



TOWN OF ASHLAND

2021 ANNUAL TOWN REPORT

FISCAL YEAR ENDING

DECEMBER 31, 2021

TOWN OF ASHLAND, NEW HAMPSHIRE
20 Highland Street – P.O. Box 517 – Ashland, NH, 03217

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Informational

TOWN OF ASHLAND - GRAFTON COUNTY

POPULATION - 2059

DATE OF INCORPORATION - 1868

LAT 43.695°N LON 71.631°W

ELEVATION 551'

TELEPHONE COMPANY - FAIRPOINT

CABLE - SPECTRUM

TOWN OFFICE - 20 HIGHLAND STREET

HOURS – MONDAY – FRIDAY 8AM To 4PM

TOWN CLERK/ TAX COLLECTOR – (SUBJECT TO CHANGE)

MONDAY/WEDNESDAY/THURSDAY 8AM To 4PM

BUILDING INSPECTOR HOURS- FRIDAY 9:00 A.M. - 12:00 P.M.

WELFARE OFFICE HOURS BY APPOINTMENT

ADMINISTRATION	TOWN MANAGER	968-4432
ASSESSING	TOWN OFFICE	968-4432
BUILDING PERMITS	BUILDING INSPECTOR	968-4432
BURN PERMITS	FIRE DEPARTMENT	968-7772
DOGS LICENSING	TOWN CLERK	968-4432
DOGS - AT LARGE	POLICE DEPARTMENT	968-4000
ELECTIONS	TOWN CLERK	968-4432
VOTER REGISTRATION	TOWN CLERK	968-4432
ELECTRIC SERVICE	ASHLAND ELECTRIC	968-3083
HEALTH OFFICER	TOWN OFFICE	968-4432
TOWN LIBRARY	SCRIBNER LIBRARY	968-7928
VEHICLE REGISTRATION	TOWN CLERK	968-4432
PLANNING/ZONING	TOWN OFFICE	968-4432
POLICE	POLICE DEPARTMENT	968-4000
PARKS AND RECREATION	P/R DEPARTMENT	968-9209
RECYCLING	TRANSFER STATION	968-9032
ROAD MAINTENANCE	PUBLIC WORKS DEPARTMENT	968-3166
SCHOOLS	ASHLAND ELEMENTARY	968-7622
	PLYMOUTH REGIONAL HS	536-1444
PROPERTY TAXES	TAX COLLECTOR	968-4432
VITAL RECORDS	TOWN CLERK	968-4432
WATER & SEWER	BILLING OFFICE	968-3083
	TREATMENT PLANT	968-7193
WELFARE	TOWN OFFICE	968-4432

Economic & Labor Market Information – Ashland, NH



Community Contact	Town of Ashland Charles Smith, Town Manager 20 Highland Street, PO Box 517 Ashland, NH 03217
Telephone	(603) 968-4432
Fax	(603) 968-3776
E-mail	townoffice@ashland.nh.gov
Web Site	www.ashlandnh.org
Municipal Office Hours	Monday, Tuesday, Wednesday, Friday, 8 am - 4 pm, Thursday, 8 am - 5 pm
County	Grafton
Labor Market Area	Plymouth, NH LMA
Tourism Region	Lakes
Planning Commission	Lakes Region
Regional Development	Grafton County Economic Development Council
Election Districts	
US Congress	District District 2
Executive Council	District District 1
State Senate	District District 2
State Representative	Grafton County Districts 9, 17

Incorporated: 1868

Origin: Once the southwest portion of Holderness known as the village section, Ashland was not incorporated until 1868. The name Ashland was in honor of the birthplace and Kentucky estate of Henry Clay, Secretary of State and Senator from Kentucky. The name was suggested by Colonel Thomas Cheney, who had been assistant Sargent-at-Arms in Congress during Clay's service in Washington, and an active participant in the formation of the Republican party in New Hampshire. The geographic center of New Hampshire is located three miles east of Ashland.

Villages and Place Names: unknown

Population, Year of the First Census Taken: 885 residents in 1870

Population Trends: Population change for Ashland totaled 456 over 49 years, from 1,599 in 1970 to 2,055 in 2019. The largest decennial percent change was a 13 percent increase between 1970 and 1980, the only decade that population increased over ten percent. The 2019 Census estimate for Ashland was 2,055 residents, which ranked 140th among New Hampshire's incorporated cities and towns.

Population Density and Land Area, 2019 (US Census Bureau): 181.5 persons per square mile of land area. Ashland contains 11.3 square miles of land area and 0.5 square miles of inland water area.

Economic & Labor Market Information Bureau, NH Employment Security, 2021. Community Response Received 8/4/20

All information regarding the communities is from sources deemed reliable and is submitted subject to errors, omissions, modifications, and withdrawals without notice. No warranty or representation is made as to the accuracy of the information contained herein. Specific questions regarding individual cities and towns should be directed to the community contact.

Municipal Services			Population (1-year Estimates/Decennial) (US Census Bureau)		
Type of Government	Selectmen		Total Population	Community	County
Budget: Municipapl Appropriations, 2020	\$7,930,071		2019	2,055	89,886
Budget: Municipapl Appropriations, 2018-2019	\$4,650,935		2010	2,076	89,118
Zoning Ordinance	1985/18		2000	1,966	81,826
Master Plan	2014		1990	1,917	74,998
Capitol Improvement Plan	Yes		1980	1,807	65,806
Industrial Plans Reviewed By	Planning Board		1970	1,599	54,914
Boards and Commissions			Demographics, American Community Survey (ACS) 2015-2019		
Elected:	Selectmen; Budget; Trustees		Population by Gender		
Appointed:	Planning; Conservation; Zoning		Male: 922	Female: 1,095	
Public Library	Ashland Town		Population by Age Group		
Emergency Services					
Police Department	Full Time		Under Age 5		
Fire Department	On-Call		Age 5 to 19		
Emergency Medical Service	On-Call		Age 20 to 34		
Nearest Hospital(s)	Distance	Staffed Beds	Age 35 to 54		
Speare Memorial, Plymouth	7 Miles	25	Age 55 to 64		
Utilities			Age 65 and over		
Electric Supplier	Ashland Electric		Median Age		
Natural Gas Supplier	None		Educational Attainment, population 25 years and over		
Water Supplier	Ashland Water Department		High school graduate or higher		
Sanitation	Municipal		Bachelor's degree or higher		
Municipal Wastewater Treatment Plant	Yes		Income, Inflation Adjusted \$ (ACS 2015-2019)		
Solid Waste Disposal			Per capita income		
Curbside Trash Pickup	None		Median family income		
Pay-As-You-Throw Program	None		Median household income		
Recycling Program	Mandatory		Median Earnings, full-time, year-round workers, 16 years and over		
Telephone Company	BayRing; Fairpoint		Male		
Cellular Telephone Access	Yes		Female		
Cable Television Access	Yes		Individuals below the poverty level		
Public Access Television Station	Yes		Labor Force (NHES - ELMI)		
High Speed Internet Service			Annual Average		
Business	Yes		Civilian Labor Force		
Residential	Yes		Employed		
Property Taxes (NH Dept. of Revenue Administration)			Undemployed		
2019 Total Tax Rate (per \$1,000 of value)	\$27.95		Unemployment Rate		
2019 Equalization Ratio	96.0		Employment & Wages (NHES-ELMI)		
2019 Full Value Tax Rate (per \$1,000 of value)	\$26.53		Annual Average Covered Employment		
2019 Percent of Local Assessed Value by Property Type			Goods Producing Industries		
Residential Land and Buildings	82.7%		Average Employment		
Commercial Land and Buildings	15.5%		Average Weekly Wage		
Public Utilities, Current Use and Other	1.8%		Service Providing Industries		
Housing (ACS 2015-2019)			Average Employment		
Total Housing Units	1,316		Average Weekly Wage		
Single-Family Units, Detached or Attached	827		Total Private Industry		
Units in Multiple-Family Structures:			Average Employment		
Two to Four Units in Structure	191		Average Weekly Wage		
Five or More Units in Structure	219		Government (Federal, State, and Local)		
Mobile Homes and Other Housing Units	79		Average Employment		
			Average Weekly Wage		
			Total, Private plus Government		
			Average Employment		
			Average Weekly Wage		

Economic & Labor Market Information Bureau, NH Employment Security, 2021. Community Response Received 8/4/20

Education and Child Care
(NH Dept. of Education)

Schools students attend:	Ashland operates grades K-8; grades 9-12 are part of Pemi-Baker Cooperative (Ashland, Campton, Holderness, Plymouth, Rumney, Thornton, Wentworth)			SAU 2; 48
Career Technology Center(s):	Plymouth Applied Technology Center			Region: 5
Educational Facilities (includes Charter Schools)	Elementary	Middle/Junior High	High School	Private/Parochial
Number of Schools	1			
Grade Levels	K 1-8			
Total Enrollment	150			
2020 NH Licensed Child Care Facilities (Bureau of Child Care Licensing):	Total Facilities: 0			Total Capacity: 0
Nearest Community/Technical College:	Lakes Region			
Nearest Colleges or Universities:	Plymouth State University			

Largest Businesses	Product/Service	Employees	Established
Town of Ashland	Municipal services	21	
Rochester Shoe Tree Co., Inc.	Shoe trees	90	1979
Freudenberg-NOK	Elastomeric seals & custom molded products	50	1949
Common Man	Restaurant	50	
Belletetes	Lumber sales	35	

Employer Information Supplied by Municipality

Transportation <i>(Distance estimated from city/town hall)</i>				Recreation, Attractions, and Events	
Road Access	US Routes	3		X	Municipal Parks
	State Routes	132, 175			YMCA/YWCA
Nearest Interstate, Exit		I-93, Exit 24			Boys Club/Girls Club
	Distance	Local access		X	Golf Courses
Railroad		No			Swimming: Indoor Facility
Public Transportation		No			Swimming: Outdoor Facility
					Tennis Courts: Indoor Facility
Nearest Public Use Airport, General Aviation				X	Tennis Courts: Outdoor Facility
Plymouth Regional	Runway	2,380 ft. turf			Ice Skating Rink: Indoor Facility
Lighted?	No	Navigational Aids?	No		Bowling Facilities
Nearest Airport with Scheduled Service				X	Museums
Lebanon Municipal	Distance	52 miles			Cinemas
Number of Passenger Airlines Serving Airport		1			Performing Arts Facilities
Driving distance to selected cities:				X	Tourist Attractions
Manchester, NH		54 miles		X	Youth Organizations (i.e., Scouts, 4-H)
Portland, ME		89 miles		X	Youth Sports: Baseball
Boston, MA		106 miles		X	Youth Sports: Soccer
New York City, NY		302 miles			Youth Sports: Football
Montreal, Quebec		217 miles		X	Youth Sports: Basketball
					Youth Sports: Hockey
				X	Campgrounds
				X	Fishing/Hunting
				X	Boating/Marinas
				X	Snowmobile Trails
					Bicycle Trails
					Cross Country Skiing
				X	Beach or Waterfront Recreational Area
				X	Overnight or Day Camps
Mean Travel Time to Work		26.9 minutes			Nearest Ski Area(s): Loon, Waterville, & Ragged Mountains
Percent of Working Residents:	(ACS 2015-2019)				Other: Little Squam Lake
Working in community of residence		23.3%			
Commuting to another NH community		73.1%			
Commuting out-of-state		3.6%			

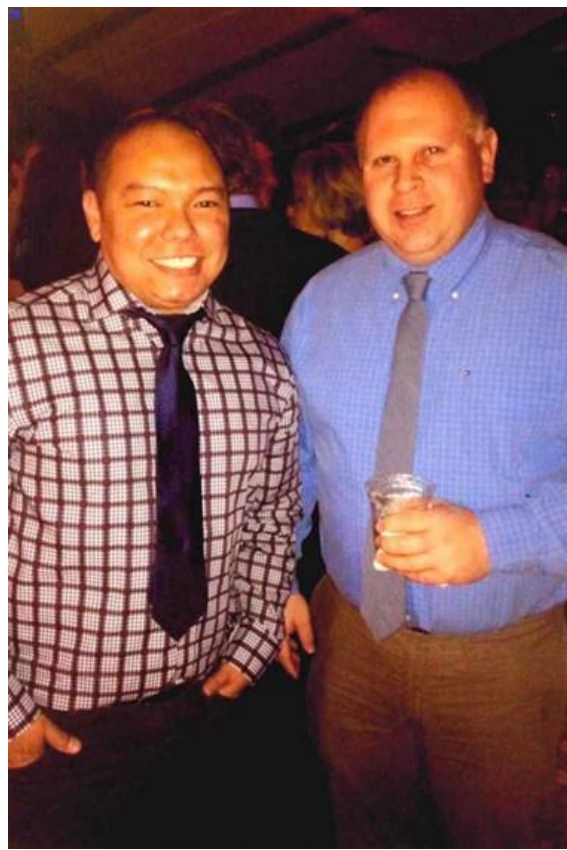
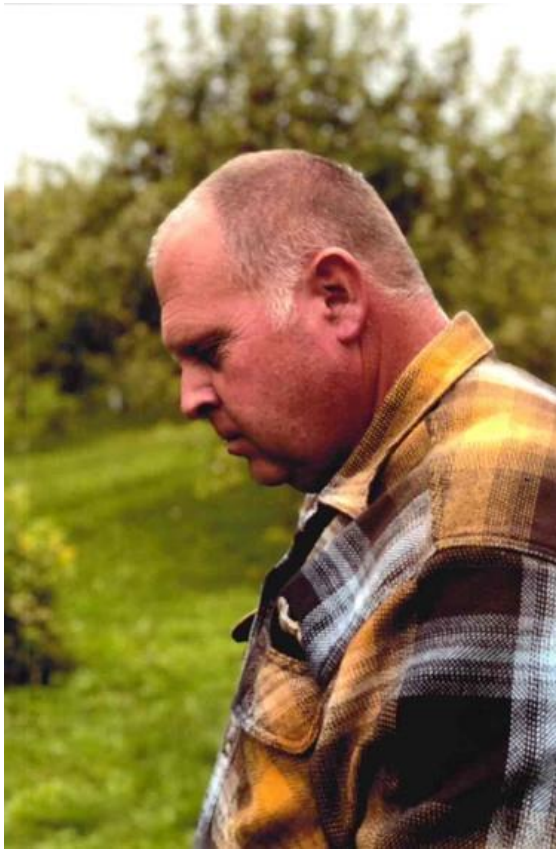
We Remember

I'd like the memory of me
To be a happy one,
I'd like to leave an afterglow
Of smiles when life is done,
I'd like to leave an echo
Whispering softly down the ways,
Of happy times and laughing
Times and bright and sunny days.
I'd like the tears of those who
Grieve, to dry before the sun
Of happy memories that I leave when life is done

-Author Unknown

With fond memories we remember the citizens we have lost this year....

DONNA MARIE TROMBLEY
ROBERT JAMES MCMAHON
SCOTT LOUIS HART
ELEANOR GRACE TROW
RONALD E ADAMS
ELAINE B TRUDEAU
ARTHUR RICHARD LOGUE
ANDREW CHARLES HANCOCK
MONICA BLONDINE OWENS
ZACHARY THOMAS WALTER HARDY
CAROLYN SCHUH CAREY
JOHN P KELLEHER
JESSE ANDREW BARTLETT
MARJORIE ELLEN GLIDDEN
LAUREN EATON CILLEY
PHILIP MATTHEW TORSEY
THOMAS BRENT DOW SR.
RUSSELL ELTON CROSS JR.



Russell “Rusty” E. Cross

On December 14th the Town of Ashland suffered a great loss with the passing of Rusty Cross. Rusty was born on June 25th, 1969 and was a lifelong resident in the community of Ashland. He graduated from Ashland High School with the class of 1987.

Volunteering in the Ashland community was a passion for Rusty, he was chairman of the Green Grove Cemetery Association, Treasurer of the Ashland Community Center and at one point a volunteer for the Fire Department.

Rusty worked for the Town of Ashland starting in 1988 at the Transfer Station and shortly after moved to working in the Highway Department. Rusty ultimately ended up working in the Water and Sewer Department and served as the plant manager for many years, in 2019 he gained the title of Superintendent. Rusty has left a lasting impression of the Town of Ashland as someone they could always depend on to be there when you needed him.

Rusty was a giving man by nature and devoted his time to helping others. In his spare time, he enjoyed camping in Colebrook New Hampshire and taking rides to Maine to visit the ocean. And most of all, he loved being with his family and friends.

The Town would like to thank Rusty for his dedication to the Town of Ashland and its residents. Rusty’s kindness was unlike any other and he will be greatly missed.



Town of Ashland, New Hampshire

20 HIGHLAND STREET • P.O. BOX 517 • ASHLAND, NEW HAMPSHIRE 03217-0517
TOWN OFFICE (603) 968-4432 FAX (603) 968-3776

2022 HOLIDAY SCHEDULE

Saturday, January 1, 2022	New Year's Day
Monday, January 17, 2022	Civil Rights Day
Monday, February 21, 2022	Presidents Day
Monday, May 30, 2022	Memorial Day
Monday, July 4, 2022	Independence Day
Monday, September 5, 2022	Labor Day
Monday, October 10, 2022	Columbus Day
Friday, November 11, 2022	Veterans Day
Thursday, November 24, 2022	Thanksgiving Day
Friday, November 25, 2022	Day after Thanksgiving
Monday, December 26, 2022	Christmas (Observed)

Elected Town Officials and Board Appointments

Town Manager

Frederick Welch

Board of Selectmen

Andy Fitch [2024]
Robert Letourneau [2024]
Ann Barney [2023]
Alan Cilley [2023]
Eli Badger [2022]

Finance/HR Director

Hallie Pomeroy

Finance Assistant

Marissah Gallien

Town Clerk/Tax Collector

Patricia Tucker [2024]

Deputy Town Clerk/Collector

Jeanette Stewart

Town Treasurer

Linda Guyotte [2023]

Deputy Treasurer

Linda Eastman

Town Moderator

Bobbi Hoerter [2023]

Trustees of the Trust Funds

Lisa Rollins [2024]
Amanda Loud [2023]
Walter Durack [2022]

Library Trustees

Mardean Badger [2024]
David Ruell [2023]
Alice Staples [2022]

Supervisors of the Checklist

Beverly Ober [2024]
Therese C.D. Linden [2023]
Patricia Bickford [2022]

Budget Committee

Kendall Hughes [2024]
Lee Nichols [2024]
Jeanette Stewart [2023]
David Ruell [2022]
David Unangst [2022]

Eli Badger - Select Board Representative

Andy Fitch - Select Board Alternate

Sandra Coleman – School Board Representative

Jen Foote - School Board Alternate

Fire Department

Chief Stephen Heath
Robert Bousquet - Deputy

Police Department

Chief William Ulwick
Lt. Derek Gray
Sgt. John Moretto
Officer Bethany Franz
Officer Peter Glines
Officer Samuel Derven (Part-time)
Officer Donald Marren (Part-time)

Parks and Recreation

Ann Barney - Director

Public Works Department

Craig Moore - Director
Daniel Titus - Foreman
George Chase
Daniel Thompson

Transfer Station Attendants

Henry Shinn
Brian Beede

Town Mechanic

Lee Huckins [Retired]
James Tyrrell

Utility Office

Anne Sullivan - Office Manager
Diane Mele - Accounts Receivable

Electric Department

Dale Weeks - Journeyman Lineman
John Bixby - Journeyman Lineman

Water and Sewer Department

Rusty Cross - Superintendent [Deceased]
Andrew Benton - Superintendent
Brian Bowler - Operator

Planning Board

Mardean Badger [2024]
Kathleen DeWolfe [2024]
Paula Hancock [2023]
Andy Fitch - Select Board Representative

Zoning Board of Adjustment

Charles Bozzello [2023]
Mardean Badger - Planning Board Liaison
Alan Cilley - Select Board Representative

Land Use Assistant

Susan MacLeod

***Health Officer
Animal Control Officer***

Scott Vien
Ashland Police Department

Emergency Management

Chief Stephen Heath

Welfare Officer

Michael Bernier

***Building Inspector/
Code Enforcement***

Scott Vien

Pemi-Baker Solid Waste

Craig Moore - DPW Director

Housing Standards Board

Chief Stephen Heath
Scott Vien - Health Officer

Memorial Park Trustees

Mark Liebert [2022]
Liz Stephens [2021]
Sephen Jaquith [2020]

