Brook area of town was acquired and a new tie line was constructed and is now in operation at 7200 volts multi-grounded neutral.

Thomas E. Marsh
Supt.

Ashland Water Department

RECEIPTS

Appropriations	\$53,650.00	
		\$53,650.00

EXPENDITURES

Intangible Property	\$ 6,999.35	
Distribution-Mains	-0-	
New Services	357.64	
New Hydrants	347.39	
New Meters	13.64	
New Equipment	866.45	
Superintendence	1,745.25	
Source of Supply	594.07	
Purification-Labor	2,120.69	
Chlorine	689.00	
Tests - Water	330.00	
Repairs - Water	300.85	
Repairs - Purification	30.55	
Repairs - Mains	201.87	
Repairs - Services	1,416.82	
Repairs - Hydrants	565.34	
Repairs - Meters	111.24	
Reading Meters	148.14	
Salaries - Office Clerks	2,912.91	
General Expense	1,717.50	
Insurance	1,993.86	
Stationary & Printing	638.50	
Stores & Shop Expense	58.69	
Truck Expense	626.35	
Social Security Tax	768.07	
Commissioners Salary	500.00	
Fuel	463.74	
Power Purchased	213.33	
Balance	26,918.76	
		\$53,650.00

SUMMARY

Balance - Checking Account 12-31-78	\$14,118.25	
Balance - Savings 12-31-77	60,869.96	
Interest Earned	4,106.07	
Transfer to Savings from Checking 1978	6,126.95	
Total Cash 12-31-78		\$85,221.23

Ashland Water Department

The Department has spent many hours this year working out the plans for ground water.

We have finished the basic engineering and pipe location and size have been established.

During 1978, we connected four new services and new stand pipe. Three Hydrants were upgraded also. We used 46,905,340 gallons of water and 763.5 gallons of chlorine.

Water turbidity testing is now done daily at the Chlorinator.

Wayne L. Hughes
Superintendent

Ashland Sanitary Department

RECEIPTS

Appropriations \$86,075.00

\$86,075.00

EXPENDITURES

Sewer:

New Mains and Manholes	175.46
New Services	313.32
New Meters	-0-
Transportation	3,309.04
New Equipment	96.75
Superintendence	596.92
Helpers Salary	565.24
Supplies and Expense	975.94
Ejector Station & Equip. & Maint.	1,971.05
Power - Ejector Station	264.72
Repairs to Meters	135.00
Meter Reading	289.06
Repairs - Mains and Manholes	173.73
Grit Chamber	34.56
Office Clerk Salary	2,392.54
Office Sta., Printing, Supplies	817.24
Insurance	1,484.72
Social Security Taxes	750.53
Truck Expense	630.54
Fuel	432.45
Private Sewers	710.00

Plant:

Building Addition	-0-
Treatment Plant - Land Road	-0-
Transportation Equipment	3,309.03
New Equipment	378.94
Superintendence	1,490.77
Helper's Salary	950.28
Chlorine	510.00
Fuel	301.60
Hydrogen Chloride Gas	2,582.60
Plant Supplies & Expense	1,545.81
Plant Structures & Equip. Maint.	10,209.45
Laboratory	2,656.58
Electric Power	19,716.06
Office Clerk Salary	2,146.43
Telephone	457.32
Insurance	1,383.14
Office Sta., Print, Postage	812.98
Social Security Taxes	750.57

Maintenance Outside	1,653.93	
Truck Expense	700.92	
Balance	18,399.78	
		\$86,075.00

SUMMARY

Balance - Checking Account 12-31-78	\$17,649.81	
Balance - Savings Account 12-31-77	52,596.11	
Transferred from Checking to Savings 1978	11,000.00	
Interest Earned 1978	3,325.74	
		\$84,571.66

Ashland Sanitary Department

The flow of sewerage during 1978 was 208,541,000 gallons, and we used 7,032 pounds of chlorine. Methods of chlorine testing are being altered again.

The Sanitary Department purchased a new truck this year.

Two new services were installed and we are in the process of renewing our Discharge Permit from Environmental Protection Agency.

Wayne L. Hughes
Superintendent

TOWN OF ASHLAND
STATEMENT OF DEBT SERVICE REQUIREMENTS
As of December 31, 1978

Sewer Bonds
(State Guaranteed)
4.4 percent

Amount of Original Issue	\$1,100,000.00
Date of Issue	September 1, 1968
Principal Payroll Date	September 1st
Interest Payable Date	March 1st and September 1st

Payable at	<i>Boston Safe Deposit</i> <i>Trust Company, Boston, Mass.</i>
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—Total—

<i>Maturities—</i>		
<i>Fiscal Year Ending:</i>	<i>Principal</i>	<i>Interest</i>
December 31, 1978	40,000.00	32,560.00
December 31, 1979	35,000.00	30,800.00
December 31, 1980	35,000.00	29,260.00
December 31, 1981	35,000.00	27,720.00
December 31, 1982	35,000.00	26,180.00
December 31, 1983	35,000.00	24,640.00
December 31, 1984	35,000.00	23,100.00
December 31, 1985	35,000.00	21,560.00
December 31, 1986	35,000.00	20,020.00
December 31, 1987	35,000.00	18,480.00
December 31, 1988	35,000.00	16,940.00
December 31, 1989	35,000.00	15,400.00
December 31, 1990	35,000.00	13,860.00
December 31, 1991	35,000.00	12,320.00
December 31, 1992	35,000.00	10,780.00
December 31, 1993	35,000.00	9,240.00
December 31, 1994	35,000.00	7,700.00
December 31, 1995	35,000.00	6,160.00
December 31, 1996	35,000.00	4,620.00
December 31, 1997	35,000.00	3,080.00
December 31, 1998	35,000.00	1,540.00
	\$740,000.00	\$355,960.00

Town Deeds List

Description	Recorded at: Woodsville			
Ashland Bathing Beach - Leavitt Hill Rd.	Vol.	863;	Pg.	431
Easement - Water Main Extension- Thompson St. (Norman)	Book	815;	Pg.	279
Playground deeds; No. Main St.				
Sullivan	Lib.	562;	Fol.	119
Spaulding	Book	826;	Pg.	71
Kilpatrick	Lib.	969;	Fol.	156
Brown	Book	770;	Pg.	328
Firemen's Hall and land-S. Main Hillside Ave.	Lib.	425;	Fol.	82
Road to Cross-Gray Property-off River St.	Vol.	959;	Pg.	75
Land - Between Beatrice Hill's & Squam River - River St.	Lib.	471;	Fol.	126
Cottage Place	Lib.	939;	Fol.	225
	Lib.	973;	Pg.	358
Water Works Deed	Book	92;	Pg.	304
Sawmill Property (See partial sale to Squam Lakes Association 8-66)	Book	480;	Pg.	1
Electric Company purchase	Lib.	541;	Pg.	484
Substation Right-of-way - Hussey Land	Lib.	1003;	Fol.	10
Cote-Gould Land - Collins St.	Lib.	1016;	Fol.	222
Spaulding Land - No. Main St.	Lib.	1032;	Fol.	378
Main Street Deed - Garage	Lib.	661;	Fol.	84
	Grafton County			
Hill Terrace	Lib.	664;	Fol.	79
Flag Area - Main - River Sts.	Lib.	658;	Fol.	267
Triangle of land at Collins St. Bridge	Lib.	1077;	Fol.	598
	Belknap County			
Jackson Pond - Berry Land	Vol.	92;	Pg.	321
			&	322
Jackson Pond - Smith Land	Book	89;	Pg.	4
Jackson Pond - Flowage & Drainage Rights	Book	92;	Pg.	339
			&	340
Reservoir - Plaisted land - right-of-way for main	Book	336;	Pg.	526
Reservoir Road and right-of-way - Plaisted	Book	104;	Pg.	387
Reservoir Road and right-of-way - Berry	Book	104;	Pg.	388
Jackson Pond - Thompson land - flowage &				

Drainage Rights	Vol.	92;	Pg.	272
Jackson Pond - Smith Land	Vol.	92;	Pg.	270
			&	271

Town clock Deed	Recorded Town Clerk Book - May 22, 1894			
Knapp Property - No. Main Street	Lib.	1087;	Fol.	510
Marine Land - Corner River - Main Sts.	Lib.	1099;	Fol.	430
Sirles Land - Main St.	Lib.	1099;	Fol.	429
Whipple Property - Pleasant St.	Lib.	1120;	Fol.	106
Land Fill Property	Lib.	1142;	Fol.	551
Towne Property - So. Main St.	Lib.	1204;	Fol.	415
Town Hall Deed	Book	319;	Pg.	514
Scribner Memorial Library	Vol.	146;	Pg.	122
Luff Land - Intersection at So. Main and Mill Sts.	Lib.	1267;	Fol.	264
Main Street - Town Garage	Lib.	712;	Fol.	169

Town Trustee Report 1978

The Town Trustees received the following money as authorized by warrant articles approved and recorded in the minutes of March 14, 1978 Town Meeting and the minutes of March 13, 1978 School Meeting.

\$ 7,500.	Sanitary Landfill Capital Reserve from funds received from Waterville Sanitary Landfill agreement, deposited in passbook.
10,000.	Capital Reserve Fund for Fire Department Equipment deposited in passbook.
5,000.	Capital Reserve Fund for reconstruction of School Buildings, deposited in passbook.
1,246.	Established Capital Reserve Fund for Edward N. Doggett Scholarship fund, in interest bearing Certificate.
3,000.	Capital Reserve Fund for Fire Alarm System extension, deposited in passbook.
10,000.	Capital Reserve Fund for Highway Loader established, deposited in passbook.
5,000.	Capital Reserve Fund for Highway Equipment, deposited in passbook.

Upon receipt of notification from the departments regarding use and availability of funds, plans are being made to transfer several of the above accounts to interest bearing certificates of deposit.

An annual inventory was made on the safe deposit box and everything was accounted for and-or found present.

The Trust Fund ledger is available for your inspection at the Town Office.

Trustees,
Trust Funds
Dr. John Reever
Richard Ogden
Edward Dupuis

REPORT OF TRUST FUNDS — ASHLAND, N.H. DECEMBER 31, 1978

Date of Creation	Name of Trust Fund	Purpose	How Invested	Principal			Income			Balance End Year
				Balance Beginning Year	New Funds Created	Expended During Year	Balance Beginning Year	Income During Year	Expended During Year	
Cemetery Funds:										
Various	Perpetual Care	Cemetery Care	Merredith Village	8,728.36			8,728.36	570.91	570.91	98.51
Various	Various	Cemetery Care	Merredith Village	1,531.38			1,531.38	88.38	88.38	98.51
Total Cemetery Funds				10,259.74			10,259.74	659.29	659.29	98.51
Library Funds:										
3-8-77	Pauline Packard Memorial	Library Books	Plymouth Guar.	1,000.00			1,000.00	79.44	79.44	
8-7-74	Cheney Fund	Library Books	Merredith Village	500.00			500.00	38.38	38.38	
1-26-26	Ordway Fund	Library Books	Merredith Village	1,391.88			1,391.88	117.12	117.12	108.12
Total Library Funds				2,891.88			2,891.88	234.94	234.94	108.12
Scholarship Fund:										
8-18-78	Edward Doggett Memorial	Scholarship	Plymouth Guar.	1,246.00			1,246.00	35.53	35.53	35.53
Total Scholarship Funds				1,246.00			1,246.00	35.53	35.53	35.53
Capital Reserve Funds:										
1951	Capital Reserve	Rec. Electric System	Merredith Village	4,167.29			4,167.29	476.53	476.53	5,025.73
1971	Capital Reserve	Fire Truck	Merredith Village	37,055.61	10,000.00	29,900.00	17,155.61	2,667.67	2,667.67	7,959.84
12-21-62	Capital Reserve	Highway Dept.	Merredith Village	5,000.00	5,000.00		1,203.31	354.27	354.27	1,557.58
11-26-71	Capital Reserve	Fire House	Merredith Village				2,087.02	114.10	114.10	2,201.12
3-8-77	Capital Reserve	Future Ext.	Merredith Village	115,780.85			113,780.85	7,409.31	9,515.59	16,924.90
3-8-77	Capital Reserve	Sanitary Mains	Merredith Guaranty	7,500.00	7,500.00		15,000.00	615.92	615.92	755.34
3-8-77	Capital Reserve	Sanitary Land. Equipment	Plymouth Guaranty	3,000.00	3,000.00		6,000.00	249.47	249.47	407.48
12-11-78	Capital Reserve	Fire Alarm	Plymouth Guaranty	3,000.00	10,000.00		10,000.00	30.27	30.27	30.27
3-22-76	Capital Reserve	Highway Loader	Merredith Village							
	Capital Reserve	Reconstruction	Merredith Village	15,000.00	5,000.00		20,000.00	964.39	964.39	1,779.95
9-26-51	Capital Reserve	School Bldgs.	Merredith Village	2,113.74			2,113.74	271.86	271.86	3,131.26
	Capital Reserve	Reconstruction	Merredith Village							
	Capital Reserve	Water System	Merredith Village	187,617.49	40,500.00	29,900.00	198,217.49	15,260.07	15,260.07	39,773.47
Total Capital Reserve Funds				200,769.11	41,746.00	29,900.00	212,615.11	16,189.83	16,189.83	40,015.63
Total Funds										

This is to certify that the information contained in this report is complete and correct, to the best of our knowledge and belief.

