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1973

## ANNUAL REPORT

# Town of Ashland, N.H.



Dow Domes at the Ashland Sanitary Plant

**1973**

# Dates To Remember

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January 1	Fiscal year begins
February 12	Hearing - Supervisors of Checklist 7-9 p.m.
February 23	Hearing - Supervisors of Checklist 2-4 p.m.
March 5	ANNUAL TOWN MEETING ANNUAL SCHOOL MEETING
March 31	Motor Vehicle Registration expires
April 1	All property both real and personal, assessed to owner this date.
April 15	Last day to file inventory to be eligible to make claim to abatement. RSA 77:14  Last day for veterans to pay in full real and personal taxes to be eligible for exemption.  Last day for qualified persons "Over 70" to apply for Elderly Property Tax Exemption.
May 1	Dog License tax due (available from Town Clerk) Bicycle Plates due (available from Chief of Police)
August 20	Hearing - Supervisors of Checklist 7-9 p.m.
August 31	Hearing - Supervisors of Checklist 2-4 p.m.
October 15	Hearing - Supervisors of Checklist 7-9 p.m.
October 26	Hearing - Supervisors of Checklist 2-4 p.m.
December 1	Unpaid real and personal taxes commence to draw interest at 9 percent.
December 31	Fiscal year closes.

SELECTMEN'S MEETING: Tuesday afternoons at 2:00 p.m. at the Town Office.

**Annual Report of the Officers**

**of the**

**TOWN OF ASHLAND**

**For the Fiscal Year Ending December 31**

**1973**

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# **Dedication**

**To**

**All The Faithful Town Employees**

In appreciation for their faithful service and hard work, which brought our Town through the past record year of disastrous floods and ice storms.

# Selectmen's Report

## 1973

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### To the Citizens of Ashland:

The Board of Selectmen is pleased to submit this annual report for the year ending December 31, 1973.

Ashland has had a very busy year during 1973, and numerous changes have taken place. Many properties have changed ownership during the past year, and new businesses have opened up, including the Stitching Plant, which is now in operation, and has provided employment for several of our citizens.

There are plans for several new developments in Ashland. These include a Condominium on Hillside Avenue, and another developer has applied for building permits for nine (9) apartment buildings on the old Route 3 North. There is also another development being planned on Hicks Hill, and two others in the Leavitt Hill area. Ashland is growing very rapidly, which means that our various departments must expand in order to keep up with this growth. Regarding expansion, the West Main St. sewer line is now completed, and in operation.

The new Sanitary Landfill dump has proven to be most successful, and is proceeding along in a very efficient way. It can be noted from Interstate 93, that the old town dump has now been covered by the State, and now provides an attractive view from the highway. This is a big improvement for our town.

Ashland was damaged heavily by the flood in July, but most of the repairs have been completed on all the streets and back roads. The Mill St. bridge will be finished just as soon as the weather permits in the spring. The amount of Flood Aid allocated to the Town of Ashland was \$194,919.00.

The re-surfacing of Mill St. was completed this year. Work was also done on Hicks Hill Road and Leavitt Hill Road. A small portion of these two roads were re-opened, by using matching funds provided by some of the landowners on these roads, which was much appreciated. The Highway Department purchased a new Sander this year, which has proved to be a great help during the several ice storms we have had this season. It is expected that this piece of equipment will save a great deal of time, and do a more efficient job than the old method of spreading sand and salt.

Some definite steps were taken this year toward a new fire station, when the Town purchased the former Donald Towne property next to the fire station, with money from the Capital Reserve Funds. This site will be used for the new fire station, for which money is being set aside each year. Because of insurance regulations, it is important that we have this new building as soon as possible.

Some alterations have been made in the Town Office, which have simplified procedures and have improved efficiency a great deal.

This is the first year the Federal Revenue Sharing Funds have been applied to our budget, and this was an important factor in the reduction of the tax rate this year.

We take this opportunity to express our thanks and appreciation to all who have cooperated with us during the past year, in running our town as economically as possible, during such trying times. We also wish to express our thanks to the various departments who have worked so hard to bring our town through this disastrous year of floods, ice storms and the energy crisis.

Sincerely yours,  
Ernest J. Paquette  
Bernard F. Avery  
Edward N. Doggett  
Board of Selectmen

# Town Officials And Boards

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Selectmen	Term Expires
Ernest J. Paquette	1974
Bernard F. Avery	1975
Edward N. Doggett	1976
<b>Moderator:</b>	
Glenn Bricker	1974
<b>Town Clerk:</b>	
Marion K. Merrill	1974
Assistant: Marjorie Davie (appointed Mar. 22, 1973)	
<b>Town Treasurer:</b>	
Thomas Heinz	1974
<b>Town Trustees:</b>	
Leonard Duguay (appointed to fill vacancy)	1974
James C. Hinds	1975
Lawson W. Glidden, Sr.	1976
<b>Library Trustees:</b>	
Phyllis Small	1974
Lorraine Marsh	1975
Grace Marcroft	1976
<b>Budget Committee:</b>	
Thomas Heinz	1974
Daniel Preece	1974
Richard Pytel (appointed to replace Robert Proulx)	1974
Raymond Greene	1974
Thomas McNamara	1975
Ruth Morrison	1975
Norman Weden	1975
Royce Wilder	1975
John C. Hughes	1976
Christopher Luff	1976
Alexander Ray	1976
Edward A. Brown	1976



**Utility Commissioners:**

Lawson W. Glidden, Jr.	1974
Thomas N. Glidden	1975
Guy L. Leavitt	1976

**Fire Wards:**

Albert P. Blake	1974
Howard J. Guyotte	1974
Harold P. Baker	1974

**Supervisors of Checklist:**

Brice Buckman	1974
Joan Doggett	1975
Louise A. Brock	1976

**Overseer of Welfare:**

Nancy B. Straw	1974
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**Chief of Police**

Ernest A. Paquette	1974
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**Highway Foreman:**

David G. Ober	1974
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**Tax Collector:**

Gaylen L. Potter (appointed to fill vacancy)	1974
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**APPOINTED OFFICIALS**

**Fire Chief**

Thomas E. Marsh

**Superintendent of the Electric Department**

Elmer L. Marsh

**Superintendent of the Water & Sanitary Departments**

Wayne L. Hughes

**Health Officer**

Ernest J. Paquette

## PLANNING BOARD

### Term Expires

Royce Wilder	1974
John R. Smith	1974
Alex L. Ray	1974
Francis Murdock	1975
Bernard F. Avery (Selectman Ex-Officio)	1975
Leona Graton	1976
John C. Hughes	1976
James Rollins	1977

## RECREATION COMMITTEE

Edna Heath	1974
Howard J. Guyotte	1974
James Rollins	1975
Barbara Donnelly	1975
Kathleen Marsh	1976
Charlotte Brook	1976

## SCRIBNER MEMORIAL TRUSTEES

Harold Emerson	1974
Howard J. Guyotte	1975

## ASHLAND HISTORICAL COMMISSION

Louise Brock	1974
Murray Kirkpatrick	1975
John R. Smith	1976
Bernard F. Avery (Selectman Ex-Officio)	1975

## LAKES REGION PLANNING COMMISSION

Wayne L. Hughes  
Francis L. Murdock

## AMBULANCE COMMITTEE

Thomas Winn  
Crawford F. X. Parrington  
Christopher Luff (replaced by Grace Crowley)

### Representative to the Board of Directors of the Pemi-Baker Home Health Agency

Louise Brock

Civil Defense Director	Ernest B. Holt
Building Inspector	Malcolm MacKay
Distributor of Surplus Foods	John C. Hughes

### Deputy Tax Collector

Josephine A. Brown (replaced by Arlene Mills)

# Record of Annual Town Meeting

March 6, 1973

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There were 1013 ballots received and counted by the ballot clerks and a total of 400 ballots cast. Jane Dahlberg and Letitia Ash were appointed as ballot clerks to fill the vacancies and duly sworn in.

At 9:00 A.M., the meeting was called to order by Dr. Glenn W. Bricker. The motion was made that we waiver the reading of the warrant until 7:00 P. M. It was seconded and so voted.

At 7:00 P. M., the meeting was called to order and a motion to waiver the reading of the entire warrant preceding the meeting was made, seconded and so voted.

ARTICLE I To choose all necessary Town Officers for the year ensuing. Elected by printed ballot were: Selectman for three years - Edward N. Doggett; Treasurer for one year - Thomas W. Heinz; Town Clerk for one year - Marion K. Merrill; Utility Commission for three years - Guy L. Leavitt; Budget Committee for three years - Christopher S. Luff, John C. Hughes, Alexander L. Ray and Edward Brown; Library Trustee for three years - Grace E. Marcroft; Overseer of Public Welfare - Nancy B. Straw; Tax Collector for one year - Richard B. Pytel; Chief of Police - Ernest A. Paquette; Road Agent for one year - David G. Ober; Fire Wards for one year - Harold P. Baker, Albert P. Blake, H. Joseph Guyotte. No one filed for Town Trustee and no one received the required number of write-ins. The Selectmen appointed Lawson W. Glidden, Sr. to succeed himself and fill the vacancy.

ARTICLE II To raise such sums of money as may be deemed necessary to defray Town charges for the ensuing year and make appropriations of the same.

The motion was made, seconded and so voted to pass over Article II until the rest of the warrant had been acted on.

Following Article XVI, we returned to Article II for action.

In addition to the items proposed and approved by the Budget Committee, the town voted \$16,536.00 for the Fire Department and \$7709.00 for the Health Department including Hospitals and Ambulance. A motion to add these items to the recommended budget and adopt the new total of \$556,490.45 was made, seconded and so voted.

ARTICLE III To see if the Town will vote to raise and appropriate the sum of \$402.95 for Town Road Aid. (State to contribute \$2,686.30) Recommended by the Budget Committee.

Moved, seconded and so voted.

ARTICLE IV To see if the Town will vote to extend the water main from West Main Street up School Street to join the existing line on School Street. Money for this project included in Water Department budget. (Recommended by the Budget Committee.)

Moved, seconded and so voted.

ARTICLE V To see if the Town will vote to extend the Sewer line

from West Main Street up School Street to a point near the home of James Rollins, to be financed from existing Sewer Project funds. (Recommended by Budget Committee.)

Moved, seconded and so voted.

**ARTICLE VI** To see if the Town will vote to authorize the withdrawal from the Revenue Sharing Fund established under the provisions of the State and Local Assistance Act of 1972 for use as set-offs against budgeted appropriations for the following priority purposes and in amounts indicated or take any other action hereon:

Appropriation	Amount
Police Department	\$10,000.
Fire Department	10,000.
Sanitary Landfill	6,000.
Highway Department	4,000.

(Recommended by Budget Committee.)

Moved, seconded and so voted.

**ARTICLE VII** To see if the Town of Ashland will, by its Selectmen, sell in consideration of One Dollar (\$1.00) a 50 foot right-of-way from Collins Street in said Ashland to the bridge of Harry L. Cote, Jr. across Squam River; said bridge being located in the Town of Ashland, Grafton County and State of New Hampshire; said right-of-way to be located on land of the Ashland Sewerage Treatment plant and further located outside of the existing fence and bordering Squam River. (Petitioned by ten or more legal voters.)

Moved, seconded and defeated.

**ARTICLE VIII** To see if the Town will vote in favor of an ordinance providing for the reasonable regulations of the following:

1. **AUTHORITY AND PURPOSE:** This Ordinance is enacted pursuant to the authority of New Hampshire Revised Statutes Annotated Chapter 31:39. The purpose of this Ordinance is to retain the natural beauty of Ashland, New Hampshire, and to conserve its natural resources; to promote the health, safety, and general welfare of the community; and to encourage good civic design and arrangements to conserve the value of buildings.

Moved, seconded and so voted.

2. **JUNK YARD:** No junk yard or place for the storage of discarded machinery, vehicles or other scrap materials shall be permitted in the municipality except those materials related to an industrial use and then may be stored on industry owned land only as approved in accordance with N. H. Revised Statutes Annotated 1955, as amended in 1965, Chapter 267: A Motor Vehicle Junk Yards.

Moved, seconded and so voted.

3. **FIRE RUINED AND HAZARDOUS BUILDINGS:** The owner of a building ruined by fire, or any hazardous building within the municipality shall correct the hazardous condition of such building. Any such ruined building or foundation left over one year from the date of any calamity shall be removed to clear ground level and left in a safe condition in accordance with N. H. Revised Statutes Annotated, Chapter 155:B Hazardous and Dilapidated Buildings.

Moved, seconded and so voted.

4. **ADVERTISING SIGNS AND BILLBOARDS:** No advertising

signs or billboards shall be erected except such as offer the property upon which they are located for sale or rent or advertise the local business related to the premises upon which they are located.

Moved, seconded and so voted.

5. **MOBILE HOMES:** Mobile Homes in use prior to the enactment of this Ordinance shall not be subject to the restrictions herein; and they may be replaced at the discretion of the owner.

For the purpose of this Ordinance, a mobile home is defined as a home which is a movable dwelling built as a chassis, having all the following: running water, sanitary facilities, bath facilities, and toilet. Sectional home, modular homes, and prefabricated homes excepted and do not apply to this Ordinance.

The lot containing a mobile home shall not be less than 40,000 square feet in area. No other dwelling unit shall be located on the lot. If municipal sewerage is available, the lot containing the mobile home shall be at least 20,000 square feet in area. The lot shall have a minimum width of 100 feet. No part of the mobile home shall be within 35 feet of the edge of the public road, street or within 15 feet of any other boundary of the lot on which it is located.

Moved, seconded and so voted.

6. **MOBILE HOME PARKS:** A mobile home park shall consist of a minimum of five acres with a maximum density of four mobile homes per acre. A minimum of 10,000 square feet shall be provided for each mobile home space. No mobile home in a Park shall be located within 35 feet of any public road or street or of any boundary of the Park. Roadways shall be constructed in accordance with N. H. Sanitary Laws and Regulations, Section C, Regulation IV - Roadways.

Moved, seconded and so voted.

7. **EFFECTIVE DATE:** This Ordinance, and any amendment hereto, shall be effective upon adoption by a majority vote of any legal town meeting.

Moved, seconded and so voted.

8. **ENFORCEMENT AND PENALTIES:** This Ordinance shall be enforced by the Board of Selectmen. In case of violation of this Ordinance, the Selectmen may institute any appropriate action or proceedings to prevent violations. Any person, firm, or corporation which violates any of the provisions of this Ordinance shall be subject to a fine of ten dollars (\$10.00) for each day during which a violation is committed. (Submitted by the Ashland Planning Board.)

Moved, seconded and so voted.

As an affirmative vote the action on each section of Article VIII was adopted in its entirety.

**ARTICLE IX** To see if the Town will vote to appropriate the sum of \$1,003.00 as the Town's share for the studies and operation of the Lakes Region Planning Commission. These funds will be used for financing the staff, operation expenses, planning studies, technical assistance and other programs of the Commission. These funds may be used in conjunction with other State and Federal funds available for planning purposes. (Recommended by Budget Committee.)

Moved, seconded and so voted.

**ARTICLE X** To see if the Town will vote to authorize the Selectmen

to appoint the Highway Agent. (This article will appear on the printed ballot.)

RESULTS: Yes - 71 No - 283

ARTICLE XI To see if the Town will vote to authorize the Selectmen to appoint the Chief of Police. (This article will appear on the printed ballot.)

RESULTS: Yes - 62 No - 279

ARTICLE XII To see if the town will vote to authorize the Selectmen to enter a mutual agreement for Ambulance Service under one of the following plans:

Plan A. To join the present Plymouth Ambulance Service with a number of other towns. This plan would be at a cost of from \$3,000.00 to \$5,090.00 depending upon the number of towns joining the plan.

Plan B. To negotiate with a private ambulance service. Under this plan, the Town would furnish storage for the ambulance and labor for the operation of the ambulance. (Without recommendation by Budget Committee.)

Following much discussion, it was voted to amend Plan A to add "for a period of one year" and to have a committee of three (3) members appointed by the Selectmen to investigate all propositions for private ambulance service and to be prepared to present the facts and figures to the next town meeting. A written ballot was requested and the moderator instructed the electorate to use the check list when casting their ballots. The count was as follows: Yes-84, No-50.

ARTICLE XIII To see if the Town will vote to authorize the Utility Commissioners to use the sum not to exceed \$20,000. from the Water Department Reserve Funds for the purpose of preparing an engineering study and report of the water system, conducting a ground well exploration program; and acquiring lands and or options on favorable water well sites, should said sites be located. (Not recommended by Budget Committee.)

The motion was made to pass this article, it was seconded and so voted resulting no action.

ARTICLE XIV To see if the Town will vote to authorize the Selectmen to borrow in anticipation of taxes.

Moved, seconded and so voted.

ARTICLE XV To see if the Town will vote to authorize the Selectmen to sell tax acquired property.

Moved, seconded and so voted.

ARTICLE XVI To transact any other business which may legally come before said meeting.

James Rollins advised that a vacancy for an Ashland Representative exists on the Lakes Region Planning Board and asked that interested people volunteer.

The meeting was adjourned at 11:45 P.M.

Respectfully submitted,  
Marion K. Merrill  
Town Clerk

# **SPECIAL MEETING — 1973**

**The State of New Hampshire**

---

**To the Inhabitants of the Town of Ashland in the County of Grafton in said State, qualified to vote in Town Affairs:**

**You are hereby notified to meet at Ashland Gymnasium in said Town on Thursday, the 27th day of September, 1973, at 7 o'clock in the evening to act upon the following subjects:**

(1) To see if the Town will vote to authorize the selectmen to apply for and receive Federal Disaster Assistance Funds through the State Disaster Coordinating Office and to expend the funds as received to repair the damage to town roads and-or bridges caused by the recent flooding in the latter part of June and July, 1973.

(2) To see if the Town will vote to authorize the selectmen to borrow such sums as may be necessary to defray the costs of repairing town roads and-or bridges in anticipation of the Federal Assistance Disaster Funds to be received through the State Disaster Coordinating Office.

(3) To transact any other business which may legally come before said meeting.

**Given under our hands and seal, the 12th day of September, in the year of our Lord nineteen hundred and seventy-three.**

**ERNEST J. PAQUETTE  
BERNARD F. AVERY  
EDWARD N. DOGGETT  
Selectmen of Ashland, N.H.**

**A true copy of Warrant—Attest:**

**ERNEST J. PAQUETTE  
BERNARD F. AVERY  
EDWARD N. DOGGETT  
Selectmen of Ashland, N. H.**

# Special Town Meeting

September 27, 1973

---

The meeting was called to order at 7:00 P.M., the warrant read by the Moderator, Glenn W. Bricker, M. D. and acted on as follows:

**ARTICLE I** To see if the Town will vote to authorize the selectmen to apply for and receive Federal Disaster Assistance Funds through the State Disaster Coordinating Office and to expend the funds so received to repair the damage to town roads and-or bridges caused by the recent flooding in the latter part of June and July, 1973.

The motion was made and seconded that the article be accepted as read and Article I was adopted by unanimous vote.

**ARTICLE II** To see if the Town will vote to authorize the selectmen to borrow such sums as may be necessary to defray the costs of repairing town roads and-or bridges in anticipation of the Federal Assistance Disaster Funds to be received through the State Disaster Coordinating Office.

The motion was made and seconded that the article be accepted as read and Article II was adopted by unanimous vote.

**ARTICLE III** To transact such other business as may legally come before said meeting.

There being no other business, the meeting was adjourned.

Respectfully submitted,

Marion K. Merrill, Town Clerk

A TRUE COPY ATTEST  
October 2, 1973



# TOWN WARRANT — 1974

The State of New Hampshire

---

To the Inhabitants of the Town of Ashland, in the County of Grafton in said State, qualified to vote in Town Affairs :

You are hereby notified to meet at Ashland School Auditorium in said Ashland on Tuesday the fifth day of March next, at nine of the clock in the forenoon, to act upon Article 1 hereof, and you are further notified to meet at the same place on the same day at 7:00 P.M. to act upon the remaining articles in this Warrant.

Article 1. To choose all necessary Town Officers for the year ensuing.

Article 2. To raise such sums of money as may be deemed necessary to defray Town charges for the ensuing year and make appropriations of the same.

Article 3. To see if the Town will vote to raise and appropriate the sum of \$402.20 for Town Road Aid. (State to contribute \$2,681.34)  
(Recommended by Budget Committee)

Article 4. To see if the Town will vote to authorize the Selectmen to sell the old town dump property.

Article 5. To see if the Town will vote to raise and appropriate the sum of \$1,599. in order that the Town may participate in the Pemi-Baker Home Health Agency.  
(Recommended by Budget Committee)

Article 6. To see if the Town will vote to raise and appropriate the sum of \$1,087. for the Lakes Region Planning Commission.  
(Recommended by Budget Committee)

Article 7. To listen to the report of the Ambulance Committee, as recommended by a town vote at the 1973 Town Meeting, and to act upon their recommendations.

Article 8. To see if the Town will vote to raise and appropriate the

sum of \$3,541. for the support of the Plymouth Ambulance Service for 1974.  
(Recommended by Budget Committee)

Article 9. To see if the Town will vote to raise and appropriate the sum of \$910.52, to eliminate the surface water which now flows onto Washington St. (Petitioned by ten or more legal voters)  
(Recommended by Budget Committee)

Article 10. To see if the Town will vote to raise and appropriate the sum of \$7,500. to reimburse the Ashland Heights Condominiums and Dearland Development Corporation for the extension of the sewer line from North Main St. up Hillside Avenue. (Petitioned by ten or more legal voters)

(Without recommendation of Budget Committee)

Article 11. To see if the Town will vote to extend the water main on Washington St. from the Methodist Church to the State Barn. Money for this project included in the Water Dept. budget.

(Without recommendation of Budget Committee)

Article 12. To see if the Town will vote to raise and appropriate the sum of \$48,000. for the construction of a town garage to house all town equipment. Money to be raised by notes payable from the town, and to be repaid in six (6) yearly installments.

(Without recommendation of Budget Committee)

Article 13. In the event the above Article 12 is approved, to see if the Town will vote to authorize the Selectmen to sell the old Town Garage for the highest price possible, and to apply such funds to the above notes. The purchaser to be required to dismantle said building within a reasonable period of time.

Article 14. To see if the Town will vote to require the Utility Commissioners to amend Article 9 of their new Water Department Regulations adopted on April 15, 1973 to read as follows: "All water passing through a meter will be charged to the customer, at the same rate appropriate for that size meter for all other customers, whether it is used or wasted, unless determined otherwise by the Commissioners." (If this article is adopted it would nullify the discriminatory charges for multiple dwelling customers made under 19-C of the same regulations) (Petitioned by ten or more legal voters)

Article 15. To see if the Town will vote to accept the necessary land from Philip and Marion Stevens for the sum of \$1. for the re-location of the Leavitt Hill Road, beginning at a point above the property of Julia Griffin to a point at the bottom of the steep hill beyond the home of Philip Stevens.

This would eliminate the very narrow and steep grades in this portion of the Leavitt Hill Road, in the event of a development on the Hartley property at the summit of the Leavitt Hill Road.

(Without recommendation of Budget Committee)

Article 16. To see if the Town will vote to raise and appropriate the sum of \$14,845. for the Parks & Playgrounds Program.

(Without recommendation of Budget Committee)

Article 17. To see if the Town will vote to accept the street known as Sandy Road, leading from River Street to the Squam Shores Development, up to and including causeway, approximately 800 feet, said road having already been laid out. (Petitioned by ten or more legal voters)

Article 18. To see if the Town will vote to authorize the Selectmen to enter into a contract with a tax mapping firm to provide a property tax map for the Town of Ashland as required by the State of New Hampshire, to be completed prior to January 1, 1980, and to appropriate a sum not to exceed \$15,000. (fifteen thousand dollars), said sum to be raised in three installments; \$5,000. during the current year, \$5,000. in 1975 and the balance of \$5,000 in 1976.

(Without recommendation of Budget Committee)

Article 19. To see if the Town will vote in favor of the Town of Ashland Subdivision Regulations and to authorize the Planning Board to approve or disapprove new subdivisions and plats thereof, showing streets or the widening thereof, in accordance with the Subdivision Regulations, and upon the adoption of this article, it shall be the duty of the Town Clerk to file with the Registry of Deeds of the County of Grafton, notification showing that said Planning Board has been authorized giving date of authorization as provided in Section 19-29 inclusive, Chapter 36 of the New Hampshire RSA, 1955.

Article 20. To see if the Town will vote in favor of the following amendments to the Town of Ashland Environmental Ordinance:

1. If clay, sod, loam, sand or gravel is removed within 100 feet of any public highway, street or roadway, the area shall be regraded to assure that the premises will be left in a sightly condition and protected against erosion and washouts within 90 days of the finish of operation and-or material removed.
2. There shall be a minimum distance of thirty-five feet between the edge of any public highway, street or roadway right-of-way and any building. No building shall be located within fifteen feet of any other boundary of the lot on which it is located. Special exception will be granted for commercial buildings to be located in the central business area, which are in keeping with the character of existing buildings.

3. No building shall be constructed with more than three stories not counting any basement below ground level, or with an overall height exceeding forty (40) feet above mean ground level. Height restrictions shall not apply to chimneys, church steeples, silos, antennas, or other necessary features appurtenant to buildings which are usually carried above roofs and are not used for human occupancy.

Article 21. To see if the Town will vote to authorize the withdrawal from the Revenue Sharing Fund established under the provisions of the State and Local Assistance Act of 1972, for use as set-offs against budgeted appropriations for the following priority purposes and in amounts indicated, or take any other action hereon:

Police Department	\$ 8,349.70
Highway Department	8,349.70
Fire Department	8,349.71

Article 22. To see if the Town will vote to authorize the Selectmen to apply for and receive Federal Disaster Assistance Funds through the State Disaster Coordinating Office, and to expend the funds so received to repair the damage to town roads and-or bridges caused by the recent flooding in the latter part of December 1973.

Article 23. To see if the Town will vote to authorize the Selectmen to appoint the Highway Agent. (This article will appear on the printed ballot)

Article 24. To see if the Town will vote to authorize the Selectmen to appoint the Chief of Police. (This article will appear on the printed ballot)

Article 25. To see if the Town will vote to authorize the Selectmen to borrow in anticipation of taxes.