Joint Loss Management

Andrew Benton - Water & Sewer Superintendent
George Chase - DPW
Lt. Derek Gray - Police Department
Craig Moore - DPW Director
Diane Mele - Utility A/R

Cemetery Trustees

Sherrie Downing [2023]
Bobbi Hoerter [2022]
Sarah Ballou [2022]

LRPC - Transportation Advisory

Robert Letourneau - Select Board Representative
Craig Moore - DPW Director

Heritage Commission

Kendall Hughes [2024]
John Harville [2023]
David Ruell [2022]
Susan Harville [2021]

Ann Barney - Select Board Representative
Robert Letourneau - Select Board Alternate

4th of July Committee

Kendall Hughes
Daivd Ruell
Deb Perdue
Ginger Grant
Charles Bozzello

Capital Improvement Program Committee

Vacant

Economic Development Committee

Vacant

State and Federal Representatives

Governor

Chris Sununu
Office of the Governor
State House
107 North Main Street
Concord, NH 03301
603-271-2121

Executive Council

District 1 Joseph D. Kenney
P.O. Box 201
Union, NH 03887
603-271-3632
Joseph.D.Kenney@nh.gov

State Senator

District 2 Bob J. Guida
107 North Main Street Room 302
Concord, NH 03301
603-271-3042
bob.giuda@leg.state.nh.us

State Representatives

District 9 Lex Berezhny
55 Bullocks Crossing Rd
Grafton, NH 03240
603-271-3369
lex@berexhny.com

Distrcit 9 Edward M. Gordon
P.O. Box 112
Bristol, NH 03222-0112
603-271-3529
Ned.Gordon@leg.state.nh.us

District 17 Joshua Adjutant
P.O. Box 1077
Enfield, NH 03748
603-271-3125
Josh.Adjutant@leg.state.nh.us

United States Senator

Maggie Hassan
324 Hart Senate Office Building
Washington DC 20510
202-224-3324

NH Office Location
1589 Elm Street, Third Floor
Manchester NH 03101
603-622-2204

Jeanne Shaheen
506 Hart Senate Office Building
Washington, DC 20510
202-224-2841

NH Office Location
2 Wall Street, Suite 220
Manchester, NH 03101
603-647-7500

***United States House of Representatives
Congresswoman***

Ann McLane Kuster
137 Cannon House Office Building
Washington, DC 20510
202-225-5206

Concord Office
18 North Main Street
Concord, NH 03301
603-226-1002

Congressman

Chris Pappas
323 Cannon House Office Building
Washington, DC 20515
202-225-5456

Dover Office
660 Central Avenue, Unit 101
Dover, NH 03820
603-285-4300

2021 TOWN ELECTION RESULTS



ABSENTEE BALLOT AND OFFICIAL BALLOT
ANNUAL TOWN ELECTION
ASHLAND, NEW HAMPSHIRE
MARCH 9, 2021

BALLOT 1 OF 2

Patricia Tucker
TOWN CLERK

INSTRUCTIONS TO VOTERS

- A. TO VOTE, completely fill in the OVAL to the RIGHT of your choice(s) like this: ●
B. Follow directions as to the number of candidates to be marked for each office.
C. To vote for a person whose name is not printed on the ballot, write the candidate's name on the line provided and completely fill in the OVAL.

BOARD OF SELECTMEN

three-year term vote for not
more than two

ANDREW D. FITCH 171 ○

ROBERT J. LETOURNEAU 253 ○

(Write-In) ○

(Write-In) ○

BOARD OF SELECTMEN

two-year term vote for not
more than one

ANN-MARIE BARNEY 244 ○

KATHLEEN DEWOLFE 96 ○

(Write-In) ○

TOWN CLERK/
TAX COLLECTOR

three-year term vote for not
more than one

REBECCA HARTLEY 160 ○

PATRICIA TUCKER 194 ○

(Write-In) ○

TRUSTEE OF THE
TRUST FUNDS

three-year term vote for not
more than one

LISA ROLLINS 269 ○

(Write-In) ○

LIBRARY TRUSTEE

three-year term vote for not
more than one

MARDEAN BADGER 267 ○

(Write-In) ○

BUDGET COMMITTEE

three-year term vote for not
more than two

LEE V. NICHOLS 240 ○

(Write-In) ○

(Write-In) ○

BUDGET COMMITTEE

one-year term vote for not
more than one

DAVID UNANGST 224 ○

(Write-In) ○

CEMETERY TRUSTEES

three-year term vote for not
more than one

(Write-In) ○

ARTICLES

ARTICLE 2. Estimated tax impact is \$11.65

Shall the Town of Ashland raise and appropriate as the Town General Government operating budget not including appropriations by special warrant articles and other appropriations voted separately, the amount set forth on the budget posted with the warrant or as amended by vote of the First Session, for the purposes set forth therein totaling \$2,924,276. Should this article be defeated, the default budget shall be \$3,000,462 which is the same as last year, with certain adjustments required by previous action of the Town of Ashland or by law; or the governing body may hold one special meeting, in accordance with RSA 40:13 X and XVI to take up the issue of a revised operating budget only.

YES ○

NO ○

Recommended by the Budget Committee vote 4-2

ARTICLE 3. No tax impact

Shall the Town of Ashland raise and appropriate as the Ashland Electric Department operating budget not including appropriations by special warrant articles and other appropriations voted separately, the amount set forth on the budget posted with the warrant or as amended by vote of the First Session, for the purposes set forth therein totaling \$2,798,945. Should this article be defeated, the default budget shall be \$3,058,970 which is the same as last year, with certain adjustments required by previous action of the Town of Ashland or by law; or the governing body may hold one special meeting, in accordance with RSA 40:13 X and XVI to take up the issue of a revised operating budget only.

YES ○

NO ○

Recommended by the Budget Committee vote 4-2

ARTICLE 4. No tax impact

Shall the Town of Ashland raise and appropriate as the Ashland Water Department operating budget not including appropriations by special warrant articles and other appropriations voted separately, the amount set forth on the budget posted with the warrant or as amended by vote of the First Session, for the purposes set forth therein totaling \$224,900. Should this article be defeated, the default budget shall be \$224,971 which is the same as last year, with certain adjustments required by previous action of the Town of Ashland or by law; or the governing body may hold one special meeting, in accordance with RSA 40:13 X and XVI to take up the issue of a revised operating budget only.

YES ○

NO ○

Recommended by the Budget Committee vote 4-2

TURN BALLOT OVER AND CONTINUE VOTING

Patricia Tucker

260
89

305
46

301
46

Pg 1 of 4

ARTICLES CONTINUED

ARTICLE 5. No tax impact

Shall the Town of Ashland raise and appropriate as the Ashland Sewer Department operating budget not including appropriations by special warrant articles and other appropriations voted separately, the amount set forth on the budget posted with the warrant or as amended by vote of the First Session, for the purposes set forth therein totaling \$496,911. Should this article be defeated, the default budget shall be \$502,290 which is the same as last year, with certain adjustments required by previous action of the Town of Ashland or by law; or the governing body may hold one special meeting, in accordance with RSA 40:13 X and XVI to take up the issue of a revised operating budget only.

YES ☐ NO ☐

299
47

Recommended by the Budget Committee vote 4-2

ARTICLE 6. Estimated tax impact \$0.11

To see if the town will vote to raise and appropriate the sum of Twenty-Seven Thousand One Hundred Forty-Two dollars (\$27,142) for the fourth payment of the five-year lease purchase for the Public Works loader.

YES ☐ NO ☐

283
65

Recommended by the Board of Selectmen vote 5-0
Recommended by the Budget Committee vote 7-0

ARTICLE 7. Estimated tax impact is \$0.50

To see if the town will vote to raise and appropriate the sum of One Hundred Twenty-Five Thousand Dollars (\$125,000) to be deposited into the Road Improvements Capital Reserve Fund established in 2012 for the purpose of repaving roads.

YES ☐ NO ☐

246
103

Recommended by the Board of Selectmen vote 5-0
Recommended by the Budget Committee vote 4-3

ARTICLE 8. Estimated tax impact is \$0.08

To see if the town will vote to raise and appropriate the sum of Twenty Thousand Dollars (\$20,000) to be deposited into the Police Department Capital Reserve Fund established in 2013 for the purpose of repaving or purchasing Police Department vehicles.

YES ☐ NO ☐

247
100

Recommended by the Board of Selectmen vote 5-0
Recommended by the Budget Committee vote 7-0

ARTICLE 9. Estimated tax impact is \$0.10

To see if the town will vote to raise and appropriate the sum of Twenty-Five Thousand Dollars (\$25,000) to be added into the Fire Department Capital Reserve Fund established in 2013 for the purpose of repaving or purchasing fire department vehicles.

YES ☐ NO ☐

228
86

Recommended by the Board of Selectmen vote 5-0
Recommended by the Budget Committee vote 7-0

ARTICLE 10. Estimated tax impact is \$0.10

To see if the town will vote to raise and appropriate the sum of Twenty-Five Thousand Dollars (\$25,000) to be deposited into the Department of Public Works Capital Reserve Fund established in 2016 for the purpose of vehicle or equipment purchase, replacement, or repairs.

YES ☐ NO ☐

228
123

Recommended by the Board of Selectmen vote 5-0
Recommended by the Budget Committee vote 4-3

ARTICLE 11. Estimated tax impact is \$0.10

To see if the town will vote to raise and appropriate the sum of Twenty-Five Thousand Dollars (\$25,000) to be deposited into the Ashland Library Building Capital Reserve Fund, established in 2015 for the purpose of purchasing, building and/or renovating a facility (including furnishing and equipment) for the Ashland Town Library.

YES ☐ NO ☐

180
169

Recommended by the Board of Selectmen vote 5-0
Recommended by the Budget Committee vote 4-3

ARTICLE 12. Estimated tax impact is \$0.04

To see if the town will vote to raise and appropriate the sum of Ten Thousand Dollars (\$10,000) to be added into the Building Maintenance and Repair Capital Reserve Fund for the purpose of maintaining and repairing all Town Buildings.

YES ☐ NO ☐

199
147

Recommended by the Board of Selectmen vote 5-0
Budget Committee does not recommend this article. Vote to recommend failed 3-4

ARTICLE 13. No tax impact

To see if the town will vote to establish a contingency fund for the current year for unanticipated expenses that may arise and further to raise and appropriate \$25,000 to be deposited into the fund. This sum to come from the undesignated fund balance and no amount to be raised from taxation. Any appropriation left in the contingency fund at the end of the year will lapse to the general fund. Majority vote required.

YES ☐ NO ☐

174
173

Recommended by the Board of Selectmen vote 5-0
Budget Committee does not recommend this article. Vote to recommend failed 2-5

2064

GO TO NEXT BALLOT AND CONTINUE VOTING



ABSENTEE BALLOT AND OFFICIAL BALLOT
ANNUAL TOWN ELECTION
ASHLAND, NEW HAMPSHIRE
MARCH 9, 2021

BALLOT 2 OF 2

Patricia Tucker
TOWN CLERK

ARTICLES CONTINUED

ARTICLE 14. No tax impact

To see if the town will vote to raise and appropriate the sum of Thirty Thousand Dollars (\$30,000) for the purpose of purchasing a defibrillator for the Ashland Fire Department. This sum to come from unassigned fund balance. No amount to be raised from taxation.

YES ☒

NO ☐

Recommended by the Board of Selectmen vote 5-0
Recommended by the Budget Committee vote 7-0

ARTICLE 15. No tax impact

To see if the town will vote to raise and appropriate the sum of Thirty-Two Thousand Dollars (\$32,000) for the purpose of purchasing and installing mobile data terminal technology for the Ashland Police Department cruisers. This sum to come from unassigned fund balance. No amount to be raised from taxation.

YES ☒

NO ☐

Recommended by the Board of Selectmen vote 5-0
Recommended by the Budget Committee vote 7-0

ARTICLE 16. No tax impact

To see if the town will vote to raise and appropriate the sum of Nine Thousand One Hundred Dollars (\$9,100) for the purpose of purchasing Police Officer body cameras for the Ashland Police Department. This sum to come from unassigned fund balance. No amount to be raised from taxation.

YES ☒

NO ☐

Recommended by the Board of Selectmen vote 5-0
Recommended by the Budget Committee vote 7-0

ARTICLE 17. No tax impact

To see if the town will vote to change the name and purpose of the existing Road Improvement Capital Reserve Fund to the Road and Bridges Capital Reserve Fund; for the purpose of maintaining and repairing town roads and bridges; and further to name the Board of Selectmen as agents to expend from said fund. 2/3 majority required.

YES ☒

NO ☐

Recommended by the Board of Selectmen vote 5-0

ARTICLE 18. No tax impact

To see if the town will amend the article passed in 2005, which created the Fire Department Apparatus or Equipment Fund, to allow funds in this account to be used additionally for the purpose of paying the billing fees associated with ambulance transports. Further, to name the Board of Selectmen as agents to expend from said fund. 2/3 majority required.

YES ☒

NO ☐

Recommended by the Board of Selectmen vote 5-0

ARTICLE 19. No tax impact

To see if the Town will vote to establish a Trust Fund, to be known as the Scribner Building and Park Trust Fund, with the Trustees of Trust Funds to be responsible for the financial administration of that trust, and for which the Library Trustees will be responsible for decisions on expenditures to repair and maintain the building and grounds; and further to authorize the acceptance and deposit into this fund of the corpus of the Emma H. Scribner Trust, which is being terminated in accordance with a Nonjudicial Settlement Agreement with the New Hampshire Division of Charitable Trusts.

YES ☒

NO ☐

Recommended by the Board of Selectmen vote 5-0

ARTICLE 20. No tax impact

To see if the Town will authorize the Board of Selectmen to accept, expend, and hold in trust gifts, legacies, and devises for any public purpose without further action by the town pursuant to RSA 31:19. This authority shall continue in effect until rescinded.

YES ☒

NO ☐

Recommended by the Board of Selectmen vote 5-0

ARTICLE 21. No tax impact

Shall we permit the public library to retain all money it receives from its income generating equipment to be used for general repairs and upgrading and for the purchasing of books, supplies and income-generating equipment, as per NH RSA 202-A: 11-a.

YES ☒

NO ☐

Recommended by the Board of Selectmen vote 5-0

TURN BALLOT OVER AND CONTINUE VOTING

328
40

268
82

282
71

286
63

268
86

260
89

238
106

305
49

60
4
2
3

243 = 2/3
243 = 2/3

ARTICLES CONTINUED	
<p>ARTICLE 22. PETITIONED To see if the Town of Ashland will vote to unconditionally, completely, and absolutely discontinue an unmaintained Class VI Town road known as Parkway (formerly known as Hill Street) ("the Road") pursuant to New Hampshire Revised Statutes Annotated 231:43. The Road to be discontinued is described as follows: A two-lane road approximately 228 feet in length beginning at the intersection of the Road with the right-of-way of Mill Street and ending at the intersection of the Road with the right-of-way of Depot Street. Upon the discontinuance of the Road under the terms of this Article, the Voters hereby authorize and direct the Selectmen to relinquish the Town's interest in the land under the Road, whether by deed or other recorded instrument, to the abutting property owners, L.W. Packard & Company, Inc. and Commerce Property, LLC, or their designees.</p> <p>Board of Selectmen do not recommend this article vote 5-0</p>	<p>YES <input type="radio"/> 170 NO <input type="radio"/> 157</p>
<p>ARTICLE 23. Estimated tax impact \$0.04 PETITIONED Perm-Baker Community Health To see if the town will vote to raise and appropriate the sum of Nine Thousand Seven Hundred and Sixty Dollars (\$9,760) for Perm-Baker Community Health.</p> <p>Recommended by the Board of Selectmen vote 5-0 Recommended by the Budget Committee vote 7-0</p>	<p>YES <input type="radio"/> 246 NO <input type="radio"/> 96</p>
<p>ARTICLE 24. Estimated tax impact \$0.02 PETITIONED Grafton County Senior Citizens Council, Inc. Shall the voters raise and appropriate Six Thousand Dollars (\$6,000) to Grafton County Senior Citizens Council, Inc. for services for Ashland residents in 2021.</p> <p>Recommended by the Board of Selectmen vote 5-0 Recommended by the Budget Committee vote 7-0</p>	<p>YES <input type="radio"/> 274 NO <input type="radio"/> 71</p>
<p>ARTICLE 25. Estimated tax impact \$0.01 PETITIONED Lakes Region Mental Health Center Shall the voters raise and appropriate Three Thousand Five Hundred Dollars (\$3,500) to Lakes Region Mental Health Center for the delivery of Emergency Mental Health Services.</p> <p>Recommended by the Board of Selectmen vote 5-0 Recommended by the Budget Committee vote 7-0</p>	<p>YES <input type="radio"/> 260 NO <input type="radio"/> 88</p>
<p>ARTICLE 26. Estimated tax impact \$0.01 PETITIONED Voices Against Violence To see if the Town will vote to raise and appropriate the sum of Three Thousand Dollars (\$3,000) for the fiscal year 2020-2021 to support Voices Against Violence, a non-profit Crisis Center and shelter providing emergency shelter, court and hospital accompaniment and general support to women, men and children who are victims of domestic and sexual violence and stalking.</p> <p>Recommended by the Board of Selectmen vote 5-0 Recommended by the Budget Committee vote 7-0</p>	<p>YES <input type="radio"/> 260 NO <input type="radio"/> 82</p>
<p>ARTICLE 27. Estimated tax impact \$0.01 PETITIONED Ashland Historical Society To see if the Town will vote to raise and appropriate the sum of Two Thousand Dollars (\$2,000) to be deposited into the account of the Ashland Historical Society for the purpose of maintenance and repairs to the Whipple House Museum, owned by the Town of Ashland.</p> <p>Board of Selectmen do not recommend this article vote 3-0 Recommended by the Budget Committee vote 6-0</p>	<p>YES <input type="radio"/> 233 NO <input type="radio"/> 112</p>
<p>ARTICLE 28. Estimated tax impact \$0.01 PETITIONED Day Away Program To see if the Town of Ashland - 2021 to 2022 will vote to raise and appropriate the sum of twelve hundred dollars (\$1,200) for the Day Away Program, a non-profit organization for those people having dementia or a related form of dementia, whose purpose is to provide the caregiver a time of respite and help the participant to maintain their independence and encourage socialization.</p> <p>Recommended by the Board of Selectmen vote 3-0 Recommended by the Budget Committee vote 4-0</p>	<p>YES <input type="radio"/> 250 NO <input type="radio"/> 92</p>
<p>ARTICLE 29. PETITIONED Ashland Fourth of July Committee To see if the Town will vote to have the Ashland Fourth of July Committee remain as a Town of Ashland Committee. The Committee will have the continued free use of the L.W. Packard Field and its facilities for the Independence Days celebrations. The Committee will use town properties to raise funds for current and future celebrations and the Committee's expenses. The Committee's funds will remain as Ashland 4th of July funds as a non-lapsing fund until the purpose no longer exists. The funds for the Safety Services during the Independence Days celebrations shall continue to be included in the annual Town budget. The Warrant Article will remain in effect until voted to rescind by Town meeting vote.</p> <p>Board of Selectmen do not recommend this article vote 3-0 Recommended by the Budget Committee vote 5-0-2</p>	<p>YES <input type="radio"/> 279 NO <input type="radio"/> 72</p>
<p>YOU HAVE NOW COMPLETED VOTING THIS BALLOT</p>	

Town Board, Committee, and Commission Reports

Ashland Board of Selectmen 2021 Year in Review

The year began with the resignation of Town Manager Charlie Smith. Upon Fran Newton's resignation from the BOS, she was hired to be the Interim Town Manager. Her supervision provided the Town a positive way to keep going forward. The Department Heads were a great help in making the transition as easy as possible.

Due to Covid-19 restrictions, the Board continued to meet virtually via Zoom and share the recorded meetings on PemiBaker TV. However, the BOS approved holding the Deliberative Session and voting in person, and in person BOS meetings resumed in June.

The Board hired MRI to search for qualified applicants for Town Manager. The Board of Selectmen hired Frederick Welch to be our new Town Manager. Mr. Welch is no stranger to Ashland, as he was our Town Administrator in the early 80's and has many years of experience in town government.

The Board started to deal with issues relating to the Electric Department's billing issues. Diane Miele was hired for the open position of Utility Clerk. The utilities office staff was then moved back to 6 Collins Street. Rate increases for the Electric Department were discussed and finally approved by the BOS. The Town has also advertised for an Electric Department Supervisor and Linesmen.