Dr. John Reevee
Richard Ogden
Edward Dupuis
Trustees

December 31, 1978

Ashland Town Library

1978

Receipts:

Balance on hand Jan. 1, 1978	\$ 1,135.61	
1978 Appropriations	4,500.00	
Misc. Income	471.92	
		\$6,107.53

Disbursements:

Books purchased	1,717.43	
Magazines	168.30	
Supplies	----	
Insurance	148.80	
Miscellaneous	113.35	

Salaries:

Librarian Frances M. Platt	1,187.68	
Asst. Librarian Clara Cilley	1,187.68	
Social Security	305.90	
		4,829.14

Balance per check book	1,272.39	
Cash on hand	6.00	
Balance on hand Dec. 31, 1978		\$ 1,278.39

Bank Accounts

Balance on hand-Meredith		
Village Savings Bank		
Cheney Acct. Jan. 1, 1978	367.92	
Deposits and Interest	99.28	
		467.20
Withdrawal for books	275.50	
Balance on hand Dec. 31, 1978		191.70
Ordway Acct. Jan. 1, 1978	216.61	
Deposits and Interest	90.71	
		307.32
Balance on hand Dec.31, 1978		307.32
Pauline Packard Fund Jan. 1, 1978	462.35	
Deposits and Interest	76.96	
		539.31

Withdrawal for books	74.32	
Balance on hand Dec. 31, 1978		464.99

Circulation 1978		Books Loaned
Adults 1268		671
Juveniles 3143		1634

Petty Cash Report

Balance on hand Jan. 1, 1978	8.19	
Fines and books sold	7.85	
	<hr/>	\$ 16.04
Expenses		
Postage	4.56	
Supplies	2.48	
Paperback Editions	4.75	
Transport of books	2.00	
	<hr/>	\$ 13.79
Balance on hand Dec. 31, 1978		\$ 2.25

Library Trustees' Report 1978

Nineteen seventy-eight brought more changes and renovations to the library. A special room, just for children was made on the sun porch with the addition of some low bookshelves. The children now have a large, sunny room in which to browse. A study room in the upstairs was completely repainted and papered, making yet another improvement.

This year approximately three hundred new books for all ages were purchased, and we have on order a new set of World Book Encyclopedias. Encyclopedias are purchased approximately every ten years to keep our reference section of the library up to date.

The trustees wish to thank the Scribner trustees for renovations and improvements made this year.

Respectfully submitted

Lorraine Marsh, Chairman
Anita Gray
Grace Marcroft

Pemi-Baker Home Health Agency

The Home care service is becoming more and more prominent in the health field. Statistics have proven that hospitalization costs are greatly reduced by having home care services available in the community. Therefore, primary payors, such as medicare, are encouraging earlier discharge from hospitals and extended care facilities to home care situations. This creates a two-fold purpose ... financial and the well-being of the patient who is happier recovering in the home setting.

During 1978, Pemi-Baker Home Health Agency supplied the Town of Ashland the following services:

Skilled Nursing Home Visits:	641
Professional Home Health Aide Visits:	379
Trained Homemaker Visits:	313
Free Blood pressure clinics:	12
(362 Blood pressure taken)	
Free Diabetic screenings:	3
(71 screenings)	

Office visits for Blood pressures, shots, and other skilled care for those not homebound. Free immunization clinics covering measles; mumps; rubella; diphtheria; polia; tetanus and tuberculosis testing. Newborn skilled nursing visits.

Plus many services to the individual patients that go statistically unnoticed such as making out forms; getting them rides to go to the doctor or out-patient hospital visits; helping them to receive the other services available to them, such as meals-on-wheels; doing the laundry; running errands; taking them reading materials etc., which all is tabbed kindness and caring over and above the call of duty.

If you have any questions not answered above, please call.

Very truly yours,

PEMI-BAKER HOME HEALTH AGENCY

Louise Brock, Representative

Overseer of Welfare

Report for 1978

Since last Town Meeting Day when I was elected Overseer of Public Welfare, I have been able to help a few families in need of assistance. It has been a rewarding adventure.

Respectfully,

Mary R. Murdock
Overseer of Welfare

Telephone 968-7533

Report Of The N.H. Humane Society

January 11, 1979

Office of the Selectmen
Town of Ashland
Ashland, N. H. 03217

Gentlemen:

Here are the totals on the number of animals from the Town of Ashland brought to the N. H. Humane Society shelter during the year 1978.

By your Animal Control Officer:

Dogs and puppies	36
Cats and kittens	4
	<hr/>
Total	40

From Ashland residents:

Dogs and puppies	56
Cats and kittens	76
	<hr/>
Total	132

Total number of dogs, pups, cats kittens from the Town of Ashland	172
--	-----

We are enclosing a copy of the report on all towns that used the Shelter facilities and services in 1978. Your Society's shelter has been inspected and licensed by the State and fulfills your licensed dog pound requirements. It also complies with RSA 442:A, the Rabies Control Act for holding stray dogs.

Every town has stray and animal problems. We encourage the Town of Ashland, and especially the animal control officers, to use our services more in 1979.

Sincerely,

Fritz T. Sabbow
Executive Director

Ashland Police Department

To the Citizens of the Town of Ashland :

The year 1978 was a very busy one for the Department. Our court cases were up this year, five of which went on to the Superior Court.

As of the last Town Meeting, Officer Duguay has joined the Department full time. In November of this year he graduated from the New Hampshire State Police Academy, where he was first in his class in Firearms Proficiency.

Our burglary rate was about the same as the year 1977, but we had been more successful in solving some of these in 1978. We still have a great problem with the young people out on the street at late hours. This is call for us to continue our patrol into the early morning hours.

As of the first of January 1978, we had to increase our patrol out of town because of the Golf Course on the North Ashland Road. This is because of the great increase in traffic in this area and will continue to grow as the years go by. Many more burglary alarms have been installed within the area which have also made an increase in Department work. These alarms must be answered at all times, whether they are false or actual. With many new businesses coming into town, our patrol will have to be stepped up even more. We will have a new Bank, which will be opening soon along with IPC, and word has it that other businesses will be coming to town shortly. We will try to maintain the Department with its present staff to cope with all the new additions this year.

It has been our pleasure to serve the people and hope that we can increase this service. We thank everyone for their support throughout the year 1978.

Respectfully,

Ernest A. Paquette
Chief of Police

POLICE DEPARTMENT REPORT

1978

Complaint Report	56
Suspicious Persons	3
Public Assist	500
Animal Complaints	65
Motor Vehicle Complaints	17
Malicious Damage	30
Property Checks (per week)	45
Missing Persons	2
Burglary, Larceny and Theft	21
Departmental Assist	43
Civil Complaints	35
Misuse of Telephone	3
M. V. Accidents	86
Bad Checks	\$2,673.28 Collected
Burglar Alarms	70
Harrassment	8
Death Notice	2
Cruelty to Animals	0
Animals to the Pound (Dept.)	40
(By the People)	132
Windows and Doors Found Unlocked	96
Parking Tickets Paid	\$112.00 Collected
M. V. Warnings	70
Defective Equipment Tags Issued	7

COURT CASES - 1978

Operating After Suspension	3
Driving to Endanger	1
Burglary	3
Fugitive from Justice	1
Eye Protection	5
Assault	3
Negligent Homicide	1
Turning Movement	1
Concealment	2
Reckless Operation	1
Operating without Motorcycle License	1
Tire Requirements	1
Disobeying Police Officer	1
Criminal Mischief	1
Stop Sign	8
Speeding	15
Yellow Line	8
Disorderly Conduct	12
Drinking in Public	3
Inspection	20

Failure to Yield	3
Non Payment of Fine	1
Theft	10
Unregistered M. V.	9
Robbery	1
DWI	12
Operating without a License	4
Parking Regulations	2
Intoxication	3
Indecent Exposure	1
	<hr/>
Total	137

Received at Plymouth Dispatch 1978 — 1334 Telephone Calls
(Increase of 1062 over 1977)

Radio Dispatch 1978 — 5518
(Increase of 1610 over 1977)

Mileage for Year	28,743	miles
Mileage for Month	2,394	
Mileage for Week	553	
Mileage for Day	79	

Planning Board Report

Ashland, N.H.

During 1978, the Ashland Planning Board processed 17 subdivision applications, which is an indicator of the rate of growth within the Town. Because of this activity, the subdivision regulations were reviewed and updated last year. The new Regulations were adopted on March 22, 1978. A three-member committee has been appointed to continue the review of subdivision regulations for future updating, to meet present day requirements. The committee is chaired by William Beaton. Other members include David Ruell and Richard O'Brien. Their function is to review problem areas and make recommendations to the Planning Board. The need for zoning regulations to protect landowners within the town is becoming increasingly apparent.

Again this year, several board members attended a training consortium on municipal law. This has enabled new members of the Planning Board to become knowledgeable of the laws which pertain to planning functions.

Personnel changes on the board during the year were as follows: Roy McNeil and Joe Schenk resigned. Alternates David Ruell and William Beaton were appointed to fill their respective terms. Two new alternates were appointed, Dr. Michael Hunter and Richard O'Brien. I was elected to serve as Chairman of the board and John Hughes continued as Vice Chairman.

As your Chairman, I would like to thank each member of the Planning Board for the dedication, support and guidance that you have demonstrated throughout the year.

Respectfully submitted,
Richard A. Folsom
Chairman

Report of Building Inspector

Ashland, N.H.

1978

This has been a busy year for building in Ashland. I took over the position from Selectman Roy McNeil, on July 12th and have written 34 permits, along with 26 that Roy had written for a total of 60 permits.

Much property has changed hands and industry is increasing. Of the 60 permits only two of the new homes were permanent year round.

With the licensing of electricians and plumbers and the inspection thereof, it has become a very active position.

I want to thank all department heads and the office staff for their cooperation and assistance.

Respectfully,
William Beaton, Sr.
Building Inspector

Phone 968-7664

Report Of The Health Officer

The most important event in this department in 1978 was the revision and expansion of Ashland's Private Sewage Disposal Regulations. The old regulations required a town permit and inspection for the construction of a new septic system. The new regulations require a town permit and inspection for all repairs to sewage disposal systems as well. Malfunctioning, illegally constructed and illegally repaired systems must now be rebuilt to town and state standards. The town and the health officer now have the right to inspect private systems and to require their owners to supply necessary information on the systems. No building permit will be issued for the conversion of a seasonal dwelling into a year-round home, the addition of bedrooms, or any other alteration that will add to the sewage load of a building served by a private system until that system has been approved for its new use by N. H. Water Supply and Pollution Control Commission or the superintendent of the Sanitary Department. These new regulations are needed to prevent health hazards, to maintain the water quality of our lakes and streams, and to avoid the costly expansion of the public sewer system to serve areas where private systems have failed.

The principal complaints of the year involved six septic systems. One case helped to inspire the new regulations. Three systems have been rebuilt or abandoned. The two remaining cases should be satisfactorily resolved by spring. Other work included three garbage complaints, two plumbing problems, and two state inspections.

I would like to thank everyone for their cooperation, particularly the town office staff, the selectmen, and the superintendent of the Sanitary Department.

Respectfully submitted,

David L. Ruell
Health Officer

Report of the Ashland Historical Society

The highlight of 1978 was the celebration of the tenth anniversary of the founding of the Society and the one hundredth anniversary of the birth of Dr. George Hoyt Whipple at a "birthday party" in August when about eighty members and friends paid homage to Dr. Whipple and the Society's founders, especially Robert G. Proulx, Dr. Richard Chisholm, and John R. Smith. Histories were recited, memorial trees planted, gifts received, and a fine dinner enjoyed. Of special interest were the reminiscences of Dr. David Kominz of Campton and the University of Massachusetts Medical School, a student of Dr. Whipple at the University of Rochester Medical School. "Birthday" gifts included a thousand dollars from Mrs. Katharine Waring Whipple in honor of her husband and many other generous donations of money and items of historical interest.