Article 26. To see if the Town will vote to authorize the Selectmen to sell tax acquired property.

Article 27. To transact any other business which may legally come before said meeting.

Given under our hands and seal, this 13th day of February, in the year of our Lord nineteen hundred and seventy-four.

ERNEST J. PAQUETTE  
BERNARD F. AVERY  
EDWARD N. DOGGETT  
Selectmen of Ashland, N. H.

A true copy of Warrant, attest:

ERNEST J. PAQUETTE  
BERNARD F. AVERY  
EDWARD N. DOGGETT  
Selectmen of Ashland, N. H.

# Budget For 1974

Estimates of Revenues and Expenditures for the  
Ensuing Year January 1, 1974 to December 31, 1974

Compared with

Estimated and Actual Revenue, Appropriations and Expenditures  
of the Previous Year January 1, 1973 to December 31, 1973

	<i>Estimated Revenue Previous Year 1973</i>	<i>Actual Revenue Previous Year 1973</i>	<i>Estimated Revenue Ensuing Year 1974</i>
<b>SOURCES OF REVENUE</b>			
<i>From State:</i>			
Interest & Dividends Tax	\$ 5,000.00	\$ 4,606.00	\$ 4,500.00
Railroad Tax	30.00		
Savings Bank Tax	1,600.00	2,037.25	1,800.00
Meals & Rooms Tax	7,500.00	8,360.45	8,000.00
Reimbursement a-c State			
Forest Lands	20.00	33.55	30.00
For Water Pollution Projects	52,676.00	52,676.00	51,800.00
For Highway Subsidy	9,191.30	9,191.30	9,164.86
Reimbursement a-c Old Age Assistance		353.36	
Reimbursement a-c Business Profits Tax	27,650.00	27,650.00	29,033.00
Gas Tax Refund	800.00	1,012.57	800.00
Forest Tax Reimbursement		909.80	
<i>From Local Sources Except Taxes:</i>			
Dog Licenses	400.00	497.75	500.00
Business Licenses, Permits & Fees	100.00	142.00	100.00
Motor Vehicle Permit Fees	16,400.00	18,960.08	18,000.00
interest received on Taxes & Deposits	2,000.00	7,748.52	3,000.00
<i>Income of Departments:</i>			
(a) Rental of Equipment - Highway	100.00	485.21	100.00
(b) Electric Dept. in Lieu of Taxes	10,000.00	10,000.00	12,000.00
(c) Parks & Recreation			4,900.00
(d) Est. Revenue - Old cruiser, Police Dept.			1,000.00
<i>Income from Municipally owned Utilities:</i>			
Water Department	26,800.00	26,800.00	26,825.00

Electric Department	227,700.00	227,700.00	239,500.00
Sanitary Department	41,650.00	41,650.00	49,000.00
<i>Surplus</i>	10,000.00	10,000.00	8,000.00
<i>From Local Taxes Other Than Property Taxes:</i>			
National Bank Stock Taxes	40.00	18.00	20.00
Resident Taxes Retained	4,000.00	7,351.80	7,000.00
From U. S. Revenues Sharing Program	34,000.00	36,536.00	24,001.00
From U. S. Revenues Sharing Interest			1,048.11
North Country RCD (Sanitary Landfill)	3,500.00	3,500.00	
Withdrawal from Capital Reserve Fund (Purchase - Fire Station Fund)		12,000.00	
<b>Total Revenues from All Sources</b>	<b>\$481,157.30</b>	<b>\$510,219.64</b>	<b>\$500,121.97</b>
<i>Amount to be Raised by Taxes</i>	<u>75,333.15</u>	<u></u>	<u>78,850.14</u>
<b>TOTAL REVENUES</b>	<b>\$556,490.45</b>		<b>578,972.11</b>

	<i>Approp Previous Year 1973</i>	<i>Actual Exp'nd Previous Year 1973</i>	<i>Approp Rec'md by Budget Committee Year 1974</i>
<b>PURPOSE OF EXPENDITURES</b>			

*General Government:*

Town Officers' Salaries	\$ 5,350.00	\$ 5,220.30	\$ 5,950.00
Town Officers' Expenses	7,475.00	13,824.05	13,800.00
Election & Registration Expenses	1,380.00	818.85	1,373.00
Expenses Town Hall & Other Buildings	3,350.00	4,090.41	3,250.00
Employees' Retirement & Social Security	2,700.00	3,385.12	4,000.00

*Protection of Persons & Property:*

Police Department	25,256.00	26,890.95	28,936.71
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Fire Department	16,536.00	14,448.72	19,291.00
Moth Exterm.-Blister Rust-Trees	500.00	4.48	250.00
Forest Fires	400.00	54.53	300.00
Insurance	7,700.00	7,486.10	8,300.00
Planning & Zoning	300.00	203.29	300.00
Lakes Region Planning Commission	1,003.00	1,003.00	1,087.00
Care of Town Clock	25.00	4.48	25.00
Damages & Legal Expenses	300.00	160.00	300.00
Civil Defense	150.00	120.00	500.00
<i>Health:</i>			
Health Dept.,Incl Hospitals & Ambulance	7,709.00	5,272.60	5,265.00
Vital Statistics	250.00	143.25	150.00
Sanitary Landfill	6,943.50	5,552.12	6,062.20
<i>Highways &amp; Bridges:</i>			
Town Maintenance - Summer	5,000.00	7,150.00	5,000.00
Town Maintenance - Winter	41,000.00	28,379.06	38,145.00
<i>Street Lighting:</i>	4,150.00	4,148.17	4,160.00
<i>Town Road Aid:</i>	402.95	402.95	402.20
<i>Libraries:</i>	3,000.00	3,000.00	3,500.00
<i>Public Welfare:</i>			
Town Poor	1,500.00	682.52	1,000.00
Old Age Assistance	7,000.00	5,184.08	6,000.00
<i>Patriotic Purposes:</i>			
Memorial Day & Veterans Assoc.	200.00	199.76	200.00
<i>Recreation:</i>			
Parks & Playgrounds +	3,700.00	4,651.78	
<i>Public Service Enterprises:</i>			
(a) Municipally owned Water Department	26,800.00	26,800.00	26,825.00
(b) Municipally owned Electric Department	227,700.00	227,700.00	239,500.00
(c) Sanitary Department	41,650.00	41,650.00	49,000.00
<i>Interest:</i>			
Flood Note		422.92	500.00
On Temporary Loans	2,200.00	3,939.58	2,500.00
On Bonded Debt	41,360.00	41,360.00	39,600.00
<i>Payment on Principal of Debt:</i>			
(a) Bonds	40,000.00	40,000.00	40,000.00
(b) Long Term Notes	7,000.00	7,000.00	7,000.00
<i>Payment to Capital Reserve Funds:</i>			
Highway Equipment	3,000.00	3,000.00	3,000.00
Fire Department (truck)	2,500.00	2,500.00	2,500.00
Fire Department (station)	10,000.00	10,000.00	10,000.00
Withdrawal - Capital Reserve - Fire (Land)		12,000.00	

<i>Tax Commission Revaluation</i>			
- Yearly:	1,000.00	767.23	1,000.00
Tax Commission Revaluation - 1972		3,468.18	
	<hr/>	<hr/>	<hr/>
<b>TOTAL APPROPRIATIONS</b>	<b>\$556,490.45</b>	<b>\$563,088.48</b>	<b>\$578,972.11</b>

+ Submitted Without Recommendations of  
Budget Committee - 1974

Thomas W. Heinz  
Ruth E. Morrison  
Norman C. Weden  
Edward A. Brown  
Richard B. J. Pytel  
John C. Hughes  
Kenneth Duguay  
C. R. Luff  
Thomas E. McNamara  
Daniel P. Preece  
Alexander Ray  
Royce Wilder

Budget Committee

Ernest J. Paquette  
Selectman

Mary W. Bilheimer  
School Board



## Summary Of Inventory

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Description of Property	Gross Valuation
Land	\$ 5,327,215.00
Buildings	7,265,850.00
Factory Buildings	725,300.00
Public Utilities (Electric)	518,100.00
Mature Wood and Timber	1,360.00
Mobile Homes, House Trailers	181,047.00
Boats and Launches	<u>73,515.00</u>
Total Valuation before Exemptions Allowed	\$14,092,387.00
Elderly Exemptions (36)	\$175,800.00
Total Exemptions Allowed	<u>175,800.00</u>
Net Valuation on which tax rate is computed.	\$13,916,587.00

# Statement of Appropriations and Taxes Assessed

## Appropriations

Town Officers' Salaries	\$ 5,350.00
Town Office Administrative Expenses	7,475.00
Election and Registration Expenses	1,380.00
Town Hall & Buildings Maintenance	3,350.00
Employees' Retirement & Social Security	2,700.00
Police Department	25,256.00
Fire Dept. \$16,536.00 and Forest Fires \$400.00	16,936.00
Blister Rust — Moth Extermination and Care of Trees	500.00
Insurance	7,700.00
Planning and Zoning	300.00
Damages and Legal Expenses	300.00
Civilian Defense	150.00
Health Department (Including Hospitals & Ambulance)	7,709.00
Vital Statistics	250.00
Sewers	41,650.00
Dump & Garbage Collection	6,943.50
Town Maintenance - Summer & Winter	46,000.00
Street Lighting	4,150.00
Town Road Aid	402.95
Libraries	3,000.00
Town Poor	1,500.00
Old Age Assistance	7,000.00
Patriotic Purposes	200.00
Recreation (Parks & Playgrounds, etc.)	3,700.00
Water and Electric Utilities	254,500.00
Town Clock	25.00
Yearly Valuation of Town	1,000.00
Lakes Region Planning Commission	1,003.00
Payment on Debt (Principal \$47,000., Interest \$43,560.)	90,560.00
Capital Reserve Fund	15,500.00

**Total Town Appropriations**

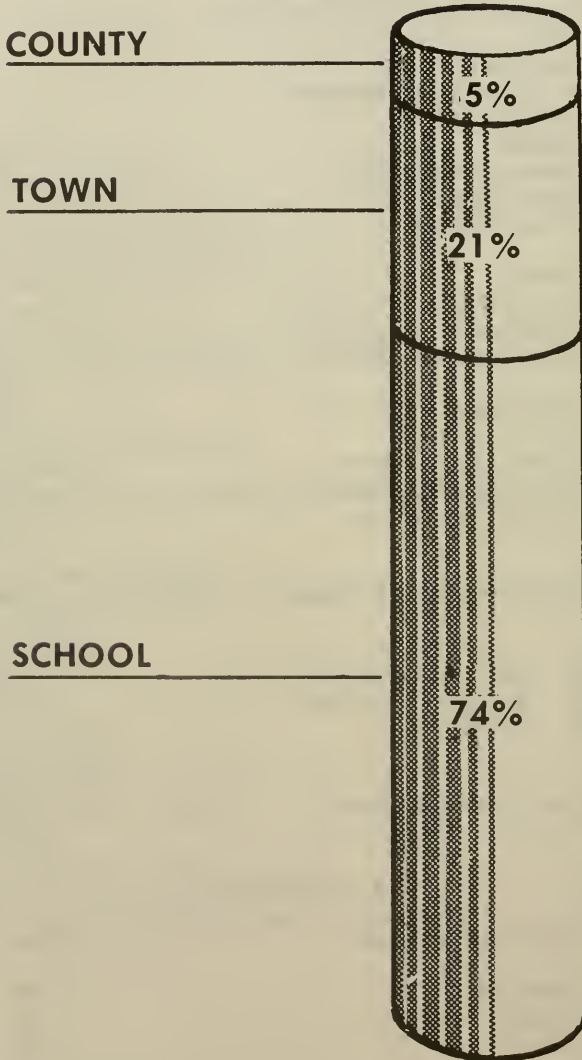
**\$556,490.45**

Interest & Dividends Tax	\$ 4,606.00
Railroad Tax	30.00
Savings Bank Tax	2,037.00
Meals and Rooms Tax	8,371.00
State Aid for Water Pollution Projects	52,676.00
Reimbursement Acct. State & Federal Lands	20.00
Revenue from Yield Tax Sources	136.00
Interest received on Taxes and Deposits	2,000.00
Business Licenses, Permits and Filing Fees	100.00
Dog Licenses	400.00
Motor Vehicle Permit Fees	16,400.00
Rent of Town Property & Equipment	100.00
Highway Subsidy	9,191.30
Gas Tax Refund	800.00
Water & Electric Departments	254,500.00
National Bank Stock Taxes	40.00
Resident Taxes Retained	7,550.00
Surplus	10,000.00
Revenue Sharing	30,000.00
North Country RCD (Sanitary Landfill)	3,500.00
From Sewer Department	41,650.00
From Electric Dept. in lieu of Taxes	10,000.00
	<hr/>
Total Revenues & Credits	\$454,107.30
Net Town Appropriations	102,383.15
Net School Appropriations	368,023.44
County Tax Assessment	24,161.53
	<hr/>
Total of Town, School & County	\$494,568.12
Less: Business Profits Tax	83,961.00
Add: War Service Tax Credits	7,550.00
Add: Overlay	6,298.78
	<hr/>
Property Taxes to be Raised	\$424,455.90

**TAX RATE -\$3.05**

Unit of Government	Rates
Municipal	\$ .64
County	.15
School	2.26
	<hr/>
	\$3.05

# Where Your Tax Dollar Goes



**Due to the fact the State Tax Commission has not completed our 1972 and 1973 Audits, we cannot include them in this report.**

**As soon as the Audits are received from the Tax Commission, they will be available for your inspection at the Town Office.**

# Division of Municipal Accounting

State Tax Commission

Concord, New Hampshire

## SUMMARY OF FINDINGS AND RECOMMENDATIONS

April 10, 1973

Board of Selectmen  
Ashland  
New Hampshire 03217

Gentlemen:

Submitted herewith is the report of the annual examination and audit of the accounts of the Town of Ashland for the fiscal year ended December 31, 1971, which was made by this Division in accordance with the vote of the Town. Exhibits as hereafter listed are included as part of the report.

One of the enclosed audit reports must be given to the Town Clerk to be retained as part of the permanent Town records.

### SCOPE OF AUDIT

Included in the examination and audit were the accounts and records of the Board of Selectmen, Treasurer, Elaine A. Hughes - Tax Collector for the period March 10, 1971 to December 31, 1971, Town Clerk, Trustees of Trust Funds, Water, Electric and Sanitary Departments, Library, Scribner Memorial Trust Fund, Beach-Booster Association and Sewerage Project Fund. The accounts of Josephine A. Brown, Tax Collector for the period January 1, 1971 to March 9, 1971, were examined and audited at an earlier date and a report of this examination was submitted to your Board on April 30, 1971.

### FINANCIAL STATEMENTS

General Fund:

Comparative Balance Sheets - Dec. 31, 1970 and Dec. 31, 1971:

(Exhibit A-1)

Comparative Balance Sheets showing the financial condition of the - General Fund - as of December 31, 1970 and December 31, 1971 are presented in Exhibit A-1 As indicated therein, the Current Surplus of the Town decreased by \$2,197.43, from \$44,972.05 to \$42,774.62, during 1971,

Analysis of Change in Current Financial Condition: (Exhibit A-2)

An analysis of the change in current financial condition of the Town during the year is made in Exhibit A-2, with the factors which caused the change indicated there in. These were as follows:

Decreases in Current Surplus:

Surplus Used to Reduce Tax Rate	\$10,000.00
Tax Liens Transferred to Tax Deeds	4,609.96
Adjustment a-c 1970 Interest Income (Memorial Park Grant)	57.50
Tax Collector's Excess Debits	30.00

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\$14,697.46

**Increases in Current Surplus:**

Net Budget Surplus (Exhibit A-4)	\$12,468.43	
Tax Collector's Excess Credits	31.60	
	<hr/>	
		12,500.03
		<hr/>

**Net Decrease in Current Surplus:** \$ 2,197.43

**Comparative Statements of Appropriations and Expenditures - Estimated and Actual Revenues: (Exhibit A-3 and A-4)**

Comparative statements of general fund appropriations and expenditures, estimated and actual revenues for the fiscal year ended December 31, 1971, are presented in Exhibits A-3 and A-4. As indicated by the Budget Summary (Exhibit A-4), a revenue surplus of \$8,749.10, plus a net unexpended balance of appropriations of \$3,719.33, resulted in a net budget surplus of \$12,468.43.

**Long Term Indebtedness:**

**Comparative Balance Sheets - December 31, 1970 and December 31, 1971: (Exhibit A-5)**

Comparative Balance Sheets showing the amount of the outstanding long term indebtedness of the Town at December 31, 1970 and December 31, 1971 are contained in Exhibit A-5. As disclosed therein, the outstanding long term debt decreased by \$43,000.00, from \$1,023,000.00 to \$980,000.00, during 1971.

**Statement of Debt Service Requirements: (Exhibit A-6)**

A statement of annual debt service requirements as of December 31, 1971 is contained in Exhibit A-6

**TREASURER**

**General Fund:**

**Classified Statement of Receipts and Expenditures: (Exhibit B-1)**

A classified statement of general fund receipts and expenditures for the fiscal year ended December 31, 1971, made up in accordance with the uniform classification of accounts, is included in Exhibit B-1. Proof of the Treasurer's balance as of December 31, 1971, is indicated in Exhibit B-2

**Non-Revenue Fund: (Exhibit B-3)**

A statement showing the fiscal activity in the Sewer Project Fund account during 1971 is contained in Exhibit B-3.

**Water Department:** (Exhibits E-1 thru E-4)

**Electric Department:** (Exhibits F-1 thru F-4)

**Sanitary Department:** (Exhibits G-1 thru G-4)

These Exhibits disclose the financial conditions of the Water, Electric, and Sanitary (Sewer) Departments as of December 31, 1970 and December 31, 1971, the results of operations of these departments for the fiscal year ended December 31, 1971, and the financial activity in the Treasurer's accounts during the fiscal year 1971.

### **AUDIT PROCEDURE**

The accounts and records of all town officials charged with the custody, receipt and disbursements of public funds were examined and audited in accordance with generally accepted auditing standards, and accordingly included such tests of the accounting records and such other auditing procedures as were considered necessary in the circumstances.

Verification of uncollected and unredeemed taxes was made by mailing verification notices to delinquent taxpayers as indicated by the Tax Collector's records.

### **GENERAL COMMENTS**

The following inadequacies in accounting control, accounting procedures, and business practices came to our attention during the course of this examination.

#### **Town Office:**

Shortly after the 1971 Town Meeting two of the accounting clerks with considerable longevity on the Town Office staff resigned their positions on a relatively short notice. These resignations caused serious interruptions in the established accounting process and business practices in that there resulted a break in the element of continuity which is essential to an orderly transaction of duties from one group of employees to another.

The vacant positions were subsequently filled by the appointment of two persons who of their own admission previously had limited bookkeeping experience. Nevertheless, the new clerks discharged their responsibilities with considerable ability and in a creditable manner. During the remainder of 1971, however, there was no specific individual responsible for the supervision and co-ordination of all record keeping for the various funds operated by the Town.

We recommend the appointment of a qualified accountant to assume control and direction of all accounting functions and business procedures.



## **General Fund:**

The General Fund appropriation and revenue ledgers were not reconciled with the expenditures and revenue control cards nor with the Treasurer's cash at the end of the fiscal year. In a few instances, checks were entered in the accounts in amounts other than those for which the checks had been drawn. A number of 1972 expenditures were entered on the 1971 expenditure ledger. Adjusting entries affecting refunds and transfers were not properly controlled; a number of adjustments were recorded directly in the accounts by the Selectmen without any supporting journal entries.

As a result of the foregoing conditions normal accounting procedures were circumvented and many bookkeeping errors had not been detected prior to the annual audit.

We recommend that all ledgers be reconciled monthly both with the related control accounts and the Treasurer's cash book; that the functions of recording entries in the accounts be restricted to the accounting staff; that all adjustments required in the accounts be adequately supported by proper adjusting entries; that caution be exercised to insure that financial transactions be entered on the accounts in the proper fiscal period.

## **Enterprise Funds: (Water, Electric and Sanitary Department)**

The general ledger accounts were not maintained for any of the enterprise funds during the fiscal year ended December 31, 1971. As a matter of fact, the clerical staff was unaware of the existence of these records until the auditors made a request to examine the same during the course of this audit.

Inventories of materials, supplies, spare parts and equipment not placed in service are not maintained for any of the enterprise funds.

A number of expenditures were made on the basis of vendor statements only, with no supporting invoices showing the nature of the charges paid; some vouchers were not supported either by vendor statements or invoices.

Vouchers supporting payments for reimbursements to the Town general fund were supported only by hand written documents generated by the Selectmen. In nearly every case, these failed to state the method used in pro-rating charges to the enterprise funds.

Accumulated depreciation of \$59,004.55 reflected in our previous audit reports was not recorded on the Water Department general accounts.

Abatements to credit users for overcharges or incorrect billings were not authorized in writing by the Selectmen.

Savings bank passbooks were not presented to the depository banks for validation at the close of the fiscal year. Consequently, interest earned

on the various savings accounts was neither recorded in the passbooks nor in the departmental revenue accounts.

Reimbursable expenditures attributable to merchandise sales and job work in some cases were capitalized rather than charged to current expense.

Adequate time records were not maintained in the Water Department to control charges from suppliers for equipment rentals.

Detailed plant ledgers showing individual items of fixed assets are not maintained for any of the enterprise funds.

We recommend:

1. That all general ledger accounts be posted on a monthly basis.

2. That perpetual inventory records be established and a count of physical inventories be taken at the end of each fiscal year. This information is necessary in order to protect the Town in the event of a casualty loss arising from fire or theft. Furthermore, without an accurate valuation of physical inventory a proper determination of annual results of operations and financial condition is not possible.

3. That all expenditures be properly substantiated by vendors invoices, receiving slips, freight bills, etc.

4. That inter-departmental billings show exactly the basis of the pro-ration of expenses between departments.

5. That the Water Department accounts be adjusted to reflect accumulated depreciation shown in our annual audit report.

6. That all abatements issued on account of overcharges to users or incorrect billings be authorized in writing by the proper officials.

7. That all savings accounts passbooks be presented to the depository at the end of each year in order that interest income derived during the year be recorded thereon and on the departmental accounts.

8. That all expenditures attributable to merchandise sales and job work be charged in the appropriate operating expense accounts in conformity with accepted accounting principles.

9. That accurate time records be maintained over equipment rentals. These records should show the date rented, hours spent, hourly rate and the particular job involved.

10. Once fixed assets have been acquired and properly recorded on the general books of account of each department subsidiary records bearing the following information should be set up for each individual asset: class code, payment voucher number, date of acquisition, name and address of vendor, abbreviated description, department charged with acquisition, location, cost and estimated useful life.

**Ashland Beach Booster Association : (Exhibit I)**

As indicated in Exhibit I, the Beach Booster Association had a cash balance of \$3,162.04 as of December 31, 1971. We were unable to determine what portion of this amount represents funds provided by the Town as compared to those received from association activities. In this regard, we feel that all monies derived from various recreational activities held on property owned by the Town constitute public funds.

The Town, at the 1947 Town Meeting, adopted the provisions of R.S.A., Chapter 51, Sections 37 and 38, Revised Laws of N. H. - 1942, relative to the establishment of Recreation Commission. We have not examined the written agreement, if any, between the Recreation Commission and the Beach Booster Association by which the responsibility of handling cash receipts was transferred to the Association. However, it is our opinion that public funds administered by a Recreation Commission or a duly appointed representative should be remitted to the Town Treasurer by the recipient thereof and all bills incurred by such a Commission should be paid by town checks, upon order of the Selectmen. In this respect we quote in part R.S.A. 41:29:

“The Town Treasurer shall have custody of all moneys belonging to the town, and shall pay out the same only upon orders of the Selectmen.”

**Conclusion :**

The provisions of Chapter 71, Section 27-a, require that the auditors' summary of findings and recommendations (letter of transmittal shall be published in the next annual report of the Town. Publications of the Exhibits contained in this audit report is optional at the discretion of the Board of Selectmen. This letter, however, must be published in its entirety.

We extend our thanks to the officials and staff of the Town of Ashland for their assistance during the course of the audit.

Very truly yours,

Frederick E. Laplante  
Director

DIVISION OF MUNICIPAL ACCOUNTING  
STATE TAX COMMISSION

# Division of Municipal Accounting

State Tax Commission

Concord, New Hampshire

April 10, 1973

## TOWN OF ASHLAND

### Certificate of Audit

This is to certify that we have examined and audited the accounts and records of the Town of Ashland for the fiscal year ended December 31, 1971.

Our examination was made in accordance with generally accepted auditing standards and accordingly, include such tests of the accounting records and such other auditing procedures as were considered necessary in the circumstances.

In our opinion, the accompanying balance sheets and statements of sources of revenues and expenditures present fairly the financial position of the Town of Ashland at December 31, 1971, and the results of its operations for the year then ended, in conformity with generally accepted accounting principles applicable to governmental entities, except for the failure to record departmental inventories as set forth in our notes to the balance sheets, applied on a basis consistent with that of the preceding fiscal year.