The Board began discussing automatic electric meter readers and the future needs of the Town's electric infrastructure. The BOS had several presentations and discussions about automating the electric meter process. The Town Manager has signed a contract with Eaton for the purchase of new electric meters. Once installed and activated, these meters will cut down the time it takes to read the meters and increase accuracy.

Superintendent Rusty Cross brought the Board a tiered rate structure for the Septage Receiving operation that was approved. The operation has already seen an increase in its revenue.

After the resignation of our Finance Director and HR Administrator, we advertised for that position and hired a new Finance Director and Finance Assistant. Various appointments and re-appointments were made for Alternate Library Trustee, Fourth of July Committee, Planning Board, Heritage Commission, Budget Committee, PRLAC, LRPC Commissioner and TAC Representative to LRPC.

The Board increased the Summer Camp capacity and re-opened the Summer Camp, the beach, ball field and Booster Club to non-residents and groups. A request for funds to repair the Booster Club roof was approved.

Several policies and contracts were approved, including the investment policy, upgrade of town office phone system, cleaning company for town buildings, new computer services vendor, ambulance contract, assessing contract, and purchasing policy.

After several years of waiting, the sidewalk construction project from Gordon Street to West Street was completed just before the 4th of July. The Town's Digital Mapping Project was completed by CAI and a website portal is now being designed for the maps.

The Board reviewed the budget for 2022.

The year ended on a tragic note, with the death of Rusty Cross from the complications of Covid-19. His contributions to the Town of Ashland will be sorely missed. Rest in peace, Rusty.

ASHLAND PLANNING BOARD 2021 IN REVIEW

Mardean Badger, Paula Hancock, Kathleen DeWolfe, Andy Fitch (BOS Ex-Officio)

Land Use Boards Assistant: Susan MacLeod. Minutes: Paula Hancock.

Email: landusepb@ashland.nh.org

Land Use Website Page: <https://ashlandnh.org/planning-board/>

The Planning Board has had another busy year with a variety of discussions and cases – informal consultations, site plan approvals, waivers of site plan review, a lot line adjustment, a voluntary lot merger, extensions of site plan approvals, and a joint meeting with the Zoning Board of Adjustment.

Informal consultations allow potential applicants to discuss options they are considering for a piece of property. The informal discussion does not require a formal application and is cost-free. Potential applicants receive feedback from the Planning Board regarding what is allowable for that property, what portions of the Zoning Ordinance might be applicable, other officials that may be consulted, and whether the Zoning Board of Adjustment may need to be consulted. This year's Planning Board held nine informal consultations, some of which resulted in approved plans and one of which was referred to the ZBA for setback variances.

Site Plan Review applications in 2021 have led to approvals for a new commercial building on Owl Brook Road, multi-family units on a lot on Winter Street, and conversion of a Main Street residence to congregate housing for adults transitioning back into the community. Two of those cases started as informal consultations, one involved a joint meeting with the ZBA for a variance of use, and one required a voluntary lot merger.

Waivers of Site Plan Review are often used when one commercial operation is replaced by another allowed commercial operation. This year's waivers approved a replacement food service outlet in the Mobil Station, two new occupants in Mill No. 3, and a new business adjacent to the Common Man. The lot line adjustment occurred in the mill area and is resulting in the rehabilitation of the Scribner mill building.

After considerable work during 2020, the Planning Board approved the final Commercial Excavation Regulations and the accompanying application form. Issues and regulations discussed this year have also included the voluntary merger application form, cluster developments, communication devices (cell towers), and recreational campgrounds.

As of this writing, the Board has concluded the administrative approval process for the addition of a third carrier (T-Mobile) to the cell tower.

After review of the recreational campground language in the Zoning Ordinance, the Planning Board is proposing an amendment to clarify that all campgrounds in New Hampshire, as well as

Ashland, are required to abide by the regulations in NH RSA 216-I. This amendment will be on the ballot for the March 8, 2022, election.

Our Land Use Assistant provides support for the Planning Board and the Zoning Board of Adjustment, by answering questions via email regarding land use procedures and regulations. She also provides information gleaned from New Hampshire and federal agencies, other municipalities, and land use organizations. The Land Use Assistant also works closely with the Building Inspector/Code Enforcement Officer and consults with department heads as needed. Office hours are Monday afternoon and Thursday morning, upstairs at the Town Hall.

As in many other towns, Ashland struggles to reach full membership on its land use boards. The Planning Board currently has one opening for a regular member and openings for three alternate members. The Zoning Board needs regular members and alternates; it has only the minimum membership which requires unanimous decisions. The Conservation Commission currently has no members. There are often issues which overlap among these groups. We encourage Ashland residents to attend a meeting or two to become acquainted with the process and volunteer for one of the boards.

The Planning Board meets twice a month, on the first and fourth Wednesdays at 6:30 PM, generally in the Conference Room of the Utility Building at 6 Collins Street. Updates to the schedule can be found on the calendar of Ashland's website.

Submitted by Mardean Badger, Chair, Ashland Planning Board

2021 Ashland Zoning Board of Adjustment Year in Review

Members: Charles Bozzello, Alan Cilley and Mardean Badger; Paula Hancock, Minute taker

The ZBA is a semi-judicial land use board, and, as stated in the *New Hampshire OSI Zoning Board Handbook*, “hears appeals from any order, requirement, decision or determination made by an administrative official and administers special provisions in the ordinance dealing with variances and special exceptions.”

By RSA the Board should consist of five full members and two alternate members. Currently, the ZBA has three members, with no alternates. The lack of volunteers has been brought up at a Board of Selectmen’s meeting. The Board still needs two regular members and two alternates.

The Board dealt with five new cases this year. Granted were one variance for setbacks, two for variances for use of property, one equitable Waiver of Dimensional Requirements, and one variance for setbacks was not granted. One Special Exception that was denied last year had a scheduled court hearing in December with no decision passed down as of mid-January 2022.

The office can be contacted at landusezba@ashland.nh.gov

The Land Use Assistant has office hours on Monday afternoons and Thursday mornings to assist and answer questions.

Ashland Fourth of July Committee Report

Submitted by the 2022 4th of July Committee

While 2021 4th of July was definitely the wettest in recent history, we were excited that even with Covid we were still able to pull it off. On a rainy July 3rd, festivities kicked off with the annual pancake breakfast and parade. We introduced a touch a truck this year, however due to the rainy weather the number of vehicles that came were very limited. We had 14 food trucks, and vertical entertainment brought its games back, due to the rain the bounce houses were not able to be set up. We changed up the bands and had various bands who performed throughout the day including - Jim Tyrell, Jailbait, The Beagles and a very well received Elvis impersonator. Fortunately, the rain cleared late in the day, so families were able to gather at the park, enjoy the festivities and were amazed by the largest fireworks show north of Concord. 2021 was the first year for the Freedom 5K, held along North Ashland Road on a much dryer July 4th and was a huge success with 105 runners.

The theme for 2021 was carried over from 2020, A NH Way of Life. Nancy Cross was the recipient of the Mary Ruell Award and Jane Lyford and Bob Baker were the 2021 Grand Marshalls.

Plans are underway for a great festival in 2022. The theme for 2022 is Live Free or Die, the Grand Marshall for 2022 is the Madden Family. The Mary Ruell Award winner for 2022 is Kelly Avery.

The final schedule of events for 2022 is not complete but some of the major events planned will be:

July 3rd -

Freedom 5k road race - 8:00 am

a Much improved Touch a Truck- 2:00-5:00 pm

Food Trucks and Field Entertainment -5:00 pm

Fireworks - 9:30 pm

July 4th -

Pancake Breakfast 7-10 am

Parade -10:00 am

The 4th of July Committee carries a balance of \$32,646.58

If you have interest in joining the committee or attending a meeting - meetings are typically held on the 4th Wednesday of the month at the Ashland Booster Club.

Our website - <https://ashlandnh.orn/4th-of-july-committee/>

Our Facebook Page - <https://www.facebook.com/AshlandNhFourthOfJulyCelebration>

Ashland Memorial Park Trustees Report 2021

Trustees: Steve Jaquith, Mark Liebert, Liz Stevens

We the Trustees have a number of people that we would like to say thank you to for their service to the Park this year:

Thank you to the Ashland Garden Club for keeping the flowers looking beautiful in both the park and the traffic circle.

Thank you to the Town Department of Public Works mowing the grass at the Park throughout the summer. Also, a big thank you to them for taking down the old Christmas tree and pulling out the stump so we could plant the new Christmas tree in time to decorate it this year!

We would like to thank the Library for keeping the library book box filled for readers. The library book box was used quite a bit this year as the main library was closed due to covid.

This year the park was used for the Garden Club annual plant sale, Town wide yard sale and the Christmas night in Ashland! Thank you all for helping to take care of and enjoy this wonderful green space that we are lucky enough to have right in the middle of our town.

Respectfully submitted,
Liz Stevens Secy

TOWN DEPARTMENT REPORTS

REPORT OF THE TOWN MANAGER

To the Honorable Members of the Board of Selectmen and the Citizens of Ashland

It is a great privilege to submit to you my Annual Report for the year 2021. My appointment as your Town Manager commenced on June 1, 2021. The year has been one of progress towards the important objectives that the community planned and approved at the Annual Town Meeting.

Each community has its own special needs that must be performed for the benefit of its citizens, residents, and property owners. Those special needs are performed utilizing the approved budget. I can report that those tasks have been performed in accordance with the law.

Ashland has three utility departments to provide water, sewer, and electricity to its residents. Much time and effort has been used to correct certain problems that have been identified in the areas of billing and meter reading by the Municipal Light Department. Shortly after mid-year a contract was signed that will enable the Department to install remote reading electric meters that will replace the current very old electric meters within the community. That system will enable the Town to read the meters electronically, thereby insuring accurate reading and billing. Additionally, the Department is investigating a new billing program that will be user friendly. 2022 will see these improvements instituted to resolve the problems that have been problems for so many for so long.

In mid-December the community lost Russell "Rusty" Cross, Jr. our superintendent of the Water and Sewer Departments. The Sewer Department under Rusty's leadership was preparing for the receipt of a new Federal/State Permit for the operation of the Wastewater Treatment Plant. That permit carries with it a requirement for upgrades to the Treatment Plant for a cost of \$5 Million Dollars. It is our belief that the Town's new septic disposal facility will generate the funds necessary to provide the improvements necessary without impact on the taxpayers or rate payers.

I have examined prior studies, requests from insurance carriers, the State and Federal Governments for tasks that needed to be accomplished due to shortcomings. 2022 will be a year when we start planning to accomplish long outstanding problems that in need of correction for safety and insurance reasons that could endanger life and property and result in higher taxes for the community if not corrected. Each of these problems must be properly identified and corrected at the least possible cost.

Included in that list of items in need of correction are the sheds at the Public Works facility. The shed used to hang the sanders is in need of replacement or modification to correct support shortcomings. In a different problem area, we need to provide storage areas outside of the Public Works and Utility building areas for the storage of vehicles in a heated and fire protected area. A number of Town facilities have been destroyed, including trucks and other equipment in facilities that are not properly protected from fire. The facilities used for office functions, meetings and records storage should not be subject to vehicle fires.

Bridges, roadways, and utility lines are included in the areas in need of evaluation and potential work to bring them into compliance for safety reasons. Included on this list is the Town owned hydro system located on the State Dam on River Street. We plan to examine and determine why the generators (2) located in this facility are not operating. We will also be looking into the relicensing of this facility with the State and the Federal Energy Regulatory Commission. Both of these licenses were surrendered by the former Utility Commission in violation of a Town Meeting vote. Electrical power produced from this facility may be of assistance in calming the steady increase in the cost of electricity by controlling peak usage. It will take at least a year to determine if this facility can be an effective part of the Town's Municipal Lighting Plant.

Several studies have been conducted over a period of years with the assistance of the State Transportation Department and the Lakes Region Planning Commission directed towards improving the roadway and parking available in the center of Town along Routes 3 and 132. We need to re-review these studies with an eye towards providing more parking, encouraging development of commercial and business interests that will provide jobs and generate funds to lower the tax burden in Ashland. Let us begin! You can make a difference.

Thank you to the Board of Selectmen for all of their very hard work. I appreciate your confidence in bringing me to Ashland, I truly value your many hours of very hard work for your fellow residents and your employees.

Thank you also to the many elected and appointed officials, the employees of the community for their hundreds of hours of hard work for the people of Ashland. Your efforts, mostly unseen, are a great driving force to serve your fellows.

Sincerely,

Frederick W. Welch
Town Manager



TOWN OF ASHLAND, NEW HAMPSHIRE POLICE DEPARTMENT

P.O Box 885
20 Highland Street
Ashland, New Hampshire 03217

Chief William R Ulwick
Tel: (603)968-4000
Fax: (603) 968-4009



2021 Annual Report

2021 has proven to be a very productive year for the Ashland Police Department. Officer Bethany Franz and Officer Peter Glines both successfully completed the New Hampshire Police Academy and have been serving the town well. Officer Franz has become very active in the community by helping with programs and fundraising events in town. Officer Glines has made a strong connection with the juveniles in town and has been busy with his involvement in the school and school activities.

Sgt Boisvert left the police department mid-way through the year, finishing his career with policing and focusing on another side of the law as an attorney. Although it was a major loss to the police department, and the town as a whole, it was a great decision for his career and his family and we wish Sgt Boisvert the best in all that he does.

Sgt Boisvert moving on left, not only an open position here at the police department, but an open spot as a sergeant. Officer Moretto has served the town very well in his time here and brings a vast amount of knowledge and leadership. Due to this, Officer Moretto was promoted to sergeant and has been instrumental in guiding our new officers to be successful in all they do here. Sgt Moretto is a natural leader and mentor. To promote these characteristics, Sgt Moretto has successfully completed a rigorous field training officer school and is now prepared to train our newest officer.

We are pleased to have filled the open officer position with the hire of Eric White. Officer White has met all the requirements to enter the next NH Police Academy, commencing in February. We look forward to having him ready to serve the town in early 2022.

A huge thank you to the town with their generous passing of our warrant articles in 2021. With those articles passing, we have been able to purchase body worn cameras, mobile data terminals (MDT) and upgrade our computing systems with dispatch. Although it proved to be difficult to obtain all the items needed to implement these changes, due to shortages worldwide from the pandemic, the computer upgrades have been finished, as-well-as the MDT install. These changes have increased productivity and time on the road, which has led to quicker response times and a more efficient use of an officer's time. The body worn cameras have yet to be deployed due to a delay in receiving parts, however, they will be active in early 2022.

In support of the fund-raising effort for the town beach raft, the police department initiated a Battle of the Badges kickball event. We also placed several jars around town to help with the effort. The total raised was over \$600 which went directly to the raft. We thank and appreciate all who supported this fund-raising effort and came to the event. All the players had a great time, including the kids that the police department recruited. The fire department did win (I believe it was on a technicality) but we hope to make this kind of event an annual gathering so keep an eye open in the summer/fall.

We were thrilled to take part in the Trunk or Treat event at the Ashland Community Church. Officer Glines was on site giving away treats to the kiddos. There were a lot of photo ops with creatures from near and far. The officer on duty also had pre-packaged bags to hand out to the dressed-up kids that were willing to have a word with the officer. The kids thought they were just saying “hi” and were pleasantly surprised to walk away with a special treat.

The Ashland Police Department is very proud of the current staff we have in town and we all look forward to serving you in 2022.

Calls for Service: 5,404 (a 41% increase)

Incidents: 891*

Arrests: 98

Traffic Citations: 996

Parking Tickets: 78

Warrants: 28 (a 115% increase)

**With the computer system upgrades, which took place in August, through the passed warrant articles, we are not pulling as many incident numbers. In the past, incident reports were the only way for the PD to track, and search for, information when needed. With the upgrades, we can input the information into the vehicle computer, while still on the road, and it is maintained in our logs. This is still searchable but doesn't “pad” our numbers. Incidents are now a more accurate representation in investigative reports taken. I expect this number will be significantly less in 2022, due to this new method of reporting.*

William R Ulwick
Chief of Police

ASHLAND FIRE RESCUE

Submitted by Chief Stephen L. Heath

The emergency response and administrative demand on the department continues to increase. The total incident count for 2021 was 521. The following is a break-down by incident type over the past six years:

	2016		2017		2018		2019		2020		2021	
Type	#	%	#	%	#	%	#	%	#	%	#	%
Medical	244	60%	239	56%	272	60%	272	59%	296	53%	325	62%
Fire	122	30%	127	30%	123	27%	111	24%	154	27%	117	23%
MVA	37	9%	45	10%	49	11%	67	14%	51	9%	38	7%
Service	8	1%	19	4%	11	2%	14	3%	64	11%	41	8%
TOTAL	411		430		455		464		565		521	

	Time	# Calls	Avg. Response Time
Per Diem	0800 to 1700	287 (55%)	1:47 (NR-0)
No Coverage	0500 to 0800 & 1700 to 2100	146 (28%)	5:43 (NR-16)
EMS/On Call	2100 to 0500	88 (17%)	7:11 (NR-2)

PERSONNEL

The Ashland Fire Department currently has 32 members. Twenty-three are certified firefighters. Of these 23, five are certified Level I, and eighteen are certified Level II. We currently have a few members who we hope will soon be able to take Firefighter I. The pandemic has had a negative impact on the availability of classes statewide, but we are hopeful that we can resume our work toward certification of all personnel. We currently have twenty EMS personnel, (one EMR, eight EMT, nine AEMT, and three NRP). Some of our personnel are certified as both EMTs and Firefighters, with others holding certification in one or the other. The past two years have been very challenging for our personnel. Balancing full-time jobs, family, and their commitment to our community as firefighters is not an easy task. Staffing remains one of the more significant issues we face. Our present call department roster is at twenty-two, with only eleven of those that I would consider active participants on calls and at training. With most of our members working out of town and the greater workload falling onto the shoulders of a shrinking staff, we obviously need more help. If you are fit and are willing to commit to becoming trained as a firefighter or EMT, I would encourage you to stop by and pick up an application.

Our per diem program was established in 2019, due to a lack of personnel to respond to calls during the day. We currently have 10 firefighter/EMTs that are not members of the call department but cover per diem shifts during the week. We also have 8 members of the call department that participate in the program, covering shifts when they are available. In addition to responding to emergencies, per diem personnel conduct daily vehicle and equipment inspections, make repairs to equipment as needed, and perform general maintenance work in the upkeep of the fire station.

We were again able to complete the mandatory equipment testing on the department's self-contained breathing apparatus, fit testing of the SCBA masks, compressor, pumps, aerial and ground ladders. Our testing program critical to keeping personnel safe and reducing liability. At times we have a piece of equipment that does not pass and requires repair or replacement. Certain items such as hose, pagers, and structural firefighting gear, we can replace gradually over time, however this is more difficult with other items such as radios, breathing apparatus, and of course apparatus.

After conducting the 2021 needs assessment as part of the CIP process it was determined that our most critical priority is to replace our aging ambulance. Purchased in 1998 the vehicle has served the town well, however in recent years it has had several significant mechanical issues. In recent years our medical call volume has increased significantly, and we are now being called upon to do more transports. This vehicle needs to be replaced as soon as possible. I have submitted an AFG grant proposal to fund this project.

Our attempt to secure a grant for replacement of our self-contained breathing apparatus in 2020 was not successful; however, I have prepared another grant request for this year. We were able to replace forestry hose with a grant we received from NH Forests and Lands this year, and our radios were reprogrammed using funds from a Homeland Security grant.

The department continues to run the "Good Morning Program" and our version of the "Vial of Life Program". Anyone interested in participating in either of these programs can reach out to us at 603-968-7772. We are also able to offer presentations on fall prevention, medication management, home fire safety, and fire extinguisher training.

In closing I would like to thank the citizens of Ashland for their continued support of this department and encourage anyone with concerns or questions to stop in at any time. We continue to be mindful of the burden on taxpayers and are actively searching for solutions that minimize the financial impact. Our mission is to provide an appropriate quality of fire, medical, and rescue services to the citizens of Ashland.

Public Works Report 2021

Below are some of the major projects we accomplished in 2021. Starting off with our winter storms. We ended up with only 22 events which required attention, with thawing in between storms. Our first storm was December 06, 2021 and our last storm was March 15th 2021. The 2021 winter season left our salt and sand line ahead by 24% which put us in a good position to fill our salt and sand barn to capacity for the start of the 2021 - 2022 winter season however the Salt bids came in this year 30% higher than last year at this time.