Improvement and maintenance of the property are always a high priority. This year's accomplishments included grading of the back yard and providing an entrance to it, removal of diseased elms, completion of the replacement of windows with small-paned "originals," painting and repairing, some apartment improvements, and insulation of the wooden rear section of the house.

New signs placed on two of the roads leading into town attracted additional visitors to the museum. Over three hundred registered during the summer season.

Continuing our policy of building programs around current events, two meetings focused on the grist mill and the paper mill. Others included visits to the Dana Meeting House and the Scribner Memorial, a film on the last New England log drive, and slides of local interest. The annual flea market and auction was held in July.

The Society contributed to the Ashland July 4 celebration and entered a car in the parade carrying three gentle ladies of over ninety years — Mrs. Delia Rogers, Mrs. Grace Johnson and Mrs. Nellie Thurber.

Much effort is expended by members and officers "behind the scenes" — preparation of financial statements and inventories, cataloging books and artifacts, appraisal of holdings, acknowledging of gifts, planning and publicity, repairs and maintenance. Thanks and appreciation are extended to all who have participated in the Society's activities during its ten-year life, and an invitation is extended to anyone to join us in preserving both the past and the present for the future.

Respectfully submitted,

Mary W. Ruell
President

Ashland Parks and Recreation Department 1978

The citizens of Ashland continue to enjoy, at modest cost, a broad range of recreational programs and facilities. These recreational opportunities have been developed and administered over a span of more than thirty years by dedicated men and women who saw the need and value of providing such experiences to the youth and adults of the community. In addition, a number of volunteer organizations have actively contributed to the success of the recreation program.

The commission which traditionally administers the recreation program was largely reconstituted late in 1978, in time to undertake planning and budget preparation for the coming program year. The commission has sought, and continues to welcome, advice and suggestions from individuals and organizations of the town on all aspects of the recreation program.

Summer playground, beach and swim programs remain the major recreational activities, with arts and crafts, games, and a variety of special days and trips also scheduled for participants. The twenty-four sites at the campground present another important opportunity for family recreation.

Ashland's excellent beach facility on Little Squam Lake will be open to the public in 1979 from June 22 to September 3, 10 A.M. to 6 or 7 P.M. depending on weather, seven days a week, with at least one lifeguard on duty during those hours. A five week swimming instruction program will again be a high priority activity.

In addition to its responsibilities in planning for these and other activities, the new Recreation Commission has taken inventory of the condition and potential of Ashland's recreation facilities. It finds that, while there has been some minor replacement and repair, many of the facilities are in urgent need of major maintenance. Without such maintenance, in fact, at least two important activities might come to a halt, to say nothing of the risk of serious injury.

Among the more urgent items which have been too long delayed are: major revision of the sanitary system for the beach and campground to bring that facility into conformance with state regulations and to avoid contamination of Squam River; roof repair of the Booster Club building, as well as upgrading of its sanitary facilities, which also should support the playground area; rebuilding and resurfacing of the basketball court and resurfacing of the tennis courts; repair and replacement of playground equipment; resurfacing of the campground road.

Some state or federal assistance may be available, in the form of matching funds, to carry out a portion of this maintenance. Such assistance will be actively sought during the coming year for those projects in which it is possible and practical. With the assistance and

participation of the selectmen, for instance, meetings are being held with representatives of the State of New Hampshire Recreation Services to learn what resources might be available for further development and improvement of both facilities and programs. There are a number of promising opportunities, mostly for the time frame of 1980 and beyond.

But certain items need attention before the next summer season and are funded in the proposed 1979 budget. In addition, and for probably the first time in a Parks and Recreation budget, it is proposed to set aside, in a capital reserve, funds for the town's share of those major maintenance and capital improvement projects for which matching federal funds will be sought in the near future.

With regard to the traditional sources of income, fees paid by users of the recreational facilities will continue to be an important resource in funding the program. Some of those fees are being adjusted once again to reflect the effects of inflation on operating costs. The sale of seasonal or daily tickets for the beach normally meets about one third of the expenses for lifeguards and swim instructors. And the modest rental fees for campground sites produce income which helps to support other aspects of the recreational program.

Ashland has enviable recreation facilities, a solid program of activities, and excellent potential for increasing service to the community. If the program is to continue at even its present level, however, it is essential that financial planning and management include the yearly setting aside of funds in a capital reserve of the purpose of maintenance of the facilities which provide these recreational services.

Parks and Recreation Commission

Donald Gilmore

Bette Fields

Roland Morrell

Lothrop Forbush

Sheila Page

Fourth Of July Report 1978

RECEIPTS:

Appropriation by Town of Ashland		\$ 2,000.00
Contributions:		
Businesses	\$ 443.00	
Organizations	425.00	
Collection by Ashland Women's Club	339.00	
Miscellaneous contributions	24.00	
		1,231.00
Concessions		460.90
July 4th Committee Activities:		
Food and Yard Sale	300.00	
Bucket Collection	153.94	
Restroom contributions	15.51	
Parking	74.00	
Food Booth	397.51	
Beano	329.43	
		1,270.39
Total Receipts		\$4,962.29

EXPENSES:

Parade:		
Sanbornton Band	\$ 150.00	
Royal Eagles	225.00	
Trophies	175.90	
Miscellaneous	23.81	
		574.71
Entertainment:		
Lakes Region Chordsmen	200.00	
Last Chance Dance Band	125.00	
Horseshoe contest	3.25	
Children's Games - Prizes	37.00	
		365.25
Fireworks:		
Cost after discount		1,500.00
Total Expenses		\$ 2,439.96

Balance after receipts and expenses	2,522.33
Interest on Now Account as of 12-30-78	52.25
	<hr/>
Contribution to Firemen's Convention	\$ 2574.58
	25.00
	<hr/>
Balance in Checking Account as of 1-1-79	\$ 2549.58

The Fourth of July Committee started off the year at a deficit but with the cooperation of the whole town, we have been able to raise funds to compensate for expenses and to start the new year with a balance. We will, however, be continuing to raise funds so that we will be financially ahead for the next year.

We wish at this time to thank everyone who made our 1978 Fourth of July a success and for helping us to continue to do so in the future.

Respectfully submitted

Marjorie Davie
Chairman

Ashland Memorial Park Committee

We are happy to report that we ended 1978 with no outstanding obligations and \$160.33 in the maintenance fund. We also received a gift of \$1000.00 from Mr. and Mrs. Lawson W. Glidden, Sr. in memory of Mr. and Mrs. John E. Glidden and Mr. and Mrs. Albert F. Teague, raising the Trust Fund to a total of \$2000.00, all of which has been invested in bank certificates. We are most grateful for this memorial gift and are pleased that the fund has started to grow.

Gifts large and small may be designated for the Trust Fund and will be appreciated as our goal is to raise a sum large enough so the interest will provide for the maintenance of the park for years to come.

The annual Bike-A-Thon has proven to be very successful with many local people participating. We have high hopes that it will continue to be supported and will provide the revenue needed for current costs to maintain a beauty spot we can be proud of.

The park is for your enjoyment. We hope you will use it and help us to keep it clean and attractive.

ASHLAND MEMORIAL PARK COMMITTEE

Pauline Glidden
Katherine Harriman
James Rollins
Marion Merrill

The Lakes Region Association

Each of the 39 towns in the Lakes Region has an interest in the activities of the Lakes Region Association. We make all of our funds work for the interest of the entire Region. The following tables show a break-down of where our dollars came from and how they were spent during the fiscal year of July 1, 1977 to June 30, 1978.

INCOME: Where the 1977-78 dollars came from —

	Amount	Percent of total
State of New Hampshire	\$13,228.81	14pc
Town Appropriations	8,140.80	8pc
Where To Book	23,058.30	24pc
Membership-NHAL	5,018.00	5½pc
Maps	12,698.56	13pc
Coop Adv.-Mailing	7,445.00	8pc
Postage	2,686.67	3pc
Special Projects (Region Coupons, Workshop)	1,531.00	1½pc
Miscellaneous	1,013.21	1pc
Attractions	21,280.00	22pc
	<hr/>	
	96,115.68	100pc
Balance on hand beginning of year	9,416.34	
	<hr/>	
	\$105,532.02	

EXPENDITURES: Where the 1977-78 dollars went -

Salary and Wages	\$17,610.62	17.5pc
Travel	2,001.32	2pc
Office: Rent, Tel. Supplies	5,029.35	5pc
Postage and Distribution	7,917.48	8pc
Adv., Pictures, Publicity, Shows and Dis.	8,789.43	9pc
Membership and Meetings	182.00	1pc
Maps	3,794.45	3pc
Administration, FICA, Unemployment Comp. and Insurance	2,901.55	3pc
Where To Book	22,403.30	23pc
Printing-NHAL	5,889.89	6pc
Attractions	19,423.16	20pc
Special Program, work shop, coupons	1,540.37	1.5pc
	<hr/>	
	97,288.42	99pc
Balance on hand at end of year	8,243.60	
	<hr/>	
Total	\$105,551.02	

Report of the Ashland Fire Department

Ashland Fire Department was busy this past year with the number of incidents up 39 percent compared to 1977. One of two major fires was a forest fire of 15 acres in the Crowpeg Hill area off I-93 which required aid from many surrounding towns and residents. The second one was a fire in a building of the abandoned Ashland Paper Mill. Although the black smoke was visible in Laconia the property damage was comparatively small.

The State Annual 81st Convention of Firefighters was held in Ashland on Friday, September 8, and Saturday, September 9. The fire department was contacted in early June by the State Association although usually a town has a year's notice. Firemen and the Auxiliary worked together to prepare the agenda and program booklet, contact local motels, set up various raffles, organize a parade and arrange a firemen's ball and banquet. According to the State Committee registration figures exceeded previous years and the fire department was commended for hosting such a successful and enjoyable convention with the short notice and minimal cost. Obviously the contributions of local merchants and townspeople aided in achieving this result.

Our department was saddened by the loss of former Assistant Chief Robert Morse, former firefighter Harold Robinson, and auxiliary members Gloria Cross and Laura Huckins.

Breakdown of Fire Call Responses

Structure Fire	11
Flooded Oil Burner	2
Medical Emergency	13
Animal Rescue	1
Bomb Threat	1
Chair Fire	1
False Alarms	3
Electrical Fire	2
Car or Truck Fire	6
Chimney Fire	15
Forest Fire	4
Mutual Aid	18
Fuel Spill	4

Respectfully submitted,

Norman E. Lyford,
Chief

Ashland Fire House Construction 1978

Assets

Cash	\$ 4,848.14
Due From Capital Reserve Fund	1,979.38
Due From Ashland Fire Association Building Fund	1,488.32
Due From Contractor	500.00
	<hr/>
Total Assets	\$ 8,815.84

Liabilities and Fund Balance

Liabilities:	
Contracts Payable	\$ 8,584.00
Fund Balance:	
Unexpended Balance of Appropriation	231.84
	<hr/>
Total Liabilities and Fund Balance	\$ 8,815.84

Ashland Fire Truck Capital Project Fund

1978

Assets:	
Due from General Fund	\$ 8,000.00
Due from Capital Reserve	22,100.00
	\$ 30,100.00
Total Assets:	
	\$ 30,100.00
Liabilities & Fund Balance:	
Contract Payable	30,100.00
	\$ 30,100.00
Total Liabilities & Fund Balance	
	\$ 30,100.00

Summary

Fire Truck	\$ 60,000.00
Contract Expense received from Capital Reserve	29,900.00
	\$ 30,100.00
Contract Payable	\$ 30,100.00

Report of District Forest Fire Chief and Your Forest Fire Warden

For more than 80 years, a cooperative effort between the State of New Hampshire and local forest fire authorities has created a forest fire prevention and suppression program that is recognized as superior throughout the United States.

Since the first forest fire laws were written in 1895, the state and local community governments have worked together to prevent and combat forest fires.

Today, 249 forest fire wardens and more than 1,800 deputy wardens are appointed every three years by the State Forester to work with the members of the State Forest Fire staff in this effort. State funds are used to pay one-half the cost of forest fire suppression costs incurred by local forest fire organizations, within pay rates established by the Governor and Council. State funds matched by local funds are used to purchase hand tools to suppress forest fires, to train local forest fire crews and in forest fire prevention work.

All outside burning, when the ground is not covered with snow, is permitted only after obtaining a written fire permit from your local Forest Fire Warden. Penalty for burning without a permit when one is required is a misdemeanor punishable by a fine up to \$1,000 or a jail term of up to one year or both.