Respectfully submitted,

Frederick E. Laplante  
Director

DIVISION OF MUNICIPAL ACCOUNTING  
STATE TAX COMMISSION

# Statement of Assets & Liabilities

TOWN OF ASHLAND

December 31, 1973

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## Balance Sheet

### ASSETS —

Cash:	\$ 95,490.62
Capital Reserve Funds:	
Highway	9,282.96
Fire - Truck	10,688.94
Fire - Station	19,415.17
Accouts Due to the Town:	
Henry Graton	1.50
Moon Valley	6.00
Roland Kilgore	18.94
James Rollins	116.42
Town of Holderness	1.91
Flood Note	50,000.00
(Paid by Town 12-28-73)	
Richard Pytel, Tax Collector audit	2,894.22
Unredeemed Taxes	
Levy of 1972	17,360.68
Levy of 1971	14,167.27
Previous Years	2,610.93
Uncollected Taxes:	
Levy of 1973, Including Resident Taxes	81,795.51
Levy of 1972	895.80
Levy of 1971	4,665.41
Previous Years	230.50
	<hr/>
Total Assets	\$309,642.78
Current Deficit	--
	<hr/>
	\$309,642.78

### LIABILITIES

Due to State:	
2 percent Bond & Dept	
Retirement Tax Uncollected	73.69
School District Taxes Payable	225,023.44
Capital Reserve Funds	
(Offsets similar Asset Account)	39,387.07
	<hr/>
Total Liabilities	\$264,484.20
Current Surplus	45,158.58
	<hr/>
	\$309,642.78

## Schedule of Town Property

Description	Value
Town Hall, Lands, Buildings, Equipment	\$ 25,000.00
Libraries, Lands, Buildings, Equipment	50,000.00
Police Department, Equipment	6,000.00
Fire Department, Lands & Buildings	37,000.00
Equipment	13,000.00
Highway Department, Lands & Buildings	5,000.00
Equipment	15,500.00
Materials & Supplies	3,000.00
Parks, Commons & Playgrounds	88,500.00
Water Supply Facilities	75,000.00
Electric Light Plant	277,899.13
Sewer Plant & Facilities	1,800,000.00
Schools, Lands & Buildings	583,000.00
Equipment	25,000.00
Sanitary Landfill	14,000.00
Equipment	30,706.00
	\$3,048,605.13

# Summary of Findings and Recommendations

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January 17, 1974

Board of Selectmen  
Ashland, New Hampshire 03217

Gentlemen:

Submitted herewith is the report of an examination and audit of the accounts of Richard Pytel, Tax Collector of the Town of Ashland for the period March 8, 1972 to August 14, 1973. The audit was made at your request under authority provided in Revised Statutes Annotated, Chapter 41, Section 36.

Verification of uncollected and unredeemed taxes was made by mailing notices to delinquent taxpayers as indicated by the Tax Collector's records.

Our examination disclosed that monies collected by the Tax Collector in the amount of \$9,697.85 had not been remitted to the Town Treasurer at August 14, 1973. The nature and origin of the undeposited receipts and the disposition thereof are summarized as follows:

**Property Taxes :**

1972 Levy	\$6,278.81	
1971 Levy	3,072.58	
Resident Taxes - 1972	90.00	
Sewer Rents - 1972	222.50	
Interest - 1971	33.96	
	<hr/>	
TOTAL		\$9,697.85

**Remitted to Town Treasurer :**

August 16, 1973	\$4,043.10	
October 29, 1973	5,654.75	
	<hr/>	
TOTAL		\$9,697.85

**Conclusion :**

The provisions of Chapter 71-a, Section 21, require that the auditors' summary of findings and recommendations (letter of transmittal) shall be published in the next annual report of the Town. Publication of the Exhibits contained in this audit report is optional at the discretion of the Board of Selectmen. This letter, however, must be published in its entirety.

We extend our thanks to the officials of the Town of Ashland for their assistance during the course of the audit.

Very truly yours,

Frederick E. Laplante, Director  
Division of Municipal Accounting  
Department of Revenue Administration



# Letter Of Transmittal

January 17 1974

Board of Selectmen  
Ashland, New Hampshire 03217

Gentlemen:

Submitted herewith is the report of an examination and audit of the accounts of Josephine Brown - Deputy Tax Collector of the Town of Ashland for the period August 15, 1973 to August 28, 1973. The audit was made at your request under authority provided in Revised Statutes Annotated, Chapter 41, Section 36.

## Conclusion:

The provisions of Chapter 71-a, Section 21, require that the auditors' summary of findings and recommendations (letter of transmittal) shall be published in the next annual report of the Town. Publication of the Exhibits contained in this audit report is optional at the discretion of the Board of Selectmen. This letter, however, must be published in its entirety.

We extend our thanks to the officials of the Town of Ashland for their assistance during the course of the audit.

Very truly yours,

Frederick E. Laplante, Director  
Division of Municipal Accounting  
Department of Revenue Administration

FEL:saf

# Summary Of Warrants Property, Resident And Yield Taxes Levy Of 1973

— DR. —

*Taxes Committed To Collector:*

Property Taxes	\$416,865.09
Resident Taxes	5,660.00
National Bank Stock Taxes	---

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Total Warrants \$ 422,525.09

*Yield Taxes* 163.20

*Added Taxes:*

Property Taxes	1,471.33
Resident Taxes	440.00
Uncommitted Resident Tax	20.00

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1,931.33

*Overpayments During Year:*

a-c Property Taxes	138.30
a-c Resident Taxes	---

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138.30

*Interested Collected on  
Delinquent Property Taxes* 55.12

*Penalties Collected on Resident  
Taxes* 13.00

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Total Debits \$ 424,826.04

— CR. —

*Remittances to Treasurer:*

Property Taxes	338,472.24
Resident Taxes	3,560.00
National Bank Stock Taxes	
Yield Taxes	
Interest Collected	55.12
Penalties on Resident Taxes	13.00
Prior Collections per audit	132.48

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\$ 342,232.84

*Discounts Allowed*

*Abatements Made During Year*

Property Taxes	\$ 697.69	
Resident Taxes	100.00	
Yield Taxes	---	
	<hr/>	797.69

*Uncollected Taxes - Dec. 31, 1973:*  
*(As per Collector's List)*

Property Taxes	79,172.31	
Resident Taxes	2,460.00	
Yield Taxes	163.20	
	<hr/>	\$ 81,795.51

Total Credits 

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\$ 424,826.04

# Summary Of Warrants Property, Resident and Yield Taxes Levy Of 1972

—DR.—

*Uncollected Taxes-As of January 1, 1973:*

Property Taxes	\$ 345.70	
Resident Taxes	850.00	
Yield Taxes	---	
Uncommitted Property Tax	178.25	
		\$1373.95

*Added Taxes:*

Property Taxes	---	
Resident Taxes	---	
Non-committed Resident Tax	10.00	
		10.00

*Overpayments:*

a-c Property Taxes	---	
a-c Resident Taxes	---	

*Interest Collected on*

*Delinquent Property Taxes* \$ 5.02

*Penalties Collected on Resident Taxes*

	---	
		5.02

		\$1,388.97
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Total Debits

—CR.—

*Remittances to Treasurer During  
Fiscal Year Ended Dec. 31, 1973:*

Property Taxes	\$ 268.15	
Resident Taxes	20.00	

Yield Taxes	---	
Interest Collected During Year	5.02	
Penalties on Resident Taxes	---	
	<u>          </u>	\$ 293.17

*Abatements Made During Year:*

Property Taxes	---	
Resident Taxes	200.00	
Yield Taxes	---	
	<u>          </u>	200.00

*Uncollected Taxes - December 31, 1973:*  
(As Per Collector's List)

Property Taxes	255.80	
Resident Taxes	640.00	
	<u>          </u>	895.80

Total Credits		<u>          </u>	\$1388.97
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# Summary of Warrants Property, Resident and Yield Taxes Levy of 1971

—DR.—

*Uncollected Taxes - As of January 1, 1973:*

Property Taxes	\$4536.62	
Resident Taxes	310.00	
Yield Taxes	---	
		\$4846.62

*Added Taxes:*

Property Taxes	---	
Resident Taxes	---	

*Overpayments:*

a-c Property Taxes	---	
a-c Resident Taxes	---	

*Interest Collected on  
Delinquent Property Taxes* ---

*Penalties Collected on Resident Taxes* ---

Total Debits		\$4846.62
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—CR.—

*Remittances to Treasurer During Fiscal Year  
Ended December 31, 1973:*

Property Taxes	\$ 19.47	
Resident Taxes	---	
Yield Taxes	---	
Interest Collected During Year	---	
Penalties on Resident Taxes	---	
		\$ 19.47

*Abatements Made During Year:*

Property Taxes	\$ 91.74	
Resident Taxes	70.00	
Yield Taxes	---	
		161.74

*Uncollected Taxes - December 31, 1973:*  
(As Per Collector's List)

Property Taxes	\$4425.41	
Resident Taxes	240.00	
	<hr/>	
		4665.41
		<hr/>
Total Credits		\$ 4,846.62

(Levies of 1970 and Prior Years)

## Summary Of Warrant State Head Tax

LEVY OF 1970

—DR.—

Uncollected Taxes - As of January 1, 1973	\$45.00
Penalties Collected During 1973	---
	<hr/>
Total Debits	\$45.00

—CR.—

Remittances to Treasurer During 1973:

Head Taxes	---
Penalties	---
	<hr/>

*Abatements During 1973* \$ 5.00

*Uncollected Head Taxes-December 31, 1973*

(As Per Collector's List) 40.00

Total Credits \$45.00



# Summary of Tax Sales Accounts As of December 31, 1973

— DR —

	<i>Tax Sale on Account of Levies of:</i>			
	<i>1972</i>	<i>1971</i>	<i>1970</i>	<i>Previous Years</i>
(a) Balance of Unredeemed Taxes of Jan. 1, 1973		15,258.79	2,705.43	2,995.44
(b) Taxes Sold to Town During Current Fiscal Year	35,773.19			
Interest Collected After Sale	880.85	137.55	377.55	476.18
Total Debits	\$36,654.04	\$15,396.34	\$3,082.98	\$3,471.62

— CR —

Remittance to Treasurer During Year:				
Redemptions	\$13,180.40	\$1,091.52	\$1,707.76	\$1,367.22
Interest & Costs After Sale	880.85	137.55	377.55	476.18
Abatements During Year	5,232.11		14.96	
Deeded to Town During Year	---	---	---	---
Unredeemed Taxes - December 31, 1973	17,360.68	14,167.27	982.71	1,628.22
Total Credits	\$36,654.04	\$15,396.34	\$3,082.98	\$3,471.62

(a) "Balance of Unredeemed Taxes - January 1, 1973."

Should include balances of Unredeemed Taxes, as of beginning of fiscal year - January 1, 1973, from Tax Sales of previous years.

(b) "Taxes Sold to Town During Current Fiscal Year":

Tax Sale held during fiscal year ending December 31, 1973, should include total amount of taxes, interest and costs to date of sale.

( Levies of 1970 and Prior Years )

## Summary Of Warrant Poll Tax

LEVIES OF 1968 AND 1970

—DR.—

Uncollected Taxes - As of January 1, 1973	\$14.00	
Penalties Collected During 1973	---	
		<hr/>
Total Debits		\$14.00

—CR.—

Remittances to Treasurer During 1973	---	
Abatements during 1973	\$2.00	
Uncollected poll taxes as of January 1, 1973	12.00	
Total Debits		<hr/> \$14.00

## Summary of Warrant Yield Taxes

LEVIES OF 1967, 1969, AND 1970

—DR.—

Uncollected taxes - as of January 1, 1974	\$278.92	
Penalties Collected During 1973	---	
		<hr/>
Total Debits		\$278.92

—CR.—

Remittances to Treasurer During 1973	---	
Abatements during 1973	---	
Uncollected yield taxes - as of January 1, 1974	\$278.92	
		<hr/>
Total Debits		\$278.92

## Summary of Warrants Uncollected Property Taxes Levy of 1970

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—DR.—		
Taxes Committed to Collector	\$ 16.50	
Total Debits		\$ 16.50
—CR—		
Uncollected Taxes - as of December 31, 1973	\$ 16.50	
Total Debits		\$ 16.50

## Summary of Warrants Uncollected Property Taxes Levy of 1969

—DR.—		
Taxes Committed to Collector	\$174.00	
Total Debits		\$174.00
—CR.—		
Uncollected Taxes - as of December 31, 1973	\$174.00	
Total Credits		\$174.00

# Summary of Warrant

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## Sanitary

### *Debit:*

Committed to collector	\$21,413.52
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### *Credits:*

Remittances to Treasurer	\$18,948.68
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Abatements	6.75
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Uncollected - Dec. 31, 1973	<u>2,458.09</u>
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Total Credits	\$21,413.52
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**Town of Ashland**  
**Uncollected Property Tax Levy of 1972**  
**As of December 31, 1973**

Emerson, Jordan	\$15.50
Gow, Kenneth	49.60
Kuhndardt, Edith W.	10.85
McGuinness, John W.	46.50
O'Loughlin, Joseph	9.50
Pierce, David	24.80
Richard, Dirk	4.65
Reitman, Harold	6.20
Thompson, Sumner	46.50
Wadsworth, G.P.	15.50
Ingemi, Anthony	12.68
Tuttle, Earl	5.83
Mason, Marilyn	7.69
	<hr/>
Total	\$255.80

**Town of Ashland**  
**Unredeemed Property Taxes Levy of 1972**  
**As of December 31, 1973**

Albee, Curtis P. & Mary	\$ 322.40
Austin, James	2,043.36
Beaman, Ralph	21.10
Berry, Lawrence	260.78
Boston & Maine Railroad	179.80
Dinger, Charles	279.00
Duclos, Leo J.	178.25
Fletcher, Frederic H.	3,230.20
Giroux, Roland A.	663.40
Graton, Doris I.	1,714.30
Hiltz, Willard	176.70
Holt, Ernest	301.85
Huckins, Iva	82.15
Knowlton, Raymond	366.95
Ladeau, Mary	13.94
Lewellyn, Warren K.	3,876.55
Marsh, Harry	140.65
Medico-Legal Research Service Inc.	1,483.35
O'Brien, John P.	1,018.35
O'Rourke John J.	111.60
Prescott, Donald	447.95
Vaillant, Gerard W.	196.85
Weeks, Peter	44.95
Willette, Gloria	150.45
Wilder, Royce	55.80
	<hr/>
Total	\$17,360.68

**Town of Ashland**  
**Uncollected Property Taxes Levy of 1971**  
**As of December 31, 1973**

Austin, James	\$1404.54
Bullock, William & Marion	388.40
Calley, Roger & Pauline	1461.46
Kenny, James & Laura	.06
Kimball, Roscoe & Gladys	11.80
MacDonald, Meil & Arline	481.78
Olmstead, Dr. Sherley	92.45
Estate of Mabel Ordway%Walter Boynton	173.53
Meadow Glen House Inc.	6.66
Murdough Gail	90.00
Rand, Lester	25.35
Uhlman, Steven & Gloria	48.56
Zepilea, John Estate	2.51
Kuhndardt, Edith	4.98
McGuinness, John	85.29
Medico-Legal Research Service Inc.	101.49
Dirk, Richard M.	6.97
Pastelwaile, R.D.	25.47
Smith, Cyrius	13.93
Parsell, Richard K.	.18
	<hr/>
	\$4425.41

**Town of Ashland**  
**Unredeemed Taxes Levy of 1971**  
**As of December 31, 1973**

Austin, James & Bavis Dean	\$1657.44
Allen, Gorden & Mary	25.81
Albee, Curles & Mary	406.67
Austin, James	362.36
Boston & Maine Railroad	171.24
Concel, Inc.	7504.73
Hiltz, Herbert%Margarite Hiltz	40.08
Hiltz, Herbert & Margarite	5.35
Paquette, Ernest A. & Lorraine	334.17
Medico-Legal Research Services, Inc.	1166.84
Lewellen, Warren & Paula	1062.75
Plant Motor Sales	5.11
Presscott, Donald & Faye	384.86
Shaw, Robert Sr.	123.38
Smith, Cyrus M.	140.76
Stewart, Lucy	572.30
White Mountain Acceptance Corp.	182.95
Kimball, Roscoe & Gladys	20.47
	<hr/>
	\$14167.27

**Town of Ashland**  
**Uncollected Property Tax Levy of 1969**  
**As of December 31, 1973**

Warren's Garage	\$ 174.00
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**Town of Ashland**  
**Unredeemed Taxes Levy of 1969**  
**As of December 31, 1973**

Clifford Champney	188.24
Sidney Howlett	46.17
Heirs of Herbert Hiltz%Marguerite C. Hiltz	1153.93
Edwin Kimball	2.05
Mabil Ordway Estate%Walter Boynton	122.81
Herman Pearson	29.16
Bert Tarr	85.86
	1628.22

**Town of Ashland**  
**Uncollected Property Tax Levy of 1970**  
**As of December 31, 1973**

Harleen Samaha	\$ 16.50
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**Town of Ashland**  
**Unredeemed Property Tax Levy of 1970**  
**As of December 31, 1973**

Barcomb, Wayne	62.69
Boston & Maine Railroad	142.55
Boynton, Walter & Myrtle	47.37
Champney, Clifford & Lorraine	114.33
Champney, Roger & Pauline	17.53
Hiltz, Herbert & Marguerite	34.08
Ordway, Mabel Estate%Walter Boynton	78.75
Pearson, Herman	54.86
Prescott, Donald & Faye	134.84
Steward, Lucy A.	95.23
Tarr, Bert & Adelia	174.95
Sargent, James E.	25.53
	982.71

**Town of Ashland**  
**Uncollected Property Taxes Levy of 1973**  
**As of December 31, 1973**

Albee, Curtis P. & May R.	317.20
Allen, W. Gordon & Mary	113.80
Ashland Associates	1,279.49
Austin, James	933.31
Austin, James & Bavis Dean	1,226.10
Avery, Alma E.	238.10
Avery, Raymond	236.38
Batman Company	812.83
Beaman, Ralph J. & Jacklyn J.	507.83
Beard, J. Carlton	61.30
Berry, Lawrence & Aura	439.53
Bilheimer, Mary G.	674.05
Bishop, Charles & Marjorie	210.45
Blanchard, Gerald & Carole	137.03
Boston & Maine Railroad	176.90
Brace, Leonard T. & Sherley M.	366.33
Bragg, Robert L. & Sherley E.	201.69
Brosius, Richard L. & Ona	401.40
Brown, Frederick E. & Phyllis K.	477.33
Brown, Howard R. & Ida A.	273.30
Brown, Robert J.	306.48
Brunello, Thomas	4.12
Brunt, James	70.23
Brunt, Richard B.	30.50
Burrows, Steven N. & Doris	474.28
Campbell, Charles E. & Sally R.	259.50
Cass, Edward W.	161.08
Cilly, John & Clara	103.70
Cilley, Ralston K. & Kathleen D.	267.20
Citro, Nancy	138.78
Colt, Joseph L.	294.33
Coon, Ross Jr. & Mary Ellen	178.43
Craigie, Harold R.	45.75
Curtin, Gayson & Carlotta	335.50
Dacey, Arthur R. Sr.	272.97
Dickinson, Robert & Marion	440.72
Dinger, Charles	274.50
Dwinnell, John	4.12
Eastman, Malcolm C.	567.30
Eckl, Elizabeth A.	77.78
Elliot, Robert J. & Carole A.	1,328.27
Emerson, Jordan	13.72
Evans, John	5.49
Fisher, Leroy E.	901.80
Flanders, Earl L., Otto Floyd F., Jr. and Wescott, Albert G.	1,398.42
Fletcher Eastern Corporation	3,178.10
Fligg, Allen & Florence	139.00
Folsom, Richard A. & Joyce E.	756.73
Frazer, Walton K. Jr. & Martha R.	233.32



Frost, Letita M.	419.37
Fusco, Arthur & Karen	199.78
Gilbert, Paul R.	327.88
Giroux, Roland & Pauline E.	652.70
Glidden, Thomas W. & Bobette Y.	725.90
Gow, Kenneth	44.23
Graton, Arnold	347.70
Graton, Doris I.	1,311.50
Hall, Charles C. (heirs)	356.85
Hall, Daniel C. & Diana	62.52
Hall, Lewis	30.30
Harris, Henry Jr.	64.51
Hart, A. Roger	4.42
Hendrick, Marlin N. & Dorothy F.	64.05
Hilts, Lawney L.	4.27
Hiltz, Hebert & Marguerita	1,534.15
Hiltz, Willard & Garry	218.85
Holgmén, Frank	10.98
Holt, Ernest B. & Alma	296.18
Howlett, Sidney & Marion	127.09
Huckins, Milton	843.33
Hughes, Eric A. & Kendall L.	718.60
Huckins, Iva (heirs)	80.82
Ingemi, Anthony	11.13
Ingemi, Anthony F. & Marie C.	879.92
Johnson, Allevina E.	396.50
Johnson, Sidney O. & Helen G.	300.00
Keane, Thomas	388.87
Kempton, Fredirick	6.86
Kimball, Roscoe C. & Gladys E.	501.11
Knowlton, Raymond L. & Helen P.	360.22
Kroupa, Robert L. & Margaret M.	61.00
Kydd, Russell A. Sr. & Nancy R.	2,613.85
Kilgore, Mrs. Roland L.	491.38
Ladeau, Mary J.	156.62
Landroche, Annie M. (heirs)	344.65
Landroche, Harold	221.45
Latulippe, Edward	85.40
Latulippe, Edward J.	1,407.56
Latvis, John C. Dr.	143.35
Layman, James	12.51
Layman, James & Diana	533.75
Lewellen, Warren K. & Paula K.	3,814.02
Lyford, Norman	329.72
McCormack, Gordon & Thelma	309.68
MacDonald, Neil M. & Arlene	196.98
MacDonald, Robert Bruce	751.16
McLoud, Merland & Martha	305.00
McWilliams, Charles & Margaret	436.48
Marden, John L. & Mabel A.	396.82
Marsh, Harry	178.18
Mason, Marilyn	6.86
Meadow Glen House, Inc.	321.78

Medico-Legal Research Service Inc.	1,412.15
Medico-Legal Research, Inc.	42.55
Metcalf, Dr. Joanna	32.94
Moon Valley, Inc.	1,915.47
Moore, William T.	11.13
Moran, Robert E. & Ruth G.	294.32
Mount Prospect Lodge No. 69	2,633.68
Murdock, Francis L. & Mary R.	613.78
Noel, Mary W.	10.98
O'Brien, John P.	858.58
Ober, George A. Jr. & Son	1,877.93
Ober, Marjorie	161.65
Ordway, Mabel	150.97
Paquette, Anatele J.	38.13
Paquette, Ernest A. & Lorraine L.	95.12
Parrington, Crawford F. X. & Agnes L.	784.58
Parrington, Denis & Holly	128.43
Paquette, Roger	219.92
Pelchat, Robert J. & Jeanette M.	537.62
Pearson, Herman W.	160.12
Pollard, John T.	15.25
Potter, Frank Jr. & Desmond	180.27
Prescott, Construction Management Inc.	207.39
Prescott, Donald & Faye	440.73
Proulx, Harold J. & Karen D.	72.70
Pytel, Richard B. & Linda	1,294.73
Randlett, Warren E. & Gladys	532.23
Ray, Alexander & Sandra	518.50
Reitman, Harold	5.49
Rice, Lyman	407.17
Robinson, Charles and Fred	1,151.38
Samaha, Harleen & Ardele	1,090.37
Sherrill, Rev. F.	6.10
Silva, Henry T. & Mary C.	35.58
Simpson, Delma, Estate of	1,526.53
Singmaster, Kenneth K.	388.88
Smith, Cyrus M.	61.00
Smith, Raymond & Elizabeth	209.58
Smith, Norman	744.20
Soule, Scott T. & Stephanie M.	510.88
Stewart, Edmond & Francis	195.20
Stewart, Lucy A.	291.28
Straw, John C. & Nancy B.	393.78
Tarr, Bert G. & Adelia M.	192.15
Taylor, Theodore R. & Gloria M.	624.05
Tekanel, Dumitru & Geraldine	1,369.45
Telfer, Katherine	99.13
Thompson, Summer	41.18
Thorstenser, Thomas C. & Helen I.	747.25
Titus, Winston P.	1,094.95
Towne, Donald & Barbara Ann	492.57
Uhlman, Stephen & Gloria	413.28
Vail Realty Inc.	838.75

Vaillant, Alphonse P. & Ruth	555.10
Vaillant, Gerard W.	193.68
Van Dine, George A. & Mary Ann	346.11
Victorson, David A.	724.37
Wadsworth, C. P.	13.73
Walsh, David F. & Gillis, Gerald	242.48
Weeks, Peter	44.23
Weisberg, Clayton & Vina	552.37
Welch, Evelyn A.	475.80
Wescott, Albert G. & Flanders Earl	1,084.28
White Mountain Acceptance Corp.	147.92
Willette, Gloria M.	268.95
	<hr/>
Total	\$79,172.31

“I hereby certify that the above list showing the name and amount due from each taxpayer, as of December 31, 1973 on the account of the tax levy of 1973, is correct to the best of my knowledge and belief.