As in most years we spent most of the spring thaw tending to our dirt roads. This year the front side of Owl Brook Road was in good shape, but the back half needed attention, each year we continue to improve the road base, so we expect the 2022 spring season to be better. However, Sanborn Road was not passable at one point, the road was limited to one lane for several days. We hauled in stone for days building the road base then topping with ledge pack. Finished up the road establishing the ditch lines. This road should fare well this coming spring.

As spring approached, we made preparations for the reconstruction of the Gordon St. and Main St sidewalks. This was a State, Federal and Town project to make the current sidewalk ADA compliant and to extend the sidewalk to West St. known as Transportation Alternatives Plan (TAP) 41370. This grant was originally applied for in 2017 by Fran Newton, David Toth, Mardean and Eli Badger I would like to thank them for the initial work they did on this project, the sidewalk work was officially completed in August

To tie in the new sidewalk with Hillside Ave. we decided to reconstruct the road. The existing pavement was ground up and all culverts were replaced by Public Works crew to make ready for paving. The base course pavement was applied when a storm came in and almost washed out the road. It was decided to add curbing to hold the road. We moved from there to Avery St. replacing the culverts there as well. All paving was completed late June.

The next project was reconstructing and paving Depot St sidewalks. Public Works cut out pavement and replaced the old gravel with ledge pack in the worst areas, other areas were shimmed and overlaid.

We moved from there and replaced a 40 foot 36" culvert on Lambert Road which had failed. During this replacement we decided to improve the turn in the road at the location of the culvert making it wider. We also reconstructed the entire road base with ledge pack.

From there we started fall cleanup activities which include several weeks of picking up leaves and brush. All plows and sanders were prepared for the winter.

I would like to thank Lee Huckins for over 27 years of dedicated service to the Town of Ashland we wish him the best and hope he enjoys his retirement.

Thank you,

Craig Moore – Public Works Director

TRANSFER STATION

The Town shipped out 540 tons of household trash in 2021 which is down 29% from last year and 286 tons of construction debris which is also down 17%. This shows now that we are doing better at recycling. The more we recycle the less household trash we have to ship out. If we can reduce the amount we ship, it will save us the taxpayer's money. Let's all do our part and recycle.

Below are how your recycling efforts benefit our environment

Recyclable Material	Amount Recycled In 2021	Environmental Impact! Here is only one benefit of recycling materials rather than manufacturing products from virgin resources
Electronics	2.38 Tons	Conserved enough energy to power 1.5 houses for one year!
Fiber/Paper	40.21 Tons	You conserved enough energy to charge 16,386,306 cell phones
Tires	5.5 Tons	Conserved the equivalent of 2,310 pounds of coal being burned
Glass	17.97 Tons	You conserved the equivalent of 494 gallons of diesel being consumed
Plastics	8.13 Tons	You Saved 322 Trash bags from the land fill

Avoided Emissions:

Recycling uses much less energy than making products from virgin resources, and using less energy means fewer greenhouse gases emitted into the atmosphere. By recycling the materials above, you avoided about **19,273.52 tons of carbon dioxide emissions**. This is the equivalent of removing **4,189.90 passenger cars** from the road **for an entire year**.

Transfer Station stickers are five dollars and can be purchased at the Town Office.

Thank you all for your participation and support.

Craig Moore
Public Works Director

Parks & Recreation 2021

Submitted by Director- Ann Barney

General

At the end of each year, we reflect back on the events and accomplishment throughout the Park and Recreation department. The COVID-19 pandemic has still made it challenging for us to run our programs. We were still able to run the Summer Camp, After School Program, and the Edward Doggett Beach and Campground with many adjustments to make things safe for our programs and community.

Edward N Doggett Beach and Campground

Both the beach and campground were operational this year. The beach was open to everyone with a cap of 75 people to allow for safe social distancing. Our head lifeguard, Olivia Eastman, became certified to teach swimming lessons which was a great asset to our Summer Camp and community. The campground ran at full capacity with added cleanings to keep the facilities as safe as possible. The campers did a great job at social distancing ensuring the success of the camping season.

After School Program

The program was able to open under a limited capacity to allow for social distancing. We continue to mirror the guidelines of Ashland Elementary School and the CDC to help ensure the safety of our students, staff and community.

Summer Camp

We had to cap the number of kids in camp this summer to allow for social distancing in the building and on trips. The camp was run a little different from a “normal” year. The kids were allowed to go on trips, however, the trips were limited in numbers so we alternated weeks. The kids had a great time and that makes for a successful summer.

Conclusion

This year was different due to the pandemic but the Park & Recreation department made the best of it. The limited numbers did not affect the amount of fun had by participants. Ashland Elementary School use the field for soccer, baseball, and softball. The field is also utilized by many youth groups including soccer, baseball, and softball. There are a co-ed softball league and an adult touch football league that use the field as well. The Park and Recreation continue to be an asset to the Town of Ashland.

Ashland Water & Sewer

Submitted by Ashland Water & Sewer Department: Andrew Benton

Going into 2021 the department knew we would be facing some similar challenges that we faced in 2020. The department experienced some difficulties obtaining materials; we were always able to find them, but usually delayed or at an increased cost. We were able to mitigate some of the cost and delays by signing a contract with one of our main suppliers. By doing this it gave us first access to supplies and locked in prices for one year, along with various other benefits at no added cost to the department. Efficient propane fired heaters replaced the costly electric heaters in the operations building, thereby saving the department money in energy costs.

Considerable construction occurred downtown, due to the rejuvenation of the sidewalk from West Street all the way to Gordon Street. The sewer line from the west end of town follows the sidewalk, so all the manholes needed to be located, in addition to the water services and gate valves that fell within the newly widened sidewalk. Doing these locates also allowed us to expand our continuously growing GIS mapping for the area. During the project there were a few damaged service lines that the department assisted with repairing. Shallow water services that were located during the project were insulated to avoid any costly future digs to the newly constructed sidewalk. Avery Street was paved this summer, and there were several manhole covers that needed to be raised, along with one cover that was damaged during reclaiming of the road. The department took this opportunity to dig up and replace a broken gate valve box before the new pavement done.

The department flushed the sewer lines late this summer, flushing parts of Highland, School, Gordon, Main Street, and Hillside Ave. Flushing was done in the hope to mitigate any potential blockages in areas known to be higher risk. Collection system inspections were done on the manholes during the flushing and on another occasion for the other streets connecting to Highland. We integrated all these inspections into our GIS system and asset management program. Only one blockage occurred this year at the corner of Highland and School Street. Routine maintenance was done on our pumps in the pump stations, along with several repairs to the standby generators. The department also continues to work with Underwood Engineers to study the lagoons. This study is designed to help us make an informed decision on the direction in which the wastewater plant will need to go in the future.

The septage receiving facility saw an increased amount of volume after rates were adjusted to be more competitive with surrounding facilities. In total, the new septage receiving facility processed 6,767,716 gallons of septage, which before would have gone unprocessed. Of the 6,767,716 gallons of septage, we removed 124,440 pounds of inorganic waste such as: grit, plastics, trash, and rags. All the waste that was removed from the plant would have gone directly

into the lagoons if not for this new facility, thereby extending the life of the lagoons. A huge improvement that was done at the septage receiving facility was the replacement of an auger and liner. This has greatly decreased the required maintenance on the auger conveyor and lessened the downtime of the septage processing unit, allowing us to take more septage at the facility. All routine maintenance and inspections have been done on the new equipment, along with resolving one issue we had with our grit washer system via internal programming.

The Water Department flushed the distribution system in September. Both wells were tested this year, Well 1, our largest well, was found to be in need of repair. The well was rebuilt with a new pump, motor, and wiring in July. There were several water service repairs done, along with the addition of a new hydrant at the top of Hillside Ave. The department has continued replacing older water meters, in addition to collecting data on service line materials when doing so. There are 30 seasonal water turn ons/offers yearly that we respond to; in addition, we also responded to several frozen water meter calls. There was one hydrant damaged by traffic that was repaired and one that had a damaged main valve that was discovered while flushing.

Both the Water and Sewer Departments met all State and Federal permit requirements in 2021.

The Water and Sewer Departments would like to thank the towns people and ratepayers for their continued support. Without your support what we do every day would not be possible. We would also like to thank the other town departments for their assistance and support throughout the year. With their support we are able to save the departments a significant amount of money.

At the end of the year, the department suffered an immense loss with the passing of superintendent Russell “Rusty” Cross. He had served the town for over 30 years, starting at the Highway Department and moving to Water & Sewer. Rusty was always moving the department forward in a positive direction and always thinking about the future. He was one of the nicest and most knowledgeable people you could meet; always willing to lend a hand to anyone that needed his help. Countless long nights and missed holidays and events were the norm for Rusty. He was a role model, mentor, friend, and a true son of Ashland. Thank you, Rusty, for everything you have done.

Sincerely and respectfully,

Andrew Benton
Water and Sewer Department

Ashland Town Library Annual Report for 2021

Ashland Town Library “by the numbers” for 2021:

- Cardholders: **1,519**
- Patron visits: **1,565**
- Programs offered: **41**, attended by **619** people
- Items circulated: **3,893**
- Items downloaded: **1,961**
- Curbside delivery: **234**
- Volunteer hours: **26**
- World Book online encyclopedia: **824**
- Heritage Quest Genealogy Database: **26**
- Computer users: **29**

Life at the Ashland Town Library somewhat returned to normal in 2021. Hours were restored from 2020, patrons were allowed back in, in limited numbers. Air purifiers and plexiglass remained in use, as well as thorough cleaning and use of hand sanitizer. As more people became vaccinated, masks were optional. Patrons can still arrange to pick up library materials on the back porch, rather than enter the building. The library was the site of two mobile vaccination clinics in August and September. With the approval of the fire chief and the clean-up work by the library staff, the upstairs rooms are now available for meeting space and research. Please contact the library staff to make reservations.

2021 marked the 150th anniversary of the Ashland Town Library. Trustee and town historian David Ruell updated his history of the library; copies are available at the library. A celebration was held on October 2 to mark the occasion. It was a cold, rainy day, but live music, food, and door prizes were enjoyed by some hardy people. Free books for children from Pond and Peak were distributed. Many thanks to Minus 33, Common Man, and M&M Scoops for door prizes, Owens Truck Farm for fall decorations, Just Like Meme’s for delicious doughnuts, musicians Leah Cordero and Matt Smart., and all the volunteers who helped with the festivities.

Some programs were held, mostly virtual, like the summer reading program, juggling workshop, and an historical fiction book club. Storywalks were created on the lawn of the library; children can walk along the path and read a book. 175 Bookmarks and treats were handed out to children during the Halloween Parade. Other programs for children included “1,000 books before kindergarten” and Take and Make Craft Kits. The library staff maintains a Little Free Library in Memorial Park, and a Little Free Pantry in the library.

The library applied for and received a grant from ARPA (America Rescue Plan Act) to purchase items that help libraries serve patrons outside of the library building. STEM (Science, Technology, Engineering, Math) take home kits were purchased, as well as two tents for outdoor activities.

The trustees and staff continued to explore the possibilities of renovating and expanding the current Scribner building. Many repairs are needed and health and safety issues need to be

addressed. The trustees engaged the services of Samyn-D'Elia Architects to do a thorough investigation and plan for the future. Blueprints needed to be drawn, since none existed. The SDA presented the library with a list of repairs and improvements, along with plans for a small addition and a parking lot on the grounds. The cost for all of the work is a little less than 1.3 million dollars. The library also hired Anthony Randall to survey the grounds, since no such survey exists.

In September, an anonymous donor came forward to offer the library and the town \$400,000 for the purpose of purchasing the TCCAP (Tri-County Community Action Program) building, also known as the old elementary school. TCCAP has agreed to sell the building for that amount, but the voters need to vote on this in the March election. With the capital reserve fund and private donations, the library is in a very good position to move forward with this purchase and the renovation, moving, and furnishing of the building. The location next to the elementary school is ideal for children, and on-site parking will improve access to the library. The building has been beautifully renovated and is ADA accessible. The expanded space will allow the library to increase material and programming. Annual expenses will increase with this improved location, and it is hoped that Ashland citizens will see the benefits of a larger building for the library that will bring untold possibilities for engaging all ages in activities and services.

Visit the library website at <http://www.ashlandtownlibrary.org/>, and make a donation to the library building fund at <http://www.ashlandtownlibrary.org/library-building-program.html>

The Friends of the Ashland Town Library are an organized group of volunteers that help support the Library through fundraising, donating materials for the library's collection, and supporting programs and other services for the community. While no book sale was possible in 2020, the Friends held a book sale during the Town Wide Yard Sale in September 2021. The Friends of the Library are a registered non-profit with the state of New Hampshire. Membership is free and new members are welcome. Thanks to the Friends for their work in supporting the library through fundraising, programming, and donations.

The library trustees wish to thank the hard-working staff that maintained library services through another difficult year. Thanks also to the DPW, Steve Orlich, and David Ruell for maintenance work inside and on the grounds of the library.

**ASHLAND TOWN LIBRARY
2021 FINANCIAL REPORT**

DONATIONS FUND

Balance December 31, 2020	8366.55
Donations	1533.00
Interest	.90
Transfers to General Fund	(18.50)
Loan to General Fund*	(3000.00)
Balance December 31, 2021	6881.95

COMPUTER FUND

Balance December 31, 2020	9635.52
Town Appropriation	1000.00
Reimbursement for Theft	71.93
Interest	.87
Transfers to General Fund	(5281.40)
Balance December 31, 2021	5426.92

PATRON FEES

Balance December 31, 2020	2402.31
Patron Fees	70.00
Interest	.25
Balance, December 31, 2021	2472.56

COPY FEES

Balance, December 31, 2020	400.45
Copy Fees	80.00
Interest	.04
Transfer to General Fund	(80.00)
Balance, December 31, 2021	400.49

LOST BOOK FUND

Balance, December 31, 2020	1416.94
Interest	.14
Balance, December 31, 2021	1417.08

BUILDING FUND

Balance December 31, 2020	11711.93
Donations	400040.00
From Capital Reserve Fund	10000.00
Interest	3.28
Transfer to TCCAP Building Fund	(400000.00)
Transfer to General Fund	(500.00)
Architects Fees	(4081.45)
Check Charges	(64.62)
Balance, December 31, 2021	17109.14

TCCAP BUILDING PURCHASE FUND

Opened September 23, 2021	
Transfer from Building Fund	400000.00
Interest	32.88
Balance	400032.88

GENERAL FUND

Balance, start of fiscal year	15194.46
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INCOME

Town Appropriation	78268.00
Transfer from Donations	18.50
Transfer from Computer Fund	5281.40
Transfer from Copy Fees	80.00
Transfer from Building Fund	500.00
Grant	2907.00
Refund	18.00
Reimbursement of Lost Book	19.95
Sale of Book	10.00
Sale of Furniture	75.00
Loan from Donations*	3000.00
Interest	1.17

Total Available Funds	90179.02
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EXPENDITURES

Wages	36637.19
FICA	2271.63
Medicare	531.21
Audios	566.02
Books	5278.15
Subscriptions	443.34
Videos	700.22
Electronic Resources	936.00
Computer Fund	1000.00
Computer Equipment	5281.40
Equipment	13034.63
Tech Support & Catalog	1549.05
Cleaning	3744.00
Dues	150.00
Postage & PO Box Rental	354.58
Programs	4051.12
Supplies	1615.23
Utilities	1970.69
Misc.	9607.54
Fire Alarm	600.93
Fuel Oil	2743.67
Maintenance	783.66
Architect's Fees	500.00
Total Expenditures	94350.26

Balance, end of fiscal year	11,023.22
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* Loan repaid in 2022

Town Clerk – Tax Collector

Submitted by Ashland Town Clerk/Tax Collector Patricia Tucker, CTCTC

2021 completes my 31th year working for the residents of the Town of Ashland. What a strange year it has been for all – a huge THANK YOU to all those who have done business with me here at the town office – we have met face to face, done transactions online, through the mail slot in the front door, and with masks on trying to understand what each of us was saying.

I am able to assist with your vehicle issues, vital records, voter registrations and try to answer any type of questions that you may have.

The office continues to offer payment by cash, check or credit card [a 2.79% convenience fee is charged]. Residents are able to register vehicle renewals, dog license renewals, obtain copies of vital records online [icon on home page of the town website www.ashland.nh.gov].

The laws and rules are ever changing, and I attend workshops, meetings and conferences in order to stay abreast with all the changes.

The following is a partial list of a town clerk's duties and functions that are performed throughout the year:

- Issue motor vehicle registrations and titles
- Issue dog licenses [renewals are due yearly by April 30]
- Issue vital records [marriage licenses, death certificates, birth certificates, divorce certificates]
- Record and preserve town public records
- Record and certify town meeting minutes, election results [state, federal and local]
- Administer oaths of office
- Receive writs of action against the town
- Record Articles of Agreement
- Work with Department of Environmental Services

In addition to the responsibilities mandated by the State for Town Clerks, I also:

- Issue decals and plates within the limits permitted by the State of NH
- Provide notary services [free to residents, others \$5]
- Pursues payment for checks returned by financial institutions for non-sufficient funds
- Issue transfer station permits
- Aid the public in genealogy searches
- Assist all departments whenever needed
- Respond to inquiries from the general public

This office is governed by the following state and federal agencies:

- NH Department of Safety – Motor Vehicle Division
 - Bureau of Registration
 - Bureau of Title and Anti-Theft
 - Bureau of Financial Responsibility
- NH Department of Agriculture [Animal Husbandry]
- NH Department of State
 - Division of Vital Records Administration
 - Division of Archives and Records Management
 - Secretary of State – Election Division
 - US Compliance with HAVA and ADA
 - NH Office of Information Technology
 - NH Department of Revenue Administration

This office is audited by the town auditors and the town clerk's office is also audited by the Department of Safety – Motor Vehicle Division.

Currently the town clerk/tax collector office is open Monday, Wednesday and Thursday from 8-4. The hours are subject to change, this is noticed on the town website.