REMEMBER, ONLY YOU CAN PREVENT FOREST FIRES!

1978 Forest Fire Statistics

	State	District	Town
No. of Fires	1,433	137	5
No. of Acres Burned	460	75¼	16

E. SVEN CARLSON
District Fire Chief

NORMAN E. LYFORD
Forest Fire Warden

Ashland Municipal Building Committee Report

This committee began operations soon after March Town Meeting, 1978, and immediately set up plans and applied to Federal Funds with the assistance of the Board of Selectmen; namely, Small Cities Discretionary grants under the Housing and Community Development Act of 1977 for Nonmetropolitan Areas of New Hampshire. We received a denial for a full application from our community on July 26, 1978.

Upon receipt of this denial, we then revised plans and pursued town funding.

After holding seventeen meetings during this period, many of which were publicized public meetings, the committee gave a majority approval for final plans submitted by Winston Titus for a total price of \$160,000.00 for the new municipal building. This price is based on the proposed site on Collins Street, recommended by the Ashland Electric Commissioners.

Plans have been submitted to both the Commissioners and the Board of Selectmen for presentation to the Town of Ashland, N. H.

Edward A. Dupuis, Chairman
William Beaton
John Hughes
James Rollins
Thomas Samyn
Travis F. Bradley
Lawson W. Glidden Jr.
Wayne L. Hughes
Thomas E. Marsh
Mark W. Ober

Developers Escrow Account Road Performance

1978

Cash Balance, December 31, 1977	\$ 14,012.56
Receipts - Interest Earned	766.03
Total Amount Available	14,778.59
Expenditures, 1978	- 0 -
Cash Balance, December 31, 1978	\$ 14,778.59

Expanded Elderly Exemption Study Committee

1978

This Committee has not completed their study at this time.

Journal of the American Medical Association
PUBLISHED WEEKLY

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VITAL STATISTICS

BIRTHS

Jan. 1, 1978 to Jan. 1, 1979

Date	Name of Child	Name of Father	Maiden Name of Mother
1978			
Jan.			
18	Ashley Elizabeth Weisberg	Roger E. Weisberg	Gail Marie Guyette
20	Johna Jane VanStelten	John T. VanStelten	Linda Marie Doggett
Feb.			
4	Kaleb Jay Jackman	Kerry Jay Jackman	Lyndel Simpson
7	Morgan Peterson Reynolds	Peter A. Reynolds	Alesa Ann Huckins
11	Chad Richard Connell	Richard A. Connell	Paula Rae Gilbert
16	Jamie Thomas Lyford	Jeffrey T. Lyford	Deborah L. Murdough
April			
25	Brogan Page Morton	Steve W. Morton	Julie Ann Page
May			
5	Katrina Wills	Calvin L. Wills	Marianne Story
12	John Everett Perry	Albert O. Perry	Julia Eva Shaw
25	Veronica Lynn Smith	Norman H. Smith, Sr.	Brenda L. Bushaw
31	Alexandra Leigh Baert	Albert Lee Baert	Debra LaBrique
June			
5	Corey David Ober	Mark W. Ober	Carol S. Peters
11	Travis Clay Peters	Thomas E. Peters, III	Debra A. Graton
July			
6	Sierra Moylan Whittemore	Edward R. Whittemore	Kathleen S. Moylan
10	Adam Amos Daniels	Amos M. Daniels	Terri Lynn Amsden
18	Kati Alayne Hemingway	Keith P. Hemingway	Emily R. Berry
Aug.			
4	Casey Ann Reeve	John S. Reeve	Ann Marie MacIsaac
6	Ryan Scott Nichols	David S. Nichols	Julie L. Godville
9	Kimberly Ann Karr	James D. Karr	Katherine M. King
13	Brian Keith Morton	George E. Morton	Carol V. Kitchen
24	Kristopher James Harriman	Kerry A. Harriman	Lynn D. Decato
31	Kristen Beth Doggett	Edward M. Doggett	Jane L. Baker
Sept.			
3	Sabrina Marie Matthews	Larry G. Matthews	Penni P. Potter
8	Shala Marion Sargent	George F. Sargent, Jr.	Wendy M. Simonsen
15	Jacob Chapman Sawyer	Arland H. Sawyer	Jane I. Lyford
19	Christine Stella Smith	Kent L. Smith	Stella M. Havlock
22	Jacob Daniel Burnham	Kenneth W. Burnham	Deanne P. Therrien
26	Kenneth Douglas Chandler	Paul D. Chandler	Ann Marie Messier
28	Patrick Michael McNamara	Francis Dennis McNamara	Rosemarie G. Hughes
Oct.			
27	Christopher John Cumming	John A. Cumming	Deborah J. Person
Nov.			
18	Heide Elizabeth Naomi Gempka	Edward R. Gempka	Mary E. Campbell
22	Tracy Arlene Boyce	Lyman F. Boyce	Winifred MacDonald

DEATHS

January 1, 1978 to January 1, 1979

Date	Name	Age	Place of Birth	Name of Father	Maiden Name of Mother
Jan. 26	Mary D. Labrecque	87	N.H.	Victor Minnon	Mary Laflamme
Feb. 3	Beryl D. Reever	90	Me.	George E. Newkert	Abbie Mathews
13	Wilfred L. VanBuskirk	79	Nova Scotia	Frederick VanBuskirk	May M. Varney
March 15	Edith Evelyn Perkins	83	N.H.	Sidney M. Pedrick	Nettie Emery
16	Elmer W. Shontell	71	Vt.	Leander Shontell	Jessie Hunt
April 3	Laura D. Huckins	43	N.H.		
22	Fannie M. Cass	91	N.H.	Joseph Morrison	Hattie Mitchell
May 10	Flurence A. Ackerman	77	N.Y.	Henry Abear	Mary Murry
July 2	Gloria D. Cross	42	N.H.	Unknown	Dorothy Brown
27	Jessica L. Clough	79	Mass.	Frank Glynn	Leulla (Last Name Unknown)
28	Marion C. Phinney	51	N.H.	Edgar Mansfield	Angie Morsette
Sept. 22	Raymond Elmer Greene	51	Vt.	Fred Greene	Mary Morse
Oct. 12	Emmett W. Young	61	Miss.	John R. Young	Lela Williams
Nov. 24	Robert Lauriston Morse	74	N.H.	Harvey Morse	Iva Gault
Dec. 6	Helen Clark	69	N.H.	William Kelley	(Unknown) Evans
24	Mabel J. Mitchell	84	Mass.	Robert J. Mitchell	Delia McGrath

MARRIAGES

January 1, 1978 to January 1, 1979

Date	Place	Name of Bride & Groom	Date of Birth	Name of Officiant
1978				
Jan.				
22	New Hampton, N.H.	Evelyn B. Heath Guy L. Magoon	4-28-29 2-18-27	Rev. Roger P. Cleveland
March				
4	Ashland, N.H.	Mary C. Newton David M. Bergeron	5-24-55 4-19-55	Glenn W. Bricker
4	Holderness, N.H.	Terri L. Clark Amos M. Daniels	7-2-56 4-19-52	Herbert H. Karsten
24	Ashland, N.H.	Winifred M. Ewens Lyman F. Boyce	3-25-44 9-28-55	Susan A. Sodren
May				
6	Ashland, N.H.	Arlene Rose Bavis Raymond F. Burke	11-9-38 4-7-31	Glenn W. Bricker
12	Ashland, N.H.	Agnes Shontell Kenneth W. Sanborn	5-16-22 3-16-35	Rev. Ethel L. Matthews
27	Holderness, N.H.	Debra D. Smith Timothy H. Mitchell	12-4-56 3-3-54	Herbert Kartsen
Jun.				
18	Ashland, N.H.	Francine J. Pearson Robert Burton, Jr.	12-9-48 3-23-42	Rev. Everett E. Palmer
July				
1	Ashland, N.H.	Diane L. Potter Walter R. Brown	8-9-58 5-17-54	Herbert Karsten
1	Ashland, N.H.	Bertha A. Avery Raymond A. Mason	6-18-58 7-23-55	Rev. Everett E. Palmer
1	Ashland, N.H.	Lorelie R. Savoy Benjamin B. Hiser	2-27-60 7-21-56	Robert W. Mears
22	Bridgewater, N.H.	Stella M. Havlock Kent L. Smith	8-6-61 3-17-60	Herbert H. Karsten
29	Rumney, N.H.	Sherry M. Monroe Stuart G. Lyon	6-16-48 8-12-53	Rev. Harold D. Walters
Aug.				
5	Ashland, N.H.	Kelly P. Collins Keith J. Eshback	9-13-56 5-16-53	Rev. A. Boulanger
5	New Hampton, N.H.	Mary V. Deachman Steven H. Hiltz	4-17-55 9-14-54	Rev. Roger P. Cleveland
26	Holderness, N.H.	Sherry L. Fields Samuel R. Norman	5-13-57 10-11-41	William S. Norman
26	Ashland, N.H.	Catherine M. Glidden Scott W. Philbrook	2-25-50 6-16-58	Ted Hayes, Jr.
Sept.				
2	Ashland, N.H.	Christine E. Lott Gregory A. Wasson	7-4-57 7-18-53	Rev. Everett E. Palmer
Oct.				
14	Ashland, N.H.	Joan M. Asselin Paul A. Hedstrom	2-17-49 3-27-45	Robert W. Mears
15	Ashland, N.H.	Deborah L. Pendergrass Everett P. Blake	9-13-54 3-29-52	Carroll R. Hunter
Nov.				
11	Plymouth, N.H.	Deborah McCranie Stewart R. Moses	5-5-59 6-27-57	Horace A. Morse
Dec.				
11	Ashland, N.H.	Pricilla R. Hanley Frederick W. Wolfe	7-3-27 10-24-14	Glenn W. Bricker

ASHLAND

School Report

1978

Officers of Ashland School District 1978-1979

School Board:

Name	Term Expires
Mrs. Marcelle Abear	1981
Dr. Mary G. Bilheimer	1979
Mrs. Marie Moscardini	1980
Mrs. Patricia Tucker	1981
Dr. Douglas C. Wiseman	1979

Treasurer	Mrs. Ruth Boyd
Moderator	Dr. Glenn W. Bricker
Clerk	Mrs. Joyce M. Bavis

Attendance Officer	Ernest Paquette
Census	Ashland Senior Class
Principal	G. Theodore Aimo
Principal's Secretary	Mrs. Lorraine Paquette
School Doctor	Dr. Glenn W. Bricker

Superintendent of Schools	Carl F. Knowlton
Business Administrator	William L. Reinhardt, Jr.

Office: Office of Superintendent of Schools,
Humiston Bldg., Meredith, N.H. 03253.
Telephone 279-7947.

Annual School District Meeting

MINUTES

March 13, 1978

In accordance with the Ashland School District Warrant legally signed by the Ashland School Board and posted, the meeting was called to order by the Moderator, at 8:00 P.M. at the Ashland School Auditorium-Gymnasium.

ARTICLE I. It was moved, seconded and adopted that the reports of Agents, Committees and Officers be accepted.

ARTICLE II. It was moved, seconded and adopted with no discussion that the District raise and appropriate a sum of \$5000.00 for the Capital Reserve Fund for the purpose of reconstructing school properties and that the Fund be held in custody by the Town of Ashland Trustees of Trust Funds.

ARTICLE III. It was moved, seconded, and passed that the District provide indemnification for district employees, school administrators, school board members, district officers or agents from personal loss or expense including reasonable legal fees and costs, if any, arising out of any claim, demand, suit or judgment by reason of negligence or other act resulting accidental injury to a person or accidental damage to property providing the indemnified person was at the time of the accident acting within the scope of his employment or office.

ARTICLE IV. It was moved, seconded and adopted that the District authorize the School Board to make application for and to accept, on behalf of the District, any or all grants or offers for educational purposes which may now or hereafter be forthcoming from the State of New Hampshire and-or the United States.

ARTICLE V. It was moved, seconded and adopted that the District accept the provisions of Public Law 89-10 designed to improve educational opportunities with particular reference to children of low-income families, and to appropriate such funds as may be made available to the District under said Federal act for such particular projects as may be determined by the School Board. Further, the District authorized the School Board to make application for such funds and to expend the same for such projects as it may be designated.

ARTICLE VI. It was moved, seconded and passed to authorize the Ashland School Board to request and contract for an audit of the school district books by independent public accountants from outside the district or in the alternative, by the Municipal Service Division of the Department

of Revenue Administration.

ARTICLE VII. It was moved, seconded and defeated to raise and appropriate \$2,000. or some other sum to replace the side curtain for the gymnasium.