Gaylen L. Potter  
Tax Collector

**Town of Ashland**  
**Uncollected Resident Taxes Levy of 1973**  
**As of December 31, 1973**

Anderson, Ellen	Dalley, James	Hawkins, Rudell
Ash, Sally	Dalley, Nancy	Heath, Gary
Austin, Betty,	Dame, Corrine	Heath, Haven
Austin, James	Danforth, Kevin	Heath, Stanley
Austin, Margaret	Daudelin, Marcel	Hiltz, Marguerite
Avery, Mariam	Daudelin, R.	Hiltz, Rebecca
Avery, Raymond	Davis, Pat	Holt, Alma
Barney, David	Davis, Pat (Mrs.)	Holt, Ernest B.
Barney, Susan	Demers, Millissia	Howlett, Marion
Bartlett, Jesse A.	Derosia, John	Howlett, Sidney
Bartlett, Joseph L.	Derosia, Patricia	Hoyt, Bernard
Beaman, Jacklyn	Dinger, Charles	Hoyt, Eldonna
Beaman, Ralph, Jr.	Drake, Francis	Hoyt, James
Beede, Earl	Duclos, Adrienne	Hoyt, Katherine
Beede, Patricia	Dunkley, Audrey	Huckins, Annie
Bilodeau, Mary	Dunkley, Kenneth	Huckins, Bernard
Bilodeau, Louise	Dupuis, Dorothy	Huckins, Danette
Blake, Albert	Dupuis, Edward A.	Huckins, Robert
Blake, Margaret	Dupuis, Linda	Hurd, Maggie
Bonyea, Edwin	Emery, John	Hurd, Richard
Bonyea, Madeline	Evans, John	Inkell, Oscar
Boynton, Carole	Farnsworth, Aletha	Johnson, Alice
Boynton, Lester	Fligg, Donald	Johnson, George
Boynton, Mary	Fligg, Dawn	King, Pauline
Boynton, Myrtle	Folsom, Joyce	King, Vernon
Boynton, Walter	Folsom, Richard	Knapp, Ruth
Bragg, Robert	Flowers, Mary	Knapp, Donald
Bragg, Shirley	Forbes, Lorraine	Kydd, Nancy
Bristol, Stephen	Fraser, Martha	Kydd, Russell, Sr.
Brosius, Gary	Getchel, Stan	Lacroix, Christine
Bunnell, Tina	Giroux, Pauline	Lacroix, Russell
Burd, James	Giroux, Roland	Lamson, Ann
Burd, Shirley	Glidden, Scott	Lamson, Nelson
Burgess, Edward	Goodwin, Lester	Landroche, Harold
Burgess, Marjorie	Gore, Sherley	Landroche, Rhoda
Burrows, Doris	Graton, Arnold	Latulippe, Michael
Burrows, Steven, N.	Graton, Milton	Layman, Diane
Cain, Carlene	Graton, Doris	Layman, James
Cain, Kenneth	Greene, Bryan	Lyford, Norman
Calley, Virginia	Greene, Margaret	Lyford, Thelma
Chambers, Philip	Hall, Daniel	MacDonald, Arline
Chambers, Susan	Hall, Diane	MacDonald, Neil
Comeau, Janice	Hannigan, George	Marcoft, Dana
Comeau, John	Hannigan, Suzette	Marden, Mabel
Cote, Rose	Harding, Joan	Marden, John
Curtis, Bryan	Harriman, Kerry	Marsh, Harry
Dahlberg, Jane	Harriman, Susan	Marsh, Joyce
Dahlberg, Robert	Hawkins, Romona	Marsh, Katherine

Marsh, Norman  
 Mason, Marilyn  
 Mason, Richard  
 Matthews, Penni  
 McDonald, Elizabeth  
 McDonald, Peter  
 McGee, Paul  
 Moore, Betty  
 Moore, Jerry  
 Moore, June  
 Moore, Roland  
 Morrell, Patricia  
 Morrison, Bonnie  
 Newcomb, Carol  
 Newton, Ronald  
 O'Mara, Esther  
 O'Mara, Walter  
 Ott, George  
 Ott, Jane  
 Pack, Linda  
 Pack, William  
 Page, Russell  
 Page, Sheila  
 Paquette, Ernest A.  
 Paquette, Lorraine L.  
 Parrington, Denis  
 Parrington, Holly  
 Pelchat, Jeanette  
 Pelchat, Robert  
 Phinney, Joseph  
 Phinney, Marion  
 Pickering, Donald  
 Plant, Cindy  
 Poitras, Carol  
 Pond, George  
 Pond, Marsha  
 Potter, Dans R.  
 Potter, Desmond  
 Potter, Frank  
 Prescott, Donald  
 Prescott, Faye  
 Proulx, Harold J.  
 Proulx, Karen  
 Provencher, Cyril  
 Provencher, Douglas  
 Ricker, Harry  
 Robinson, Edward J.  
 Rollins, Roger  
 Russell, Ruth  
 Sharrow, Pahl E., Jr.  
 Shaw, Barbara  
 Shortt, Doris  
 Shortt, Evelyn  
 Small, Catherine  
 Smith, Elizabeth  
 Smith, Raymond  
 Stewart, Edmond  
 Stewart, Francis  
 Stewart, Harvey  
 Stewart, Jeanette  
 Story, Herbert  
 Story, Phoebe  
 Tarr, Adelia  
 Tarr, Bert  
 Thomas, Carolyn  
 Thurber, Charles  
 Thurber Verna  
 Torsey, Leslie, Jr.  
 Torsey, Rhoda  
 Towne, Marilyn  
 Uhlman, Gloria  
 Uhlman, Stephen  
 Vachon, Anthony M., Jr.  
 Vachon, Francis  
 Vachon, Gloria  
 Vachon, Sandra  
 Vaillant, Alphonse  
 Vaillant, Gerard  
 Vaillant, Mary  
 Vaillant, Ruth  
 Valliere, Becky  
 Valliere, William  
 Van Dine, George  
 Van Dine, Mary-Anne  
 Victorson, David  
 Weeks, Norman  
 Weeks, Rebecca  
 Weeks, Thomas  
 Welch, Douglas  
 Welch, Evelyn  
 Wescott, Geneva  
 White, Charmin  
 White, Frederick  
 Willett, Elaine  
 Willett, Gloria  
 Willett, Ramsey  
 Woolley, Nancy  
 Woolley, Richard  
 Woulf, Janice  
 Young, Dale, Jr.  
 Young, Elizabeth E.

**Town of Ashland**  
**Uncollected Resident Taxes Levy of 1972**  
**As of December 31, 1973**

Amsden, Robert D.	Giroux, Roland	Mumford, Lori
Ash, Christopher	Graton, Isabelle	Newcomb, Carol
Berry, Aura	Greene, Margaret R.	Nobley, Beverly
Berry, Lawrence E.	Heath, Joreen I.	Nobley, Patrick
Bickford, Maurice M.	Heath, Lillian	O'Mara, David R.
Boisvert, Raymond	Heath, Stanley	Paquette, Roger
Brosius, Gary	Hinds, Roland	Potter, Desmond
Brunt, Richard B.	Holland, Willis N.	Potter, Frank Jr.
Bryne, Robert	Normell, Robert G.	Provencher, Cyril
Bureau, Joseph	Hoyt, Eldonna R.	Ray, Theresa
Bureau, Mrs. Joseph	Kenny, James	Richard, Catherine
Calley, Marjorie	Kenny, Mrs. James	Richard, Wilfred E.
Cass, Robert P. Sr.	Kydd, Russell A. Sr.	Shaw, Barbara
Duclos, Adrienne	King, Robert J.	Vachon, Kenneth
Duclos, Leo J.	Klyce, Steven W.	Valliere, James H.
Dunklee, Mrs. Kenneth	Knowlton, Dorothy A.	Violette, Rena R.
Fisher, Leroy E.	Maxfield, Rufas III	Violette, Rene O.
Fleming, Brenda	Maxfield, Delelah	Willette, Albert
Folsom, Joyce E.	Mennon, Ruby	Wilcox, Robert
Folsom, Richard A.	MacDonald, Peter	Wood, Rita
Fraser, W. R.	McGhee, Paul M.	Knapp, Beverly
Giroux, Paulene		

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**Town of Ashland**  
**Uncollected Resident Taxes Levy of 1971**  
**As of December 31, 1973**

Ash, Christopher	Dunklee, Mrs. Kenneth	Lyford, Irene B.
Bickford, Maurice	Fraser, W. R.	Maxfield, Rufus III
Brosius, Gary	Glidden, Pauline E.	Maxfield, Delelah
Bureau, Joseph	Graton, Isabelle	Mills, Lowell, Jr.
Bureau, Mrs. Joseph	Heath, Lillian	Minnon, Ruby
Cass, Robert Sr.	Hiltz, Herbert D.	McNamara, Thomas M.
Duclos, Does	Hinds, Robert	Shepard, Theron
Dunklee, Kenneth	King, Robert J.	Young, Vernon K.

**Town of Ashland**  
**Uncollected State Head Tax Levy of 1968**  
**As of December 31, 1973**

Stanley Peaslee	\$ 5.00
Gloria Vachon	5.00
Francis Vachon	5.00

**Town of Ashland**  
**Uncollected State Head Tax Levy of 1970**  
**As of December 31, 1973**

Sherburne Dame	5.00
Leslie Downing	5.00
Robert King	5.00
Evelyn Welch	5.00
Roland Hinds	5.00

**Town of Ashland**  
**Uncollected Poll Taxes Levy of 1968**  
**As of December 31, 1973**

Stanley Peaslee	2.00
Gloria Vachon	2.00

**Town of Ashland**  
**Uncollected Poll Taxes Levy of 1970**  
**As of December 31, 1973**

Sherburne Dame	2.00
Leslie Downing	2.00
Robert King	2.00
Evelyn Welch	2.00

**Town of Ashland**  
**Uncollected Yield Taxes Levy of 1967**  
**As of December 31, 1973**

Maurice Bickford	77.60
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**Town of Ashland**  
**Uncollected Yield Taxes Levy of 1969**  
**As of December 31, 1973**

William F. Flanders	176.12
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**Town of Ashland**  
**Uncollected Yield Taxes Levy of 1970**  
**As of December 31, 1973**

William Flanders	25.20
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**Town of Ashland**  
**Uncollected Yield Taxes Levy of 1973**  
**As of December 31, 1973**

Ireland Lumber Co.	163.20
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# Town Clerk Report

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## MOTOR VEHICLE 1973

Motor Vehicles issued 1973	1,366
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## DOG LICENSE 1973

Dog Licenses issued 1973	194
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# Town Treasurer's Report

1973

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Balance December 31, 1972	\$ 38,760.14
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Total Receipts, 1973	\$ 1,217,771.75
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Total Selectmen's Orders Paid, 1973	1,122,829.24
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Cash on hand, December 31, 1973	\$ 94,942.51
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The above is a correct statement of the transactions of the treasury during the year of 1973.

Thomas W. Heinz  
Town Treasurer



# Summary of Revenue 1973

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**From State:**

Interest & Dividends Tax	\$ 4,606.00
Savings Bank Tax	2,037.25
Meals & Rooms Tax	8,360.45
Reimbursement a-c State Forest Lands	33.55
For Water Pollution Projects	52,676.00
For Highway Subsidy	9,191.30
Reimbursement a-c Old Age Assistance	353.36
Reimbursement a-c Business Profits Tax	27,650.00
Gas Tax Refund	1,012.57
Forest Tax Reimbursement	909.80

**From Local Sources Except Taxes:**

Dog Licenses	497.75
Business Licenses, Permits & Fees	142.00
Motor Vehicle Permit Fees	18,960.08
Interest Received on Taxes & Deposits	7,748.52

**Income of Departments:**

a. Rental of Equipment — Highway	485.21
b. Electric Dept. in lieu of Taxes	10,000.00

**Income from Municipally owned Utilities**

Water Department	26,800.00
Electric Department	227,700.00
Sanitary Department	41,650.00
Surplus	10,000.00

**From Local Taxes Other Than Property Taxes:**

National Bank Stock Taxes	18.00
Resident Taxes	7,351.80

**From U.S. Revenues Sharing Program** 36,536.00

North Country RCD (Sanitary Landfill)	3,500.00
Withdrawal from Capital Reserve Fund	
Purchase - Fire Station Fund	12,000.00

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**Total Revenue** \$510,219.64

# Summary of Expenditures 1973

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## General Government:

Town Officers' Salaries	\$ 5,220.30
Town Officers' Expenses	13,824.05
Election & Registration Expenses	818.85
Expenses Town Hall & Other Buildings	4,090.41
Employees Retirement & Social Security	3,385.12

## Protection of Persons & Property:

Police Department	26,890.95
Fire Department	14,448.72
Trees	4.48
Forest Fires	54.53
Insurance	7,486.10
Planning & Zoning	203.29
Street Signs	---
Lakes Region Planning Commission	1,003.00
Care of Town Clock	4.48
Damages & Legal Expenses	160.00
Civil Defense	120.00

## Health:

Health Dept. Inc.. Hospitals & Ambulance	5,272.60
Vital Statistics	143.25
Sanitary Landfill	5,552.12

## Highways & Bridges:

Town Maintenance - Summer	7,150.00
Town Maintenance - Winter	28,379.06

## Street Lighting:

4,148.17

## Town Road Aid:

402.95

## Libraries:

3,000.00

## Public Welfare:

Town Poor	682.52
Old Age Assistance	5,184.08

**Patriotic Purposes:**

Memorial Day & Veterans Association 199.76

**Recreation:**

Parks & Playgrounds 4,651.78

**Public Service Enterprises:**

a. Municipally Owned Water Department 26,800.00

b. Municipally Owned Electric Department 227,700.00

c. Sanitary Department 41,650.00

**Interest:**

Flood Note 422.92

On Temporary Loans 3,939.58

On Bonded Debt 41,360.00

**Payment on Principal of Debt:**

a. Bonds 40,000.00

b. Long Term Notes 7,000.00

**Payment to Capital Reserve Funds:**

Highway Equipment 3,000.00

Fire Department (truck) 2,500.00

Fire Department (station) 10,000.00

Withdrawal - Capital Reserve - Fire Land 12,000.00

**Tax Commission Revaluation - Yearly:** 767.23

**Tax Commission Revaluation - 1972** 3,468.18

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\$563,088.48

# Detailed Statement Of Appropriations and Expenditures

**Town Officers' Salaries**

	<b>Receipts</b>	
<b>Appropriations</b>		<b>\$ 5,350.00</b>
		<b>\$ 5,350.00</b>
	<b>Expenditures</b>	
Selectmen's Salaries	1,575.00	
Overseer of Poor	400.00	
Town Treasurer	500.00	
Town Trustees	75.00	
Town Clerk's Salary	300.00	
Town Clerk's Fees	1,570.80	
Tax Collector's Salary	700.00	
Tax Collector's Fees	99.50	
Balance	129.70	
		<b>5,350.00</b>

**Town Officer's Expenses**

	<b>Receipts</b>	
Appropriation	7,475.00	
Revenue Sharing	6,536.00	
		<b>14,011.00</b>
	<b>Expenditures</b>	
Clerical	5,342.01	
Expenses	598.42	
Supplies & Equipment	850.62	
Maintenance of Equipment	380.31	
Telephone	580.71	
Dues, Subscriptions & Books	174.29	
Printing & Stationery	1,575.75	
Tax Collector's Expense	612.62	
Postage	224.30	
Registry of Deeds	154.61	
Town Clerk's Expenses	260.38	
Audit	39.63	
Audit - Tax Collector	3,030.40	
Balance	186.95	
		<b>14,011.00</b>

**Election & Registration**

	<b>Receipts</b>		
Appropriation		1,380.00	
		<u>1,380.00</u>	
			1,380.00
	<b>Expenditures</b>		
Moderator		50.00	
Supervisors		264.00	
Ballot Clerks		194.00	
Janitor		15.00	
Printing		253.75	
Labor		23.30	
Lunch		18.80	
Balance		561.15	
		<u>1,380.00</u>	
			1,380.00

**Town Buildings**

	<b>Receipts</b>		
Appropriations		3,350.00	
		<u>3,350.00</u>	
			3,350.00
	<b>Expenditures</b>		
Labor		1,448.31	
Materials & Supplies		1,237.34	
Fuel		536.95	
Utilities		854.27	
Rent of Land		13.54	
Less Overdraft		-740.41	
		<u>3,350.00</u>	
			3,350.00

**Police Department**

	<b>Receipts</b>		
Appropriation		\$ 25,256.00	
Revenue		10,000.00	
		<u>35,256.00</u>	
			\$ 35,256.00
	<b>Expenditures</b>		
Chief's Salary		8,734.40	
Assistant		7,918.30	
Special Officers		1,808.50	
Office Help		1,690.80	
Cruiser Expense		2,642.21	
Uniform Allowance		699.03	
Telephone		613.58	
Supplies		553.79	
Postage, Prisoners & Other Expenses		121.75	
School		50.00	
Fuel		140.29	
N. H. Humane Society		300.00	
Radio Dispatch		1,618.30	
Balance		8,365.05	
		<u>35,256.00</u>	
			35,256.00

**Forest Fires****Receipts**

Appropriation	400.00
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400.00

**Expenditures**

Expended	54.53
Balance	345.47

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400.00

**Fire Department****Receipts**

Appropriation	16,536.00
Revenue Sharing	10,000.00

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26,536.00

**Expenditures**

Firemen's Salaries	4,464.65
Firewards	218.75
Janitor	200.00
Fireward Expense	43.71
New Equipment	2,997.60
Maintenance of Equipment	954.25
Hydrant Maintenance	84.00
Telephone	314.73
Books - Fire School	178.50
Insurance	1,549.52
Fuel	1,113.60
Gasoline	213.28
Mutual Aid - L.R. Mutual Aid Dues	1,536.74
Inspection Fees	- 0 -
Janitor Supplies	24.09
Fire Alarm Maintenance	555.30
Balance	12,087.28

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26,536.00

**Summer - Street Resurfacing****Receipts**

Appropriation	5,000.00
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5,000.00

**Expenditures**

Expended	7,150.00
Less Overdraft	-2,150.00

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5,000.00

**Highway Department****Receipts**

Appropriation	41,000.00
Revenue Sharing	4,000.00

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45,000.00

	<b>Expenditures</b>	
Labor		11,034.54
Parts & Maintenance		1,841.71
Gravel		173.21
Equipment Hire		600.00
Kerosene		-0-
Gasoline		1,101.69
Diesel Fuel		169.37
Tires		476.08
Supplies		792.38
Signs & Paint		138.05
Salt		3,192.42
Lubrication Supply		77.37
Cold Patch Oil		3,580.53
Sidewalk Maintenance		311.96
Culverts		1,118.93
Fence Posts		.75
New Equipment (Sander)		3,195.00
Fuel		575.07
Balance		16,620.94
		<hr/>
		45,000.00
<b>Sanitary Landfill</b>		
	<b>Receipts</b>	
Appropriation		6,943.50
Receipts		355.00
Revenue Sharing		6,000.00
		<hr/>
		13,298.50
	<b>Expenditures</b>	
Labor		3,905.51
Maintenance Parts		1,114.07
Diesel Fuel		532.54
Balance		7,746.38
		<hr/>
		13,298.50
<b>Health Department</b>		
	<b>Receipts</b>	
Appropriation		7,709.00
Receipts		186.00
		<hr/>
		7,895.00
	<b>Expenditures</b>	
Health Officer Salary		100.00
Health Officer Expenses		4.25
Ambulance		2,609.35
Mental Health		1,200.00
Home Health		1,359.00
Balance		2,622.40
		<hr/>
		7,895.00

<b>Civil Defense</b>			
	<b>Receipts</b>		
Appropriation		<u>150.00</u>	
			150.00
	<b>Expenditures</b>		
Expended		120.00	
Balance		<u>30.00</u>	
			150.00
<b>Social Security &amp; Police Retirement</b>			
	<b>Receipts</b>		
Appropriation		2,700.00	
Receipts		<u>539.48</u>	
			3,239.48
	<b>Expenditures</b>		
Expended		3,385.12	
Less Overdraft		<u>- 145.64</u>	
			3,239.48
<b>Vital Statistics</b>			
	<b>Receipts</b>		
Appropriation		<u>250.00</u>	
			250.00
	<b>Expenditures</b>		
Expended		143.25	
Balance		<u>106.75</u>	
			250.00
<b>1972 Tax Commission Revaluation</b>			
	<b>Receipts</b>		
Appropriation		- 0 -	
			- 0 -
	<b>Expenditures</b>		
Expended		3,468.18	
Overdraft			3,468.18
<b>Yearly Valuation</b>			
	<b>Receipts</b>		
Appropriation		<u>1,000.00</u>	
			1,000.00
	<b>Expenditures</b>		
Expended		767.23	
Balance		<u>232.77</u>	
			1,000.00
<b>Insurance</b>			
	<b>Receipts</b>		
Appropriation		<u>7,700.00</u>	
			7,700.00



	<b>Expenditures</b>		
Accident, Health Life		2,947.76	
Fire & Liability		4,201.09	
Bonds		337.25	
Balance		213.90	
			7,700.00
<b>Interest</b>			
	<b>Receipts</b>		
Appropriation		43,560.00	
			43,560.00
	<b>Expenditures</b>		
Tax Anticipation Note		3,939.58	
Sewer Bond		41,360.00	
Flood Note		422.92	
Overdraft		2,162.50	
			43,560.00
<b>Patriotic Purposes</b>			
	<b>Receipts</b>		
Appropriation		200.00	
			200.00
	<b>Expenditures</b>		
Expended		199.76	
Balance		.24	
			200.00
<b>Bonded Debt</b>			
	<b>Receipts</b>		
Appropriation		47,000.00	
			47,000.00
	<b>Expenditures</b>		
Sewer Bonds		40,000.00	
Electric Note (Sanitary Landfill)		7,000.00	
			47,000.00
<b>Street Lights</b>			
	<b>Receipts</b>		
Appropriation		4,150.00	
			4,150.00
	<b>Expenditures</b>		
General		4,000.00	
No. Ashland		148.17	
Balance		1.83	
			4,150.00

<b>Capital Reserve</b>			
	<b>Receipts</b>		
Appropriation		15,500.00	
Withdrawal from Capital Reserve (Fire Station)		<u>12,000.00</u>	
			27,500.00
	<b>Expenditures</b>		
Highway Equipment		3,000.00	
Fire Dept. (Truck)		2,500.00	
Fire Dept. (Station)		10,000.00	
Withdrawal (Fire Station)		<u>12,000.00</u>	
			27,500.00
<b>Town Clock</b>			
	<b>Receipts</b>		
Appropriation		<u>25.00</u>	
			25.00
	<b>Expenditures</b>		
Expended		4.48	
Balance		<u>20.52</u>	
			25.00
<b>Library</b>			
	<b>Receipts</b>		
Appropriation		<u>3,000.00</u>	
			3,000.00
	<b>Expenditures</b>		
Expended		<u>3,000.00</u>	
			3,000.00
<b>Parks &amp; Playgrounds</b>			
	<b>Receipts</b>		
Appropriation		3,700.00	
Receipts		<u>4,652.54</u>	
			8,352.54
	<b>Expenditures</b>		
Expended		9,304.32	
Less Overdraft		<u>951.78</u>	
			8,352.54
<b>Lakes Region Planning Commission</b>			
	<b>Receipts</b>		
Appropriation		<u>1,003.00</u>	
			1,003.00
	<b>Expenditures</b>		
Expended		<u>1,003.00</u>	
			1,003.00

**Old Age Assistance**

Appropriation	<b>Receipts</b>	7,000.00
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Expended	<b>Expenditures</b>	5,184.08
Balance		1,815.92

**Town Welfare**

Appropriation	<b>Receipts</b>	1,500.00
Receipts		107.16

Expended	<b>Expenditures</b>	682.52
Balance		924.64

**Planning Board**

Appropriation	<b>Receipts</b>	300.00
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Expended	<b>Expenditures</b>	203.29
Balance		96.71

**Trees**

Appropriation	<b>Receipts</b>	500.00
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Expended	<b>Expenditures</b>	4.48
Balance		495.52

**Legal Expenses**

Appropriation	<b>Receipts</b>	300.00
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Expended	<b>Expenditures</b>	160.00
Balance		140.00

**Town Road Aid**

Appropriation

**Receipts**

402.95

402.95

**Expenditures**

Expended

402.95

402.95

# Payroll Record - 1973

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David G. Ober	\$ 2,702.40
Pahl E. Sharrow, Sr.	8,793.25
Mark W. Ober	5,486.76
Elmer L. Marsh	10,464.91
Thomas E. Marsh	10,039.13
Wayne L. Hughes	12,265.87
Arthur H. Prince	7,649.21
Joyce M. Bavis	3,568.84
Arlene L. Mills	853.50
Lena B. Hickey	5,980.50
Ernest A. Paquette	9,118.00
Guy L. Magoon	7,924.50
Lorraine L. Paquette	1,363.00
Merlond E. McLoud, Sr.	419.50
Willis H. Holland	367.50
Harold E. Marsh	502.50
Josephine A. Brown	4,576.42
Fred T. Keniston	181.88
Pauline King	483.50
Dianne Brown	15.00
Brice Buckman	84.00
Louise Brock	92.00
Joan V. Doggett	80.00
Leslie Torsey	36.25
Bertha St. Arnauld	11.00
Laetitia Ash	24.00
Clara M. Hinds	37.00
Adrienne Sanborn	37.00
Michael P. Maguire	1,505.50
Maurice A. Remillard	346.14
Joseph R. Hallgren	387.75
John L. Jenness	737.50
Robert Keeney	10.00
Gary Mack	16.50
Richard Calley	150.00
Hiram Gingras	4.16
Ernest J. Paquette - Sel. \$550., Health Off. \$100.	650.00
Nancy B. Straw - Overseer of Welfare	250.00
Bernard F. Avery - Selectman	525.00
Edward N. Daggett - Selectman	500.00
Marion K. Merrill - Town Clerk	300.00
Glenn W. Bricker - Moderator	50.00
Thomas N. Glidden. Commissioner	500.00

Lawson W. Glidden, Sr. - Town Trustee	25.00
James C. Hinds - Town Trustee	25.00
Leonard Duguay - Town Trustee	20.84
Richard B. Pytel - Tax Collector (resigned)	366.68
Gaylen L. Potter - Tax Collector	233.32
Melville Hughes - Fire Ward	68.75
Guy L. Leavitt - Commissioner \$416.66, Police \$89.00	505.66
Joseph L. Bartlett	143.00
Kerry Jackman	36.00
Robert Dahlberg	94.00
Francis McNamara	196.00
Thomas W. Heinz - Town Treasurer	615.00
Alyce J. Dahlberg	227.00
Ida S. Brown	529.65
Frances M. Platt	1,018.55
Delcie Brazeau	685.51
Lawson W. Glidden, Jr. - Commissioner	500.00
Leroy Huckins - Commissioner	83.34
John C. Hughes - Surplus Food Distr.	150.00
Howard J. Guyotte - Fire Ward	75.00
Albert P. Blake - Fire Ward	75.00
Firemen's Annual Payroll	4,629.10
Hydrant Care	84.00
Flood	2,199.90
Parks & Playgrounds Payroll	5,601.84
	<hr/>
Total	\$117,278.11

# Highway Report 1973

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1973 has been a very busy year for the Highway Department. Much of our planned work was not completed due to the June and July floods. We lost some summer working time because of this. We did finish the TRA Project on the Calley Road.

Hillside Avenue, Hicks Hill and Leavitt Hill Roads have all been improved this year.

We have started a new program of having the Main Street swept during the summer and plan to continue this.

We finished paving Mill Street and feel this makes the area more attractive and durable. We also have projected plans for Thompson Street next year.

We feel that, with these repairs and new pavement additions, the overall highway and street picture has been maintained even with all the disasters we have had.