2021 Town Clerk Financial Activity- UNAUDITED

Motor Vehicle Permit Fees	\$393872.49
Boat Registrations [Riveredge Marina deputy]	\$2506.22
Vital Record [State fees]	\$1823.00
Dog Registrations [State fees]	\$743.00
Vital Records [Town fees]	\$1372.00
Dog Registrations [Town fees]	\$1822.50
UCC Filing Fees	\$1190.00

Tax Collection details are found on the MS 61 form [unaudited at this time]

Patricia Tucker, CTCTC

DEPARTMENT OF STATE
DIVISION OF VITAL RECORDS ADMINISTRATION

RESIDENT BIRTH REPORT

01/01/2021-12/31/2021

--ASHLAND--

Child's Name	Birth Date	Birth Place	Father's/Partner's Name	Mother's Name
MATTHEW, ARYA SAGE	01/02/2021	PLYMOUTH, NH	MATTHEW, DAVID	STOTT, REBEKAH
FORDHAM-WATSON, AMELIA MAY	02/11/2021	LEBANON, NH		FORDHAM, SAVANNAH
COBURN, HARLOW JADE	02/18/2021	PLYMOUTH, NH	GILSON, DAVID	COBURN, JESSICA
SULLIVAN, LOGAN MICHAEL	04/21/2021	PLYMOUTH, NH	SULLIVAN, EDWARD	SULLIVAN, JESSICA
DEGRACE, ELLA WESLEY	04/23/2021	PLYMOUTH, NH	DEGRACE, CODY	MCDONOUGH, JESSIE
AGENOR, EDEN	05/30/2021	PLYMOUTH, NH	AGENOR, EMILE	AGENOR, FARAHA
NICHOLS, ANALEA LOUISE	06/03/2021	PLYMOUTH, NH	NICHOLS, NOAH	BLACK, KAREN
CROWLEY, FELIX RODRIGUEZ	06/08/2021	PLYMOUTH, NH	CROWLEY, ANDREW	HOLMES, HANNAH
SMITH, CHARLOTTE TAYLOR	07/29/2021	PLYMOUTH, NH	SMITH, TODD	WALTERS, JAMIE
INKEL, TYLER BENTLEY	08/14/2021	PLYMOUTH, NH	INKEL, JEREMY	MCLAUGHLIN, TIERNEY
DAVIS, ISAAH PARKER	08/16/2021	PLYMOUTH, NH	DAVIS, JOSHUA	DAVIS, MADISON
STOUT, JIREH LYNN	08/22/2021	PLYMOUTH, NH	STOUT, AARON	STOUT, REBEKAH
SIAS, EOWYN MAE	11/09/2021	PLYMOUTH, NH	SIAS, JONATHAN	SIAS, OLIVIA
ANSALDI, NORA LOUISE	12/03/2021	PLYMOUTH, NH	ANSALDI, CHARLES	CALLAGHAN, CHARLOTTE
EMERSON, ANNA-MARIE DEANNA	12/14/2021	CONCORD, NH	EMERSON, ZACHERY	GUIDICE, CHEYANNE
EMERSON, AXEL KENNETH	12/14/2021	CONCORD, NH	EMERSON, ZACHERY	GUIDICE, CHEYANNE
TIMMINS, MARIA JEAN	12/14/2021	PLYMOUTH, NH	TIMMINS, CALEB	TIMMINS, JENNY

Total number of records 17

DEPARTMENT OF STATE
DIVISION OF VITAL RECORDS ADMINISTRATION

RESIDENT MARRIAGE REPORT

01/01/2021 - 12/31/2021

-- ASHLAND --

Person A's Name and Residence	Person B's Name and Residence	Town of Issuance	Place of Marriage	Date of Marriage
THERRIAULT, ANTHONY M ASHLAND, NH	GOODSPEED, ROBERTA S ASHLAND, NH	PLYMOUTH	HEBRON	01/22/2021
FARNHAM, DAVID B ASHLAND, NH	PINTO, CATHERINE M ASHLAND, NH	ASHLAND	PLYMOUTH	01/23/2021
BARNEY, CASEY D ASHLAND, NH	HOWARD, STACEY L ASHLAND, NH	ASHLAND	PLYMOUTH	01/30/2021
SPENCER, CASSIDY M ASHLAND, NH	WAUGH, TIMOTHY S ASHLAND, NH	PLYMOUTH	PLYMOUTH	03/13/2021
SQUIRES, JESSICA F ASHLAND, NH	POTTER, ERIC M ASHLAND, NH	ASHLAND	PLYMOUTH	07/01/2021
ALLEN, DENNIS J ASHLAND, NH	MASTERSON, ARIELLE S ASHLAND, NH	ASHLAND	WARREN	07/04/2021
ARDINE, RICHARD M ASHLAND, NH	BAILEY, DIANNE K ASHLAND, NH	ASHLAND	ANDOVER	07/11/2021
ANDERSON, SARA A ASHLAND, NH	LANGMAID, SCOTT R ASHLAND, NH	ASHLAND	MEREDITH	08/14/2021
CARMOLA, INNEKE A ASHLAND, NH	LORHO, BRICE L MONTPELLIER, FRANCE	HOLDERNESS	ASHLAND	08/21/2021
SMITH, CODY M ASHLAND, NH	SANBORN, SHAUNNACI I ASHLAND, NH	ASHLAND	LACONIA	08/21/2021
GARLAND, ASHLEIGH E ASHLAND, NH	MAGOON, COREY R ASHLAND, NH	ASHLAND	PLYMOUTH	09/18/2021
HARDY, ZACHARY T ASHLAND, NH	FRENCH, KAITLYN J ASHLAND, NH	PLYMOUTH	FRANKLIN	10/10/2021

Total number of records 12



**DEPARTMENT OF STATE
DIVISION OF VITAL RECORDS ADMINISTRATION**

RESIDENT DEATH REPORT

01/01/2021 - 12/31/2021

--ASHLAND, NH --

Decedent's Name	Death Date	Death Place	Father's/Parent's Name	Mother's/Parent's Name Prior to First Marriage/Civil Union	Military
TROMBLEY, DONNA MARIE	01/17/2021	ASHLAND	VASHAW, HENRY	SMALL, BARBARA	N
MC MAHON, ROBERT JAMES	02/20/2021	ASHLAND	MC MAHON, ROBERT	SENECAL, CLAUDIA	N
HART, SCOTT LOUIS	02/21/2021	CONCORD	HART, HOWARD	DUCLOS, RITA	N
TROW, ELEANOR GRACE	03/28/2021	ASHLAND	PIERCE, ARTHUR	BERNARD, PHYLLIS	N
ADAMS, RONALD E	04/13/2021	MERRIMACK	ADAMS, ERNEST	COPELAND, GRACE	N
TRUDEAU, ELAINE B	05/13/2021	ASHLAND	BLANK, ROSLYN	BRASSARD, ELVENA	N
LOGUE, ARTHUR RICHARD	05/22/2021	ASHLAND	LOGUE, ROBERT	LEWIS, ELIZABETH	N
HANCOCK, ANDREW CHARLES	06/06/2021	ASHLAND	HANCOCK, ANDREW	WADE, NORMA	Y
OWENS, MONICA BLONDINE	09/03/2021	ASHLAND	LUBERA, FRANK	LANNARD, SOPHIA	N
HARDY, ZACHARY THOMAS WALTER	10/11/2021	SANBORNTON	HARDY, DANA	TALBOT, MICHELLE	N
CAREY, CAROLYN SCHUH	11/15/2021	BEDFORD	SCHUH, WENDELL	HALL, ARLENE	N
KELLEHER, JOHN P	11/16/2021	PLYMOUTH	KELLEHER, JOHN	THOMPSON, AGNEW	N
BARTLETT, JESSE ANDREW	11/19/2021	MANCHESTER	BARTLETT, JESSE	MILLER, MARY	N
GLIDDEN, MARJORIE ELLEN	11/20/2021	ASHLAND	BASTOW, PERCY	SUNDERLAND, ELLEN	N
CILLEY, LAUREN EATON	11/23/2021	ASHLAND	CILLEY, RICHARD	FAIRFIELD, SILVIA	N
TORSEY, PHILIP MATTHEW	12/03/2021	KEENE	TORSEY, MELVIN	GREENE, BRENDA	U
DOW SR, THOMAS BRENT	12/09/2021	LACONIA	DOW, HARRY	CARR, MARIE	N
CROSS JR, RUSSELL ELTON	12/14/2021	LACONIA	CROSS SR, RUSSELL	COOK, NANCY	N

FINANCIALS

ANNUAL TREASURER'S REPORT 2021
Submitted by Linda Guyotte, Treasurer

CHECKING ACCOUNTS		TOWN		ELECTRIC		WATER		SEWER
BEGINNING BALANCE JANUARY 1, 2021	\$	2,736,425.05	\$	658,660.83	\$	168,048.18	\$	456,192.75
DEPOSITS	\$	10,299,784.19	\$	3,090,949.71	\$	323,130.55	\$	1,293,424.64
EXPENDITURES	\$	10,268,664.38	\$	3,309,431.11	\$	291,458.00	\$	833,014.49
INTEREST	\$	2,110.79	\$	762.23	\$	236.23	\$	1,805.42
TOTAL	\$	2,769,655.65	\$	440,941.66	\$	199,956.96	\$	916,602.90

PROOF OF BALANCE 12/31/2021

MVSB CHECKING ACCOUNT	\$	256,865.79			\$	-		
MVSB CASH MANAGER ACCOUNT	\$	2,510,679.07	\$	373,123.87	\$	199,956.96	\$	38,740.98
MVSB CASH MANAGER ACCOUNT			\$	-			\$	832,615.84
TOTAL MEREDITH VILLAGE SAVINGS	\$	2,767,544.86	\$	373,123.87	\$	199,956.96	\$	871,356.82
FSB CHECKING ACCOUNT			\$	11,826.91			\$	45,246.08
FSB MONEY MARKET ACCOUNT			\$	55,990.88				
TOTAL FRANKLIN SAVINGS BANK			\$	67,817.79			\$	45,246.08
TOTAL CASH ON HAND DECEMBER 31, 2021	\$	2,767,544.86	\$	440,941.66	\$	199,956.96	\$	916,602.90

SEPTIC RECEIVING PROJECT BEGINNING BALANCE	\$	50,982.00	4TH OF JULY BEGINNING BALANCE	\$	34,209.11
DEPOSITS	\$	895,188.86	4TH OF JULY DEPOSITS	\$	24,764.96
EXPENDITURES	\$	895,188.83	4TH OF JULY INTEREST	\$	57.95
ENDING BALANCE DECEMBER 2021	\$	50,982.03	4TH OF JULY EXPENDITURES	\$	42,874.71
			ENDING BALANCE DECEMBER 2020	\$	16,157.31

ESCROW ACCOUNT PRB CONSTRUCTION, INC BEGINNING BALANCE	\$	134,910.18
	\$	(134,910.18)
ENDING BALANCE	\$	-

NORTHERN BORDERS GRANT SEWER BEGINNING BALANCE 2021	\$	181,509.91
DEPOSITS	\$	-
WITHDRAWALS	\$	181,509.91
ENDING BALANCE	\$	-

General Long-Term Debt Accounts

Town's Long-Term Debt - 2021

	Balance January 1	Principal Retired	Balance December 31	Interest Paid for Year
<hr/>				
General Obligation Debt Payments				
\$235,631 Water System Bond Interest @ 3.99% Payable to Northway Bank Final Payment: 2027	\$84,586	\$ (12,084.00)	\$72,502	\$3,258
 \$1,092,191 Water Project Interest @ 3.99% Payable to Northway Bank Final Payment: 2026	 \$385,479	 \$ (64,246.52)	 \$321,232	 \$14,782
 \$944,000 River Street Imps R1 and R2 Interest @ 2.753% Payable to NHMBB - Peoples United Bank Final Payment: 2029	 \$596,000	 \$ (55,000.00)	 \$541,000	 \$12,510

Contingency Fund Report

Submitted by Ashland Finance Director Marissah Gallien

Established in 2020 at the Annual Town Meeting, the contingency fund was created to be used for unanticipated expenditures that could arise. It was approved in 2021 to appropriate \$25,000 into the fund, should there be any remaining balance at the end of the year, the funds would lapse to the general fund. During 2021 the contingency fund was not used and has lapsed to the general fund.

Report of the Trust Funds

Scribner Memorial Trust

Due to depletion, a Nonjudicial Settlement Agreement with the New Hampshire Division of Charitable Trusts terminated The Scribner Memorial Trust in 2021. In March 2021, the Town of Ashland accepted the remaining funds of the Emma Scribner Memorial Trust and authorized them to be placed into the Scribner Building and Park Trust Fund, with Library Trustees responsible for decisions on expenditures to repair and maintain the building and grounds and with the Trustees of the Trust Funds responsible for the financial administration of the fund. There were no expenditures in 2021 from the Scribner Memorial Trust prior to its dissolution in March 2021. On March 30, 2021, by the authorization of the Library Trustees, the last action of the Scribner Trustees was to deposit the remaining balance of the Scribner Trust checking account at Meredith Village Savings Bank (\$5258.54) into the Scribner Building and Park Trust Fund, housed at Vanguard. The Scribner Building and Park Trust Fund is now one of the 10 trusts held by the Town of Ashland and managed by the Trustees of the Trust Funds. It is listed on the MS-9.

Submitted by:

Amanda Loud
Walter Durack
Lisa Rollins



Ashland

For reporting year Jan 1, 2020 through Dec 31, 2020.

Trustees

Name	Position	Term Expires
Amanda Loud	Chairperson	3/14/2023
Walter Durack	Trustee	3/8/2022
Lisa Rollins	Trustee	3/12/2024

Ledger Summary

Number of Fund Records	24
Ledger End of Year Balance	\$1,845,840.59

This ledger was reviewed for accuracy and submitted electronically under penalty of perjury on January 14, 2021 by Walter Durack on behalf of the Trustees of Trust Funds of Ashland.



Report of Trust and Capital Reserve Funds

Fund Name		Date Of Creation					Fund EOY Balance
Alice Janet Addison Scholarship Fund		5/13/1985					\$15,461.23
Type: Trust		Purpose: Scholarship			How Invested: Common Investment		
Principal	BOY Balance	New Funds	Unrealized Gains	Realized Gains	Cash Cap Gains	Withdrawals	EOY Fair Value
	\$14,839.95	\$0.00	\$1,511.75	\$0.00	\$259.53	\$1,150.00	\$15,461.23
Income	BOY Balance	Income	Expended				
	\$0.00	\$0.00	\$0.00				
							EOY Balance
							\$0.00

Fund Name		Date Of Creation					Fund EOY Balance
Ashland School District Special		1/1/1900					\$159,330.67
Type: Capital Reserve (RSA 34/35)		Purpose: Educational Purposes			How Invested: Money Market Account		
Principal	BOY Balance	New Funds	Unrealized Gains	Realized Gains	Cash Cap Gains	Withdrawals	EOY Fair Value
	\$158,689.09	\$0.00	\$0.00	\$0.00	\$641.58	\$0.00	\$159,330.67
Income	BOY Balance	Income	Expended				
	\$0.00	\$0.00	\$0.00				
							EOY Balance
							\$0.00

Fund Name		Date Of Creation					Fund EOY Balance
Ashland School Safety		12/12/2013					\$249,150.64
Type: Capital Reserve (RSA 34/35)		Purpose: Educational Purposes			How Invested: Money Market Account		
Principal	BOY Balance	New Funds	Unrealized Gains	Realized Gains	Cash Cap Gains	Withdrawals	EOY Fair Value
	\$248,147.37	\$0.00	\$0.00	\$0.00	\$1,003.27	\$0.00	\$249,150.64
Income	BOY Balance	Income	Expended				
	\$0.00	\$0.00	\$0.00				
							EOY Balance
							\$0.00

Fund Name		Date Of Creation					Fund EOY Balance
Ashland Sewer		4/1/2007					\$22,955.57
Type: Capital Reserve (RSA 34/35)		Purpose: Maintenance and Repair			How Invested: Money Market Account		
Principal	BOY Balance	New Funds	Unrealized Gains	Realized Gains	Cash Cap Gains	Withdrawals	EOY Fair Value
	\$22,863.14	\$0.00	\$0.00	\$0.00	\$92.43	\$0.00	\$22,955.57
Income	BOY Balance	Income	Expended				
	\$0.00	\$0.00	\$0.00				
							EOY Balance
							\$0.00

Fund Name		Date Of Creation					Fund EOY Balance
Ashland Water		4/1/2007					\$65.87
Type: Capital Reserve (RSA 34/35)		Purpose: Maintenance and Repair			How Invested: Money Market Account		
Principal	BOY Balance	New Funds	Unrealized Gains	Realized Gains	Cash Cap Gains	Withdrawals	EOY Fair Value
	\$65.61	\$0.00	\$0.00	\$0.00	\$0.26	\$0.00	\$65.87
Income	BOY Balance	Income	Expended				
	\$0.00	\$0.00	\$0.00				
							EOY Balance
							\$0.00



Report of Trust and Capital Reserve Funds

Fund Name	Date Of Creation	Fund EOY Balance
Blake Fire Fund FBO Ashland Firefighters Association	11/29/2012	\$70,965.84

Type: Trust		Purpose: Fire Department Donation			How Invested: Single Investment (Non-Common Fund)		
Principal	BOY Balance	New Funds	Unrealized Gains	Realized Gains	Cash Cap Gains	Withdrawals	EOY Fair Value
	\$72,861.14	\$0.00	\$1,301.57	\$0.00	\$1,802.26	\$4,999.13	\$70,965.84
Income	BOY Balance	Income	Expended				EOY Balance
	\$0.00	\$0.00	\$0.00				\$0.00

Fund Name	Date Of Creation	Fund EOY Balance
Crimmings Berry Lots Fund	9/18/1966	\$8,009.09

Type: Trust		Purpose: Cemetery Perpetual Care			How Invested: Common Investment		
Principal	BOY Balance	New Funds	Unrealized Gains	Realized Gains	Cash Cap Gains	Withdrawals	EOY Fair Value
	\$7,433.88	\$0.00	\$335.47	\$0.00	\$239.74	\$0.00	\$8,009.09
Income	BOY Balance	Income	Expended				EOY Balance
	\$0.00	\$0.00	\$0.00				\$0.00

Fund Name	Date Of Creation	Fund EOY Balance
Edward N. Dogett Scholarship Fund	8/16/1987	\$1,895.17

Type: Trust		Purpose: Scholarship			How Invested: Common Investment		
Principal	BOY Balance	New Funds	Unrealized Gains	Realized Gains	Cash Cap Gains	Withdrawals	EOY Fair Value
	\$2,082.36	\$0.00	(\$89.34)	\$0.00	\$77.15	\$175.00	\$1,895.17
Income	BOY Balance	Income	Expended				EOY Balance
	\$0.00	\$0.00	\$0.00				\$0.00

Fund Name	Date Of Creation	Fund EOY Balance
Emergency Management	12/20/2016	\$4,045.36

Type: Capital Reserve (RSA 34/35)		Purpose: Police/Fire			How Invested: Money Market Account		
Principal	BOY Balance	New Funds	Unrealized Gains	Realized Gains	Cash Cap Gains	Withdrawals	EOY Fair Value
	\$4,029.07	\$0.00	\$0.00	\$0.00	\$16.29	\$0.00	\$4,045.36
Income	BOY Balance	Income	Expended				EOY Balance
	\$0.00	\$0.00	\$0.00				\$0.00

Fund Name	Date Of Creation	Fund EOY Balance
Fire Truck	12/31/2013	\$305,716.06

Type: Capital Reserve (RSA 34/35)		Purpose: Police/Fire			How Invested: Money Market Account		
Principal	BOY Balance	New Funds	Unrealized Gains	Realized Gains	Cash Cap Gains	Withdrawals	EOY Fair Value
	\$304,485.03	\$0.00	\$0.00	\$0.00	\$1,231.03	\$0.00	\$305,716.06
Income	BOY Balance	Income	Expended				EOY Balance
	\$0.00	\$0.00	\$0.00				\$0.00



Report of Trust and Capital Reserve Funds

Fund Name		Date Of Creation					Fund EOY Balance
Green Grove Cemetary		1/1/1900					\$19,620.27
Type: Trust		Purpose: Cemetery Perpetual Care			How Invested: Common Investment		
Principal	BOY Balance	New Funds	Unrealized Gains	Realized Gains	Cash Cap Gains	Withdrawals	EOY Fair Value
	\$18,407.19	\$0.00	\$795.56	\$0.00	\$592.52	\$175.00	\$19,620.27
Income	BOY Balance	Income	Expended				EOY Balance
	\$0.00	\$0.00	\$0.00				\$0.00

Fund Name		Date Of Creation					Fund EOY Balance
Harriet Addison Library Fund		5/13/1985					\$3,766.35
Type: Trust		Purpose: Library			How Invested: Common Investment		
Principal	BOY Balance	New Funds	Unrealized Gains	Realized Gains	Cash Cap Gains	Withdrawals	EOY Fair Value
	\$3,276.06	\$0.00	\$490.29	\$0.00	\$0.00	\$0.00	\$3,766.35
Income	BOY Balance	Income	Expended				EOY Balance
	\$0.00	\$0.00	\$0.00				\$0.00

Fund Name		Date Of Creation					Fund EOY Balance
Library Building		12/15/2013					\$121,265.53
Type: Capital Reserve (RSA 34/35)		Purpose: Library			How Invested: Money Market Account		
Principal	BOY Balance	New Funds	Unrealized Gains	Realized Gains	Cash Cap Gains	Withdrawals	EOY Fair Value
	\$95,875.51	\$25,000.00	\$0.00	\$0.00	\$390.02	\$0.00	\$121,265.53
Income	BOY Balance	Income	Expended				EOY Balance
	\$0.00	\$0.00	\$0.00				\$0.00

Fund Name		Date Of Creation					Fund EOY Balance
Memorial Park Fund		8/12/1993					\$66,447.97
Type: Trust		Purpose: Parks/Recreation			How Invested: Common Investment		
Principal	BOY Balance	New Funds	Unrealized Gains	Realized Gains	Cash Cap Gains	Withdrawals	EOY Fair Value
	\$63,100.28	\$0.00	\$1,459.41	\$0.00	\$2,038.28	\$150.00	\$66,447.97
Income	BOY Balance	Income	Expended				EOY Balance
	\$0.00	\$0.00	\$0.00				\$0.00

Fund Name		Date Of Creation					Fund EOY Balance
Ordway-Cheney Library Fund		8/7/1974					\$5,038.87
Type: Trust		Purpose: Library			How Invested: Common Investment		
Principal	BOY Balance	New Funds	Unrealized Gains	Realized Gains	Cash Cap Gains	Withdrawals	EOY Fair Value
	\$4,401.05	\$0.00	\$555.54	\$0.00	\$82.28	\$0.00	\$5,038.87
Income	BOY Balance	Income	Expended				EOY Balance
	\$0.00	\$0.00	\$0.00				\$0.00