ARTICLE VIII. This article was tabled, and then voted to pass over inasmuch as Article XII replaced it.

ARTICLE IX. It was moved, seconded, and adopted, after discussion, and a report from the Gymnasium Floor Committee, to raise and appropriate \$18,000.00 to remove the tile, level the floor and install a hard-wood floor in the gymnasium. The vote was by secret ballot. Ballot Clerks: Nancy Woolley, Steve Burrows, Thomas Glidden, Donald Knowlton. 47 Yes 41 No.

ARTICLE X. It was moved, seconded and passed that the District vote to raise and appropriate \$500.00 to repair the High School and Ober School roofs, after discussion and Article XI was taken up.

ARTICLE XI. It was moved, seconded and adopted to authorize the School Board to withdraw from Capital Reserve Fund a sum not to exceed \$2800.00 to repair and-or reconstruct the High School and Ober School roofs.

ARTICLE XII. It was moved, seconded and adopted that the District accept a gift of \$200.00 or some such sum to be placed in a trust fund known as the Edward N. Doggett Memorial Scholarship Fund. The Trust Fund and Income will be added to the original principal until such time as the principal reaches \$2000.00. At this time, the income each year shall be awarded to a current High School graduate for that year, determined by the Trustees of the Trust Fund who has overcome great adversities in achieving personal and scholastic goals. The principal may be added to from time to time in the future.

ARTICLE XIII. A motion was made, seconded and adopted that \$559,343.98 be raised and appropriated for the support of schools, for the salaries of School District Officials and Agents, and for the payment of statutory obligations of the District after many amendments and a great deal of discussion.

The District thanked Ms. Sherry Jackman for her three years of service as a member of the Ashland School Board.

The meeting was declared closed at 11:45 p.m. by the Moderator.

Total Ballots Counted and Approved for meeting	1115
Total Ballots Cast	428
including 3 absentee ballots	

**RESULTS FOR BALLOTING OF CANDIDATES
AT THE ASHLAND TOWN MEETING**

Moderator	Glenn W. Bricker, M.D. (write-in)	141
Clerk	Joyce M. Bavis	385
Treasurer	Nancy Dalley	333
Two School Board Members		
for Three Years	Patricia Heinz	171
	Marcelle Abear (write-in)	174
	Patricia Calley Tucker	280

Having Plurality, the following officers were declared elected:

Moderator	Glenn W. Bricker, M.D.
Clerk	Joyce M. Bavis
Treasurer	Nancy Dalley
Two School Board Members	
for Three Years	Marcelle Abear
	Patricia Calley Tucker

The Ballots were sealed, signed by the School Board Members, Clerk and by the Moderator as required by law.

The School Clerk was sworn in by the Moderator, and the Moderator was sworn in by the Clerk. The School Clerk swore in Marcelle Abear, School Board Member, and Nancy Dalley, Treasurer. Patricia Tucker, School Board Member was sworn in by the Moderator.

Respectfully submitted,
Joyce M. Bavis, School Clerk

April 10, 1978

Ashland School District Warrant

State of New Hampshire

To the inhabitants of the School District in the Town of Ashland, in the County of Grafton, State of New Hampshire, qualified to vote upon District Affairs:

You are hereby notified to meet at the Ashland Gymnasium in said District on Friday, March 9, 1979, at 7:30 o'clock in the evening to act upon the following subjects:

NOTICE: School District Officers will be elected at the Town Meeting to be held at the Ashland Fire Station, beginning at 9:00 A.M. on Tuesday, March 13, 1979, in accordance with the statutory election procedure adopted by the District at its March, 1970 Annual Meeting.

ARTICLE 1. To see what action the District will take in relation to the reports of Agents, Committees, or Officers chosen. *

ARTICLE 2. To see if the District will vote to raise and appropriate a sum of Five Thousand Dollars (\$5,000.00) for the Capital Reserve Fund for the purpose of reconstructing school properties and that the Fund be held in custody by the Town of Ashland Trustees of Trust Funds. *

ARTICLE 3. To see if the District will vote to authorize the School Board to make application for and to accept, on behalf of the District, any or all grants or offers for educational purposes which may now or hereafter be forthcoming from the State of New Hampshire and-or the United States. *

ARTICLE 4. To see if the District will vote to accept the provisions of Public Law 89-10 designed to improve educational opportunities with

particular reference to children of low-income families, and to appropriate such funds as may be made available to the District under said federal act for such particular projects as may be determined by the School Board. Further, to see if the District will authorize the School Board to make application for such funds and to expend the same for such projects as it may be designated. *

ARTICLE 5. To see if the District will vote to authorize the construction, reconstruction, alterations and enlargement of the Ashland Junior High School including furnishings, equipment, architectural and other fees and other items incidental to and necessary for said construction, on land presently owned by the Ashland School District, and to further authorize the Ashland School Board to raise a sum not to exceed \$90,000.00 by the sale of bonds or notes on the credit of the Ashland School District in accordance with the provisions of RSA Chapter 33, as amended; to authorize the Ashland School Board to invest said monies and to use the interest earned thereon for said project; to authorize the Ashland School Board to obtain State or other Aid that may be available; to authorize the Ashland School Board to determine the time and payment of principal and interest, fixing the rate of interest in provision for the sale of notes and-or bonds and all other written in connection therewith, or to take any other action relative thereto. *

ARTICLE 6. To see if the District will vote to authorize the withdrawal of the sum of \$20,000.00 from the Capital Reserve - Reconstructing School Properties and authorize the Ashland School Board to expend said monies for the purpose of reducing the \$90,000.00 loan authorized for the construction, reconstruction, alteration and enlargement of the Ashland Junior High School. *

ARTICLE 7. To see if the District will vote to raise and appropriate the sum of Three Thousand Dollars (\$3,000.00) as a deficit appropriation to the 1978-79 appropriation and be made available immediately for the purpose of meeting the unanticipated expenses of the cost of special education tuition and transportation. *

ARTICLE 8. To see if the District will vote to raise and appropriate a sum to represent the "cost items" occasioned for increased salaries and other fringe benefits resulting from the collective bargaining agreement entered into between the Ashland School District and the Ashland Teachers Association. *

ARTICLE 9. To see what sum of money the District will vote to raise and appropriate for the support of the schools, for the payment of salaries of School District officers, agents, and employees (excluding negotiated

“cost items” found in Article 8) and for the payment of the statutory and other obligations of the District. *

Given under our hands and seals at said Ashland, New Hampshire this fifteenth day of February, 1979.

* All articles have been approved by the Ashland Budget Committee.

PATRICIA TUCKER, Chairperson
MARCELLE ABEAR
MARY G. BILHEIMER
MARIE MOSCARDINI
DOUGLAS WISEMAN
Ashland School Board

A true copy of Warrant - Attest:

PATRICIA TUCKER, Chairperson
MARCELLE ABEAR
MARY G. BILHEIMER
MARIE MOSCARDINI
DOUGLAS WISEMAN
Ashland School Board

Ashland School District 1979-80 Budget Data

	<i>Budget For 1978-79</i>	<i>1979-80 Budget Comm. Proposed Budget</i>
<i>Administration</i>		
Salaries for Administration	\$ 1,645.00	\$ 1,645.00
Contracted Services	2,670.00	2,720.00
Other Expenses	1,790.00	1,865.00
<i>Instruction</i>		
Salaries	279,571.00	299,306.00
Textbooks	4,500.00	3,500.00
Library & Audio-Visual Materials	3,500.00	4,000.00
Teaching Supplies	12,500.00	14,000.00
Contracted Services	3,000.00	6,240.00
Other Expenses	4,000.00	4,400.00
<i>Attendance Services</i>		
Salaries	125.00	125.00
<i>Health Services</i>		
Salaries	9,452.00	9,982.00
<i>Transportation</i>		
Pupils	12,900.00	16,000.00
<i>Operation of Plant</i>		
Salaries	18,671.00	19,605.00
Supplies	3,600.00	4,400.00
Contracted Services	1,500.00	1,500.00
Heat	24,000.00	25,100.00
Utilities	12,000.00	15,620.00
<i>Maintenance of Plant</i>	16,437.00	15,035.00
<i>Fixed Charges</i>		
Employee Retirement & F. I. C. A.	25,038.00	27,425.00
Insurance	17,072.00	22,397.00
<i>School Lunch & Spec. Milk Program</i>	2,500.00	2,500.00
<i>Student-Body Activities</i>	13,600.00	16,400.00

<i>Capital Outlay</i>		
Sites	500.00	
Buildings	21,500.00	90,000.00
Equipment	2,600.00	1,500.00
<i>Debt Service</i>		
Principal of Debt	20,000.00	20,000.00
Interest on Debt	14,060.00	16,330.00
<i>Outgoing Transfer Accounts in State</i>		
Tuition	4,500.00	11,200.00
Supervisory Union Expenses	13,912.98	15,748.58
Payments into Cap. Res. Funds	5,200.00	5,000.00
Other Expenses		3,000.00
<i>Deficit Appropriation</i>	3,000.00	
<i>Title I</i>	10,000.00	10,000.00
	<hr/>	<hr/>
TOTAL APPROPRIATIONS	\$562,343.98	\$686,543.58
	1978-79	Estimated 1979-80
<i>Revenues & Credits Available To Reduce School Taxes</i>		
<i>Unencumbered Balance</i>	\$ 2,641.21	\$ 1,500.00
<i>State Sources</i>		
Sweepstakes	7,978.45	6,000.00
School Building Aid	5,907.47	5,900.00
Driver Education	2,000.00	2,000.00
<i>Federal Sources</i>		
National Forest Reserve	455.00	455.00
PL89-10 (ESEA)	10,000.00	10,000.00
<i>Bonds-Notes & Capital Reserve Funds</i>		
Bond or Note Issues		75,000.00
Withdrawals from Cap. Res. Funds	2,800.00	20,000.00
	<hr/>	<hr/>
<i>Total School Revenues and Credits</i>	31,782.13	120,855.00
<i>District Assessment</i>	530,561.85	565,688.58
	<hr/>	<hr/>
TOTAL APPROPRIATIONS	\$562,343.98	686,543.58

ASHLAND SCHOOL DISTRICT Auditor's Opinion

We have examined and audited the accounts and records of the Ashland School District for the fiscal year ending June 30, 1978.

Our examination was made in accordance with generally accepted auditing standards and accordingly, included such tests of the accounting records and such other auditing procedures as we considered necessary in the circumstances.

The School District does not maintain a record of fixed assets. Accordingly, a report of this type fund was not included within the scope of this audit.

In our opinion, the accompanying balance sheets and statements of sources of revenue and expenditures present fairly the financial position of the Ashland School District at June 30, 1978, and the results of its operations for the year then ended, in conformity with generally accepted accounting principles applicable to governmental entities, applied on a consistent basis.

Respectfully submitted
Killion, Plodzik & Sanderson

ASHLAND SCHOOL DISTRICT
Letter of Transmittal

Members of the School Board
Ashland School District
Ashland, New Hampshire 03217

December 12, 1978

Gentlemen:

We have examined the books and records of the Ashland School District for the fiscal year ended June 30, 1978 and have prepared the attached exhibits in conformity with the recommended format prescribed by the Municipal Services Division of the State of New Hampshire. Included in the examination and audit were the accounts and records of the School Board, School District Treasurer, and Lunch Program Director. The High School Student Activities Fund records were not available and will be examined at a later date.

Financial Information

General Fund

Balance Sheet	Exhibit A-1
Statement of Change in Fund Balance	Exhibit A-2
Statement of Appropriations and Expenditures	Exhibit A-3
Statement of Estimated and Actual Revenue and Budget Summary	Exhibit A-4

A balance sheet disclosing the financial condition of the general fund at June 30, 1978 is presented in Exhibit A-1. As indicated therein, the School District has a fund balance of \$7,737 at June 30, 1978. A statement of the change in fund balance is contained in Exhibit A-2.

Statements of Appropriations and expenditures, estimated and actual revenue are included in Exhibits A-3 and A-4, respectively. As indicated by the budget summary, Exhibit A-4, a revenue surplus of \$2,950, plus an unexpended balance of appropriations of \$2,557, resulted in a budget surplus of \$5,507 in 1977-78.

ASHLAND SCHOOL DISTRICT

December 12, 1978

Financial Information

Balance Sheet	Exhibit A-5
Statement of Debt Service Requirements	Exhibit A-6

A balance sheet disclosing the total long-term indebtedness of the School District at June 30, 1978 is contained in Exhibit A-5. The long-term debt of the School District amounted to \$190,000 at June 30, 1978. A statement showing annual debt service requirements of principal and interest is contained in Exhibit A-6.