David G. Ober  
Road Agent

# Ashland Electric Department

## RECEIPTS

Appropriation	\$227,700.00
	<hr/>
	\$227,700.00

## EXPENDITURES

Customers Deposits Refunds	1,096.66
Substation	114.94
Distribution of Poles, Etc.	4,205.33
Distribution - Overhead Conductors	42.38
Services	4,335.89
Line Transformers	5,757.76
Customer's Meters	2,034.40
Street Light Equipment on Distr. Poles	35.84
Office Equipment	193.78
General Tools & Equipment	9.30
Misc. General Equipment	100.00
Power Purchased	159,959.29
Superintendence	3,626.62
Substation Expense	204.89
Maintenance - Distribution	13,418.28
Maintenance - Services	3,284.18
Maintenance - Meters & Transformers	118.30
Maintenance - Street Lights	494.20
Customer Meter Reading & Collection	2,912.36
Billing & Account	5,370.84
General Office Salaries	1,524.00
Fuel	1,043.17
Maintenance of Structures	132.62
Insurance	1,084.52
Stores & Shop Expense	782.43
Truck Expense	924.88
Rental - Lines	417.81
Taxes, Social Security	1,562.36
In Lieu of Taxes	10,000.00
Engineering Rates	5,000.00
Commissioner's Salaries	1,000.00
Accounts Payable	16.73
Flood	71.68
Overdraft 12-31-73	3,175.44
	<hr/>
	\$227,700.00

## CASH ACCOUNT

Balance 12-31-72	29,088.41
Customer's Collections	213,783.35



Notes Receivable	7,000.00	
Customer's Deposits	1,225.00	
Miscellaneous Receipts	9,294.69	
		<hr/>
	260,391.45	
Less: Expenditures	230,875.44	
Checking to Savings	7,000.00	
		<hr/>
	\$237,875.44	
Balance 12-31-73		\$22,516.01

#### SUMMARY

Balance Checking Account 12-31-73	\$22,516.01	
Savings Accounts	90,014.47	
Interest Earned 1973	4,849.16	
		<hr/>
Total Cash in Banks 12-31-73		\$117,379.64

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Elmer Marsh, Superintendent is retiring after many years of loyal service. He began his career generating power at the sawmill dam 46 years ago and through the years has served the Town well.

The Ashland Electric Department last year continued its policy of updating its lines, installing over 4,000 circuit feet of primary line. Three capacitor banks were also installed on primary lines.

The accounting system is being up-dated to keep in line with growing expenditures and includes a more comprehensive break-down of these accounts.

For the first time in many years the electric rates have increased. This was due to an increase in Public Service rates.

Many new services have been available throughout the year and the requirements for next year will exceed those of previous years. There are many new proposed complexes which involves a rapid growth of customers.

Finally we would like to say "thank you" to the employees of the Electric Department for their excellent work all year, and especially during the July Flood and the December ice storm.

Commissioners

# Ashland Water Department

## Receipts

Appropriation	\$26,800.00
	<hr/>
	\$26,800.00
<b>Expenditures</b>	
Distribution - Mains	6,876.44
New Services	2,843.95
New Hydrants	3,192.50
New Meters	205.92
New Equipment	467.01
Superintendence	1,079.09
Source of Supply	271.14
Purification - Labor	1,987.59
Power Purchased	121.87
Repairs - Water Structures	246.12
Repairs - Purification Structure	--
Repairs - Mains	404.12
Repairs - Services	561.20
Repairs - Hydrants	385.54
Repairs - Meters	206.40
Reading Meters	306.58
Salaries - Office Clerks	1,720.86
General Expense	477.84
Insurance	523.15
Stationery & Printing	125.92
Stores & Shop Expense	229.79
Truck Expense	132.87
Social Security & Taxes	591.19
Flood	1,749.84
Commissioners Salaries	520.84
Fuel	140.29
Accounts Payable	890.89
Balance	541.05
	<hr/>
	\$26,800.00

## Cash Account

Balance 12-31-72	11,553.83
Customer's Collections	22,206.69
Miscellaneous Receipts	5,053.76
From Savings to Checking	4,500.00
	<hr/>
	43,314.28
Less: Expenditures	26,258.95
Checking to Savings	9,000.00
	<hr/>
Balance 12-31-73	\$ 8,055.33

## Summary

Balance - Checking account 12-31-73	\$ 8,055.33
Savings Accounts	30,206.57
Interest Earned 1973	1,544.61
	<hr/>
Total Cash in Banks 12-31-73	\$39,806.51

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### Water Department

This past year the Water Department has completed the new extension on School. One new hydrant has been installed on North Main Street and two on Mill Street. We also installed water lines and two new hydrants on Avery Street at the developer's expense.

Plans are being made for a new loop on Washington Street from the Methodist Church to the State barn.

Water flow for the year 1973 - 43,280,905 gallons.

We have added to date twenty-three new services. As suggested in the insurance report below, we are slowly improving our valves, as we installed eleven new ones.

There is a pressing problem facing the Water Department next year-- A new water supply or new mains and cleaning. The main system, circa 1894, has NEVER been replaced or cleaned. Also - fire flows are not enough for insurance underwriters. The Lakes Region Planning Commission is now working on a survey for a new water supply. The following is the Recommended Improvement Program regarding Water Supply by Insurance Services Offices, Concord, New Hampshire:

#### Recommended Improvement Program

Recommendations marked with a star ( \*) are deemed of most importance and their early adoption is urged.

IT IS RECOMMENDED:

#### - Water Supply -

- \* 1. That the present program of improving plans and records for the distribution system valves and hydrants be continued. In addition, such plans and records should be retained in a fire resistive file.
- \* 2. That the adequacy of the system be immediately improved by the addition of distribution storage facilities.
3. That the distribution system be strengthened in the future by the adoption of the following minimum standards for pipe installation.
  - (a) In residential districts, 8-inch; 6-inch to be used only where it completes a good gridiron, and in no cases in blocks 600 feet or more in length.
  - (b) In business and industrial districts, 8-inch and 12-inch; the former to be used only in sections where it completes a good gridiron, and the latter in long lines, not interconnected.
4. That dead ends be eliminated where practical.
- \*5. That the present program of locating the valves in the system be

continued and those valves which are in poor repair or are obsolete be replaced.

\* 6. That all valves be inspected annually, and larger valves more frequently; and that records be kept of these inspections, operating characteristics and repairs.

\* 7. That all hydrants be inspected at least twice annually preferably in the spring and fall, and that records be kept of these inspections, operating characteristics, and repairs.

8. That a program be instituted for the replacement of inadequately sized obsolete hydrants, and that the new hydrants meet the standards of the American Insurance Association.

9. That valves on hydrant branch connections be provided for all hydrants in the community, so that, in the event of a hydrant failure, it is not necessary to shut off an entire street.

It is something we must give serious thought to.

Finally we would like to say "thank you" to the employees of the Water Department for their excellent work all year, and especially during the July Flood and December ice storm.

Commissioners

# Ashland Sanitary Department

## Receipts

Appropriation	41,650.00
	<u>41,650.00</u>

## Expenditures

Plant	
New Equipment	\$ 224.64
Superintendent's Salary	715.39
Helper's Salary	796.24
Fuel	104.52
Chlorine	1,485.50
Hydrogen Chloride Gas	930.13
Plant Supplies & Expense	841.44
Plant Structure & Equipment Maint.	6,065.22
Laboratory	1,276.90
Electric Power for Plant	8,416.10
Office Clerk's Salary	965.86
Telephone	341.98
Office Stationery, Printing & Postage	216.66
Insurance	410.80
Social Security, Taxes	450.53
Outside Maintenance	815.22
Truck Expense	249.71
Accounts Payable	4.00
Flood	869.53
Balance	2,644.63
Sewer	
New Mains & Manholes	68.63
New Services	439.37
New Meters	33.78
New Equipment	399.56
Superintendent's Salary	1,837.60
Helper's Salary	398.87
Supplies & Expense	58.36
Ejector Station Equipment & Maintenance	1,137.16
Power for Ejector Station	177.67
Repairs to Services	167.22
Repairs to Meters	--
Reading Meters	116.19
Repairs to Mains & Manholes	610.82
Grit Chamber	--

Office Clerk's Salary	776.88	
Office Stationery, Printing & Postage	228.69	
Insurance	254.35	
Social Security, Taxes	450.54	
Truck Expense	212.29	
Fuel	131.94	
Balance	6,325.08	
		41,650.00

**Cash Account**

Balance 12-31-72	10,148.29	
Collections	40,115.00	
Miscellaneous Receipts	1,869.50	
	52,132.79	
Less: Expenditures	32,680.29	
Checking to Savings	10,000.00	
	9,452.50	
Balance 12-31-73		9,452.50

**Summary**

Checking Account	9,452.50	
Savings Accounts	25,779.02	
Interest accrued 1973	1,001.41	
	36,232.93	
Total Cash in Banks 12-31-73		\$36,232.93

During 1973 we extended our sewer lines on West Main Street, School Street, Avery Street and Hillside Avenue to meet customer needs.

West Main Street line was extended from Main Street at Winter Street to Old Route 3 at the Lyublanovitz residence.

The School Street extension started at the School driveway and made a loop down to West Main Street.

The new customers on Hillside Avenue and Avery Street paid for their lines to join the new West Main St. sewer line and the existing Washington Street line.

We hope that these additions in our service will prove profitable to both the Sanitary Department and the new customers.

The total number of new services is 49.

We had extensive repairs to make on our Sanitary inlet chamber, grit chamber and pump room, due to the flood.

The flow of sewage through the Treatment Plant was 165,572,000 cu. ft. in 1973.

Ernest J. Paquette  
Bernard F. Avery  
Edward N. Doggett  
Selectmen

# Ashland Sewer Project

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## Receipts

Balance, January 1, 1973	\$211,575.48
Pemigewasset National Bank	\$ 50,000.00
Receipts from Treas. Notes & B.S.D. & T. Int.	130,127.31
	<hr/>
	180,127.31
	<hr/>
	\$391,702.79

## Expenditures

Expended	374,511.74
	<hr/>
Balance December 31, 1973	\$ 17,191.05

## Summary

Meredith Trust Company	\$ 17,191.05
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# Federal Disaster Flood Account

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## Receipts

Note 10-3-73	\$50,000.00
Note 12-26-73	26,200.00
Federal Reimbursement	91,837.00
Miscellaneous Receipts	140.00
	<hr/>
Total Receipts	\$168,177.00
Total Expenditures	140,552.34
	<hr/>
Balance on Hand 12-31-73	\$ 27,624.66

**TOWN OF ASHLAND**  
**STATEMENT OF DEBT SERVICE REQUIREMENTS**  
**As of December 31, 1973**

Sewer Bonds  
(State Guaranteed)  
4.4 percent

Amount of Original Issue	\$1,100,000.00
Date of Issue	September 1, 1968
Principal Payable Date	September 1st
Interest Payable Date	March 1st and September 1st
Payable At	Boston Safe Deposit Trust Company, Boston, Mass.

<i>Maturities—</i>	<i>— Total —</i>	
<i>Fiscal Year Ending:</i>	<i>Principal</i>	<i>Interest</i>
December 31, 1973	\$ 40,000.00	\$ 41,360.00
December 31, 1974	40,000.00	39,600.00
December 31, 1975	40,000.00	37,840.00
December 31, 1976	40,000.00	36,080.00
December 31, 1977	40,000.00	34,320.00
December 31, 1978	40,000.00	32,560.00
December 31, 1979	35,000.00	30,800.00
December 31, 1980	35,000.00	29,260.00
December 31, 1981	35,000.00	27,720.00
December 31, 1982	35,000.00	26,180.00
December 31, 1983	35,000.00	24,640.00
December 31, 1984	35,000.00	23,100.00
December 31, 1985	35,000.00	21,560.00
December 31, 1986	35,000.00	20,020.00
December 31, 1987	35,000.00	18,480.00
December 31, 1988	35,000.00	16,940.00
December 31, 1989	35,000.00	15,400.00
December 31, 1990	35,000.00	13,860.00
December 31, 1991	35,000.00	12,320.00
December 31, 1992	35,000.00	10,780.00
December 31, 1993	35,000.00	9,240.00
December 31, 1995	35,000.00	7,700.00
December 31, 1995	35,000.00	6,160.00
December 31, 1996	35,000.00	4,620.00
December 31, 1997	35,000.00	3,080.00
December 31, 1998	35,000.00	1,540.00
	\$940,000.00	\$545,160.00



# Town Deeds List

Description	Recorded at: Woodsville		
Ashland Bathing Beach - Leavitt Hill Rd.	Vol.	863; Pg.	431
Easement - Water Main Extension - Thompson St. (Norman)	Book	815; Pg.	279
Town Dump - New Hampton Rd.	Vol.	110; Pg.	561
Playground deeds; No. Main St.			
Sullivan	Lib.	562; Fol.	119
Spaulding	Book	826; Pg.	71
Kilpatrick	Lib.	969; Fol.	156
Brown	Book	770; Pg.	328
Firemen's Hall and land - S. Main Hillside Ave.	Lib.	425; Fol.	82
Road to Cross - Gray Property - off River St.	Vol.	959; Pg.	75
Land - Between Beatrice Hill's & Squam River - River St.	Lib.	471; Fol.	126
Cottage Place	Lib.	939; Fol.	225
	Lib.	973; Pg.	358
Water Works Deed	Book	92; Pg.	304
Sawmill Property (See partial sale to Squam Lakes Association 8-66)	Book	480; Pg.	1
Electric Company purchase	Lib.	541; Pg.	484
Substation Right-of-way - Hussey Land	Lib.	1003; Fol.	10
Cote-Gould Land - Collins St.	Lib.	1016; Fol.	222
Spaulding Land - No. Main St.	Lib.	1032; Fol.	378
Main Street Deed	Lib.	661; Fol.	84
	<b>Grafton County</b>		
Hill Terrace	Lib.	664; Fol.	79
Flag Area - Main - River Sts.	Lib.	658; Fol.	267
Triangle of land at Collins St. Bridge	Lib.	1077; Fol.	598
	<b>Belknap County</b>		
Jackson Pond - Berry Land	Vol	92; Pg.	321
		&	322
Jackson Pond - Smith Land	Book	89; Pg.	4
Jackson Pond - Flowage & Drainage Rights	Book	92; Pg.	339
		&	340
Reservoir - Plaisted land - right-of-way for main	Book	336; Pg.	526
Reservoir Road and right-of-way - Plaisted	Book	104; Pg.	387
Reservoir Road and right-of-way - Berry	Book	104; Pg.	388
Jackson Pond - Thompson land-flowage & Drainage Rights	Vol.	92; Pg.	272
Jackson Pond - Smith Land	Vol.	92; Pg.	270
		&	271
Town clock Deed	Recorded Town Clerk Book - May 22, 1894		
1894			
Knapp Property - No. Main Street	Lib.	1087; Fol.	510
Marine Land - Corner River-Main Sts.	Lib.	1099; Fol.	430
Sirles Land - Main St.	Lib.	1099; Fol.	429
Whipple Property - Pleasant St.	Lib.	1120; Fol.	106
Land Fill Property	Lib.	1142; Fol.	551
Towne Property - So. Main St.	Lib.	1204; Fol.	415

# REPORT OF TRUST FUNDS - ASHLAND, N. H., DECEMBER 31, 1973

Date	Name	Purpose	Meredith Village Savings Bank-		Withdrawals		Income during year	Balance 12-31-72	Balance 12-31-73	Interest Expended during year
			Book No.	Balance 12-31-72	New Funds	Balance				
1930	Thompson Cem.	Cemetery Care	12058	200.00		200.00	11.32	16.41	27.73	
1926	Ordway-Library	Purchase of Books	12056	1391.88		1391.88	79.23	145.36	91.00	
1951	Capital Reserve	Reconst. Water System	26066	2,113.74		2,113.74	199.08	1,688.82	1,887.90	
1951	Capital Reserve	Reconst. Electric System	26065	4,167.29		4,167.29	348.96	2,497.48	2,846.44	
1951	Capital Reserve	Purchase Fire Truck	26064	7,055.61	2,500.00	9,555.61	401.24	732.09	1,133.33	
1962	Capital Reserve	Highway Dept.	30348	4,704.27	3,000.00	7,704.27	300.24	1,278.45	1,578.69	
1971	Capital Reserve	Fire House	39966	20,000.00	10,000.00	18,000.00	905.73	509.44	1,415.17	
1966	Crimmins & Berry	Stonework Only	33269	1,331.38		1,331.38	72.43	139.06	35.43	
						8,728.36	444.64	..	444.64	..

## Report of Common Trust Funds

Common Trust Funds Perpetual Care Cemetery NA 1697 8,728.36

This is to certify that the information contained in this report is complete and correct, to the best of our knowledge and belief.

January 1, 1974 (signed)

James C. Hinds

Leonard F. Duguay

# Ashland Town Library

## 1973

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**Receipts:**

Bal. January 1, 1973	
Ordway fund	\$ 87.40
Cheney fund	53.05
General Appropriation	530.03
	\$ 670.48
1973 Appropriation	3000.00
Fines etc.	29.50
Misc.	176.75
	\$3876.73

**Disbursements:**

Books Purchased	
Cheney Account	38.40
Ordway Account	123.50
Town appropriation	961.63
Magazines	107.80
Supplies	67.10
Misc.	10.00
Insurance	121.50
Transferred to Cheney acc. bank book	53.05
Transferred to Ordway acc. bank book	87.40

**Salaries:**

Librarian; Frances M. Platt	958.96
Social Security	59.59
Assistant Librarian; Ida Brown	498.66
Social Security	30.99
	3118.58
Balance per check book	758.15

Balance in the Meredith Village Savings Bank — Cheney a-c January 1, 1973.

Jan. 1, 1973	\$68.12
Deposits made	76.66
Int. received	6.65
	\$151.43
Withdrawals	38.40
	\$113.03

Meredith Village Savings Bank - Ordway acc.	
Deposits made	\$220.99
Interest rec'd	3.26
	<hr/>
	\$224.25
Withdrawals	123.50
	<hr/>
Bal. 12-31-73	\$100.75

Circulation for 1973		Books Loaned	
Adults	1552	Adults	3137
Juveniles	1387	Juveniles	2615

#### Librarians Petty Cash Report

##### Receipts:

Balance on hand January 1, 1973	\$ 6.54	
Fines	43.12	
Books sold	39.50	
	<hr/>	\$89.16

##### Disbursements:

Postage	5.65	
Supplies	5.32	
Trucking	5.00	
Miscellaneous	14.80	
Pd. to treasurer for deposit to general fund	35.50	
	<hr/>	66.27
		<hr/>
Balance on hand 12-31-73		22.89

#### LIBRARY TRUSTEES' REPORT — 1973

We regret the inconvenience caused our patrons due to the malfunction of the oil burner during the fall months. The Scribner Trustees have had a new burner installed with added fire precaution in the basement. The Scribner Trustees have, also, added new Vinyl siding to the exterior of the building, plus new aluminum shutters. This deletes expensive paint jobs in the future and gives added insulation to the building.

National Library Week was observed in April featuring a fine exhibit of paintings by a local artist, Lew Mudgett. National Children's Book Week was observed in November. Both were well received.

The list of donors to the Library is too lengthy to enumerate. We have received many fine books with some being of considerable value. We very much appreciate the thoughtfulness of these people.

Respectfully submitted,

Phyllis Small, Chr.  
Lorraine Marsh  
Grace Marcroft

# **Pemi-Baker Home-Health Agency**

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Number of calls made in Ashland

536

For the service, call Plymouth 536-2232

Monday thru Friday 8 a.m. - 4 p.m.

The town owns a hospital bed, wheel chairs, walker, chamber chair and crutches, to be loaned out.

Please return these articles promptly, when not in use, so they may be available to others.

Louise A. Brock, Tel. 968-3383

Town Representative

# Overseer of Public Welfare

1973-1974

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I am very happy to report that we have had very few calls for financial assistance this past year. In July, New Hampshire is going on the Food Stamp Program. This will be of so much help to the people that are diabetic, overweight, and are just plain on special diets.

As I understand this plan, you pay so much money, and receive an amount of stamps larger, according to your income, to purchase what you want in any store. They expect over 10,000 more people will be eligible for this program.

More information will be available as time draws near.

Respectfully submitted,

Mrs. Nancy B. Straw  
Overseer of Public Welfare

# Report of the N. H. Humane Society

Office of the Selectmen  
Town of Ashland  
Ashland, N. H. 03217

Gentlemen:

Here are the totals on the number of animals from the Town of Ashland that were brought to the N. H. Humane Society Shelter during the year 1973:

By your animal control officer

Dogs and pups	11
Cats and kittens	3

Total	<hr/>	14
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By Ashland residents

Dogs and pups	44
Cats and kittens	98

Total	<hr/>	142
-------	-------	-----

Total dogs, pups, cats and kittens brought to the shelter	<hr/>	156
--	-------	-----

I am enclosing copies of the report on all towns that used the shelter facility and services in 1973.

Because of the energy problem, we have extended our hours at the shelter from 9 a.m. - 5 p.m. seven days a week. Cages are still available 24 hours a day for your animal control officer to leave strays.

Every town has stray and animal problems. We hope the Town of Ashland will use our services more this year and grant us the budget appropriation we requested.

Sincerely yours,

Fritz T. Sabbow  
Executive Director

# Ashland Police Department

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The year 1973 was a very busy one and one of outstanding events.

Our biggest problem of the year was the flood of July 4. This was a job for all and I know those who could help, did. Many hours of worry and labor were done by all departments and citizens.

I extend my sincere thanks to Ben Holt, our Civil Defense Director, for his assistance; Tom Marsh, Chief of the Fire Department, for many hours of help and the use of the fire department for our headquarters throughout the disaster.

Many thanks to the officers of the National Guard and the many men involved. My sincere appreciation to Sheriff Herbert Ash and the use of his cruiser for a base station throughout the whole ordeal and the men of his department.

Most of all, my gratitude of all the citizens and the girls who kept us in sandwiches and coffee so that all could work through the night.

We as a department will try to better ourselves in taking care of your problems and needs. Many people do not understand the reason of long investigations and prolonged court hearings, and are apt to think nothing is being done. I ask you to come in and find out before you go about the street complaining.

Respectfully submitted,

Ernest A. Paquette  
Chief of Police



## POLICE DEPARTMENT REPORT

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Telephone Calls	2445
Motor Vehicle Accidents	32
Motor Vehicle Warnings	52
Motor Vehicle Checkups	34
State Hospital Commitals	2
Juveniles	18
AWOL	5
Malicious Damage	23
Burglary	10
Breaks	6
Dog Complaints	89
Dog Notices	8
Missing Persons	3
Accidental Deaths	1
Suicide	1
Natural Deaths	4

### Court Cases

DWI	8
Speed	14
Stop Sign	10
Minor in Possession	3
Disorderly Conduct with Motor Vehicle	10
Operating without a License	10
Tire Requirements	4
Unregistered Motor Vehicle	4
Uninspected Motor Vehicle	5
Disturbing the Peace	8
Simple Drunk	3
Possession of Controlled Drug	1
Present with Controlled Drug	1
Assault and Battery	2
Juvenile Court Cases	4
Prohibited Sale of Fireworks	1
Obstructing an Officer	2
Hit and Run Property Damage	2
Other Motor Vehicle	9
Other Non-Motor Vehicle	8
<b>Total Court Cases</b>	<b>109</b>

## Civil Defense

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This summer provided a perfect proving ground for our civil defense unit. The July flood disaster struck our Town full force.

The Civil Defense headed up a unit including policemen, firemen, and citizens who fought all night and the following day to save the dams. The National Guard came to our aid and together we were able to reinforce them with sand bags. We also assisted sand bagging White Oak Pond, which presented the real danger to our River Street dams.

Many families were evacuated to the School auditorium for overnight shelter and sustenance.

It is hoped that this will prove the real value of a good Civil Defense organization.

Ernest B. Holt  
Civil Defense Director

# Ashland Planning Board

Ashland, N. H.

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The past year has been an active one for the Planning Board with two meetings being held each month. The long overdue street and house numbering project has been completed with the aid of Laurent Ruell and Earl Sanborn. A list of street numbers will be published soon with numbers assigned to all buildings. The Planning Board has spent about 75 percent of its time reviewing proposed subdivisions and building permits for new construction, and meeting with land developers. We have tried to encourage good development with adequate lot size. This has not been an easy task with the lack of proper land controls and with no subdivision regulations to guide the Planning Board or the developer.

The Ashland Planning Board and the Town of Ashland received assistance from the Lakes Region Planning Commission of which the Town is a member community. The Commission provided professional planning and engineering services dealing with a proposal to construct 78 condominium units on 3½ acres of land. The Planning Commission is currently preparing needed information pertaining to the town's existing and future water supply. The Planning Board values this assistance and recognizes its importance to our community.

Building permits have been issued that will permit the construction of over 325 dwelling units within the town, either single family homes, condominiums, apartments, or mobile homes. Again the question is no longer is the Town of Ashland going to grow but how is it going to grow, haphazard or orderly. Will we, the citizens, the tax payer, have a voice in the community's future? The answer is yes only if we are willing to take steps that will permit a planned, orderly growth. Our community doesn't have to be aimless, we don't have to be developed by sheer chance. If we really care and have the will to determine what we want to become as a community, we can become just that.

Ashland needs to have some control over future land development. The community needs a strong planning board, concerned and involved citizens that are willing to recognize the town's planning and growth problems with a willingness to aid in a more orderly developed community.

The Ashland Environmental Ordinance, adopted at the last March town meeting, has been a helpful tool in maintaining some order in local land development. Two amendments to help strengthen this ordinance will be placed in the Town Warrant this year. The Planning Board will also ask the Town, through a Warrant article, to vote in favor of Subdivision Regulations and to authorize the Planning Board to approve or disapprove new subdivisions showing streets or the widening of streets in accordance with the Regulations. Of the thirty-two municipalities within the Lakes

Region Planning Commission, Ashland is one of only three towns without Subdivision Regulations. The other two towns have fewer than six hundred residents. The choice is up to the resident voters, will we or will we not want to govern our community's growth? It is also necessary, by State law, for the town to have a property tax map completed prior to January 1, 1980. It will take a tax mapping firm about three years to complete such a map; therefore, it is of utmost importance to take appropriate action on this item.