Report of Trust and Capital Reserve Funds

Fund Name		Date Of Creation					Fund EOY Balance
Pauline Packard Memorial Fund		2/8/1977					\$2,664.62
Type: Trust		Purpose: Library			How Invested: Common Investment		
Principal	BOY Balance	New Funds	Unrealized Gains	Realized Gains	Cash Cap Gains	Withdrawals	EOY Fair Value
	\$2,327.31	\$0.00	\$293.80	\$0.00	\$43.51	\$0.00	\$2,664.62
Income	BOY Balance	Income	Expended				
	\$0.00	\$0.00	\$0.00				
							EOY Balance
							\$0.00

Fund Name		Date Of Creation					Fund EOY Balance
Police Car		7/10/2013					\$35,944.97
Type: Capital Reserve (RSA 34/35)		Purpose: Police/Fire			How Invested: Money Market Account		
Principal	BOY Balance	New Funds	Unrealized Gains	Realized Gains	Cash Cap Gains	Withdrawals	EOY Fair Value
	\$32,590.39	\$30,000.00	\$0.00	\$0.00	\$149.54	\$26,794.96	\$35,944.97
Income	BOY Balance	Income	Expended				
	\$0.00	\$0.00	\$0.00				
							EOY Balance
							\$0.00

Fund Name		Date Of Creation					Fund EOY Balance
Property Tax Map		12/20/2018					\$48,127.65
Type: Capital Reserve (RSA 34/35)		Purpose: Capital Reserve (Other)			How Invested: Money Market Account		
Principal	BOY Balance	New Funds	Unrealized Gains	Realized Gains	Cash Cap Gains	Withdrawals	EOY Fair Value
	\$39,417.17	\$39,300.00	\$0.00	\$0.00	\$130.48	\$30,720.00	\$48,127.65
Income	BOY Balance	Income	Expended				
	\$0.00	\$0.00	\$0.00				
							EOY Balance
							\$0.00

Fund Name		Date Of Creation					Fund EOY Balance
Public Works		7/12/2016					\$83,312.53
Type: Capital Reserve (RSA 34/35)		Purpose: Maintenance and Repair			How Invested: Money Market Account		
Principal	BOY Balance	New Funds	Unrealized Gains	Realized Gains	Cash Cap Gains	Withdrawals	EOY Fair Value
	\$58,075.34	\$25,000.00	\$0.00	\$0.00	\$237.19	\$0.00	\$83,312.53
Income	BOY Balance	Income	Expended				
	\$0.00	\$0.00	\$0.00				
							EOY Balance
							\$0.00

Fund Name		Date Of Creation					Fund EOY Balance
Road Improvement		12/31/2012					\$332,350.80
Type: Capital Reserve (RSA 34/35)		Purpose: Maintenance and Repair			How Invested: Money Market Account		
Principal	BOY Balance	New Funds	Unrealized Gains	Realized Gains	Cash Cap Gains	Withdrawals	EOY Fair Value
	\$315,742.58	\$125,000.00	\$0.00	\$0.00	\$1,171.72	\$109,563.50	\$332,350.80
Income	BOY Balance	Income	Expended				
	\$0.00	\$0.00	\$0.00				
							EOY Balance
							\$0.00



Report of Trust and Capital Reserve Funds

Fund Name	Date Of Creation	Fund EOY Balance
Septic Receiving Station	4/13/2012	\$168,968.58

Type: Capital Reserve (RSA 34/35) **Purpose:** Maintenance and Repair **How Invested:** Money Market Account

Principal	BOY Balance	New Funds	Unrealized Gains	Realized Gains	Cash Cap Gains	Withdrawals	EOY Fair Value
	\$168,288.19	\$0.00	\$0.00	\$0.00	\$680.39	\$0.00	\$168,968.58
Income	BOY Balance	Income	Expended				EOY Balance
	\$0.00	\$0.00	\$0.00				\$0.00

Fund Name	Date Of Creation	Fund EOY Balance
Town Building Maintenance	12/15/2013	\$42,979.12

Type: Capital Reserve (RSA 34/35) **Purpose:** Maintenance and Repair **How Invested:** Money Market Account

Principal	BOY Balance	New Funds	Unrealized Gains	Realized Gains	Cash Cap Gains	Withdrawals	EOY Fair Value
	\$53,996.88	\$10,000.00	\$0.00	\$0.00	\$203.24	\$21,221.00	\$42,979.12
Income	BOY Balance	Income	Expended				EOY Balance
	\$0.00	\$0.00	\$0.00				\$0.00

Fund Name	Date Of Creation	Fund EOY Balance
Town Clock	8/1/2011	\$4,658.85

Type: Capital Reserve (RSA 34/35) **Purpose:** Maintenance and Repair **How Invested:** Money Market Account

Principal	BOY Balance	New Funds	Unrealized Gains	Realized Gains	Cash Cap Gains	Withdrawals	EOY Fair Value
	\$4,631.94	\$0.00	\$0.00	\$0.00	\$26.91	\$0.00	\$4,658.85
Income	BOY Balance	Income	Expended				EOY Balance
	\$0.00	\$0.00	\$0.00				\$0.00

Fund Name	Date Of Creation	Fund EOY Balance
Water Tank	10/13/2012	\$73,098.98

Type: Capital Reserve (RSA 34/35) **Purpose:** Maintenance and Repair **How Invested:** Money Market Account

Principal	BOY Balance	New Funds	Unrealized Gains	Realized Gains	Cash Cap Gains	Withdrawals	EOY Fair Value
	\$72,804.63	\$0.00	\$0.00	\$0.00	\$294.35	\$0.00	\$73,098.98
Income	BOY Balance	Income	Expended				EOY Balance
	\$0.00	\$0.00	\$0.00				\$0.00



Tax Collector's Report

For the period beginning 01-01-2021 and ending 12-31-2021

This form is due **March 1st (Calendar Year) or September 1st (Fiscal Year)**

Instructions

Cover Page

- Specify the period begin and period end dates above
- Select the entity name from the pull down menu (County will automatically populate)
- Enter the year of the report
- Enter the preparer's information

For Assistance Please Contact:

NH DRA Municipal and Property Division

Phone: (603) 230-5090

Fax: (603) 230-5947

<http://www.revenue.nh.gov/mun-prop/>

ENTITY'S INFORMATION ?

Municipality: ASHLAND County: GRAFTON Report Year: 2021

PREPARER'S INFORMATION ?

First Name

PATRICIA

Last Name

TUCKER

Street No.

20

Street Name

HIGHLAND STREET

Phone Number

(603) 968-4432

Email (optional)

ptucker@ashland.nh.gov



New Hampshire
Department of
Revenue Administration

MS-61

Debits

Uncollected Taxes Beginning of Year	Account	Levy for Year of this Report	Prior Levies (Please Specify Years)		
			Year: 2021	Year: 2020	Year: 2019
Property Taxes	3110		\$474,310.22		
Resident Taxes	3180				
Land Use Change Taxes	3120				
Yield Taxes	3185			\$0.10	
Excavation Tax	3187				
Other Taxes	3189				
Property Tax Credit Balance ?			(\$66.69)		
Other Tax or Charges Credit Balance ?					

Taxes Committed This Year	Account	Levy for Year of this Report	Prior Levies	
			2021	
Property Taxes	3110	\$6,919,979.09		
Resident Taxes	3180			
Land Use Change Taxes	3120			
Yield Taxes	3185	\$340.00		
Excavation Tax	3187			
Other Taxes	3189			
-				
Add Line				

Overpayment Refunds	Account	Levy for Year of this Report	Prior Levies		
			2021	2020	2019
Property Taxes	3110	\$15,161.48			
Resident Taxes	3180				
Land Use Change Taxes	3120				
Yield Taxes	3185				
Excavation Tax	3187				
-					
Add Line					
Interest and Penalties on Delinquent Taxes	3190	\$3,731.15	\$13,918.48		\$81.75
Interest and Penalties on Resident Taxes	3190				
Total Debits		\$6,939,211.72	\$488,162.01	\$0.10	\$81.75



Credits

Remitted to Treasurer	Levy for Year of this Report	Prior Levies		
		2021	2020	2019
Property Taxes	\$6,478,016.70	\$345,037.57		
Resident Taxes				
Land Use Change Taxes				
Yield Taxes	\$340.00		\$0.10	
Interest (Include Lien Conversion)	\$3,731.15	\$13,918.48		\$81.75
Penalties				
Excavation Tax				
Other Taxes				
Conversion to Lien (Principal Only)		\$129,186.06		
-				
Add Line				
Discounts Allowed				

Abatements Made	Levy for Year of this Report	Prior Levies		
		2021	2020	2019
Property Taxes	\$1,017.44	\$19.90		
Resident Taxes				
Land Use Change Taxes				
Yield Taxes				
Excavation Tax				
Other Taxes				
-				
Add Line				
Current Levy Deeded				



Uncollected Taxes - End of Year # 1080	Levy for Year of this Report	Prior Levies		
		2021	2020	2019
Property Taxes	\$456,167.80			
Resident Taxes				
Land Use Change Taxes				
Yield Taxes				
Excavation Tax				
Other Taxes				
Property Tax Credit Balance ?	(\$61.37)			
Other Tax or Charges Credit Balance ?				
Total Credits		\$488,162.01	\$0.10	\$81.75

For DRA Use Only	
Total Uncollected Taxes (Account #1080 - All Years)	\$456,106.43
Total Unredeemed Liens (Account #1110 - All Years)	\$232,123.43



Lien Summary

Summary of Debits

	Last Year's Levy	Prior Levies (Please Specify Years)		
		Year: 2020	Year: 2019	Year: 2018-
Unredeemed Liens Balance - Beginning of Year		\$58,571.82	\$57,175.17	\$82,880.43
Liens Executed During Fiscal Year	\$136,352.54			
Interest & Costs Collected (After Lien Execution)	\$1,610.84	\$3,114.37	\$15,868.35	\$2,572.24
-				
Add Line				
Total Debits	\$137,963.38	\$61,686.19	\$73,043.52	\$85,452.67

Summary of Credits

	Last Year's Levy	Prior Levies		
		2020	2019	2018-
Redemptions	\$33,216.88	\$18,052.39	\$44,053.46	\$7,259.77
-				
Add Line				
Interest & Costs Collected (After Lien Execution) #3190	\$1,610.84	\$3,114.37	\$15,868.35	\$2,572.24
-				
- credit	(\$2.74)			
Add Line				
Abatements of Unredeemed Liens	\$276.77			
Liens Deeded to Municipality				
Unredeemed Liens Balance - End of Year #1110	\$102,861.63	\$40,519.43	\$13,121.71	\$75,620.66
Total Credits	\$137,963.38	\$61,686.19	\$73,043.52	\$85,452.67

For DRA Use Only

Total Uncollected Taxes (Account #1080 - All Years)	\$456,106.43
Total Unredeemed Liens (Account #1110 -All Years)	\$232,123.43



ASHLAND (19)

1. CERTIFY THIS FORM

Under penalties of perjury, I declare that I have examined the information contained in this form and to the best of my belief it is true, correct and complete.

Preparer's First Name

PATRICIA

Preparer's Last Name

TUCKER

Date

01-12-2022

2. SAVE AND EMAIL THIS FORM

Please save and e-mail the completed PDF form to your Municipal Bureau Advisor.

3. PRINT, SIGN, AND UPLOAD THIS FORM

This completed PDF form must be PRINTED, SIGNED, SCANNED, and UPLOADED onto the Municipal Tax Rate Setting Portal (MTRSP) at <http://proptax.org/nh/>. If you have any questions, please contact your Municipal Services Advisor.

PREPARER'S CERTIFICATION

Under penalties of perjury, I declare that I have examined the information contained in this form and to the best of my belief it is true, correct and complete.

Preparer's Signature and Title



Ashland Summary Inventory of Valuation

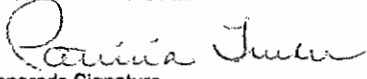
Reports Required: RSA 21-J:34 as amended, provides for certification of valuations, appropriations, estimated revenues and such other information as the Department of Revenue Administration may require upon reports prescribed for that purpose.


Note: The values and figures provided represent the detailed values that are used in the city/towns tax assessments and sworn to uphold under Oath per RSA 75:7.

For assistance please contact:
NH DRA Municipal and Property Division
(603) 230-5090
<http://www.revenue.nh.gov/mun-prop/>

Assessor		
Cindy Perkins (CNP)		

Municipal Official		
Name	Position	Signature

Preparer		
Name	Phone	Email
PATRICIA TUCKER	603-968-4432	ptucker@ashland.nh.gov
		
Preparer's Signature		


David J. Alfrey
Ann Marie Berney
A.D.F.

BOARD OF SELECTMEN



Land Value Only		Acres	Valuation	
1A	Current Use RSA 79-A	3,691.99	\$209,258	
1B	Conservation Restriction Assessment RSA 79-B	0.00	\$0	
1C	Discretionary Easements RSA 79-C	0.00	\$0	
1D	Discretionary Preservation Easements RSA 79-D	0.00	\$0	
1E	Taxation of Land Under Farm Structures RSA 79-F	0.00	\$0	
1F	Residential Land	1,942.23	\$76,418,000	
1G	Commercial/Industrial Land	350.34	\$12,179,700	
1H	Total of Taxable Land	5,984.56	\$88,806,958	
1I	Tax Exempt and Non-Taxable Land	532.74	\$6,140,193	
Buildings Value Only		Structures	Valuation	
2A	Residential	0	\$128,913,100	
2B	Manufactured Housing RSA 674:31	0	\$3,283,950	
2C	Commercial/Industrial	0	\$27,024,920	
2D	Discretionary Preservation Easements RSA 79-D	0	\$0	
2E	Taxation of Farm Structures RSA 79-F	0	\$0	
2F	Total of Taxable Buildings	0	\$159,221,970	
2G	Tax Exempt and Non-Taxable Buildings	0	\$25,135,230	
Utilities & Timber			Valuation	
3A	Utilities		\$7,195,700	
3B	Other Utilities		\$0	
4	Mature Wood and Timber RSA 79:5		\$0	
5	Valuation before Exemption		\$255,224,628	
Exemptions		Total Granted	Valuation	
6	Certain Disabled Veterans RSA 72:36-a	1	\$726,950	
7	Improvements to Assist the Deaf RSA 72:38-b V	0	\$0	
8	Improvements to Assist Persons with Disabilities RSA 72:37-a	0	\$0	
9	School Dining/Dormitory/Kitchen Exemption RSA 72:23-IV	0	\$0	
10A	Non-Utility Water & Air Pollution Control Exemption RSA 72:12-	0	\$0	
10B	Utility Water & Air Polution Control Exemption RSA 72:12-a	0	\$0	
11	Modified Assessed Value of All Properties		\$254,497,678	
Optional Exemptions		Amount Per	Total	Valuation
12	Blind Exemption RSA 72:37	\$15,000	4	\$60,000
13	Elderly Exemption RSA 72:39-a,b	\$0	7	\$270,000
14	Deaf Exemption RSA 72:38-b	\$0	0	\$0
15	Disabled Exemption RSA 72:37-b	\$0	0	\$0
16	Wood Heating Energy Systems Exemption RSA 72:70	\$0	0	\$0
17	Solar Energy Systems Exemption RSA 72:62	\$0	0	\$0
18	Wind Powered Energy Systems Exemption RSA 72:66	\$0	0	\$0
19	Additional School Dining/Dorm/Kitchen Exemptions RSA 72:23	\$0	0	\$0
19A	Electric Energy Storage Systems RSA 72:85	\$0	0	\$0
19B	Renewable Generation Facilities & Electric Energy Systems	\$0	0	\$0
20	Total Dollar Amount of Exemptions			\$330,000
21A	Net Valuation			\$254,167,678
21B	Less TIF Retained Value			\$0
21C	Net Valuation Adjusted to Remove TIF Retained Value			\$254,167,678
21D	Less Commercial/Industrial Construction Exemption			\$0
21E	Net Valuation Adjusted to Remove TIF Retained Value and Comm/Ind Construction			\$254,167,678
22	Less Utilities			\$7,195,700
23A	Net Valuation without Utilities			\$246,971,978
23B	Net Valuation without Utilities, Adjusted to Remove TIF Retained Value			\$246,971,978



Utility Value Appraiser

George E Sancousy

The municipality **DOES NOT** use DRA utility values. The municipality **IS NOT** equalized by the ratio.

Electric Company Name	Distr.	Distr. (Other)	Gen.	Trans.	Valuation
NEW HAMPSHIRE ELECTRIC COOP	\$335,000	\$0	\$0	\$0	\$335,000
NORTHWOODS RENEWABLES LLC	\$0	\$0	\$156,300	\$0	\$156,300
PSNH DBA EVERSOURCE ENERGY	\$3,241,400	\$0	\$0	\$2,998,000	\$6,239,400
SQUAM RIVER HYDRO LLC	\$0	\$0	\$465,000	\$0	\$465,000
	\$3,576,400	\$0	\$621,300	\$2,998,000	\$7,195,700



Veteran's Tax Credits	Limits	Number	Est. Tax Credits
Veterans' Tax Credit RSA 72:28	\$250	69	\$17,250
Surviving Spouse RSA 72:29-a	\$0	0	\$0
Tax Credit for Service-Connected Total Disability RSA 72:35	\$4,000	9	\$36,000
All Veterans Tax Credit RSA 72:28-b	\$250	3	\$750
Combat Service Tax Credit RSA 72:28-c	\$0	0	\$0
		81	\$54,000

Deaf & Disabled Exemption Report

Deaf Income Limits

Single
Married

Deaf Asset Limits

Single
Married

Disabled Income Limits

Single
Married

Disabled Asset Limits

Single
Married

Elderly Exemption Report

First-time Filers Granted Elderly Exemption for the Current Tax Year

Age	Number
65-74	0
75-79	0
80+	0

Total Number of Individuals Granted Elderly Exemptions for the Current Tax Year and Total Number of Exemptions Granted

Age	Number	Amount	Maximum	Total
65-74	4	\$30,000	\$120,000	\$120,000
75-79	0	\$0	\$0	\$0
80+	3	\$50,000	\$150,000	\$150,000
	7		\$270,000	\$270,000

Income Limits

Single
Married

Asset Limits

Single
Married

Has the municipality adopted an exemption for Electric Energy Systems? (RSA 72:85)

Granted/Adopted? No

Properties:

Has the municipality adopted an exemption for Renewable Gen. Facility & Electric Energy Storage? (RSA 72:87)

Granted/Adopted? No

Properties:

Has the municipality adopted Community Tax Relief Incentive? (RSA 79-E)

Granted/Adopted? No

Structures:

Has the municipality adopted Taxation of Certain Chartered Public School Facilities? (RSA 79-H)

Granted/Adopted? No

Properties:

Has the municipality adopted Taxation of Qualifying Historic Buildings? (RSA 79-G)

Granted/Adopted? No

Properties:

Has the municipality adopted the optional commercial and industrial construction exemption? (RSA 72:76-78 or RSA 72:80-83)

Granted/Adopted? No

Properties:

Percent of assessed value attributable to new construction to be exempted:

Total Exemption Granted:

Has the municipality granted any credits under the low-income housing tax credit tax program? (RSA 75:1-a)

Granted/Adopted? No

Properties:

Assessed value prior to effective date of RSA 75:1-a:

Current Assessed Value:



Current Use RSA 79-A

	Total Acres	Valuation
Farm Land	253.20	\$80,300
Forest Land	2,301.97	\$93,120
Forest Land with Documented Stewardship	941.08	\$32,539
Unproductive Land	120.60	\$1,773
Wet Land	75.14	\$1,526
	3,691.99	\$209,258

Other Current Use Statistics

Total Number of Acres Receiving 20% Rec. Adjustment	Acres:	2,429.72
Total Number of Acres Removed from Current Use During Current Tax Year	Acres:	
Total Number of Owners in Current Use	Owners:	63
Total Number of Parcels in Current Use	Parcels:	96

Land Use Change Tax

Gross Monies Received for Calendar Year

Conservation Allocation

Percentage: 0.00% Dollar Amount:

Monies to Conservation Fund

Monies to General Fund

Conservation Restriction Assessment Report RSA 79-B

	Acres	Valuation
Farm Land	0.00	\$0
Forest Land	0.00	\$0
Forest Land with Documented Stewardship	0.00	\$0
Unproductive Land	0.00	\$0
Wet Land	0.00	\$0
	0.00	\$0

Other Conservation Restriction Assessment Statistics

Total Number of Acres Receiving 20% Rec. Adjustment	Acres:	0.00
Total Number of Acres Removed from Conservation Restriction During Current Tax Year	Acres:	
Owners in Conservation Restriction	Owners:	0
Parcels in Conservation Restriction	Parcels:	0



Discretionary Easements RSA 79-C	Acres	Owners	Assessed Valuation
	0.00	0	\$0

Taxation of Farm Structures and Land Under Farm Structures RSA 79-F				
Number Granted	Structures	Acres	Land Valuation	Structure Valuation
		0.00	\$0	\$0

Discretionary Preservation Easements RSA 79-D				
Owners	Structures	Acres	Land Valuation	Structure Valuation

Map	Lot	Block	%	Description
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This municipality has no Discretionary Preservation Easements.