Federal Projects Fund

Statement of Revenue, Expenditures and Fund Balance	Exhibit A-7
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An analysis of the activity in the various federal programs of the School District is disclosed in Exhibit A-7.

Other Funds And Officials' Accounts Cash Basis Statements

The accompanying supplemental exhibits covering segregated funds and the accounts of those officials entrusted with the custody, receipt or expenditure of School District funds are presented in accordance with the current requirements of the Municipal Services Division of the State of New Hampshire. The statements reflect the cash receipts and disbursements of each fund, without regard to any accruals of accounts receivable and accounts payable. Our examination of the School Lunch Fund was limited to reconciling the cash in the bank with the receipts and disbursements as indicated by the respective treasurer's records

In our opinion, subject to the limitation of the scope of our examination of the School Lunch Fund mentioned above, these classified schedules of receipts and disbursements present fairly the revenues collected and expenditures paid by the various funds, arising from cash transactions then ended, on a consistent basis.

Comments And Observations

As part of our examination, we have reviewed and tested the School District's system of internal accounting control to the extent we considered necessary to evaluate the system as required by generally accepted auditing standards. Under these standards the purpose of such evaluation is to establish a basis for reliance thereon in determining the nature, timing and extent of other auditing procedures that are necessary for expressing an opinion on the financial statements. We direct your attention to the fact that management has the primary responsibility for

the proper recording of transactions in the books of account, and for substantial accuracy of the financial statements. Such statements are representations of management.

Our study and evaluation of the School District's system of internal accounting control for the fiscal year ended June 30, 1978, which was made for the purpose set forth in the above paragraph, would not necessarily disclose all weaknesses in the system. However, such study and evaluation disclosed the following conditions that we believe material weaknesses for which corrective action by management may be practicable in the circumstances.

General Fund Records

1. The accounts and records maintained by the School District were incomplete. There were no accounting controls maintained for payroll deductions and receipts were not journalized. Expenditures are recorded on a one-write system by appropriate classification, however, no control card is kept to reconcile the subsidiary accounts.

As a prelude to our examination we had to analyze and classify the receipts for the year from the treasurer's records. We also attempted to prepare a classified schedule of the expenditures from the cards but they did not agree with the total of the manifests and-or checks written for the year. We informed the Business Administrator of this problem and requested that all the manifests be traced to the individual cards to see if all charges had been posted properly. This procedure resulted in finding an amount of \$2,218 not posted on the expenditure cards. Also, our testing of various transactions revealed other errors when checking postings to individual accounts. Because of the above problems encountered, we found the financial report (Form F-3), which is filed with the State of New Hampshire annually, not to be accurate.

We have instructed the bookkeeper to set up the ledger cards to correspond with the various budgetary appropriations as voted at the Annual School District Meeting and likewise, the estimated and actual revenues as approved by the State of New Hampshire. Posting of the receipts and expenditures should agree with these classifications of accounts as nearly as possible in all instances. This would enable the School Board to be fully aware of all monies estimated and received to date as well as any unencumbered balance in any one of the appropriation accounts.

2. The records maintained by the District bookkeeper and the District treasurer were not reconciled to the bank statements on a monthly basis. This was mainly due to the fact that the system was not monitored by the Business Administrator to check if receipts or revenues received by the District agreed with deposits in the bank. Also disbursements reported on the signed manifests did not always agree with the checks written due to voided checks not being corrected on a timely basis. We strongly recommend that the Business Administrator review the financial records of the bookkeeper and treasurer at least once a month in order that

necessary reconciliations are being correctly done.

Federal Project Funds

The Federal Project Funds should be kept separately in the income and disbursement records by project account number. Although the Federal Project Funds are maintained separately in the Federal Funds Ledger as required, they are intermingled in the receipt and expenditure ledger cards of the general fund with District receipts and expenditures. We recommend that a separate manifest be prepared for the Federal Project Funds and a separate ledger card be maintained for the revenue and disbursement of each Federal Project by account number.

Implementation of a Mechanical Accounting System Recommended

Although the present one-write hand posting system being used by the Ashland School District is satisfactory if utilized correctly, we would like to recommend the procuring of some type of mechanical accounting system for the following reasons:

1. It would perform multiple accounting functions in a single operation, thereby eliminating duplicate record-keeping and facilitate monthly and year-end reporting.
2. The number and complexity of the financial transactions of the School District, including the federal programs will continue to increase in the future.
3. The mandatory implementation of Handbook II R by the State of New Hampshire will require more detailed financial information.

We have advised the Superintendent and the Business Administrator of the necessity of obtaining a system of accounting fully consistent with generally accepted school accounting principles.

We would be glad to meet with the School Board at your convenience to discuss these comments and recommendations.

We would also like to thank the officials and the office staff of the Ashland School District for their assistance during the course of the audit.

Very truly yours,
Killion, Plodzik & Sanderson

Exhibit A-1
ASHLAND SCHOOL DISTRICT
General Fund
Balance Sheet
June 30, 1978

ASSETS

<i>Cash</i>			
General Fund (Deficit)		(\$12,849)	
With Fiscal Agent		12,405	
		<hr style="width: 50%; margin-left: auto; margin-right: 0;"/>	(\$ 444)
 <i>Capital Reserve Fund</i>			 16,180
<i>Accounts Receivable</i>			
<i>From Federal Agencies</i>			
School Lunch and Special Milk Program	\$ 4,328		
Comprehensive Employment Training Act Funds	646		
E.S.E.A. Title I	356		
E.S.E.A. Title IVB	124		
 <i>From State of New Hampshire</i>			
Driver Education		1,090	
 <i>From Others</i>			
Town of Ashland		42,237	
Blue Cross-Blue Shield		1,881	
		<hr style="width: 50%; margin-left: auto; margin-right: 0;"/>	50,662
			<hr style="width: 50%; margin-left: auto; margin-right: 0;"/>
TOTAL ASSETS			\$66,398

LIABILITIES, RESERVES AND FUND BALANCE

<i>Liabilities and Reserves</i>			
Accounts Payable		\$11,237	
Unremitted Payroll Deductions		14,430	
Due School Lunch Fund		4,409	
Matured Interest and Bonds Payable		12,405	
Capital Reserve Fund		16,180	
		<hr style="width: 50%; margin-left: auto; margin-right: 0;"/>	
Total Liabilities and Reserves			\$58,661
Fund Balance			7,737
			<hr style="width: 50%; margin-left: auto; margin-right: 0;"/>
TOTAL LIABILITIES, RESERVES AND FUND BALANCE			\$66,398

Exhibit A-2
ASHLAND SCHOOL DISTRICT
General Fund
Statement of Change in Fund Balance
Fiscal Year Ended June 30, 1978

Fund Balance - June 30, 1977	\$8,478.00	
Fund Balance - June 30, 1978	7,737.00	
Decrease in Fund Balance		\$741

Analysis of Change

Decrease in Fund Balance

1976-77 Unencumbered Balance Used To Reduce \$6,248.00
School District Assessment

Increase in Fund Balance

1977-78 Budget Surplus (Exhibit A-4, \$5,507)

Net Decrease		\$741
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See Notes To Financial Statements

Exhibit A-3
ASHLAND SCHOOL DISTRICT
 General Fund
Statement of Appropriations and Expenditures
 Fiscal Year Ended June 30, 1978

	Encumbered From 1976-77	Appropriations 1977-78	Refunds	Total Amount Available	Expended 1977-78	Encumbered	(Over) Under Budget
<i>Administration</i>							
Salaries	\$	1,595 \$	\$	1,595 \$	1,595 \$	\$	
Contracted Services		2,000		2,000	3,036	(1,036)
Other Expenses		1,790	22	1,812	1,806	45 (39)
<i>Instruction</i>							
Salaries		277,592	190	277,782	272,715	(5,067)
Textbooks		3,757		3,757	4,561	(804)
Library and Audiovisual							
Materials		3,500	189	3,689	1,737		1,952
Teaching Supplies		12,450	9	12,459	11,890		569
Contracted Services		3,200		3,200	2,256	489	455
Other Expenses	263	4,000		4,263	2,876	304	1,083
<i>Attendance Services</i>		125		125	125		
<i>Health Services</i>		9,162		9,162	9,371	(209)
<i>Pupil Transportation</i>		12,480		12,480	11,175		1,305

<i>Operation of Plant</i>									
Salaries	17,782	17,782	20,980	(3,198)				
Supplies	3,400	3,400	5,349	(1,949)				
Contracted Services	1,500	1,500	1,023	179	298				
Heat	18,800	18,800	20,964	(2,164)				
Utilities	12,700	12,700	12,464	461	223)				
<i>Maintenance of Plant</i>									
	12,880	13,379	15,119	482	(2,222)			
<i>Fixed Charges</i>									
Retirement and Social Security	23,531	24,073	18,450	7,595	(1,972)			
Insurance	17,002	17,217	15,812	302	1,102				
<i>School Lunch and Special Milk Program</i>									
	3,500	3,500			3,500				
<i>Student-Body Activities</i>									
	12	12,272	10,764	1,380	128				
<i>Capital Outlay</i>									
Sites	500	500			500				
Buildings	1,500	1,500			1,500				
Equipment	3,300	3,300	3,734	(434)				
<i>Debt Service</i>									
Principal of Debt	20,000	20,000	20,000						
Interest on Debt	15,540	15,540	15,540						

Outgoing Transfer Accounts In State

Tuition	4,500	4,500	5,151	(651)
Supervisory Union Expenses	12,913	12,913	12,913	
Payments Into Capital Reserve Funds	5,000	5,000	5,000	
Totals	275	\$ 518,259	\$ 1,666	\$ 506,406
			\$ 11,237	\$ 2,557

See Notes To Financial Statements.

Exhibit A-4
ASHLAND SCHOOL DISTRICT
General Fund
Statement of Estimated and Actual Revenue and Budget Summary
Fiscal Year Ended June 30, 1978

	Revenue Estimated	Actual	Over (Under) Budget
<i>1976-77 Unencumbered Balance Used To Reduce</i>			
<i>Districts Assessment</i>	\$ 6,248	\$ 6,248	\$
<i>1977-78 School District Assessment</i>	497,907	497,907	
<i>Revenue From State Sources</i>			
<i>Sweepstakes</i>	5,689	5,689	
<i>Building Aid</i>	6,015	6,015	
<i>Driver Education</i>	2,000	1,650	(350)
<i>Revenue From Federal Sources</i>			
<i>National Forest Reserve</i>	400	504	104
<i>Revenue From Other Sources</i>			
<i>Gifts</i>		1,246	1,246
<i>Miscellaneous</i>		1,950	1,950
<i>Totals</i>	\$ 518,259	\$ 521,209	\$ 2,950

Budget Summary

Total Appropriations	\$ 518,259		
Net Expenditures and Encumbrances	515,702		
Unexpended Balance of Appropriations		\$ 2,557	
Estimated Revenue	\$ 518,259		
Actual Revenue	521,209		
Revenue Surplus		2,950	
1977-78 Budget Surplus		\$ 5,507	

See Notes To Financial Statements

Exhibit A-5
ASHLAND SCHOOL DISTRICT
Long-Term Indebtedness
Balance Sheet
June 30, 1978

Assets

Amount To Be Provided For Retirement of Long-Term Debt	\$190,000
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Liabilities

Bounds Outstanding School Bonds - 1970	\$190,000
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See Notes To Financial Statements

Exhibit A-6
ASHLAND SCHOOL DISTRICT
Long-Term Indebtedness
Statement of Debt Service Requirements
June 30, 1978

	<i>School Bonds</i>	
	<i>7.4 percent</i>	
Amount of Original Issue	\$350,000	
Date of Original Issue	June 15, 1970	
Principal Payable Date	June 15	
Interest Payable Dates	June 15 and December 15	
Payable At	New England Merchants National Bank	
<i>Maturities - Fiscal Year Ending</i>	<i>Principal</i>	<i>Interest</i>
June 30, 1979	\$ 20,000	\$ 14,060
June 30, 1980	20,000	12,580
June 30, 1981	15,000	11,100
June 30, 1982	15,000	9,990
June 30, 1983	15,000	8,880
June 30, 1984	15,000	7,770
June 30, 1985	15,000	6,660
June 30, 1986	15,000	5,550
June 30, 1987	15,000	4,440
June 30, 1988	15,000	3,330
June 30, 1989	15,000	2,220
June 30, 1990	15,000	1,110
Totals	\$190,000	\$87,690

See Notes To Financial Statements

Exhibit A-7
ASHLAND SCHOOL DISTRICT
Federal Projects Fund
Statement of Revenue, Expenditures and Fund Balance
Fiscal Year Ended June 30, 1978