Respectfully Submitted,  
James H. Rollins  
Ashland Planning Board

# Report of the Treasurer of The Ashland Historical Society

January 1, 1973 - December 31, 1973

## Receipts:

Rental of 1/2 Whipple House	\$ 960.00
Membership dues	327.00
Silver Collection	57.14
Sales	122.22
Donations	21.00
Country Fair	732.00
Dividend, Insurance	2.70
	<hr/>
	\$2,222.06

## Expenditures:

Meredith Trust check book act. charge	1.67
Ashland Sanitary	69.25
Ashland Water Dept.	46.43
Ashland Electric Dept. (Museum section)	22.38
Insurance, F. E. Merrill	60.00

### WHIPPLE HOUSE IMPROVEMENTS

Puccetti's Hardware, paint, screen, brushes, misc. hdwe.	110.41
Ashland Lumber Co., Insulation, paint, lumber, hdwe	158.88
A. Kirkpatrick, paint, sandpaper, rental-edger	72.89
R. Proulx, stamps	16.00
Lebanon Graphics, ltrts, membership tickets	13.50
J. Layman, Enterprise, rewiring	230.44
Program Speaker, G. Coats	25.00
Arnold Rollins, chimney repair	90.00
T. Bilodeau, roof repair and painting	37.25
K. Forbes Contractor, alterations of ell	509.11
Mt. Media, Posters, flea market	26.75
Lakes Region Trader, adv.	2.50
Coca Cola, Country Fair	24.00
J. Rollins, electric fixtures, museum	32.00
Circle Tri Cleaners	4.25
Stamps, note paper	1.04
Mastro's Plumbing - heating addition	500.00
NH Profiles, Whipple article	50.00
	<hr/>
	\$2,103.75

In 1973 considerable monies were expended to improve Whipple House. The entrance in the ell was rebuilt to match existing structure. The sill had

deteriorated and a timber had rotted. This allowed cold air to enter the apartment-kitchen. Much needed insulation was installed in the back wall and overhead in the building. A new type of radiator was installed in the kitchen solving the heating situation there. The main portico had to be torn down and revealed a beautiful entrance which was covered by a temporary winter cover. Necessary new lights and remodelling of the electrical wiring was accomplished. Kitchen chimneys were rebricked and the fireplaces are now able to be used once again.

1974 will see the restoration of the main hall and the apartment dining room. A larger Country Fair will be held and we hope to improve the grounds around the front and rear of the buildings.

John R. Smith,  
Treasurer

# Ashland Parks and Recreation

## PLAYGROUND STAFF 1973

Playground Director	Gary St. Arnault
Assistant Director	Ellen M. Ruell
Arts & Crafts Instructor	Mildred Potter
Junior Leader	Wendall Potter
Junior Leader (Volunteer)	Janice R. Ruell

## BEACH STAFF

Head Lifeguard	Kurt Alton
Assistant Lifeguard	Priscilla Benner
Swim Instructor	Barbara Donnelly
Swim Instructor	Sherri Leonard
Gate Attendant	Karen Abear
Gate Attendant	James Anderson
Gate Attendant	Ronaldo Pelchat
Campground Director	Carlton Abear

# Ashland Parks and Recreation Committee (Beach-Booster Association)

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## (Financial Statement 1973)

### Receipts:

Town Appropriation	\$3,700.00	
Sale of Beach Tickets	1,150.00	
Campground Proceeds	3,173.40	
Beach-Booster	329.14	
		\$8,352.54

### Expenditures:

Payroll - Playground and Beach	\$5,716.59	
FICA Taxes	332.27	
New Equipment (Playground)	53.70	
Arts and Crafts Material	103.16	
Ball Court - Light Bulb and Repair	56.93	
Bus for Playground Field Trips	326.30	
Playground Supplies	51.39	
Building Repairs - Plumbing	75.10	
Heating Oil	177.07	
Lawn Mower and Expenses	95.18	
Chemical Toilets (Campground)	100.00	
Picnic Tables (Campground)	165.00	
Supplies and Plumbing (Campground)	201.51	
Sand and Dozer (Beach & Campground)	938.42	
Electricity (Playground & Campground)	316.89	
Boat and Line at Beach	362.60	
Supplies (Beach & Campground)	168.15	
Telephone	61.66	
Bathhouse Repair	2.40	
		\$ 9,304.32

Total Receipts:	\$8,352.54
Total Expenditures:	9,304.32
	\$ 951.78

Overdrawn



# Annual Report Ashland Parks And Recreation Committee And Beach-Booster Association

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The Ashland Recreational Program held at the playground and beach during the past year offered the youth of the community many out-of-door activities. Fifty-three families, including ninety-five youth between the ages of six and fifteen participated in the playground activities with a very much larger number of all ages participating in the beach program of swimming lessons, boating, and other water events. The playground attendance was about 30 fewer than the past year which may have been due to the many very hot days.

The playground was open for eight weeks with the beach open for ten weeks. The general everyday activities of the playground included Arts and Crafts, games, sport events, hiking, various tournaments, bicycling, street hockey, basketball, soccer and softball. Special event days were held with various themes (Old Folks Day, Olympic Day, Beach Day, Skit Day, Kite-Flying Day, Lollipop Carnival). The Little Red Wagon Puppet Theatre from the University of New Hampshire was again a real success as well as the special bicycle day featuring various field events done on bicycles.

Many special trips and events were held throughout the summer program. A list of trips and events including the number of children participating in each follows:

Bike hike - New Hampton Fish Hatchery	12
Two trips - Meredith Bowling Lanes	46
York Beach, Maine	36
Morse Museum	28
Rattlesnake Mountain	16
Fenway Park	50
Gilford Playhouse	17
Squam Lakes Science Center	15
Plymouth Circus	29
Overnight camping trip	13
Plymouth State Fair	28

The arts and crafts program was as popular as ever and turned out many fine items, many of the items were on display at the Plymouth State Fair. It should be noted that the summer playground program had no

injuries with the exception of a few minor cuts or bruises and that the program enjoyed the total absence of discipline problems. Also notable was the fact that each piece of equipment from the opening day inventory was accounted for on the closing day of the playground.

Respectfully submitted,  
James H. Rollins  
Chairman  
Beach-Booster Association

# Report of the Ashland Fire Department

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The fire department had a busy year with a total of 60 fire department calls. The flood of July found the fire department responding with a total of 666 man hours over a period of 2½ days.

## Breakdown of Fire Calls

- 12 Homes & Businesses
- 14 Mutual Aid
- 6 Car fires
- 4 Chimney
- 4 Brush
- 7 Misc. calls
- 4 Flood
- 1 Lost person
- 2 Drownings
- 3 Fire investigations
- 3 False alarms

Respectfully submitted,

Thomas E. Marsh  
Fire Chief 1973

# Report of the Forest Fire Warden and District Chief

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## Lest We Forget - It Can Happen Here

The New Hampshire Forest Fire Service is represented in every town, city or unorganized place in our state by the forest fire warden. Anyone wishing to kindle an outside fire when the ground is not covered with snow must first obtain the written permission of the fire warden. Except for cooking fires, no fire can be kindled between 9:00 A.M. and 5:00 P.M. unless it is a commercial or industrial burn or it is raining. The fire warden is assisted in his work by the District Forest Fire Chief who works for the Department of Resources and Economic Development Forest Fire Service.

Fire prevention was, again this year, the most important part of the Forest Fire Warden's job. Fire statistics show the need with 72 percent of the fires caused by smoking, debris burning and children. Smokey the Bear is an important prevention tool but he still needs much help from the public. Parents should warn their children of the hazards of playing with matches. Children tend to forget that a lighted match held in their hand is a potential forest fire.

### Forest Fire Record:

	State	District	Town
Fires reported	617	36	3
Acres burned	244	32½	¾
Acres average size	.395	.9	.25

THOMAS E. MARSH

Forest Fire Warden

HUBERT C. HARTWELL, JR.

District Fire Chief

# VITAL STATISTICS

# BIRTHS

Jan. 1, 1973 to Jan. 1, 1974

Date	Name of Child	Name of Father	Maiden Name of Mother
1973			
Jan.			
2	Gary Allen Prince	Arthur Henry Prince	Marie Odette Godville
26	Kathryn Jennifer Winn	Thomas Dominic Winn	Ann Frances Farrell
Mar.			
28	Shane Michael Beard	Stanley William Beard	Rebecca Blanche Amsden
Apr.			
3	Christine Marie Klinepeter	Thomas Andrew Klinepeter	Diane Lee Young
9	Marla Rae Dalley	James Edwin Dalley, Jr.	Nancy Lee Izor
10	Alissa Arlene Fannie	Donald Charles Fannie	Loretta Jean Boucher
16	Edward Joseph VanDine	George Albert VanDine	Mary-Anne Gagnon
17	Todd Anthony Chambers	Philip Stanley Chambers	Susan Jean Loft
May			
5	Seth Layman	James Phillip Layman	Diane Lorraine Mulcare
12	Daniel Stevens Lacroix	Russell Charles Lacroix	Christine Joyce Carpenter
12	Heather Marie Rollins	James Henry Rollins	Marilyn Hattie Parker
June			
27	Sonya Marie Marden	John Lewis Marden	Mabel Ann Hughes
July			
16	Amy Louise Campbell	Charles Edward Campbell	Sally Irene Richardson
28	Frederick Francis White, Jr.	Frederick Francis White	Charmaine Dale Naglie
Aug.			
7	Melissa Anne Hannigan	George Elliot Hannigan	Suzette Mildred Davidson
24	Michael Steven Burrows	Steven N. Burrows	Doris C. McNamara
Sept.			
5	Lori Lynn Merrill	Edward W. Merrill	Victoria Brenda Rollins
19	Nathan Cary Layman	Cary Irving Layman	Sharon Ann Zywar
Oct.			
29	Krista Cybill Huckins	Robert Herman Huckins	Danette Alexia Danforth
Nov.			
14	Paul Robert Derosia	Leo Fred Derosia	Marianne True
24	Stacey Lynn Beaman	Ralph Johnston Beaman	Jacklyn Jean O'Shea
Dec.			
1	Monetta Plant	Dennis Hardin Plant	Jean DeWitt
4	Daniel Gene Boynton	Lester Walter Boynton	Mary Frances Ray
26	Aaron Edward Kirkpatrick	Allan Murray Kirkpatrick	Phyllis Courtney Emerson

# MARRIAGES

Jan. 1, 1973 to Jan. 1, 1974

Date	Place	Name of Bride & Groom	Date of Birth	Name of Person Performing Ceremony
1973				
Jan.				
13	Wentworth, N. H.	Helen Gail Forrest	9-23-52	D. Gene Kraus
		Jamie Dennis DiFilippe	12- 9-48	Wentworth, N. H.
13	Plymouth, N. H.	Rosemarie Gladys Hughes	9-21-54	Clarence H. Jones
		Francis Dennis McNamara	10-10-49	Plymouth, N. H.
Mar.				
3	Ashland, N. H.	Hilda Rae Avery	9-23-53	William S. Norman
		Benjamin Glen Lamere	1- 6-49	Ashland, N. H.
Mar.				
24	Ashland, N. H.	Marie Albertine Simpson	9-22-37	Rev. Joseph Rheaume
		John William Moscardini	5-27-41	Ashland, N. H.
June				
9	Manchester, N. H.	Penelope Anne Temple	3-27-51	Donald G. Vedeler
		Raymond Frederick Burke, Jr.	3-14-51	Rye, N. H.
23	Plymouth, N. H.	Marilyn Bates	10- 2-51	Rev. James P. Watson
		Kenneth Leon Boisvert	4- 8-52	Plymouth, N. H.
30	Ashland, N. H.	Laurie Ann Faulkner	12-20-54	William S. Norman
		Darryl J. L. Heath	1-30-52	Ashland, N. H.
July				
20	Plymouth, N. H.	Vicki Maude Harriman	7-20-54	Philip M. Polhemus
		John Frederick Stiles, Jr.	11- 1-53	Plymouth, N. H.
Aug.				
4	Holderness, N. H.	Ruth Lucille Clark	2-18-48	William Norman
		Ronald Gerard Shaw	6- 9-36	Ashland, N. H.
10	Ashland, N. H.	Emela Marie Duclos	11-24-41	Francis L. Murdock
		Christopher Charles Butler	4-15-41	Ashland, N. H.
18	Lancaster, N. H.	Evelyn Mae Greenwood	2-28-53	Rev. J. K. O'Connor
		Allen Charles Blakslee	2-27-53	Lancaster, N. H.
Sept.				
1	Ashland, N. H.	Jane I. Lyford	2-29-52	Rev. Joseph Rheaume
		Arland H. Sawyer	8-14-50	Ashland, N. H.
8	Laconia, N. H.	Valeta Ann Baker	7-22-52	George W. Stafford
		Ronald Lee Boynton	3- 3-52	Laconia, N. H.
21	Ashland, N. H.	Barbara Pauline Williams	12-31-54	Francis L. Murdock
		Glenn Lewis Thomas	1-10-45	Ashland, N. H.
29	Manchester, N. H.	Debra A. Croteau	6-12-56	Rev. Fernand Croteau
		Donny C. Rollins	1-15-53	Manchester, N. H.
Nov.				
24	Ashland, N. H.	Tia Ivy Vachon	7-31-55	Philip M. Polhemus
		Charles Willard Boyce	2-15-52	Plymouth, N. H.
Dec.				
22	Ashland, N. H.	Dorothy May Comeau	1-23-25	Rev. Everett E. Palmer
		Gerard Jean Baptiste Simoneau	2-21-23	Ashland, N. H.

# DEATHS

Jan. 1, 1973 to Jan. 1, 1974

Date	Name	Age	Place of Birth	Name of Father	Name of Mother
1973					
Jan.					
4	Ruth Davidson	53	Mass.	Harold Davidson	
5	David P. Howe	69	N. H.	Allen Howe	Clematine Evans
11	Elsie Ruel	65	Me.	Joseph Lessard	Marie Poulin
15	Michelle Bilodeau	5	N. H.	Paul E. Bilodeau	Sandra Clarice Inkell
20	Howard Austin Small	70	N. H.	Charles L. Small	Susie Mary Drake
20	Rose D. Guyotte	78	P. Q.	Lucien Fournier	Celina Ruel
Feb.					
11	Clarence H. Maine	86	Conn.	Henry Maine	
19	Howard R. Brown	56	N. H.	Aldert Brown	Marie Martel
Mar.					
1	George Albert Plant	64	N. H.	Bert E. Plant	Eva Pearl Thompson
6	Marcus Verne Sargent	56	N. H.	Benjamin Sargent	Ethel Carpenter
16	Beatrice E. Wilkins	80	Mass.	Louis H. Ross	Mabel L. Rawson
30	Christopher Robin Ash	23	N. H.	Carroll L. Ash	Laetitia Young
Apr.					
8	Alice Merrill	71	N. H.	Richard LaMontagne	Aurelie Unknown
9	Mary Nadeau	98	Can.	Pierre Landay	Mary Antil
4	Laurent Theodore Tanguay	67	N. H.	Norbert Tanguay	Mintie Sorell
18	Marie Morrell	82	P. Q.	Edward Merchant	Marie Proulx
May					
2	Mabel Allison	84	N. H.	John Scofield	Unk.
2	Joseph C. Boynton	75	N. H.	Joseph W. Boynton	M. Gertrude Harriman
3	Winfield C. Lord	82	Me.	Clayton Lord	Liza Milliken
9	Forrest K. Avery	59	N. H.	Harry Avery	Flora Hodgston
16	Ernest S. Duclos	68	Can.	Ernest Duclos	Alexandrine Merrick
22	George E. Haines	82	Mass.	George H. Haines	Tenny Griffis
June					
4	Philip Smith Eastman	72	N. H.	Simeon Eastman	Ila Smith
13	Almon Louis Vachon	75	N. H.	Unknown	Unknown
23	Stephen Sniger	55	Mass.	Julius Sniger	Julia Baranowski
July					
2	Melvin P. Young	18	Vt.	Dale Young	Elizabeth Bliss
7	Steve Socke	84	Poland	Walter Socke	
11	Sonya M. Marden	14 days	N. H.	John Marden	Mabel Hughes
Aug.					
2	Lola Dion	78	N. H.	Henry Wheeler	Emma A. Greenwood
25	Lila M. Annon	86	Conn.	Michael Malone	Mary Grace
Sept.					
9	Doris Althea Morrison	73	N. H.	Charles L. Beaman	Sarah A. Cleament
10	Casei Vaillant	1 day	N. H.	Dean Vaillant	Susan McCormack
11	Henry Webb	84	N. Y.	Addison Webb	Alice Magoon
15	George Heath	79	N. H.	Angier Heath	Mina Harriman
Oct.					
21	Frederick R. Pickering	8	N. H.	Ellsworth Pickering	Elvira Nudd
26	Barbara S. Paquette	46	N. H.		
Nov.					
26	Leonidas A. Baillargeon	54	Franklin	Stanislas Baillargeon	Alice Trachy
21	Robert Allen Cutter	31	N. H.	Frank Cutter	Doris Blackburn
28	Arthur James Knapp, Sr.	74	Conn.	Alfred J. Knapp	Ida M. Wheeler
Dec.					
2	Eleanor Inkell	88	Can.	Charles	Eleanor LaFlure
4	Theodore Bilodeau	92	N. H.	Damase Bilodeau	Elmina
19	Paul J. Jackson	63	N. H.	George Jackson	Edna Knox
21	John A. Pike	67	N. H.	Alvin Pike	Alma Annis
25	Dorothy D. Puccetti	64	N. Y.	Frank Dicklemier	Nora Hennessey
31	Reginald Clark	80	Mass.	John Clark	Louisa Gilbert



**DETAILED BOAT INVENTORY**

of the

**TOWN OF ASHLAND**

**New Hampshire**

**For the Year Ending**

**DECEMBER 31, 1973**

## BOATS

<i>Owner and Description</i>	<i>Net Assess- able</i>	<i>Owner and Description</i>	<i>Net Assess- able</i>
Allesandreni, Joseph 172 Jason St. Arlington, Mass. 02174 Boat	400.	Beal, Thomas Jr. Baker Ridge Rd. Lincoln, Mass. 01773 Boat	180.
Anderson, A. E. 64 Main St. Stoneham, Mass. 02180 Boat	325.	Bilodeau, Alfred Ashland, N. H. Boat	150.
Anderson, Wallace W. Center Sandwich, N. H. 03227 Boat	450.	Bilodeau, Lee 26 Springfield Rd. Stafford Springs, Conn. 06076 Boat	375.
Andrejkevics, Stephen J. 397 Upland St. Westbury, N. Y. 11590 Boat	120.	Blackman, Frank H. 130 Highland Ave. Leominster, Mass. 00214 Boat	435.
Avery, B. Fred Route 1, Box 184 A Charlestown, N. H. 03603 Boat	450.	Blanchard, Forrest S. 48 Broadway Stoneham, Mass. 02180 Boat	300.
Bailey, William O. 29 Harvest Lane West Hartford, Conn. 06117 Boat	180.	Brunelle, Thomas 39 Massapeog St. So. Weymouth, Mass. 02190 Boat	135.
Bartlett, Kenneth R. 4 Garland St. Plymouth, N. H. Boat	450.	Buckley, Frances M. 14 Puritan Road No. Beverly, Mass. 01915 Boat	1,600.
Barteszewicz, Fred J. 25 Bent Ave. Malden, Mass. 02148 Boat	200.	Cameron, D.P.G. 4190 Braganza Road Coconut Grove Miami, Fla. 33133 Boat	180.
Batchelder, William F. Fairgrounds Rd. Plymouth, N. H. Boat	485.	Cameron, D. Pierre G. Jr. 5003 St. Albans Way Baltimore, Md. 21212 Boat	295.

## BOATS

<i>Owner and Description</i>	<i>Net Assess- able</i>	<i>Owner and Description</i>	<i>Net Assess- able</i>
Chalbeck, R. P. RFD 1, Box 271 A Manchester, N. H. Boat	325.	Downing, Thomas L. Robinson Rd. Hudson, N. H. 03051 Boat	135.
Conrad, Fred RFD 3 Plymouth, N. H. Boat	500.	Dwinell, John 132 Westfield St. Dedham, Mass. 02026 Boat	135.
Crone, Neil L. 74 Village Hill Road Belmont, Mass. 02178 Boat	250.	Eaton, Edward A. Box 55 Holderness, N. H. Boat	400.
Crowley, R. Carlene 98 Garden St. Hartford, Conn. 06105 Boat	250.	Eckert, James H. RFD Ashland, N. H. Boat	275.
Cummings, L. T. Route 4 Connersville, Ind. 47331 Boat	500.	Etsell, Norman RFD 1 Ashland, N. H. Boat	100.
Dehls, A. W. Whittemore Pt. Rd. Bristol, N. H. 03222 Boat	1,395.	Emerson, Jordan 28 Connerton St. New Britain, Conn. 06050 Boat	450.
Deming Chevrolet c-o Hal Lenentine, Pres. Plymouth, N. H. Boat	1,260.	Evans, John 2300 Willard St. Wilmington, Del. 19806 Boat	180.
Derosia, Leo Box 41, RFD 3 Plymouth, N. H. Boat	205.	Ewing, Hampton 35 Belmont Terrace Yonkers, N. Y. 10700 Boat	180.
Derr, John S. 5232 West Geddes Place Littleton, Colo. 80120 Boat	350.	Farnum, Peter E. 125 Lake St. White Plains, N. Y. 16103 Boat	4,050.
Dirk, Richard M. 51 Yorktown Rd. E. Brunswick, N. J. 08816 Boat	135.	Field, Walter, R. 6 Martin Rd. Weston, Mass. 02193 Boat	340.

## BOATS

<i>Owner and Description</i>	<i>Net Assess- able</i>	<i>Owner and Description</i>	<i>Net Assess- able</i>
Felch, Dr. Jordi 228 Marlborough St. Boston, Mass. 02116 Boat	160.	Ham, Thomas Hale 2961 Bronson Rd. Shaker Heights, Ohio 44120 Boat	400.
Flint, Richard 123 Elliott St. So. Natick, Mass. 01760 Boat	225.	Harris, Henry, Jr. 37 Brookville Rd. Glenhead, L.I., N.Y. 11545 Boat	2,115.
Franck, Douglas 2101 Millersville Pike Lancaster, Pa. 17600 Boat	180.	Hart, A. Roger 23 Pleasant St. Plymouth, N. H. Boat	145.
Friedman, Stanley 53 Edgewood St. Tenafly, N. J. 07670 Boat	175.	Hawkins, Kenneth Holderness, N. H. Boat	350.
Garon, Alan S. 18 Deerfield Rd. Wellesley Hills, Mass. 02181 Boat	1,460.	Herbert, Maurice S. 53 Union St. Franklin, Mass. 02038 Boat	365.
Gilroy, F. Lloyd 9 Burdeau Rd. Newton, Mass. 02159 Boat	675.	Heuser, Kenneth H. Fox Park No. 29 Plymouth, N. H. 03264 Boat	560.
Garrick, John S. Ashland, N. H. Boat	625.	Hiltz, Willard Ashland, N. H. Boat	1,385.
Gow Kenneth 27 Joseph Way Reading, Mass. 01867 Boat	1,450.	Hites, Lawney L. RFD 1 Ashland, N. H. 03217 Boat	140.
Graton, Henry C. Ashland, N. H. Boat	180.	Holgmén, Frank 780 Boylston St. Boston, Mass. 02199 Boat	360.
Guyotte, Philip P. Ashland, N. H. Boat	365.	Horton, F. H. Dr. 63 Princeton St. Manchester, Conn. 06040 Boat	315.

## BOATS

<i>Owner and Description</i>	<i>Net Assess- able</i>	<i>Owner and Description</i>	<i>Net Assess- able</i>
Hughes, Mrs. Mae Ashland, N. H. Boat	285.	Lambert, Benjamin, M. D. 120 Lowell Rd. Westford, Mass. 01886 Boat	
Hughes, Wayne L. Ashland, N. H. Boat	110.	Layman, James P. P. O. Box 252 Ashland, N. H. Boat	605.
Hurme, Eugenia Kirk Thurlow St. Plymouth, N. H. Boat	135.	LeVey, Mrs. Milan C. 31 Merrill St. Plymouth, N. H. Boat	410.
Ingemi, Anthony 11 Woodland Drive Cohasset, Mass. Boat	365.	Luff, Christopher S. Ashland, N. H. Boat	350.
Johnson, Sydney O. 25 School St. Bradford, Pa. 16701 Boat	135.	Luquer, Thatcher P. 10 Appleton St. Cambridge, Mass. 02138 Boat	900.
Jordan, Clarence C. Ashland, N. H. Boat	375.	McGuinness, John W. Meredith, N. H. Boat	100.
Kelley, William M. 17 Patricia St. Windham, N. H. 03087 Boat	675.	Magnusen, Carl R. 108 Country Club Rd. Melrose, Mass. 02176 Boat	1,350.
Kempton, Frederick M. 57 Prince St. Needham, Mass. 02192 Boat	225.	Marsh, Irving R. Box 154 Holden, Mass. 01520 Boat	200.
King, John M. Wentworth, N. H. Boat	1,260.	Marsh, Thomas Ashland, N. H. Boat	450.
Kuhnhardt, Edith W. 1165 5th Ave. New York, N. Y. 10029 Boat	315.	Mason, Marilyn Ashland, N. H. Boat	365.
LaBrique, Merrick W. Ashland, N. H. Boat	825.	Medico-Legal Research, Inc. Ashland, N. H. Boat	225.
			1,395.

## BOATS

<i>Owner and Description</i>	<i>Net Assess- able</i>	<i>Owner and Description</i>	<i>Net Assess- able</i>
Metcalf, Clarence W. 3 Randlett St. Concord, N. H. 03301 Boat	2,135.	Neel, Mary W. 1155 Chain Bridge Rd. McLean, Va. Boat	360.
Metcalf, Dr. Joanna 24 Southwick Rd. Waban, Mass. 02168 Boat	1,080.	Neel, Samuel 500 Ring Bldg. Washington, D. C. 20036 Boat	450.
Miller, Paul F. Jr. 115 Maple Hill Rd. Gladwyne, Pa. 19035 Boats (2)	775.	Nikander, John A. 539 Burnside Ave., Apt. 1-2 E. Hartford, Conn. 06108 Boat	350.
Monroe, Don 45 Red Hill Rd. New City, New York 10956 Boat	900.	Norman, William S. Ashland, N. H. Boat	135.
Monti, Elizabeth K. 50 Carrington Ave. Woonsocket, R. I. 02895 Boat	900.	Normandin, Raymond L. 391 Cushing St. Hingham, Mass. 02043 Boat	220.
Moore, T. Holmes Box 216 New Hampton, N. H. Boat	825.	Orton, Russell 1388 No. Main St. Laconia, N. H. Boat	315.
Moore, William T. Rte. 49 Campton, N. H. 03223 Boat	365.	Paquette, Ernest J. Box 615 Ashland, N. H. Boat	120.
Morrell, Edward J. Ashland, N. H. Boat	195.	Passell, Richard 57 Sunset Dr. Manhasset L.I., N.Y. 11030 Boat	180.
Morton, Alfred C. Box 38 Ashland, N. H. Boat	335.	Pollard, John T. 96 Ashland St. Manchester, N. H. Boat	500.
Mowatt, Herman H. Box 6 Bar Mills, Maine 04004 Boat	585.	Preston, Jerome 228 Franklin St. Boston, Mass. 02110 Boat	535.