Tax Increment Financing District	Date	Original	Unretained	Retained	Current
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This municipality has no TIF districts.

Revenues Received from Payments in Lieu of Tax	Revenue	Acres
State and Federal Forest Land, Recreational and/or land from MS-434, account 3356 and 3357	\$43.00	52.40
White Mountain National Forest only, account 3186		

Payments in Lieu of Tax from Renewable Generation Facilities (RSA 72:74)	Amount
<i>This municipality has not adopted RSA 72:74 or has no applicable PILT sources.</i>	

Other Sources of Payments in Lieu of Taxes (MS-434 Account 3186)	Amount
SOUTHERN NH HOUSING AUTHORITY	\$16,074
	\$16,074

Notes



Report of Appropriations Actually Voted
Ashland

For the period beginning January 1, 2021 and ending December 31, 2021

Form Due Date: 20 Days after the Annual Meeting

GOVERNING BODY CERTIFICATION

This is to certify that the information contained in this form, appropriations actually voted by the town/city meeting, was taken from official records and is complete to the best of our knowledge and belief. Under penalties of perjury, I declare that I have examined the information contained in this form and to the best of my belief it is true, correct and complete.

Name	Position	Signature
Andrew D. Fitch	Selectman	
ELSON BRIDGER	SELECTMAN	
ALAN J. CILKEY	SELECTMAN	

This form must be signed, scanned, and uploaded to the Municipal Tax Rate Setting Portal:
<https://www.proptax.org/>

For assistance please contact:
NH DRA Municipal and Property Division
(603) 230-5090
<http://www.revenue.nh.gov/mun-prop/>



Appropriations

Account	Purpose	Article	Appropriations As Voted
General Government			
4130-4139	Executive	02	\$138,863
4140-4149	Election, Registration, and Vital Statistics	02	\$40,888
4150-4151	Financial Administration	02	\$124,140
4152	Revaluation of Property	02	\$37,001
4153	Legal Expense	02	\$20,000
4155-4159	Personnel Administration	02	\$499,570
4191-4193	Planning and Zoning	02	\$7,416
4194	General Government Buildings	02	\$35,076
4195	Cemeteries	02	\$50
4196	Insurance	02	\$87,680
4197	Advertising and Regional Association		\$0
4199	Other General Government	13	\$25,000
General Government Subtotal			\$1,015,684
Public Safety			
4210-4214	Police	02	\$468,529
4215-4219	Ambulance	02	\$52,308
4220-4229	Fire	02	\$322,051
4240-4249	Building Inspection	02	\$18,801
4290-4298	Emergency Management	02	\$1,000
4299	Other (Including Communications)		\$0
Public Safety Subtotal			\$862,689
Airport/Aviation Center			
4301-4309	Airport Operations		\$0
Airport/Aviation Center Subtotal			\$0
Highways and Streets			
4311	Administration	02	\$226,099
4312	Highways and Streets	02	\$216,293
4313	Bridges		\$0
4316	Street Lighting		\$0
4319	Other	02	\$65,229
Highways and Streets Subtotal			\$507,621



**New Hampshire
Department of
Revenue Administration**

**2021
MS-232**

Appropriations

Account	Purpose	Article	Appropriations As Voted
Sanitation			
4321	Administration		\$0
4323	Solid Waste Collection		\$0
4324	Solid Waste Disposal	02	\$150,455
4325	Solid Waste Cleanup		\$0
4326-4328	Sewage Collection and Disposal		\$0
4326-4329	Sewage Collection, Disposal and Other		\$0
4329	Other Sanitation		\$0
Sanitation Subtotal			\$150,455
Water Distribution and Treatment			
4331	Administration		\$0
4332	Water Services		\$0
4335-4339	Water Treatment, Conservation and Other		\$0
Water Distribution and Treatment Subtotal			\$0
Electric			
4351-4352	Administration and Generation		\$0
4353	Purchase Costs		\$0
4354	Electric Equipment Maintenance		\$0
4359	Other Electric Costs		\$0
Electric Subtotal			\$0
Health			
4411	Administration	02	\$2,354
4414	Pest Control	02	\$1,200
4415-4419	Health Agencies, Hospitals, and Other		\$0
Health Subtotal			\$3,554
Welfare			
4441-4442	Administration and Direct Assistance	02	\$17,567
4444	Intergovernmental Welfare Payments		\$0
4445-4449	Vendor Payments and Other	23,24,25,26,28	\$23,460
Welfare Subtotal			\$41,027
Culture and Recreation			
4520-4529	Parks and Recreation	02	\$126,201
4550-4559	Library	02	\$78,268
4583	Patriotic Purposes	02	\$10,690
4589	Other Culture and Recreation	27	\$2,000
Culture and Recreation Subtotal			\$217,159



Appropriations

Account	Purpose	Article	Appropriations As Voted
Conservation and Development			
4611-4612	Administration and Purchasing of Natural Resources		\$0
4619	Other Conservation	02	\$1
4631-4632	Redevelopment and Housing		\$0
4651-4659	Economic Development		\$0
Conservation and Development Subtotal			\$1
Debt Service			
4711	Long Term Bonds and Notes - Principal	02	\$131,331
4721	Long Term Bonds and Notes - Interest	02	\$45,214
4723	Tax Anticipation Notes - Interest	02	\$1
4790-4799	Other Debt Service		\$0
Debt Service Subtotal			\$176,546
Capital Outlay			
4901	Land		\$0
4902	Machinery, Vehicles, and Equipment	06,14,15,16	\$98,242
4903	Buildings		\$0
4909	Improvements Other than Buildings		\$0
Capital Outlay Subtotal			\$98,242
Operating Transfers Out			
4912	To Special Revenue Fund		\$0
4913	To Capital Projects Fund		\$0
4914A	To Proprietary Fund - Airport		\$0
4914E	To Proprietary Fund - Electric	03	\$2,798,945
4914O	To Proprietary Fund - Other		\$0
4914S	To Proprietary Fund - Sewer	05	\$496,911
4914W	To Proprietary Fund - Water	04	\$224,900
4915	To Capital Reserve Fund	07,08,09,10,11,12	\$230,000
4916	To Expendable Trusts/Fiduciary Funds		\$0
4917	To Health Maintenance Trust Funds		\$0
4918	To Non-Expendable Trust Funds		\$0
4919	To Agency Funds		\$0
Operating Transfers Out Subtotal			\$3,750,756
Total Voted Appropriations			\$6,823,734

Financial Report of the Budget

Ashland

For the period ending December 31, 2020

GOVERNING BODY CERTIFICATION

Under penalties of perjury, I declare that I have examined the information contained in this form and to the best of my belief it is true, correct and complete.

Name	Position	Signature
ELI BADGER	CHAIR	Eli Badger
Andrew D Fitch	Selectman	Andrew D Fitch
ALAN J CILLEY	SELECTMAN	Alan J Cilley
ROBERT J. Letourneau	SELECTMAN	Robert J Letourneau
Ann-Marie Barney	Selectman	Ann-Marie Barney

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<https://www.proptax.org/>

For assistance please contact:
NH DRA Municipal and Property Division
(603) 230-5090
<http://www.revenue.nh.gov/mun-prop/>



Expenditures

Account	Purpose	Voted Appropriations	Actual Expenditures
General Government			
4130-4139	Executive	\$142,102	\$130,679
4140-4149	Election, Registration, and Vital Statistics	\$46,312	\$43,426
4150-4151	Financial Administration	\$125,029	\$118,781
4152	Revaluation of Property	\$42,610	\$34,519
4153	Legal Expense	\$20,000	\$28,575
4155-4159	Personnel Administration	\$462,459	\$385,653
4191-4193	Planning and Zoning	\$13,185	\$6,985
4194	General Government Buildings	\$38,052	\$44,566
4195	Cemeteries	\$50	\$0
4196	Insurance	\$87,680	\$81,039
4197	Advertising and Regional Association	\$0	\$0
4199	Other General Government	\$25,004	\$30,152
General Government Subtotal		\$1,002,483	\$904,375
Public Safety			
4210-4214	Police	\$487,656	\$422,068
4215-4219	Ambulance	\$51,282	\$50,977
4220-4229	Fire	\$307,535	\$299,742
4240-4249	Building Inspection	\$22,531	\$11,468
4290-4298	Emergency Management	\$3,000	\$600
4299	Other (Including Communications)	\$0	\$0
Public Safety Subtotal		\$872,004	\$784,855
Airport/Aviation Center			
4301-4309	Airport Operations	\$0	\$0
Airport/Aviation Center Subtotal		\$0	\$0
Highways and Streets			
4311	Administration	\$212,248	\$214,206
4312	Highways and Streets	\$221,537	\$183,741
4313	Bridges	\$0	\$0
4316	Street Lighting	\$42,000	\$0
4319	Other	\$62,900	\$64,915
Highways and Streets Subtotal		\$538,685	\$462,862
Sanitation			
4321	Administration	\$0	\$0
4323	Solid Waste Collection	\$0	\$0
4324	Solid Waste Disposal	\$147,034	\$171,101
4325	Solid Waste Cleanup	\$0	\$0
4326-4328	Sewage Collection and Disposal	\$0	\$0
4329	Other Sanitation	\$0	\$0
Sanitation Subtotal		\$147,034	\$171,101



Expenditures

Account	Purpose	Voted Appropriations	Actual Expenditures
Water Distribution and Treatment			
4331	Administration	\$0	\$0
4332	Water Services	\$0	\$0
4335-4339	Water Treatment, Conservation and Other	\$0	\$0
Water Distribution and Treatment Subtotal		\$0	\$0
Electric			
4351-4352	Administration and Generation	\$0	\$0
4353	Purchase Costs	\$0	\$0
4354	Electric Equipment Maintenance	\$0	\$0
4359	Other Electric Costs	\$0	\$0
Electric Subtotal		\$0	\$0
Health			
4411	Administration	\$2,354	\$2,012
4414	Pest Control	\$1,200	\$1,000
4415-4419	Health Agencies, Hospitals, and Other	\$0	\$0
Health Subtotal		\$3,554	\$3,012
Welfare			
4441-4442	Administration and Direct Assistance	\$26,710	\$7,277
4444	Intergovernmental Welfare Payments	\$0	\$0
4445-4449	Vendor Payments and Other	\$28,904	\$28,904
Welfare Subtotal		\$55,614	\$36,181
Culture and Recreation			
4520-4529	Parks and Recreation	\$123,510	\$73,321
4550-4559	Library	\$68,528	\$67,013
4583	Patriotic Purposes	\$10,690	\$1,061
4589	Other Culture and Recreation	\$0	\$0
Culture and Recreation Subtotal		\$202,728	\$141,395
Conservation and Development			
4611-4612	Administration and Purchasing of Natural Resources	\$0	\$0
4619	Other Conservation	\$1	\$0
4631-4632	Redevelopment and Housing	\$0	\$0
4651-4659	Economic Development	\$0	\$0
Conservation and Development Subtotal		\$1	\$0
Debt Service			
4711	Long Term Bonds and Notes - Principal	\$129,331	\$129,330
4721	Long Term Bonds and Notes - Interest	\$50,380	\$50,351
4723	Tax Anticipation Notes - Interest	\$1	\$0
4790-4799	Other Debt Service	\$0	\$0
Debt Service Subtotal		\$179,712	\$179,681



Expenditures

Account	Purpose	Voted Appropriations	Actual Expenditures
Capital Outlay			
4901	Land	\$0	\$0
4902	Machinery, Vehicles, and Equipment	\$259,931	\$187,710
4903	Buildings	\$0	\$0
4909	Improvements Other than Buildings	\$202,000	\$85,558
Capital Outlay Subtotal		\$461,931	\$273,268
Operating Transfers Out			
4912	To Special Revenue Fund	\$0	\$0
4913	To Capital Projects Fund	\$0	\$0
4914A	To Proprietary Fund - Airport	\$0	\$0
4914E	To Proprietary Fund - Electric	\$2,954,700	\$2,739,387
4914O	To Proprietary Fund - Other	\$0	\$0
4914S	To Proprietary Fund - Sewer	\$430,733	\$940,574
<i>Explanation: Grants/Septage Receiving</i>			
4914W	To Proprietary Fund - Water	\$224,470	\$198,993
4915	To Capital Reserve Fund	\$254,300	\$254,300
4916	To Expendable Trusts/Fiduciary Funds	\$0	\$0
4917	To Health Maintenance Trust Funds	\$0	\$0
4918	To Non-Expendable Trust Funds	\$0	\$0
4919	To Fiduciary Funds	\$0	\$0
Operating Transfers Out Subtotal		\$3,864,203	\$4,133,254
Payments to Other Governments			
4931	Taxes Assessed for County	\$0	\$428,661
4932	Taxes Assessed for Village District	\$0	\$0
4933	Taxes Assessed for Local Education	\$0	\$3,606,262
4934	Taxes Assessed for State Education	\$0	\$477,838
4939	Payments to Other Governments	\$0	\$0
Payments to Other Governments Subtotal			\$4,512,761
Total Before Payments to Other Governments		\$7,327,949	\$7,089,984
Plus Payments to Other Governments			\$4,512,761
Plus Commitments to Other Governments from Tax Rate		\$4,512,761	
Less Proprietary/Special Funds		\$0	\$3,878,954
Total General Fund Expenditures		\$11,840,710	\$7,723,791



New Hampshire
Department of
Revenue Administration

2021
MS-535

Revenues

Account	Source of Revenues	Estimated Revenues	Actual Revenues
Taxes			
3110	Property Taxes	\$0	\$7,061,816
3120	Land Use Change Tax - General Fund	\$0	\$0
3121	Land Use Change Taxes (Conservation)	\$0	\$0
3180	Resident Tax	\$0	\$0
3185	Yield Tax	\$4,680	\$10,952
3186	Payment in Lieu of Taxes	\$58,114	\$16,074
3187	Excavation Tax	\$0	\$0
3189	Other Taxes	\$0	\$0
3190	Interest and Penalties on Delinquent Taxes	\$39,000	\$35,690
9991	Inventory Penalties	\$0	\$0
Taxes Subtotal		\$101,794	\$7,124,532
Licenses, Permits, and Fees			
3210	Business Licenses and Permits	\$1,000	\$927
3220	Motor Vehicle Permit Fees	\$382,000	\$399,187
3230	Building Permits	\$22,000	\$19,354
3290	Other Licenses, Permits, and Fees	\$5,000	\$13,920
3311-3319	From Federal Government	\$0	\$0
Licenses, Permits, and Fees Subtotal		\$410,000	\$433,388
State Sources			
3351	Municipal Aid/Shared Revenues	\$34,858	\$71,720
<i>Explanation: PY money deferred until current year</i>			
3352	Meals and Rooms Tax Distribution	\$106,215	\$106,215
3353	Highway Block Grant	\$56,029	\$56,023
3354	Water Pollution Grant	\$14,104	\$14,104
3355	Housing and Community Development	\$0	\$0
3356	State and Federal Forest Land Reimbursement	\$43	\$43
3357	Flood Control Reimbursement	\$0	\$0
3359	Other (Including Railroad Tax)	\$29,663	\$60,533
3379	From Other Governments	\$0	\$0
State Sources Subtotal		\$240,912	\$308,638
Charges for Services			
3401-3406	Income from Departments	\$133,000	\$141,281
3409	Other Charges	\$0	\$0
Charges for Services Subtotal		\$133,000	\$141,281
Miscellaneous Revenues			
3501	Sale of Municipal Property	\$0	\$0
3502	Interest on Investments	\$3,500	\$4,646
3503-3509	Other	\$26,500	\$53,598
Miscellaneous Revenues Subtotal		\$30,000	\$58,244



Revenues

Account	Source of Revenues	Estimated Revenues	Actual Revenues
Interfund Operating Transfers In			
3912	From Special Revenue Funds	\$0	\$0
3913	From Capital Projects Funds	\$0	\$0
3914A	From Enterprise Funds: Airport (Offset)	\$0	\$0
3914E	From Enterprise Funds: Electric (Offset)	\$2,954,700	\$3,380,995
3914O	From Enterprise Funds: Other (Offset)	\$0	\$0
3914S	From Enterprise Funds: Sewer (Offset)	\$416,629	\$608,163
3914W	From Enterprise Funds: Water (Offset)	\$195,644	\$302,972
3915	From Capital Reserve Funds	\$55,000	\$52,779
3916	From Trust and Fiduciary Funds	\$0	\$0
3917	From Conservation Funds	\$0	\$0
	Interfund Operating Transfers In Subtotal	\$3,621,973	\$4,344,909
Other Financing Sources			
3934	Proceeds from Long Term Bonds and Notes	\$175,000	\$0
	Other Financing Sources Subtotal	\$175,000	\$0
	Less Proprietary/Special Funds	\$0	\$4,292,130
	Plus Property Tax Commitment from Tax Rate	\$7,120,780	
	Total General Fund Revenues	\$11,833,459	\$8,118,862



Balance Sheet

Account	Description	Starting Balance	Ending Balance
Current Assets			
1010	Cash and Equivalents	\$2,414,552	\$2,375,323
1030	Investments	\$0	\$0
1080	Tax Receivable	\$452,276	\$474,469
1110	Tax Liens Receivable	\$101,731	\$118,627
1150	Accounts Receivable	\$0	\$1,000
1260	Due from Other Governments	\$55,272	\$0
1310	Due from Other Funds	\$52,179	\$675,345
1400	Other Current Assets	\$43,891	\$46,139
<i>Explanation: PY Audit Entries</i>			
1670	Tax Deeded Property (Subject to Resale)	\$15,561	\$15,561
Current Assets Subtotal		\$3,135,462	\$3,706,464
Current Liabilities			
2020	Warrants and Accounts Payable	\$154,370	\$186,659
2030	Compensated Absences Payable	\$22,629	\$0
2050	Contracts Payable	\$0	\$0
2070	Due to Other Governments	\$707	\$0
2075	Due to School Districts	\$1,835,049	\$1,963,448
2080	Due to Other Funds	\$0	\$57,503
2220	Deferred Revenue	\$0	\$0
2230	Notes Payable - Current	\$0	\$0
2270	Other Payable	\$43,643	\$24,719
Current Liabilities Subtotal		\$2,056,398	\$2,232,329
Fund Equity			
2440	Non-spendable Fund Balance	\$18,089	\$61,700
2450	Restricted Fund Balance	\$0	\$0
2460	Committed Fund Balance	\$0	\$0
2490	Assigned Fund Balance	\$12,305	\$44,160
2530	Unassigned Fund Balance	\$1,048,670	\$1,368,275
<i>Explanation: PY Audit Entries</i>			
Fund Equity Subtotal		\$1,079,064	\$1,474,135



New Hampshire
Department of
Revenue Administration

2021
MS-535

Tax Commitment

Source	County	Village	Local Education	State Education	Other	Property Tax
MS-535	\$428,661	\$0	\$3,606,262	\$477,838	\$0	\$7,061,816
Commitment	\$428,661	\$0	\$3,606,262	\$477,838		\$7,120,780
Difference	\$0	\$0	\$0	\$0		(\$58,964)

General Fund Balance Sheet Reconciliation

Total Revenues	\$8,118,862
Total Expenditures	\$7,723,791
Change	\$395,071
Ending Fund Equity	\$1,474,135
Beginning Fund Equity	\$1,079,064
Change	\$395,071