<i>Project Title</i>	Project Number	Project Revenue	Project Expend.
Elementary and Secondary Education Act Title I	71029.0	\$ 190	\$ 190
	81036.0	5,356	5,356
	81036.1	3,001	3,001
Title IVB	84019.0	724	724
		<hr/>	<hr/>
Totals		\$ 9,271	\$ 9,271

Exhibit B-1
ASHLAND SCHOOL DISTRICT
General Fund
Classified Statement of Cash Receipts and Expenditures
Fiscal Year Ended June 30, 1978

Receipts	
<i>Local Taxation</i>	
Current Assessment	\$455,670
 <i>Revenue From State Sources</i>	
Sweepstakes	\$ 5,689
Building Aid	6,015
Driver Education	560
	12,264
 <i>Revenue From Federal Sources</i>	
National Forest Reserve	\$ 504
School Lunch and Special Milk Program	12,953
E.S.E.A. Title I	8,832
E.S.E.A. Title IVB	1,450
Comprehensive Employment Training Act Funds	215
	23,954
 <i>Revenue From Other Sources</i>	
Gifts	\$ 1,246
Filing Fees	4
Miscellaneous	65
	1,315
<i>Refunds</i>	1,666
	1,666
Total Cash Receipts	\$494,869
Cash Balance - July 1, 1977	7,262
	\$502,131
GRAND TOTAL	

Expenditures

<i>Administration</i>	
Salaries	\$ 1,595
Contracted Services	3,036
Other Expenses	1,806
	\$ 6,437

<i>Instruction</i>		
Salaries	\$272,715	
Text Books	4,561	
Library and Audiovisual Materials	1,737	
Teaching Supplies	11,890	
Contracted Services	2,256	
Other Expenses	2,876	
	<hr/>	296,035
Attendance Services		\$ 125
Health Services		9,371
Pupil Transportation		11,175
Operation of Plant		
Salaries	\$ 20,980	
Supplies	5,349	
Contracted Services	1,023	
Heat	20,964	
Utilities	12,464	
	<hr/>	60,780
Maintenance of Plant		15,119
Fixed Charges		
Retirement and Social Security	\$ 18,450	
Insurance	15,812	
	<hr/>	34,262
School Lunch and Special Milk Program		
Federal and State Monies		12,872
Student-Body Activities		10,764
Capital Outlay		
Equipment		3,734
Debt Service		
Principal of Debt	\$ 20,000	
Interest on Debt	15,540	
	<hr/>	35,540
Outgoing Transfer Accounts in State		
Tuition	\$ 5,151	
Supervisory Union Expenses	12,913	
Payments Into Capital Reserve Funds	5,000	
	<hr/>	23,064

Federal Projects		
E.S.E.A. Title I	\$	8,547
E.S.E.A. Title IVB		724
Comprehensive Employment Training Act Funds		861
		<hr/>
		10,132
		<hr/>
Total Gross Expenditures		\$529,410
Less: Unremitted Payroll Deductions		14,430
		<hr/>
Total Cash Expenditures		\$514,980
Cash Balance (Deficit) - June 30, 1978	(12,849)
		<hr/>
GRAND TOTAL		\$502,131

Exhibit B-2
ASHLAND SCHOOL DISTRICT
Cash With Fiscal Agent
Statement of Account
Fiscal Year Ended June 30, 1978

Cash With Fiscal Agent - July 1, 1977

Deposits With Fiscal Agent During ye

Maturing Bonds	\$ 20,000
Maturing Interest	<u>15,540</u>

Total Deposits	<u>35,450</u>
-----------------------	---------------

Total Amount Available	\$ 35,540
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Payments By Fiscal Agent During Year

Matured Bonds	\$ 10,000
Matured Interest	<u>13,135</u>

Total Payments	<u>23,135</u>
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Cash With Fiscal Agent - June 30, 1978	\$12,405
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Exhibit C
ASHLAND SCHOOL DISTRICT
School Lunch and Special Milk Program
Statement of Cash Receipts and Expenditures
Fiscal Year Ended June 30, 1978

Cash Balance - July 1, 1977		\$ 1,066
Receipts During Year		
Lunch and Milk Sales	\$ 11,818	
Federal Reimbursements	12,872	
Miscellaneous	<u>67</u>	
Total Receipts		<u>24,757</u>
Total Amount Available		25,823
Expenditures During Year		
Food and Milk	\$ 17,229	
Labor	5,325	
Snack Bar Food	1,585	
Snack Bar Labor	1,062	
Expendable Supplies	95	
Transportation	202	
Miscellaneous	<u>225</u>	
Total Expenditures		<u>25,723</u>
Cash Balance - June 30, 1978		\$ 100

Report of the Superintendent of Schools

Ashland School District

To the School Board and Citizens of Ashland:

I hereby submit my sixth annual report as Superintendent of the Ashland School District.

The Ashland School District is part of Supervisory Union No. 2. The Union office provides administrative services to both the Ashland and Inter-Lakes School Districts, continues to serve in a collective way, the individual districts to provide those administrative services which would be costly on an individual basis. The Superintendent's office is directly responsible to the New Hampshire State Department of Education. Between the Department of Education and the individual districts, the budget portion of expenses for Supervisory Union No. 2 are printed at the end of this report. Expenses are a portion among the two districts utilizing a formula involving a percentage of equalized valuation and average daily membership for each of the districts.

Staff

The following new staff members were added to the faculty of the Ashland Schools for the school year 1978-79. Marjorie Thompson, Vocal and Instrumental Teacher, was replaced by two individuals Miss Mary Divers and Mrs. Susan Joy Tiboris as part-time instrumental teachers. Miss Divers comes to the Ashland School District at Plymouth State College with a Masters Degree from Westchester, Pennsylvania. She had three years of experience as Director of Instrumental Music in the Colebrook School District. Mrs. Tiboris is a graduate of Lawrence University in Appleton, Wisconsin with a Masters Degree from the University of Illinois in Urbana. Mrs. Tiboris teaches part-time vocal music for the Ashland School District grades one through twelve.

Mrs. Sarah Morrill Santy replaced Mrs. Jan Paschal as Home Economics Teacher for the Ashland School District. Mrs. Santy is a graduate of Keene State College with student teaching at Littleton High School in Littleton, New Hampshire. Mr. Walter Reed replaced Mrs. Nancy Woolley as sixth grade teacher in the Ashland Elementary School. Mr. Reed is a graduate of Richmond College in Staten Island, New York. He had two years of experience in the Russell Elementary School in Rumney, N. H. where he was Building Principal.

Mrs. Susan Moffitt Keefe replaced Mr. Rob Roy MacGregor as Junior High Social Studies teacher. Mrs. Keefe graduated from State University College, Potsdam, N.Y. with graduate work from Syracuse University. She had student teaching experience in the Gouverneur Elementary and

Junior High Schools in Gouverneur, New York.

Miss Judith Hall was hired to teach an additional section of grade one in the Ashland Elementary School. She is a graduate of Eastern Nazarene College in Wollaston, Mass. She did her student teaching in the East School in Hingham, Mass.

Mr. Robert Kestler was hired to replace Mr. Stuart Clinton who left during the fall of 1978. Mr. Kestler is a graduate of South Eastern Massachusetts University where he majored in History and Social Studies. Mr. Kestler had student teaching and experience in the Old Rochester Regional School District in Mattapoisett, Mass.

Miss Linda Johnson was hired to replace Mrs. Patricia Hormell, as part-time Art teacher for the Ashland Schools. Miss Johnson is a graduate of Plymouth State College. She did her student teaching in the Belmont Junior-Senior High School in Belmont, N.H.

Mr. Richard Clay was hired to replace Mr. Stuart Clinton as Math teacher in the Junior High and High School. Mr. Clay is a graduate of Central Connecticut State College, New Britain, Conn. He brings a total of twelve years of experience to the Junior High Math Program.

Cost

The District's assessment for the 1978-79 school year was \$530,561.85. This is an increase of \$32,654.44 over the 1977-78 assessment of \$497,907.41.

The School Building Aid allocation was \$5,907.00. Sweepstakes aid was \$8,429.00. These monies were used to reduce the 1978 tax assessment. The cost per pupil is computed by the State Department of Education for the 1977-78 school year, excluding transportation and capital outlay, is as follows:

Grades 1 - 6	\$1,221.28
Grades 7 & 8	1,393.38
Grades 9 - 12	1,391.76

The State Average Costs are as follows for 1977-78:

Grades 1 - 6	\$1,288.00
Grades 7 & 8	1,410.00
Grades 9 - 12	1,540.00

Gym Floor Completion

The 1978 Annual School District Meeting approved the monies to replace the tile floor with a new wooden surface. This was successfully completed so that the winter sports program could be held on the new floor. The project is approximately 95 percent complete. It is anticipated that it will be 100 percent complete in the spring of 1979.

Middle School Renovation Committee

The Ashland School Board established a Study Committee to review

the current Middle School facility. Following the 1978 Annual District Meeting, the Committee has met numerous times to discuss ways in which improvement might be made to that building. A special warrant article is under consideration by the Ashland School Board that would propose to the voters a renovation project for the first two floors of the facility. It would incorporate energy savings concepts as well as access for handicapped persons to the building. In addition to these features, the first two floors would be renovated and allow additional space for instructional program.

Project Erin

The Ashland School District was fortunate to be selected as one of the first New Hampshire Sites Project Erin which is the Early Recognition and Innovation Network for educational handicapped students. This is a federally funded project emanating from out of the greater Boston area. Selected Ashland staff have participated over the past year which brought many advantages to the Kindergarten and grade one students of the Ober Elementary. It is anticipated that this program will bring greater advantages to the young people in the early elementary years. This will, in the long run, save cost to the Ashland taxpayers through the early detection of learning problems.

Conclusion

I would like to conclude by extending my appreciation to the officials of the Town of Ashland for their continued co-operation in many details that are involved in the day to day operation of school. Among these are the Selectmen, the Fire and Police Departments, the Highway Department and their collective staff.

I wish to commend the Custodial Staff, Lunch Program personnel, and the Bus Drivers for their high level of performance and their dedication to service given to the youth of our town.

I want to again take this opportunity to commend the citizens of the Town of Ashland for their continued support and interest in the educational program of their school. I want to take note in commending the dedicated staff of professional personnel in the Ashland Schools that are working with your children. They are to be complimented for the effort and devotion they give to our youth.

I would like to again encourage all citizens of the community, including students and staff to join with the administration in looking for ways to provide more educational opportunities for our youth. The past six years have been most enjoyable for me as Superintendent of Schools for the Ashland School District. I have found the community, the School Board, staff and students to be extremely cooperative as we have faced difficult tasks in meeting Federal and State requirements in our daily operation.

I want to encourage all of the people in the Ashland School District to continue to strive for excellence in opportunities for our young people. I leave the Ashland School District with a sense of accomplishment in

dealing not only with the financial aspect of the program and its need but also the need of the students and staff in the educational program. I want to wish you all well in the future and again encourage you to be continually concerned and involved in the most important and significant service given by a community.

Respectfully submitted,

Carl F. Knowlton
Superintendent of Schools

Supervisory Union No. 2 1979-1980 Budget

	1979-80 Budget	Ashland 18.42 %	Inter- Lakes 81.58 %
Expenditures:			
I. Administration			
A. Salaries			
Superintendent	27,500.00	4,605.00	20,395.00
Second Position	20,000.00	3,260.34	14,439.66
Clerical	19,337.50	3,561.97	15,775.53
Treasurer	250.00	46.05	203.95
B. Travel			
Superintendent	1,500.00	276.30	1,223.70
Second Position	1,000.00	184.20	815.80
C. Other Expenses			
Travel - Conferences	1,125.00	207.22	917.78
II. Operation of Office			
Phone, Postage, Supplies, Etc.	7,688.00	1,416.13	6,271.87
III. Fixed Charges			
Retirement, FICA, Insurance	10,156.66	1,870.86	8,285.80
Rent	1,500.00	276.30	1,223.70

IV Capital Outlay	140.00	25.79	114.21
V. Contingency	100.00	18.42	81.58
Totals:	\$90,297.16	(-4800)	69,748.58

Receipts:

Cash on Hand as of June 30, 1979
 Estimated State Support -
 (Administrative Salaries)

	-0-
	4,800.00

Total Receipts Anticipated
 Total Expenditures
 Less Estimated Receipts

	4,800.00
	\$90,297.16
	4,800.00

Amount to be Shared
 by Districts

	\$85,497.16
--	-------------

Distribution of District Shares

The Supervisory Union Budget for 1979-80 School Year will be pro-rated to the two Districts on the basis of the 1976 Equalized Valuations for the 1977-78 Average Daily Membership as follows:

<u>District</u>	<u>Equalized Valuation</u>	<u>Valuation Percent</u>	<u>A.D.M.</u>	<u>Pupil Percent</u>	<u>Combined Percent</u>	<u>District Share</u>
Ashland	\$ 23,620,911	11.36	366.6	25.48	18.42	15,748.58
Inter-Lakes	184,303,914	88.64	1,072.1	74.52	81.58	69,748.58
Totals	\$207,924,825	100.00	1,438.7	100.00	100.00	\$85,497.16

The Superintendent's Salary for the 1978-79 School Year is \$26,500.00. The Supervisory Union's share is \$24,000.00 and the balance of \$2,500.00 is paid by the State Department of Education. Ashland's share is \$4,425.60; Inter-Lakes share is \$19,574.40.