## BOATS

<i>Owner and Description</i>	<i>Net Assess- able</i>	<i>Owner and Description</i>	<i>Net Assess- able</i>
Preston, Robert E. 5870 Sulvia Drive New Orleans, La. 70124 Boat	250.	Schreiber, James L. 220 Lowell Rd. Wellesley, Mass. 02181 Boat	1,350.
Proctor, Harold I. 56 Edgewood Rd. Westwood, Mass. Boat	1,530.	Schulz, William S. Box 282 Concord, N. H. 03301 Boat	1,080.
Provenzani, Michael 179 Main St. Leominster, Mass. 01453 Boat	135.	Sheldon, Barbara F. 43 Northwood Ave. West Springfield, Mass. 01089 Boat	200.
Reeve, Gerald F. Box 198 Ashland, N. H. Boat	475.	Sherrill, Rev. F. 50 Grace Court Brooklyn, N. Y. 11201 Boat	200.
Reichard, M. Dirck 58 Lords Highway Weston, Conn. 06880 Boat	135.	Slocum, Adm. H. B. 3133 Conn. Ave. N.W. Washington, D.C. 20008 Boat	585.
Reitman, Harold 11 Hillcrest Rd. Belmont, Mass. 02178 Boat	180.	Stengle, Dr. Alfred P. O. Box 522 Center Harbor, N. H. 03226 Boat	900.
Rowley, Hunter 107 Spencer Brook Rd. Concord, Mass. 01742 Boat	585.	Stevens, Philip E. 61 Berkeley St., Nashua, N. H. 03060 Boat	1,620.
Ryder, D. F. 14 Hayden Lane Bedford, Mass. 01730 Boat	135.	Steward, Charles A. Juniper Ridge S. Hamilton, Mass. 01902 Boats (2)	2,390.
Sargent, Kenneth M. Tobey's Motel Plymouth, N. H. Boat	315.	Stuart, Burton B. 32 Vinebrook Rd. Lexington, Mass. 02173 Boat	275.

## BOATS

<i>Owner and Description</i>	<i>Net Assess- able</i>	<i>Owner and Description</i>	<i>Net Assess- able</i>
Thompson, Sumner 100 Burnbrook Rd. E. Hartford, Conn. Boat	1,350.	Vaillant, Albane Ashland, N. H. Boat	125.
Thurber, D. P. 25 Swart Terrace Nashua, N. H. 03060 Boat	500.	Wadsworth, C. P. 230 Waltham St. Lexington, Mass. Boat	450.
Tolles, Bryant F. 993 Farmington Ave., Box 267 West Hartford, Conn. 06107 Boat	850.	Waud, Douglas R. 35 Berwick Rd. Newton Center, Mass. 02159 Boats (2)	250.
Truesdale, A. Edward 56 Ledgewood Rd. Manchester, N. H. 03104 Boat	1,530.	White, Erskine N. Center Sandwich, N. H. 03227 Boat	135.
Tuttle, Earl 3 Pinewood Rd. Acton, Mass. 01720 Boat	400.	Williams, Franklyn 316 Lincoln St. Worcester, Mass. 01605 Boats (2)	1,545.
Uhle, Alex Foxcroft School Middleburg, Va. 22117 Boat	360.	Wiseman, Douglas C. Ashland, N. H. Boat	510.
Ullman, Joseph 195 Foxmeadow Rd. Scarsdale, N. Y. 10583 Boat	275.	Wood, Rawson L. Box 107 Center Harbor, N. H. 03226 Boats (2)	825.



**ASHLAND**

**School Report**

**1973**

# Officers of Ashland School District 1973 - 1974

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School Board	Term Expires
Dr. Mary G. Bilheimer, Chairman	1976
Mrs. Marcelle Abear	1974
Mr. J. Carlton Beard	1975
Mr. Richard Pytel	1976
Dr. Douglas C. Wiseman	1975
Treasurer	Thomas W. Heinz
Moderator	Dr. Glenn W. Bricker
Clerk	Joyce M. Bavis
Attendance Officer	Ernest A. Paquette
Census	Patricia W. Heinz
Bookkeeper	Joyce M. Bavis
Principal	E. Harlan King, Jr.
Principal's Secretary	Alice Prebor
School Doctor	Dr. Glenn W. Bricker
Superintendent of Schools	Carl F. Knowlton
Assistant Superintendent	George A. Corrette II
Business Administrator	William L. Reinhardt, Jr.

Office: Bixby House, 11 Lang Street, Meredith, New Hampshire  
 Telephone: 279-6181

# Annual School District Meeting

## Minutes

March 3, 1973

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In accordance with the School District Warrant, legally signed by the Ashland School Board and posted February 16, 1973, by Mary G. Bilheimer, Chairman, the meeting was called to order by the Moderator, Dr. G. W. Bricker, at 8:00 p.m., at the Ashland School Auditorium-Gymnasium. Before the warrant was read, the Moderator called the attention of the voters to corrections under the Ashland School District Budget. These corrections were as follows:

Ashland School District Budget 1973-1974 Approved Budget 1972-1973, School Boards' Budget 1973-1974 Budget Committee Budget 1973-1974. Ashland Teaching Staff, 1972-1973 E. Harlan King, Jr., B.A., M. Ed.

The two warrants were read by the Moderator.

ARTICLE I. It was moved, seconded, and so voted that the reports of the officers of the Ashland School District, as set forth in the annual Report of the District, be accepted and placed on file.

ARTICLE II. A motion was made and seconded, that the district raise and appropriate the sum of \$383,683.22 for the support of schools, for the salaries of School District Officials and Agents, and for the payment of statutory obligations of the District, and authorize an application against said appropriations of such sums as are estimated to be received from the state together with such other incomes; the balance to be raised by taxation. Said amount having been approved by the Ashland Budget Committee.

A motion was made and seconded that the original motion be tabled, so as to discuss Health Services which was so voted with a division of the house called for by the Moderator with 17 ayes and 7 nay votes. Motion carried with a majority.

A motion was made and seconded that the appropriation figure under Health Services be increased to the School Board's original figure of \$7,587.00 Discussion followed with a request that the vote be by ballot. Moderator ruled that the vote would be by ballot, with motion being carried by 24 yes and 16 no.

The original motion with amendment was moved, seconded, and so voted, that the district raise and appropriate the sum of \$387,002.22 for the support of schools for the salaries of School District Officials and Agents,

and for the payment of statutory obligations of the District, and authorize an application against said appropriation of such sums as are estimated to be received from the state together with such other incomes; the balance to be raised by taxation. Said amount was not approved by the Ashland Budget Committee, but the increase was approved by the many at this meeting.

ARTICLE III. A motion was made, seconded, and voted unanimously to authorize the School Board to make application for and to accept, on behalf of the District, any or all grants or offers for educational purposes which may now or hereafter be forthcoming from Federal, State, Local or private agencies.

ARTICLE IV. A motion was made, seconded, and voted unanimously to approve the expenditure of the monies from accrued interest, premiums, and forfeited deposits that were deposited in Ashland School Building Fund Account. Said funds having previously been approved by the Ashland Budget Committee.

ARTICLE V. It was moved, seconded, to extend a vote of appreciation to Mrs. Jean K. Ober for her six years of devoted service she has rendered as a member of the Ashland School Board, with the entire body rising in acknowledgement as a vote of thanks.

The floor was requested by the Chairman of School Board. The Chairman announced the retirement of Mr. Martin E. Heffernan as Superintendent of the School District. Mrs. Mary Ruell was called to the Podium by the Moderator to read the following tribute:

“The first assignment of the joint School Boards of Union No. 2 when I first became a member in 1955, was to select a new superintendent for the union. After a very careful and well-organized screening of candidates, chaired by Raymond Harris of the Ashland Board, the field was narrowed to four men who appeared before all the board members for public interviews. Of these, Martin Heffernan of Hanover, New Hampshire, was the enthusiastic selection of the group.

“For the ensuing 18 years, he has worked untiringly for the welfare of the towns in this union without ever taking a vacation from his duties. On occasion, the board would vote to lock him out of his office and force him to leave town - temporarily, that is - but always there was some matter that needed his attention and he would not leave until it was cleared. By then, another crisis would have appeared, and so on. So the coming relief from duty will be the first time since he has joined our staff that he will be at leisure.

“During these 18 years, everyone of the six towns has had a building program which required constant surveillance on Mr. Heffernan's part, consultations with committees, builders, plumbers, and not to be forgotten are the hours and years spent on studies and plans that never reached the implementation stage. Board meetings, presumably scheduled once a month, became weekly and semi-weekly affairs, with research of facts and figures assigned to the superintendent to be completed before the next

meeting. Always the material was produced in a well-organized and intelligent manner. The kind of information and understanding needed ranged from types of cable and qualities of concrete to financing bond issues and fulfilling legal requirements.

“During these 18 years, school populations have grown and have changed and curricular requirements have been examined, added, and subtracted. New regulations have been implemented, methods and programs have been evaluated from the first grade to the twelfth, not to mention kindergarten. Faculties have grown in size and sophistication. During the tight years of teacher recruitment, Ashland never opened its doors without a full staff, despite the fact that its plant and pay scale were not the most attractive. Superintendents all over the state marvelled at how Marty managed to do it when they were forced to open shorthanded. Speaking of other superintendents, they have chosen him as their representative many times, not only in New Hampshire but New England, and on the national scene. He has also been offered many more lucrative positions which he has rejected in favor of ourselves.

“The position of the superintendent as Martin Heffernan has known it is like that of the President. Can one man fulfill all its requirements? Not until this year has Mr. Heffernan had any administrative help. He was expected to handle every situation from the broken-down furnace at Moultonboro to the new course of study at Inter-Lakes. And he did. He rode the busses, visited the schools, helped the principals, and last, but not least, knew an incredible number of the children by name and by talent. He never lost sight of the fact that the schools are run for the children, and his devotion to their cause has been foremost.

“As old board members remember Martin - and they are the ones who work most closely with him - they will not forget his tireless attention to the details of every town. No town was slighted and though Ashland never paid even one-fifth of his salary, he was never a one-fifth administrator. Among the myriad personalities of hundred of board members, staff, and voters, many have been abrasive, some of them downright abusive. Never have I known Martin to be unkind, intemperate, unjust - or even willing to comment on another's less than admirable behavior. He has dealt coolly with the hot-headed, patiently with the impatient, kindly with the unkind.

“Now the duties of Union No. 2's superintendent have grown to a superhuman size and help has been brought in. It is too bad Martin will not stay on to enjoy the situation - though I'm sure it will tax the efforts of all concerned. We hope that he will enjoy some leisure and travel and do his own thing for awhile. Mrs. Heffernan too, deserves our heartfelt thanks for accepting a lifetime of lonely evenings and cancelled engagements so that the calls of the schools of Union No. 2 may be answered.

“Thank you for 18 years, Martin of your life. May you have as many more for yourself.”

The Chairman of the Board introduced Mr. G. Corette, Assistant Superintendent, and Mr. W. Reinhardt, Jr., Business Administrator.

The Moderator declared the meeting adjourned at 9:05 P.M.

Results of Balloting for Candidates at The Town Meeting, March 6, 1973:

Total Ballots counted and approved for this meeting - 1041. Total Ballots cast - 400.

Moderator - Write-In	
Glen W. Bricker, M. D.	144 votes
Helen P. Knowlton	13 votes

Clerk	
Joyce M. Bavis	353 votes

Treasurer	
Thomas W. Heinz	348 votes

Two School Board Members for Three Years:	
Mary G. Bilheimer	316 votes
Richard B. Pytel	302 votes

Having plurality, the following officers were declared elected:

Moderator, Glenn W. Bricker, M. D.; Clerk, Joyce M. Bavis; Treasurer, Thomas W. Heinz; Two School Board Members for three years; Mary G. Bilheimer, Richard B. Pytel.

The Ballots were sealed, signed by School Board Members, Clerk, and by the Moderator and Selectmen, as required by law.

The Moderator swore in M. G. Bilheimer, School Board Member, and the Clerk, March 6, 1973.

Respectfully submitted,  
Joyce M. Bavis, Clerk

March 26, 1973

# Ashland School District Warrant

## State of New Hampshire

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To the inhabitants of the School District in the Town of Ashland, in the County of Grafton, State of New Hampshire, qualified to vote upon District Affairs:

You are hereby notified to meet at the Ashland Gymnasium in said District on Saturday, March 2, 1974, at 8:00 o'clock in the evening to act upon the following subjects:

Notice: School District Officers to be elected at the Town Meeting to be held at the Ashland Gymnasium, beginning at 9:00 a.m. on Tuesday, March 5, 1974, in accordance with the statutory election procedure adopted by the District at its March, 1970 Annual Meeting.

ARTICLE 1. To see what action the District will take in relation to the reports of Agents, Committees, or Officers chosen.

ARTICLE 2. To see if the District will vote to raise and appropriate the sum of Twelve Hundred Dollars (\$1200.00) to reshingle half of the Gymnasium Roof.

ARTICLE 3. To see if the District will vote to authorize the School Board to make application for and to accept, on behalf of the District, any or all grants or offers for educational purposes which may now or hereafter be forthcoming from the State of New Hampshire and-or United States.

ARTICLE 4. To see if the District will approve the expenditures of the additional monies from accrued interest, premiums and forfeited deposits on plans of the Ashland School Building Fund Account.

ARTICLE 5. To see if the District will vote to accept the provisions of Public Law 89-10, designed to improve educational opportunities with particular reference to children of low-income families, and to appropriate such funds as may be made available to the District under said federal act for such particular projects as may be determined by the School Board. Further, to see if the District will authorize the School Board to make application for such funds and to expend the same for such projects as it may designate.

ARTICLE 6. To see what sum of money the District will raise and appropriate for the support of schools, for the salaries of School District

Officials and Agents, and for the payment of statutory obligations of the District.

Given under our hands and seals at said Ashland this 15th day of February 1974.

DR. MARY G. BILHEIMER, CHAIRMAN  
MARCELLE ABEAR  
J. CARLTON BEARD  
RICHARD PYTEL  
DOUGLAS C. WISEMAN

Ashland School Board

A true copy of Warrant — Attest:

DR. MARY G. BILHEIMER, CHAIRMAN  
MARCELLE ABEAR  
J. CARLTON BEARD  
RICHARD PYTEL  
DOUGLAS C. WISEMAN

Ashland School Board



# Ashland School District Warrant

State of New Hampshire

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To the inhabitants of the School District of the Town of Ashland in the County of Grafton and State of New Hampshire, qualified to vote upon District Affairs:

You are hereby notified to meet at the Ashland Gymnasium in said District for Tuesday, the 5th day of March 1974, at 9:00 o'clock in the forenoon to vote for district officers:

Article 1. Moderator for the ensuing year.

Article 2. Clerk for the ensuing year.

Article 3. One School Board Member for the ensuing 3 years.

Article 4. Treasurer for the ensuing year.

The foregoing procedure calling for the election of your District Officers at the Annual Town Meeting is authorized by statute (R.S.A. 197:1-2 seq.) and was adopted by the District at its 1970 Annual Meeting.

Given under our hands and seals at said Ashland this 15th day of February 1974.

MARY G. BILHEIMER, CHAIRMAN  
MARCELLE ABEAR  
J. CARLTON BEARD  
RICHARD PYTEL  
DOUGLAS C. WISEMAN

Ashland School Board

A true copy of Warrant — Attest:

MARY G. BILHEIMER, CHAIRMAN  
MARCELLE ABEAR  
J. CARLTON BEARD  
RICHARD PYTEL  
DOUGLAS C. WISEMAN

Ashland School Board

It is understood a motion will be made at the opening of the meeting to have the polls open until 6:00 p.m.

The business meeting will be held on March 2, 1974 at the Ashland Gymnasium at 8:00 p.m.

# Ashland School District Budget 1974 - 1975

	<i>Approved Budget 1973-1974</i>	<i>School Boards' Budget 1974-1975</i>	<i>Budget Committee Budget 1974-1975</i>
<i>Administration</i>			
Salaries	\$ 1,190.00	\$ 1,600.00	\$ 1,390.00
Contracted Services	1,410.00	525.00	525.00
Other Expenses	1,225.00	1,690.00	1,690.00
<i>Instruction</i>			
Salaries	212,658.00	255,765.00	225,300.00
Textbooks	1,326.00	2,026.00	1,335.00
Library & Audiovisual Materials	2,660.00	3,063.00	2,117.00
Teaching Supplies	7,363.00	10,349.00	9,455.00
Contracted Services	899.00	3,294.00	2,894.00
Other Expenses	3,045.00	3,932.00	3,732.00
<i>Attendance Services</i>	125.00	125.00	125.00
<i>Health Services</i>	7,587.00	8,346.00	8,003.00
<i>Pupil Transportation</i>	6,128.00	7,353.00	7,353.00
<i>Operation of Plant</i>			
Salaries	13,820.00	15,474.00	14,796.00
Supplies	2,290.00	2,720.00	2,720.00
Contracted Services	1,300.00	1,275.00	1,275.00
Heat	8,350.00	18,075.00	16,075.00
Utilities	7,800.00	9,300.00	9,375.00
<i>Maintenance of Plant</i>	7,955.00	7,355.00	6,580.00
<i>Fixed Charges</i>			
Employee Retirement & FICA	20,210.00	20,270.00	18,800.00
Insurance	7,684.00	9,213.00	9,213.00
<i>School Lunch &amp; Special</i>			
Milk Program	2,500.00	3,500.00	3,000.00
<i>Student-Body Activities</i>	6,765.00	8,234.00	7,740.00
<i>Capital Outlay</i>			
Sites	700.00	650.00	650.00
Buildings	900.00		
Equipment	4,208.00	4,957.00	4,600.00
<i>Debt Service</i>			
Principal of Debt	26,000.00	26,000.00	26,000.00
Interest on Debt	21,976.00	20,238.00	20,238.00

*Outgoing Transfer Accounts  
in State*

Tuition	923.00	2,000.00	2,000.00
Supervisory Union Expenses	8,005.22	11,102.48	11,102.48
<b>TOTAL APPROPRIATION</b>	<b>\$387,002.22</b>	<b>\$458,431.48</b>	<b>\$418,083.48</b>

	<i>Approved Revenues 1973-74</i>	<i>School Boards Budget 1974-75</i>	<i>Budget Committee's Budget 1974-75</i>
<i>Revenues &amp; Credits Available To Reduce School Taxes</i>			
Unencumbered Balance	\$ 870.35	\$ 870.35	
<i>Revenue from State Sources:</i>			
Sweepstakes	6,600.00	3,990.00	
School Building Aid	7,846.02	11,763.07	
<b>TOTAL SCHOOL REVENUES and CREDITS</b>	<b>15,316.37</b>	<b>16,623.42</b>	
<b>DISTRICT ASSESSMENT</b>	<b>371,685.85</b>	<b>441,808.06</b>	
<b>TOTAL APPROPRIATIONS</b>	<b>\$387,002.22</b>	<b>\$458,431.48</b>	

Thomas W. Heinz  
 Ruth E. Morrison  
 Norman C. Weden  
 Edward A. Brown  
 Richard B. J. Pytel  
 John C. Hughes  
 Kenneth Duguay  
 C. R. Luff  
 Thomas E. McNamara  
 Daniel P. Preece  
 Alexander Ray  
 Royce Wilder  
 Budget Committee  
 Ernest J. Paquette  
 Selectman  
 Mary W. Bilheimer  
 School Board

# Ashland School District Financial Report 1972-1973

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## Receipts

<i>Revenue from Local Sources</i>	
Current Appropriation	\$345,739.54
<i>Tuition from Patrons</i>	
Tuition from Patrons, Prior Years	191.25
<i>Other Revenue from Local Sources</i>	
	4.00
<i>Revenue from State Sources</i>	
School Building Aid	8,049.64
Driver Education	2,043.67
Sweepstakes	6,599.75
Gas Tax	17.74
<i>Revenue from Federal Sources</i>	
National Defense Education Act Title III	214.50
Vocational Education	2,200.00
National Forest Reserve	342.40
School Lunch & Special Milk Program	4,660.04
Emergency Employment Act	3,250.00
<i>Cash on Hand at Beginning of Year, July 1, 1972</i>	
General Fund	6,042.05
Capital Outlay Fund	618.86
	\$379,973.44
<i>Grand Total Net Receipts</i>	
	\$379,973.44
 <i>Expenditures Reduced by Receipts Recorded in Item 60</i>	
H. A. Wallace No. 640	1,083.42
	\$381,056.86
<i>Total Gross Expenditures</i>	
	\$381,056.86

## Expenditures

<i>Administration</i>	
District Officers	1,170.00
Contracted Services	1,291.43
Other Expenses	1,167.17
<i>Instruction</i>	
Salaries	210,940.98
Textbooks	1,579.98
School Libraries & Audiovisual	1,727.70
Teaching Supplies	6,647.77
Contracted Services	808.29
Other Expenses	2,385.38

<i>Attendance Services</i>	125.00
<i>Health Services</i>	
Salaries	3,335.00
Other Expenses	804.68
<i>Pupil Transportation</i>	
Contracted Services	5,452.00
<i>Operation of Plant</i>	
Salaries	12,571.25
Supplies	2,551.53
Contracted Services	701.27
Heat for Buildings	8,438.08
Utilities	7,614.89
<i>Maintenance of Plant</i>	
Salaries	223.50
Replacement of Equipment	841.93
Repairs to Equipment	1,316.03
Contracted Services	926.48
Repairs to Buildings	3,518.08
Other Expenses	342.38
<i>Fixed Charges</i>	
Teachers Retirement System	5,504.02
FICA	12,812.81
Insurance	5,707.05
<i>School Lunch &amp; Special Milk Program</i>	
Federal Monies - Transfers	4,660.04
District Monies - Transfers	2,500.00
<i>Student-Body Activities</i>	
Salaries	1,420.00
Expenditures & Transfers of Monies	3,870.00
<i>Capital Outlay</i>	
Sites	1,807.00
Buildings	773.03
Equipment & Building Fund	2,041.48
<i>Debt Service from Current Monies</i>	
Principal of Debt	25,000.00
Interest on Debt	23,671.00
<i>Outgoing Transfer Accounts</i>	
Tuition to Public Academies	896.00
District Share of Supervisory Union Expenses	7,382.42
<i>Cash on Hand at end of year, June 30, 1973</i>	
General Fund	5,447.79
<i>Grand Total Net Expenditures</i>	<u>\$379,973.44</u>

*Receipts Recorded under Item 60*

H. A. Wallace Fuel	1,083.42
	<hr/>
<i>Total Gross Receipts</i>	\$381,056.86

**Annual Capital Outlay Summary  
Covering Receipts and Expenditures for the  
Period July 1, 1972 to June 30, 1973**

*BUILDING FUND ACCOUNT*

*Receipts*

Cash on Hand July 1, 1972	\$ 618.86
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*Expenditures*

Furniture & Equipment	618.86
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# Ashland School District

## REPORT OF SCHOOL DISTRICT TREASURER

for the

Fiscal Year July 1, 1972 to June 30, 1973

### SUMMARY

Cash on Hand July 1, 1972 (Treasurer's bank balance)		\$ 6,042.05
Received from Selectmen (Include only amounts actually received)	345,739.54	
Revenue from State Sources	16,710.80	
Revenue from Federal Sources	10,666.94	
Received from Tuitions	191.25	
Received from all Other Sources	<u>1,087.42</u>	
Total Receipts		<u>374,395.95</u>
Total Amount Available For Fiscal Year (Balance and Receipts)		380,438.00
Less School Board Orders Paid		<u>374,990.21</u>
Balance on Hand June 30, 1973 (Treasurer's Bank Balance)		\$ 5,447.79

September 6, 1973

Thomas W. Heinz  
District Treasurer

### Detailed Statement of Receipts

Date	From Whom	Description	Amount
7-19-72	State of N.H.	May Lunch	550.11
7-25-72	Town of Ashland	Appropriation	5,000.00
8- 2-72	State of N.H.	June Lunch	155.32
8- 7-72	State of N. H.	June Lunch	133.89
8-11-72	Dee Miller	Tuition	191.25
8-21-72	State of N. H.	Driver Ed.	1,550.00
9-12-72	Town of Ashland	Appropriation	5,000.00
9-21-72	Town of Ashland	Appropriation	10,000.00
9-27-72	State of N. H.	Emer. Employment Act	330.00
	Town of Ashland	Appropriation	10,000.00
10-11-72	State of N. H.	EEA	300.00