The Business Administrator's salary for the 1978-79 School Year is \$16,500.00. The Supervisory Union's share is \$14,200.00 and the balance of \$2,300.00 is paid by the State Department of Education. Ashland's share is \$2,618.48 and Inter-Lakes share is \$11,581.52.

ADMINISTRATIVE PERSONNEL

1978-79

Carl F. Knowlton	Superintendent of Schools	Plymouth State College, B. Ed. Colby College, U.N.H. Penn State University, M. Ed. University of New Mexico, Ohio State Boston University, CAGS
William L. Reinhardt, Jr.	Business Administrator	Bentley School of Accounting Franklin Technical Institute B. U. and Harvard University
Mrs. Jean M. Black	Secretary	Burdett College of Boston
Miss Susan A. Bonyai	Bookkeeper	Dean Junior College
Mrs. Eleanor L. Weigler	Bookkeeper	Manchester West High School
Mrs. Kimberly Farrington	Speech Therapist, Title I	University of Massachusetts
Mrs. Ramona E. Patterson	Coordinator, Special Services, Title IV-B	Framingham State College, B.S. Wheeler College, M.S. Garland Jr. College, A.B.S.
Ms. Karen Selleck-Hughes	Secretary, Special Services & Staff Development	Plymouth State College

Principal's Annual Report

Ashland Public Schools

A Review of Ashland High School resulted in the following commendation by the Division of Instruction, State Department of Education:

1. The School Board and Administration for the evident support to improve the facilities, expand learning and teaching resources and to hire competent staff.
2. The staff for providing a stimulating and healthful environment oriented to student needs even under some handicaps from the design, condition and spread-out arrangement of buildings.
3. The students for their attitudes toward learning, achievement and toward each other and the staff.

The gym floor has been replaced with hardwood. Through the generosity of L.W. Packard Company, side curtains were purchased and are in place.

Curriculum improvement has occurred in the Reading and English program. Within two years a K-12 sequence will be in place. This ties into the state mandated accountability program. Math, U.S. History and N.H. History revision will be sequenced over the next two years.

The TRS-80 computer has been used by high school, junior high and elementary students. A portion of the high school math program is computer oriented. Elementary students are using it for skill improvement.

An energy survey has been completed. The results will be reviewed and suggestions made to improve efficiency of the various energy resources used by the school.

Thank you for the continued support from the community to improve the facility and learning opportunities for the youth of Ashland.

Sincerely,
G. Theodore Aimo
Principal

Ashland School District Salary Schedule 1978-1979

<i>Step</i>	<i>B.A.</i>	<i>M.A.</i>
Base	\$ 7,700.00	\$ 7,950.00
1	7,950.00	8,200.00
2	8,200.00	8,450.00
3	8,450.00	8,700.00
4	8,700.00	8,950.00
5	8,950.00	9,200.00
6	9,200.00	9,450.00
7	9,450.00	9,700.00
8	9,700.00	9,950.00
9	9,950.00	10,200.00
10	10,200.00	10,450.00
11	10,450.00	10,700.00
12	10,700.00	10,950.00

Ashland School District

1978 - 1979

Teaching Staff

Name & Degree	Step	Salary	Position
HIGH SCHOOL			
G. Theodore Aimo, M. Ed.	MA 12(3)	\$18,000.00	Principal, Gr. K-12
Robert J. Campbell, M. Ed.	BA 7	11,090.00	Foreign Language Science
David A. Conboy, B.A.	BA 11	9,450.00 #	Business Education
Mrs. Nettie Dearborn, B. Ed.	MA + 3	10,450.00	Instrumental Music
Miss Mary Divers, M.A.	MA 11	8,700.00 pro-rated	Mathematics
Thomas J. Friel, M.A.	BA 6	10,700.00	English
Mrs. Kathleen Gatz, B.A.	MA 6	9,200.00	English
John Healey, M.A.	MA 9	9,450.00 !	Guidance
Daniel Hummel, M.S.	BA Base	10,200.00	Art Grades K-12
Miss Wendy Johnson, B.S.	BA 12(3)	7,700.00 pro-rated	Soc. Studies, Asst. Principal
Mrs. Helen P. Knowlton, B. Ed.	BA 1	10,840.00 +	Girls' Phys. Ed. - Coach
Miss Joan Lopardo, B.S.	BA 1	7,950.00 *	Industrial Arts
Douglas Noyes, B.E.	BA Base	7,950.00	Home Economics
Mrs. Sarah Santy, B.S.	MA Base	7,700.00	Music-Choral
Mrs. Susan Tiboris, M.S.	BA 6	7,950.00 pro-rated	Boys' Phys. Ed. - Coach
William J. Tirone, B.S.		9,200.00 =	

JUNIOR HIGH SCHOOL

Richard M. Clay, B.S.	BA 12	10,700.00	Mathematics
Mrs. Susan Keefe, B.A.	BA 2	8,250.00	English
Robert Kessler, B.A.	BA Base	7,700.00	Social Studies
Ms. Shirley B. Lear, B. Ed.	BA 11	10,450.00	Science
ELEMENTARY SCHOOL			
Mrs. Caroline N. Boyle, B.S.	BA 9	9,950.00	Grade 2
Miss Judith Hall, B.S.	BA Base	7,700.00	Grade 1
Mrs. Cynthia Litchfield, B.A.	BA 3	8,450.00	Grade 5
Mrs. Dixie Livingston, B.S.	BA 8	9,700.00	Resource Teacher
Mrs. Mary E. Nielsen, B.S.	BA 12(3)	10,840.00	Grade 1
Mrs. Rosemary Reed, M.A.	MA 2	8,200.00	Grade 3
Walter Reed, B.S.	BA 3	8,200.00 *	Grade 6
Mrs. Gail Jo Spears, B.S.	BA 5	8,950.00	Kindergarten
Mrs. Thelma W. Spohrer, B. Ed.	BA 12 (3)	10,840.00 + +	Grade 4, Asst. Princ.
Mrs. Laurie Steinsieck		3.75 per hour	Librarian
Mrs. Lumina M. Straw, R.N.		8,502.00	Nurse

! \$150.00 # \$200.00 + + \$300.00 + \$850.00 * \$1,000.00 = \$2,300.00

Proposed School Calendar 1979-1980

Ashland School District

September 4, Tuesday	Teachers' Meeting
September 5, Wednesday	School Opens
October 8, Monday	Columbus Day - No School
October 12, Friday	Teachers' Convention - No School
November 12, Monday	Veterans' Day - No School
November 21, Wednesday	* Thanksgiving Recess - Schools Close
November 26, Monday	Schools Re-Open
December 21, Friday	* Christmas Vacation - Schools Close
January 2, Wednesday	Schools Re-Open
February 22, Friday	* Winter Vacation - Schools Close
March 4, Tuesday	Schools Re-Open
April 25, Friday	* Spring Vacation - Schools Close
May 6, Tuesday	Schools Re-Open
May 30, Friday	Memorial Day - No School
June 19, Thursday	Summer Vacation - Schools Close

* Schools will close at regular time on these days.

This calendar allows for 182 days. State law requires 180 days for instructional purposes. Schools may be closed two days because of weather, emergencies or at the discretion of the District before the time has to be made up.

School Enrollment September 1978

Ashland High School

Grade	No. Pupils
12	35
11	27
10	28
9	26
8	32
7	30
	178

Ashland Elementary School

6	28
5	22
4	22
3	29
2	18
1	38
K	20
	177

Tuition Pupils

Pemi-Center	2
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Ashland School District Census Report Summaries

September	Total 0 - 18	Local in Schools
1978	464	356
1977	502	359
1976	526	409
1975	525	393
1974	546	363
1973	545	379

Ages as of September 1, 1978

Less than 1 year	9
1 Year	14
2 Years	14
3 Years	14
4 Years	23
5 Years	23
<hr style="width: 10%;"/>	
Total	97

Enrollments

September	Elementary	High
1978	177	178
1977	178	171
1976	179	188
1975	174	189
1974	176	187
1973	176	195

Ashland High School Graduates 1978

Class of 1978

- | | |
|----------------------------------|-----------------------------|
| Gary John Bavis | *Kenneth Roland Morrell |
| *Tamberly Ann Bavis | Sean Timothy O'Donnell |
| Tracy Dale Blanchard | *Michael Brian Paquette |
| ** Janet Clare Cilley | William Michael Pelchat |
| Rose Marie Jeanne d'Arc Daudelin | Dana Ray Potter, Jr. |
| Luke Dupuis | Dennis Michael Potter |
| * Jon Matthew Graton | Diane Lee Potter |
| * Judy Lynn Gray | Patricia Ann Prescott |
| Brian Bernard Heath | Christopher Martin Randall |
| Jeana Marie Huckins | * Rebecca Victoria Ricker |
| Marc Anthony Luneau | ** Stephen Larry Shaw |
| Mark Edward Lyford | ** Everett Andrew Sherburne |
| Eleanor Theresa Lyford | * Stephanie Jean Uhlman |
| Robert Gerald Moore | * Tena Marie Young |

** Gold Stole - National Honor Society Member

* Academic Average of 87 or better for four years

CLASS MOTTO

"We are not afraid of tomorrow, for
we have seen yesterday, and we love today."

CLASS MARSHALS

Diana Glidden

Donald Knowlton

CLASS USHERS

Heidi Gray
Sandra Lyford
Roberta Young

Jeffrey Uhlman
Anthony Vachon
Anthony Randall

CLASS COLORS

Maroon and White

CLASS FLOWER

Red and White Carnations

Graduation Program

Ashland School District

Processional - "Pomp and Circumstance"	Elgar
Invocation	The Rev. Albert Boulanger
Welcome	Michael Paquette, Class President
"Commencement"	Michael Paquette, Salutatorian

"We Are Not Afraid of Tomorrow

For We Have Seen yesterday

And We Love Today"

Stephen Shaw, Valedictorian

"Halls of Ivy"

Arr. Langdoc

"Goodbye Girl"

Gates-Townsend-Carter

HIGH SCHOOL CHORUS

Presentation of Senior Awards	G. Theodore Aimo Principal
Presentation of Diplomas	Mrs. Robert Tucker School Board Chairman
Benediction	The Rev. Albert Boulanger
Recessional - "Pomp and Circumstance"	Elgar

NOTES

NOTES

Emergency Telephones

Town Office	968-4432
Police	968-3224
Fire Station	968-7772
Water & Sanitary Departments	968-4432
Water & Sanitary Dept., Supt. Wayne Hughes	968-7193
Electric Department	968-4432
Electric Supt. Thomas Marsh	968-4487
Assistant: Robert Burton	968-7574
Tax Collector	968-4432
Town Clerk	968-4451
Plymouth Ambulance Service	536-1252
Sceva Speare Memorial Hospital (Plymouth)	536-1120
Lakes Region General Hospital (Laconia)	524-3211
Physician, Dr. Glenn W. Bricker	968-3325
Ashland Schools - Office	968-7622
Superintendent's Office	279-7947
Dentist, Dr. John S. Reeve	968-7600

IN CASE OF FIRE

Dial 1-524-1545

1. Report kind of Fire
2. Report location of Fire
3. Give your name and telephone number to the Fire Department Operator who answers your call.

SPEAK SLOWLY AND DISTINCTLY

When ringing a fire alarm box - be sure to stay at box location to direct Fire Department to fire location.

Signal 12 at one minute intervals blown three times indicates water to be shut off within 30 minutes.

Signal 2 at one minute intervals blown three times indicates water is back on again.

No School Signal — 23 sounded at 7:00 A.M.

“Delayed School” and “No School” Announcements will be made from radio stations WLNH and WEMJ, Laconia and WPNH, Plymouth, between 7:00 & 7:30 A.M.

Fire Chief	968-7503
1 st Deputy	968-4485