10-18-72	State of N. H.	Driver Ed.	300.00
	Town of Ashland	Appropriation	5,000.00
10-24-72	Town of Ashland	Appropriation	15,000.00
11- 2-72	State of N. H.	Building Aid	5,147.44
11- 3-72	State of N. H.	Driver Ed.	193.67
11- 8-72	Town of Ashland	Appropriation	15,000.00
11-15-72	Town of Ashland	Appropriation	10,000.00
12- 6-72	State of N. H.	Title III NDEA	214.50
	State of N. H.	EEA	250.00
12-13-72	Town of Ashland	Appropriation	10,000.00
12-14-72	Town of Ashland	Appropriation	16,000.00
	Town of Ashland	Error	1,000.00
12-20-72	Town of Ashland	Appropriation	15,000.00
	State of N. H.	Sweepstakes	6,599.75
12-28-72	State of N. H.	Voc. Ed.	1,700.00
	State of N. H.	EEA	200.00
1- 5-73	State of N. H.	Sept. Lunch	35.45
	State of N. H.	EEA	90.00
	Town of Ashland	Appropriation	15,000.00
1-24-73	Town of Ashland	Appropriation	10,000.00
2- 9-73	Town of Ashland	Appropriation	18,000.00
	State of N. H.	EEA	300.00
	State of N. H.	Sept. Lunch	423.31
2-12-73	State of N. H.	Nat'l Forest Reserve	342.40
3- 9-73	Town of Ashland	Appropriation	19,000.00
3-12-73	Ashland School Clerk	Fees	4.00
	State of N. H.	EEA	300.00
	State of N. H.	Building Aid	2,902.20
3-27-73	State of N. H.	Nov. Lunch	565.54
	Town of Ashland	Appropriation	20,000.00
4-73	State of N. H.	Dec. Lunch	1,131.82
	State of N. H.	EEA	500.00
	State of N. H.	Jan. Lunch	394.91
	State of N. H.	Gas Tax	17.74
	State of N. H.	Feb. Lunch	852.93
	State of N. H.	EEA	250.00
5-14-73	Town of Ashland	Appropriation	10,000.00
5-25-73	State of N. H.	O.E.O. Project	500.00
	State of N. H.	EEA	400.00
6-11-73	State of N. H.	Mar. Lunch	416.76
6-73	Town of Ashland	Appropriation	21,000.00
	Town of Ashland	Appropriation	30,000.00
	Town of Ashland	Appropriation	30,000.00
	Town of Ashland	Appropriation	16,006.88
4-17-73	Town of Ashland	Appropriation	20,000.00
5-31-73	Town of Ashland	Appropriation	10,000.00
6- 7-73	Town of Ashland	Appropriation	10,000.00
6-11-73	State of N. H.	EEA	330.00
6-30-73	H. A. Wallace	Refund	83.42
6-30-73	Town of Ashland	Appropriation	732.66

Total Receipts During Year

\$374,395.95



# Ashland School District

## REPORT OF SCHOOL DISTRICT TREASURER

for the

Fiscal Year July 1, 1972 to June 30, 1973

### SUMMARY

Cash on Hand July 1, 1972 (Treasurer's Bank Balance)	\$ 618.86
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TOTAL AMOUNT AVAILABLE FOR FISCAL YEAR (Balance and Receipts)	\$ 618.86
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LESS SCHOOL BOARD ORDERS PAID	618.86
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BALANCE ON HAND JUNE 30, 1973	<u>0.00</u>
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June 30, 1973

Thomas W. Heinz  
District Treasurer

**ASHLAND SCHOOL DISTRICT**  
**Statement of Bonded Indebtedness, Showing Annual**  
**Maturities of Principal and Interest**  
**As of June 30, 1973**

	School Addition Bonds 4.3 per cent
Amount of Issue	\$77,000.00
Date of Original Issue	February 1, 1960
Principal Payable Date	February 1st
Interest Payable Dates	February 1st & August 1st
Payable At	Meredith Trust Company

<i>Maturities - Fiscal Year Ending:</i>	<i>Principal</i>	<i>Interest</i>
June 30, 1974	\$6,000.00	516.00
June 30, 1975	6,000.00	258.00
June 30, 1976		
June 30, 1977		
June 30, 1978		
June 30, 1979		
June 30, 1980		
June 30, 1981		
June 30, 1982		
June 30, 1983		
June 30, 1984		
June 30, 1985		
June 30, 1986		
June 30, 1987		
June 30, 1988		
June 30, 1989		
June 30, 1990		
	\$12,000.00	\$774.00

School Bonds  
7.40 per cent

\$350,000.00

June 15, 1970

June 15th

June 15th & December 15th

New England Merchants

National Bank of Boston

		TOTAL	
<i>Principal</i>	<i>Interest</i>	<i>Principal</i>	<i>Interest</i>
\$ 20,000.00	\$ 21,460.00	\$ 26,000.00	\$ 21,976.00
20,000.00	19,980.00	26,000.00	20,238.00
20,000.00	18,500.00	20,000.00	18,500.00
20,000.00	17,020.00	20,000.00	17,020.00
20,000.00	15,540.00	20,000.00	15,540.00
20,000.00	14,060.00	20,000.00	14,060.00
20,000.00	12,580.00	20,000.00	12,580.00
15,000.00	11,100.00	15,000.00	11,100.00
15,000.00	9,990.00	15,000.00	9,990.00
15,000.00	8,880.00	15,000.00	8,880.00
15,000.00	7,770.00	15,000.00	7,770.00
15,000.00	6,660.00	15,000.00	6,660.00
15,000.00	5,550.00	15,000.00	5,550.00
15,000.00	4,440.00	15,000.00	4,440.00
15,000.00	3,330.00	15,000.00	3,330.00
15,000.00	2,220.00	15,000.00	2,220.00
15,000.00	1,110.00	15,000.00	1,110.00
<u>\$290,000.00</u>	<u>\$180,190.00</u>	<u>302,000.00</u>	<u>180,964.00</u>

**Due to the fact the State Tax Commission has not completed our Audit, we cannot include it in this report.**

**As soon as the Audit is received from the Tax Commission, it will be available for your inspection at the Town Office with Mrs. Joyce M. Bavis until July 1, 1974 at which time they will be available at the Office of the Superintendent of Schools in Meredith, New Hampshire.**

# Report of the Superintendent of Schools

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To the School Board and Citizens of Ashland:

I hereby submit my first annual report as Superintendent of the Ashland School District.

Mr. Martin E. Heffernan officially retired after 18 years of service as your School Superintendent on September 1, 1973. The quality of work carried on by Mr. Heffernan during his tenure has made the transition for me a much easier task. His preparations for my assuming the Superintendency were extensive. I am most grateful to him for his most valuable assistance.

## **Inter-Lakes Supervisory Union No. 2**

The Ashland School District is part of the enlarged Inter-Lakes Supervisory Union. This has been in operation since 1972, when the Newfound Area School District was added to the Ashland and Inter-Lakes Districts. The growth of Supervisory Union No. 2 has led to greater services being provided to all of the schools within all of the Districts of the Union. Mr. George Corrette, Assistant Superintendent of Schools, has been involved in staff selection, staff development, and staff evaluation as well as curricular areas. Mr. Reinhardt has completed his first year as a Business Administrator for the Supervisory Union.

The Supervisory Union organization serves as a collective way for individual Districts to provide administrative services from the Superintendent's Office. The Supervisory Union also serves as a liaison between the State Department of Education and the individual school districts. The budget and apportionment of expenses for the Inter-Lakes Supervisory Union are printed at the end of this report.

## **Staff**

The following new staff members were added to the faculty of the Ashland Schools when school opened in September of 1973.

Dr. Jeanette A. Ritzenthaler, a graduate of Mary Manse College, Marquette University, New York University and who received her Doctorate from Rutgers University, was hired for the newly created position of Resource Teacher. Dr. Ritzenthaler taught from the opening of school until her termination effective February 1, 1974.

Mrs. Betty Woodbury, a graduate of Keene State College replaced Dr. Ritzenthaler for the remainder of the school year.

Mr. John Healey, a graduate of the University of Massachusetts, replaced Mrs. Hilda Harris in the English Department. Mrs. Harris retired at the end of the previous school year.

Mr. David J. LaPierre, a graduate of the University of New Hampshire, replaced Mr. Peter Moran as a teacher of grades 5-6.

Mr. Donald A. Roy, a graduate of North Shore Community College and

the University of Massachusetts replaced Mr. John Clark in the Social Studies Department at the Junior High School.

Mr. William H. Foot, a graduate of Williams College, replaced Miss Marjorie Townsend in the Music Department.

Mrs. Crystal A. Skinner, a graduate of Plymouth State College replaced Miss Ann C. Whitney as the Girls' Coach and Physical Education Instructor.

Mrs. Alice Prebor replaced Mrs. Bonnie Morrison as Secretary to the Principal of the Ashland Schools.

### **Costs**

The property tax assessment for the 1973-74 school year was \$371,685.85. This is an increase of \$25,946.31 over the 1972-73 assessment of \$345,739.54. Building Aid Allocation was \$8,049.64. The allocation from the Sweepstakes Program was \$6,599.75. These monies were used to reduce the 1973 tax assessment. The cost per pupil as computed by the State Department of Education for the 1972-73 school year excluding transportation and capital outlay is as follows: Grades 1 - 6: \$899.56; Grades 7 & 8: \$819.00 and Grades 9 - 12: \$1,026.30. The state average costs are as follows: Grades 1 - 6: \$674.00; Grades 7 & 8: \$857.00 and Grades 9 - 12: \$931.00.

### **Vocational Planning**

The concept of Vocational Education came closer to being a reality for more students of the Ashland School District during the 1973-74 school year. The Ashland School District entered into an agreement with the Plymouth Area School District as a participant in the development of an Area Vocational Center to be built in Plymouth, New Hampshire. This center will serve the combined school districts of Ashland, Plymouth Area, Newfound and Linwood Districts. Chairman, Dr. Mary Bilheimer, represents the Ashland School District on the Advisory Committee for the development of the Vocational Center. The program being developed for students we based upon the needs of the young people that will use it. These needs will be based upon the results of a survey of students in all the sending school districts. Staff representatives from each school district are also participating in the program planning.

### **Energy Crisis**

The Energy Crisis prompted our schools not only to conserve energy but to give greater emphasis to educating our young people in the conservation of energy and its sources. The energy problem permeates far beyond heat and light to locating and purchasing supplies for our schools. The Board Chairmen of the Inter-Lakes Supervisory Union authorized the bulk purchase of scholar supplies in December of 1973 in anticipation of a shortage which might be incurred in preparing for the School Year 1974-75. These supplies have been stored in the Humiston School in Meredith, New Hampshire. The bulk purchase was made to insure the availability of supplies for students as well as saving costs.

### **Community-School Partnership**

The education of the young people of Ashland is an all encompassing task which involves the home, school and community. The best opportunity for our young people will come only as a result of a cooperative

effort of all involved. Toward this end, the schools will constantly seek to improve their communication with the home and the community.

The education of the individual does not begin or end in the classroom or within the confines of the school building. It occurs in the home, among peers and in the community. The recognition of this process leads to a necessity for increased dialogue and understanding among all segments of the community. We must approach the total educational process in a supportive and constructive way. It is only in this manner that we can affect the best educational opportunity for our youth and our community. Your school actively solicits your involvement as they strive for program improvement and greater effectiveness.

The staff of the Ashland Schools is committed to guiding our youth in the learning process. They are making significant strides toward improved and updated programs. Your assistance in their efforts will make these contributions more meaningful by making the program more effective. I encourage each member of the community to become familiar not only with the programs and opportunities offered in your schools, but also with the professional staff. Your cooperation with the professional staff and your understanding will only lead to enhancement of opportunity for your children.

### **Conclusion**

I wish to express the appreciation of the staff of the Ashland School District for the cooperation of all the officials of the town, including Selectmen, Police, Fire and Highway Departments as well as the Town Librarian. The assistance of Town Officials in many of the details involved in the operation of the schools has been most commendable and greatly appreciated by all of the school personnel. I would like to take this opportunity to commend the members of the Ashland School Board for their devotion in carrying out their responsibilities as public servants.

I would like to take this opportunity to compliment the faculty of the Ashland Schools for the high quality of work that is being done in the classroom and the other various segments of the total educational program offered to our young people. They are to be complimented for their cooperation, and their devotion to their professional responsibilities. School Nurse, Lunch Program Personnel, Custodians and Bus Drivers are to be commended for the high level of performance that they carry on day to day making sure that their portion of the overall program functions smoothly.

Respectfully submitted,  
Carl F. Knowlton  
Superintendent of Schools

# Supervisory Union No. 2

## 1974-1975

### Budget

	74-75		Ashland	Inter- Lakes	Newfound Area
	Budget		11.705 %	46.530 %	41.765 %
<b>Expenditures:</b>					
<b>I. Administrative</b>					
<b>A. Salaries</b>					
Superintendent	\$21,500.00	(-2500)	\$2,223.95	\$8,840.70	\$7,935.35
Assistant Superintendent	17,000.00	(-2500)	1,697.22	6,746.85	6,055.93
Business Administrator	13,400.00	(-2500)	1,275.84	5,071.77	4,552.39
Clerical	22,064.00		2,582.59	10,266.38	9,215.03
Treasurer	100.00		11.71	46.53	41.76
<b>B. Travel</b>					
Superintendent	1,950.00		228.25	907.33	814.42
Assistant Superintendent	1,800.00		210.69	837.54	751.77
Business Administrator	1,500.00		175.57	697.95	626.48
<b>C. Other Expenses</b>					
Travel - Conferences	4,125.00		482.83	1,919.36	1,722.81
Operation of Office	5,205.00		609.25	2,421.88	2,173.87
Phone, Postage, Supplies					
Maintenance	300.00		35.12	139.59	125.29
<b>II. Fixed Charges</b>					
Retirement - FICA	7,072.47		827.83	3,290.82	2,953.82
Insurance - Rent					



V. Capital Outlay Equipment	4,200.00	491.61	1,954.26	1,754.13
VI. Contingency	100.00	11.71	46.53	41.76
VII. Special Programs Staff Development In-Service Programs	500.00	58.53	232.65	208.82
Total	\$100,816.47	(-7500)	\$10,922.70	\$43,420.14
				\$38,973.63

**Receipts:**

Cash on Hand as of June 30, 1974	-0-			
State Support				
Superintendent	\$ 2,500.00			
Assistant Superintendent	2,500.00			
Business Administrator	2,500.00			
Total Receipts	\$ 7,500.00			
Total Expenditures	100,816.47			
Less Estimated Receipts	7,500.00			
Amount to be Assessed Districts	\$ 93,316.47	\$10,922.70	\$43,420.14	\$38,973.63

### Distribution of District Shares

The Supervisory Union Budget for 1974-1975 School Year will be prorated to the 3 Districts on the Basis of the 1972 Equalized Valuations and the 1972-73 Average Daily Membership as follows:

District	Equalized Valuation	Valuation Percent	72-73 A.D.M.	Pupil Percent	Combined Percent	District Share
Ashland	16,726,506	7.65	392.0	15.76	11.705	10,922.70
Inter-Lakes	115,454,042	52.78	1002.0	40.28	46.530	43,420.14
Newfound Area	86,578,623	39.57	1093.6	43.96	41.765	38,973.63
<b>Total</b>	<b>\$218,759,171</b>	<b>100.00</b>	<b>2487.6</b>	<b>100.00</b>	<b>100.000</b>	<b>\$93,316.47</b>

Superintendent's Salary 1973-74 \$20,500.00. The Supervisory Union Share is \$18,000.00 and the balance of \$2,500.00 is paid by the State Department of Education. Ashland's share is \$2,160.00; Inter-Lakes share is \$8,172.00 and Newfound Area's share is \$7,668.00.

The Transition Period Superintendent's salary 1973-74 \$3,417.00. Ashland's share is \$410.04; Inter-Lakes share is \$1,551.32 and Newfound Area's share is \$1,455.64.

Assistant Superintendent's Salary 1973-74 \$15,300.00. The Supervisory Union share is \$12,800.00 and the balance of \$2,500.00 is paid by the State Department of Education. Ashland's share is \$1,536.00; Inter-Lakes share is \$5,811.20 and Newfound Area's share is \$5,452.80.

Business Administrator's salary 1973-74 \$12,150.00. The Supervisory Union share is \$9,650.00 and the balance of \$2,500.00 is paid by the State Department of Education. Ashland's share is \$1,158.00; Inter-Lakes share \$4,381.10 and Newfound Area's share is \$4,110.90.

#### ADMINISTRATIVE PERSONNEL

Carl F. Knowlton	Plymouth State College B. Ed. Colby College, U. N. H., Penn State University M. Ed. University of New Mexico, Ohio State Boston University CAGS	Superintendent of Schools
George A. Corrette II	Plymouth State College University of Vermont B. Ed. University of Michigan M. Ed. University of New Hampshire	Assistant Superintendent of Schools
William L. Reinhardt, Jr.	Bentley School of Accounting & Finance Franklin Technical Institute B. U., and Harvard University	Business Administrator
Mrs. Jean M. Black Mrs. Flora R. Braley Mrs. Bette L. Prescott	Burdett Secretarial College Bristol High School Tilton-Northfield High School	Secretary-Treasurer Supervisory Union Secretary-Bookkeeper, Newfound Area Secretary-Bookkeeper, Inter-Lakes

# Principal's Annual Report

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Last year in my annual report, I attempted to focus on a number of school needs in both the elementary and secondary schools. I feel that it would be appropriate to indicate at this time the progress that has been made relative to those needs.

## CURRICULUM

Curriculum revision received its first boost with the addition of six mini-courses including culinary arts, graphics, U. S. Minorities and Problems, Business Education and a film course. The purpose of the mini-course is to provide a greater variety of course offerings. These courses do not carry a full graduation credit and therefore are not considered a full course.

In addition to the mini-courses, curriculum committees have been at work in both the elementary and secondary schools producing curriculum in four subject areas, Language Arts, Mathematics, Social Studies and Science. Also a comprehensive Health Program in its final stages. During the extended Christmas break, in addition to curriculum work, teachers re-examined the school philosophy and community needs. These steps are considered vital in preparation for a school evaluation by an accrediting agency.

## LIBRARY SERVICE

Library services remain a serious need for the entire school although approximately 900 volumes were added last year to both elementary and secondary collections through gifts, federal monies and district funds. The number of volumes still remains below recommended levels.

A qualified librarian or equivalent should be employed in the school library. But to meet those two library needs, a considerable increase in financial support will be required.

## SPECIAL LEARNING PROBLEMS

In order to service the needs of learners with special learning problems, the Resource Room was established. It was staffed with Dr. Jeanette A. Ritzenthaler, a specialist in the area of special education. The room, although not totally free of problems, has serviced the needs of approximately 25 children in the elementary school. It is hoped that this program will continue to aid students with special learning needs.

## SPECIAL PROJECTS

The School Board has spent a great deal of time and thought to the development of school policies. Very good progress has been made to date in this area.

The Student Council and other students are still in the process of writing a student handbook. Work has not progressed as rapidly as hoped.

The work of the Staff Development Committee is moving forward. Currently, sub-committees are working on questionnaires in those areas of needed improvement.

#### BUILDINGS AND GROUNDS

Two major projects were undertaken and completed during the summer months. The Junior High School was painted and the elementary school playground was filled and equipment erected. The loaming and seeding are all that remain to finish the elementary school play area.

#### NEW PROGRAMS

The Volunteer Aide Program was started early in the fall. We invited members of the community to assist teachers to maximize their efforts in meeting childrens needs.

I wish to thank those people who have given so generously of their time and energy to make this program a success.

This fall, Ashland High School offered soccer at the interscholastic level. Although not a winning season, the boys played well and can be proud of the fine effort they put forward.

A number of our students have been involved in a cooperative education program. This program allows students to receive basic instruction in the classroom and then receive on the job training at a job site. Students from business classes and culinary arts classes have been involved this year.

A Rifle Club was started at Ashland this year. About 10 students are involved.

#### CONCLUSION

For the past two years, I have tried to identify the problems and the needs of the Ashland School System and provide solutions within the framework of my personal philosophy of education, community expectations and available resources. As in all schools, this process is both frustrating and gratifying.

I sincerely feel that through the dedicated effort of the teachers supported by parents and the community at large, the school has made excellent progress toward meeting its goals.

E. Harlan King  
Principal

# School Enrollment - September 1973

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## Ashland High School

### Grade

12	31
11	27
10	29
9	25
8	41
7	42

## Ashland Elementary School

6	31
5	30
4	29
3	32
2	26
1	28

## TUITION PUPILS - FALL TERM 1973

### District of Residence

None	0
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# Ashland School District Census Report Summaries

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September:	Total 0-18	Local In Schools
1973	545	379
1972	575	400
1971	581	397
1970	591	397
1969	633	388
1968	622	392

## Ages as of September 1, 1973

Less than 1 year	21
1 year	23
2 years	15
3 years	16
4 years	21
5 years	32
Total	128

## Enrollments

September:	Elementary	High
1973	176	195
1972	190	206
1971	200	195
1970	206	185
1969	192	186
1968	204	186

# Ashland Teaching Staff - 1973 to 1974

## High School

Name and Degrees	Yrs.		Position
	Exp.	Salary	
E. Harlan King Jr., M. Ed.	10	\$11,605.00	Prin. Grades 1-12
Jesse L. Bartlett, B. Ed	25	9,205.00	Industrial Arts
Robert J. Campbell, M. Ed.	20	8,815.00	French-Latin
Mrs. Marion S. Childs, M. Ed.	18	8,610.00	Guidance 1-12
David A. Conboy, B. A.	2	6,765.00	Science
Mrs. Kathleen L. Donoghue, B. A.	5	7,175.00+	English
William H. Foot, B. A.	0	6,400.00+	Music-Band
Thomas J. Friel, B. A.	7	7,585.00	Mathematics
John E. Healey, B. A.	1	6,560.00	English
Mrs. Nettie C. Kipp, B. Ed.	6	7,280.00	Business Education
Mrs. Helen P. Knowlton, B. Ed.	18	8,610.00 •	Asst. Prin. Soc. Studies
Mrs. Janet L. Paschal, B. S.	1	7,380.00	Home Economics
Mrs. Crystal A. Skinner, B. S.	0	6,400.00 #	Girls' Phy. Ed. Coach
William J. Tirone, B. S.	1	6,560.00 *	Boys' Phys. Ed.-Coach

## Junior High

Stuart K. Clinton, B. A.	4	6,970.00	Mathematics
Mrs. Shirley B. Lear, B. Ed.	7	7,585.00	Science
Rob Roy Macgregor, B. A.	2	6,560.00	English
Donald A. Roy, B. A.	0	6,400.00	Social Studies

## Elementary School

Mrs. Caroline N. Boyle, B. S.	5	7,175.00	Grades 1-2
Miss Noreen E. Crawford, B. A.	1	3,325.00	Library Assistant
Mrs. Dorothy C. Guyotte, B. Ed.	22	8,405.00	Grade 3
Mrs. Joan J. Hachey, B. S.	5	4,428.00	Art 1-12
David J. LaPierre, B. A.	1	6,560.00	Grades 5-6
Mrs. Dorothy McNamara (1)	2	3,075.00	Title I Aide
Mrs. Mary E. Nielsen, Diploma	25	8,405.00	Grade 1
Dr. Jeanette A. Ritzenthaler, Ed.-D. (2)	16	9,500.00	Resource Teacher
Mrs. Thelma W. Spohrer, B. Ed.	19½	8,405.00	Grade 4-Asst. Prin.
Mrs. Lumina M. Straw, R.N.	16	6,837.00	Nurse
Mrs. Nancy A. Woolley, B.S.	1	6,560.00 ‡	Grades 5-6

(1) Paid by Federal Title I Funds.

(2) Dr. Ritzenthaler resigned effective February 1, 1974 - Mrs. Betty Woodbury, B. S. replacement at salary of \$3,382.00 (basis of \$6,800.00 base salary).

\*(\$1,000.00) †(\$500.00) •(\$400.00) #(\$300.00) †(\$200.00) +(\$100.00) ‡(\$75.00)



# Ashland High School Graduates 1973

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- |   |   |
|---|---|
| <ul style="list-style-type: none"> <li>* Krista Leigh Abear</li> <li>Charles Owen Bilodeau</li> <li>* Kim Susan Brace</li> <li>** Douglas Robert Brosius</li> <li>* Donald Edward Brown</li> <li>* Dorothy Fann Brunt</li> <li>Gene Herbert Carter</li> <li>* Cheryl Ann Conway</li> <li>John Arthur Cumming</li> <li>William Henry Delory III</li> <li>Kenneth Stephen Duguay</li> <li>Laurie Ann Faulkner</li> <li>Faith Elaine Fisher</li> <li>* Dana Allan Fligg</li> <li>Philip Ellis Gammons III</li> </ul> | <ul style="list-style-type: none"> <li>Gerard Roy Godville</li> <li>Debra Jo Ann Heath</li> <li>Steven Herbert Hiltz</li> <li>Dale Christopher Holt</li> <li>Robin Louise Illsley</li> <li>* Christine Ann Johnson</li> <li>Russell Arthur Kydd, Jr.</li> <li>Brian Robert Lott</li> <li>** Donald Alan Lyford</li> <li>Katherine Ann Lyford</li> <li>Jeannine Marie Pelchat</li> <li>Tina Fae Prescott</li> <li>Robert Michael Sanborn</li> <li>** Betty Jane Schenk</li> <li>Tyler Whitney Simpson</li> </ul> |
|---|---|

Tia Ivy Vachon

- \*\* Gold Stole—National Honor Society Members
- \* Academic average of 87 or better for four years

### CLASS MOTTO

“Today is the first day of the rest of our lives”

### CLASS MARSHALS

Louella Gray

Bryan Conway

### CLASS USHERS

Terri Amsden  
Janice Delory  
Lyndel Simpson

Rudell Hawkins  
Stephen Holt  
Michael Latulippe

### CLASS COLORS

Maroon and White

### CLASS FLOWER

White Carnation



# Emergency Telephones

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Town Office	968-4432
Police	968-3224
Fire Station	968-7772
Water & Sanitary Departments	968-4432
Water & Sanitary Dept., Supt. Wayne Hughes	968-7193
Electric Department	968-4432
Electric Supt. Thomas Marsh	968-4487
Tax Collector	Office 968-4432 or 968-3549
Town Clerk	968-4451
Plymouth Ambulance Service	536-1253
Sceva Speare Memorial Hospital (Plymouth)	536-1120
Lakes Region General Hospital (Laconia)	524-3211

Physician \_\_\_\_\_

# IN CASE OF FIRE

# Dial 1-524-1545

1. Report kind of Fire
2. Report location of fire
3. Give your name and telephone number to the Fire Department Operator who answers your call.

SPEAK SLOWLY AND DISTINCTLY

When ringing a fire alarm box - be sure to stay at box location to direct Fire Department to fire location.

Signal 12 at one minute intervals blown three times indicates water to be shut off within 30 minutes.

Signal 2 at one minute intervals blown three times indicates water is back on again.

No school Signal — 23 sounded at 7:15 A. M.

“Delayed School” and “No School” Announcements will be made from radio stations WLNH and WEMJ, Laconia and WPNH, Plymouth, between 7:00 & 7:30 A.M.

Fire Chief

968-7503

Assistant Chief

968-3279