Long Term Debt

Description (Purpose)	Original Obligation	Annual Installment	Rate	Final Payment	Start of Year	Issued	Retired	End of Year
Headworks/Septage Receiving (Sewer)								
	\$2,000,000	\$65,483	2.0	2039	\$0	\$2,000,000	\$365,483	\$1,634,517
North Ashland (Electric Infrastructure)								
	\$1,700,000	\$141,405	2.5%	2020	\$58,578	\$0	\$58,578	\$0
River St. Improvement (Water and Sewer)								
	\$944,000	\$53,000	2%-5%	2029	\$649,000	\$0	\$53,000	\$596,000
Water Project (Water Infrastructure)								
	\$1,600,000	\$64,247	4.501%	2026	\$449,725	\$0	\$64,246	\$385,479
Water System (Water Infrastructure)								
	\$300,000	\$12,084	4.501%	2027	\$96,661	\$0	\$12,084	\$84,577
	\$6,544,000				\$1,253,964	\$2,000,000	\$553,391	\$2,700,573



Tax Rate Breakdown Ashland

Municipal Tax Rate Calculation			
Jurisdiction	Tax Effort	Valuation	Tax Rate
Municipal	\$2,438,603	\$254,167,678	\$9.59
County	\$464,942	\$254,167,678	\$1.83
Local Education	\$3,599,116	\$254,167,678	\$14.16
State Education	\$465,725	\$246,971,978	\$1.89
Total	\$6,968,386		\$27.47

Village Tax Rate Calculation			
Jurisdiction	Tax Effort	Valuation	Tax Rate
Total	\$0		\$0.00

Tax Commitment Calculation	
Total Municipal Tax Effort	\$6,968,386
War Service Credits	(\$54,000)
Village District Tax Effort	\$0
Total Property Tax Commitment	\$6,914,386

11/5/2021

James P. Gerry
Director of Municipal and Property Division
New Hampshire Department of Revenue Administration

Appropriations and Revenues

Municipal Accounting Overview

Description	Appropriation	Revenue
Total Appropriation	\$6,823,734	
Net Revenues (Not Including Fund Balance)		(\$4,393,407)
Fund Balance Voted Surplus		(\$96,100)
Fund Balance to Reduce Taxes		\$0
War Service Credits	\$54,000	
Special Adjustment	\$0	
Actual Overlay Used	\$50,376	
Net Required Local Tax Effort	\$2,438,603	

County Apportionment

Description	Appropriation	Revenue
Net County Apportionment	\$464,942	
Net Required County Tax Effort	\$464,942	

Education

Description	Appropriation	Revenue
Net Local School Appropriations	\$3,532,367	
Net Cooperative School Appropriations	\$1,495,366	
Net Education Grant		(\$962,892)
Locally Retained State Education Tax		(\$465,725)
Net Required Local Education Tax Effort	\$3,599,116	
State Education Tax	\$465,725	
State Education Tax Not Retained	\$0	
Net Required State Education Tax Effort	\$465,725	

Valuation

Municipal (MS-1)

Description	Current Year	Prior Year
Total Assessment Valuation with Utilities	\$254,167,678	\$250,961,136
Total Assessment Valuation without Utilities	\$246,971,978	\$243,794,836
Commercial/Industrial Construction Exemption	\$0	\$0
Total Assessment Valuation with Utilities, Less Commercial/Industrial Construction Exemption	\$254,167,678	\$250,961,136

Village (MS-1V)

Description	Current Year
-------------	--------------

Tax Commitment Verification

2021 Tax Commitment Verification - RSA 76:10 II

Description	Amount
Total Property Tax Commitment	\$6,914,386
1/2% Amount	\$34,572
Acceptable High	\$6,948,958
Acceptable Low	\$6,879,814

If the amount of your total warrant varies by more than 1/2%, the MS-1 form used to calculate the tax rate might not be correct. The tax rate will need to be recalculated. Contact your assessors immediately and call us at 603.230.5090 before you issue the bills. See RSA 76:10, II

Commitment Amount	6,919,193.58
Less amount for any applicable Tax Increment Financing Districts (TIF)	X
Net amount after TIF adjustment	

Under penalties of perjury, I verify the amount above was the 2021 commitment amount on the property tax warrant.

Tax Collector/Deputy Signature: <i>Cynthia Jones</i>	Date: 11-8-21
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Requirements for Semi-Annual Billing

Pursuant to RSA 76:15-a

76:15-a Semi-Annual Collection of Taxes in Certain Towns and Cities - I. Taxes shall be collected in the following manner in towns and cities which adopt the provisions of this section in the manner set out in RSA 76:15-b. A partial payment of the taxes assessed on April 1 in any tax year shall be computed by taking the prior year's assessed valuation times 1/2 of the previous year's tax rate; provided, however, that whenever it shall appear to the selectmen or assessors that certain individual properties have physically changed in valuation, they may use the current year's appraisal times 1/2 the previous year's tax rate to compute the partial payment.

Ashland	Total Tax Rate	Semi-Annual Tax Rate
Total 2021 Tax Rate	\$27.47	\$13.74

Associated Villages

Fund Balance Retention

Enterprise Funds and Current Year Bonds	\$3,492,843
General Fund Operating Expenses	\$7,860,674
Final Overlay	\$50,376

DRA has provided a reference range of fund balance retention amounts below. Please utilize these ranges in the determination of the adequacy of your municipality's unrestricted fund balance, as currently defined in GASB Statement 54. Retention amounts, as part of the municipality's stabilization fund policy [1], should be assessed dependent upon your governments own long-term forecasts and special circumstances. Please note that current best practices published by GFOA recommend, at a minimum, that "...general purpose governments, regardless of size, maintain unrestricted fund balance in their general fund of no less than two months of regular general fund operating revenues or regular general fund operating expenditures." [2],[3]

[1] The National Advisory Council on State and Local Budgeting (NACSLB), (1998), *Framework for Improved State and Local Government Budgeting: Recommended Budget Practices* (4.1), pg. 17.

[2] Government Finance Officers Association (GFOA), (2009), *Best Practice: Determining the Appropriate Level of Unrestricted Fund Balance in the General Fund*.

[3] Government Finance Officers Association (GFOA), (2011), *Best Practice: Replenishing General Fund Balance*.

2021 Fund Balance Retention Guidelines: Ashland

Description	Amount
Current Amount Retained (16.18%)	\$1,272,175
17% Retained <i>(Maximum Recommended)</i>	\$1,336,315
10% Retained	\$786,067
8% Retained	\$628,854
5% Retained <i>(Minimum Recommended)</i>	\$393,034

**TOWN OF ASHLAND,
NEW HAMPSHIRE**

ANNUAL FINANCIAL REPORT

**AS OF AND FOR THE FISCAL YEAR ENDED
DECEMBER 31, 2020**



PLODZIK & SANDERSON

Professional Association/Accountants & Auditors

193 North Main Street • Concord • New Hampshire • 03301-5063 • 603-225-6996 • FAX 603-224-1380

INDEPENDENT AUDITOR'S REPORT

To the Members of the Board of Selectmen
Town of Ashland
Ashland, New Hampshire

We have audited the accompanying financial statements of the governmental activities, business-type activities, the major fund, and aggregate remaining fund information of the Town of Ashland, New Hampshire (the Town) as of and for the year ended December 31, 2020, and the related notes to the financial statements, which collectively comprise the Town's basic financial statements as listed in the table of contents.

Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

Auditor's Responsibility

Our responsibility is to express opinions on these financial statements based on our audit. We conducted our audit in accordance with auditing standards generally accepted in the United States of America. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our unmodified and adverse audit opinions.

Summary of Opinions

<u>Opinion Unit</u>	<u>Type of Opinion</u>
Governmental Activities	Adverse
Business-type Activities	Adverse
Major General Fund	Unmodified
Major Water Fund	Adverse
Major Sewer Fund	Adverse
Major Electric Fund	Adverse
Aggregate Remaining Fund Information	Unmodified

***Basis for Adverse Opinion on Governmental Activities, Business-type Activities,
and Major Water, Sewer, And Electric Funds***

As discussed in Note 1-B to the financial statements, management has not updated activity for the current year on their capital assets and related accumulated depreciation records which in the governmental activities, business-type activities and major water, sewer, and electric funds, and accordingly, has not recorded depreciation expense on those assets. Accounting principles generally accepted in the United States of America require that capital assets, be capitalized and depreciated, which would increase the assets, net position, and expenses of the governmental activities, business-type activities and major water, sewer, and electric funds. The amount by which this departure would affect the assets, net position, and expenses of the governmental activities, business-type activities and major water, sewer, and electric funds is not reasonably determinable.

As discussed in Notes 1-Q and 14-B to the financial statements, management has not recorded the long-term costs of retirement health care costs and obligations for other postemployment benefits for the single employer plan in the governmental activities, business-type activities, and major water and sewer funds. Accounting principles generally accepted in the United States of America require that those costs be recorded, which would increase the liabilities, decrease the net position, and increase the expenses of the governmental activities, business-type activities, and major water and sewer funds. The amount by which this departure would affect the liabilities, net position, and expenses on the governmental activities, business-type activities, and major water and sewer funds is not readily determinable.

Adverse Opinion

In our opinion, because of the significance of the matters described in the “Basis for Adverse Opinion on Governmental Activities, Business-type Activities and Major Water, Sewer, and Electric Funds” paragraph, the financial statements referred to above do not present fairly the financial position of the government-wide financial statements of the Town of Ashland, New Hampshire, as of December 31, 2020, or the changes in financial position thereof for the year then ended in accordance with accounting principles generally accepted in the United States of America.

Unmodified Opinions

In our opinion, the financial statements referred to above present fairly, in all material respects, the respective financial position of the major general fund and aggregate remaining fund information of the Town of Ashland, New Hampshire as of December 31, 2020, and the respective changes in financial position and the respective budgetary comparison for the general fund, for the year then ended in accordance with accounting principles generally accepted in the United States of America.

Other Matters

Management's Discussion and Analysis – Management has omitted a Management's Discussion and Analysis that accounting principles generally accepted in the United States of America require to be presented to supplement the basic financial statements. Such missing information, although not a part of the basic financial statements, is required by the Governmental Accounting Standards Board who considers it to be an essential part of financial reporting for placing the basic financial statements in an appropriate operational, economic, or historical context. Our opinion on the basic financial statements is not affected by the missing information.

Required Supplementary Information – Accounting principles generally accepted in the United States of America require that the following be presented to supplement the basic financial statements:

- Schedule of the Town's Proportionate Share of Net Pension Liability,
- Schedule of Town Contributions – Pensions,
- Schedule of the Town's Proportionate Share of the Net Other Postemployment Benefits Liability,
- Schedule of Town Contributions – Other Postemployment Benefits, and
- Notes to the Required Supplementary Information

Such information, although not a part of the basic financial statements, is required by the Governmental Accounting Standards Board, who considers it to be an essential part of financial reporting for placing the basic financial statements in an appropriate operational, economic, or historical context. We have applied certain limited procedures to the required supplementary

Town of Ashland
Independent Auditor's Report

information in accordance with auditing standards generally accepted in the United States of America, which consisted of inquiries of management about the methods of preparing the information and comparing the information for consistency with management's responses to our inquiries, the basic financial statements, and other knowledge we obtained during our audit of the basic financial statements. We do not express an opinion or provide any assurance on the information because the limited procedures do not provide us with sufficient evidence to express an opinion or provide any assurance.

Other Information - Our audit was conducted for the purpose of forming opinions on the financial statements that collectively comprise the Town of Ashland, New Hampshire's basic financial statements. The combining and individual fund schedules are presented for purposes of additional analysis and are not a required part of the basic financial statements.

The combining and individual fund schedules are the responsibility of management and were derived from and relate directly to the underlying accounting and other records used to prepare the basic financial statements. Such information has been subjected to the auditing procedures applied in the audit of the basic financial statements and certain additional procedures including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the basic financial statements or to the basic financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the combining and individual fund schedules are fairly stated, in all material respects, in relation to the basic financial statements as a whole.

November 30, 2021

Blodzik & Sanderson
Professional Association

BASIC FINANCIAL STATEMENTS

BASIC FINANCIAL STATEMENTS

EXHIBIT A TOWN OF ASHLAND, NEW HAMPSHIRE Statement of Net Position December 31, 2020

	Governmental Activities	Business-type Activities	Total
ASSETS			
Cash and cash equivalents	\$ 1,431,483	\$ 1,723,295	\$ 3,154,778
Investments	198,251	-	198,251
Taxes receivables	593,096	-	593,096
Account receivables	1,000	888,832	889,832
Intergovernmental receivable	249,659	-	249,659
Internal balances	541,934	(541,934)	-
Inventory	-	32,615	32,615
Prepaid items	6,301	-	6,301
Tax deceded property, subject to resale	15,561	-	15,561
Capital assets:			
Land and construction in progress	1,479,456	629,970	2,109,426
Other capital assets, net of depreciation	7,668,159	6,485,775	14,153,934
Total assets	12,184,900	9,218,553	21,403,453
DEFERRED OUTFLOWS OF RESOURCES			
Amounts related to pensions	696,260	112,223	808,483
Amounts related to other postemployment benefits	7,474	904	8,378
Total deferred outflows of resources	703,734	113,127	816,861
LIABILITIES			
Accounts payable	121,628	507,569	629,197
Accrued salaries and benefits	22,844	10,014	32,858
Retainage payable	-	40,066	40,066
Accrued interest payable	21,744	2,687	24,431
Intergovernmental payable	761	-	761
Long-term liabilities:			
Due within one year	383,234	74,840	458,074
Due in more than one year	3,295,521	1,991,320	5,286,841
Total liabilities	3,845,732	2,626,496	6,472,228
DEFERRED INFLOWS OF RESOURCES			
Unavailable revenue - donations	1,115	-	1,115
Amounts related to pensions	32,093	199,165	231,258
Amounts related to other postemployment benefits	1,838	819	2,657
Total deferred inflows of resources	35,046	199,984	235,030
NET POSITION			
Net investment in capital assets	7,777,564	5,481,228	13,258,792
Restricted	306,154	-	306,154
Unrestricted	924,138	1,023,972	1,948,110
Total net position	\$ 9,007,856	\$ 6,505,200	\$ 15,513,056

The Notes to the Basic Financial Statements are an integral part of this statement.

EXHIBIT B
TOWN OF ASHLAND, NEW HAMPSHIRE
Statement of Activities
For the Fiscal Year Ended December 31, 2020

	Program Revenues		Net (Expense) Revenue and	
	Charges for Services	Operating Grants and Contributions	Change in Net Position	
	Expenses		Governmental Activities	Business-type Activities
				Total
Governmental activities:				
General government	\$ 1,091,097	\$ 329	\$ (995,115)	\$ (995,115)
Public safety	1,014,665	10,912	(1,003,753)	(1,003,753)
Highways and streets	684,156	48,552	(517,897)	(517,897)
Sanitation	165,299	-	(165,299)	(165,299)
Health	3,011	-	(3,011)	(3,011)
Welfare	36,114	-	(36,114)	(36,114)
Culture and recreation	206,049	81,488	(124,561)	(124,561)
Interest on long-term debt	40,482	-	(40,482)	(40,482)
Total governmental activities	3,240,873	141,281	(2,886,232)	(2,886,232)
Business-type activities:				
Water	211,509	311,819	-	100,310
Sewer	1,383,059	650,765	-	(408,211)
Electric	2,956,846	3,420,229	-	463,383
Total business-type activities	4,551,414	4,382,813	-	155,482
Total	\$ 7,792,287	\$ 4,524,094	(2,886,232)	(2,730,750)
General revenues:				
Taxes:				
Property			2,549,058	2,549,058
Other			104,716	104,716
Motor vehicle permit fees			399,187	399,187
Licenses and other fees			31,669	31,669
Grants and contributions not restricted to specific programs			135,041	135,041
Unrestricted investment earnings			22,219	24,736
Miscellaneous			73,022	73,022
Total general revenues			3,314,912	3,317,429
Change in net position			428,680	586,679
Net position, beginning as restated (see Note 19)			8,579,176	14,926,377
Net position, ending			\$ 9,007,856	\$ 15,513,056

The Notes to the Basic Financial Statements are an integral part of this statement.

EXHIBIT C-1
TOWN OF ASHLAND, NEW HAMPSHIRE
Governmental Funds
Balance Sheet
December 31, 2020

	General	Other Governmental Funds	Total Governmental Funds
ASSETS			
Cash and cash equivalents	\$ 1,372,708	\$ 58,775	\$ 1,431,483
Investments	-	198,251	198,251
Taxes receivable	673,096	-	673,096
Accounts receivable	1,000	-	1,000
Intergovernmental receivable	686	-	686
Interfund receivable	541,934	-	541,934
Voluntary tax liens	9,782	-	9,782
Voluntary tax liens reserved until collected	(9,782)	-	(9,782)
Prepaid items	6,301	-	6,301
Tax deeded property, subject to resale	15,561	-	15,561
Total assets	<u>\$ 2,611,286</u>	<u>\$ 257,026</u>	<u>\$ 2,868,312</u>
LIABILITIES			
Accounts payable	\$ 121,628	\$ -	\$ 121,628
Accrued salaries and benefits	22,844	-	22,844
Intergovernmental payable	761	-	761
Total liabilities	<u>145,233</u>	<u>-</u>	<u>145,233</u>
DEFERRED INFLOWS OF RESOURCES			
Unavailable revenue - property taxes	157,463	-	157,463
Unavailable revenue - donations	1,115	-	1,115
Total deferred inflows of resources	<u>158,578</u>	<u>-</u>	<u>158,578</u>
FUND BALANCES			
Nonspendable	21,862	54,985	76,847
Restricted	49,128	202,041	251,169
Committed	861,677	-	861,677
Assigned	44,160	-	44,160
Unassigned	1,330,648	-	1,330,648
Total fund balances	<u>2,307,475</u>	<u>257,026</u>	<u>2,564,501</u>
Total liabilities, deferred inflows of resources, and fund balances	<u>\$ 2,611,286</u>	<u>\$ 257,026</u>	<u>\$ 2,868,312</u>

The Notes to the Basic Financial Statements are an integral part of this statement.

EXHIBIT C-2
TOWN OF ASHLAND, NEW HAMPSHIRE
Reconciliation of the Balance Sheet - Governmental Funds to the Statement of Net Position
December 31, 2020

Amounts reported for governmental activities in the Statement of Net Position are different because:		
Total fund balances of governmental funds (Exhibit C-1)		\$ 2,564,501
Capital assets used in governmental activities are not current financial resources, therefore, are not reported in the governmental funds.		
Cost	\$ 29,886,180	
Less accumulated depreciation	<u>(20,738,565)</u>	
		9,147,615
Other long-term assets that are not available to pay for current period expenditures and therefore, are not reported in the funds.		
State Aid		248,973
Pension and other postemployment benefit (OPEB) related deferred outflows of resources and deferred inflows of resources are not due and payable in the current year, and therefore, are not reported in the governmental funds as follows:		
Deferred outflows of resources related to pensions	\$ 696,260	
Deferred inflows of resources related to pensions	(32,093)	
Deferred outflows of resources related to OPEB	7,474	
Deferred inflows of resources related to OPEB	<u>(1,838)</u>	
		669,803
Other long-term assets are not available to pay for current period expenditures, and therefore, are reported as deferred inflows of resources in the governmental funds.		
		157,463
Allowance for uncollectible property taxes that is recognized on the full accrual basis but not on the modified accrual.		
		(80,000)
Interest on long-term debt is not accrued in governmental funds.		
Accrued interest payable		(21,744)
Long-term liabilities are not due and payable in the current period, therefore, are not reported in the governmental funds.		
Bonds	\$ 1,066,055	
Unamortized bond premium	54,567	
Capital leases	249,429	
Compensated absences	80,409	
Accrued landfill closure and postclosure care costs	96,000	
Net pension liability	2,024,521	
Other postemployment benefits	<u>107,774</u>	
		<u>(3,678,755)</u>
Net position of governmental activities (Exhibit A)		<u>\$ 9,007,856</u>

The Notes to the Basic Financial Statements are an integral part of this statement.

EXHIBIT C-3
TOWN OF ASHLAND, NEW HAMPSHIRE
Governmental Funds
Statement of Revenues, Expenditures, and Changes in Fund Balances
For the Fiscal Year Ended December 31, 2020

	General	Other Governmental Funds	Total Governmental Funds
REVENUES			
Taxes	\$ 2,663,168	\$ -	\$ 2,663,168
Licenses and permits	431,545	-	431,545
Intergovernmental	386,352	-	386,352
Charges for services	141,281	-	141,281
Miscellaneous	83,069	11,439	94,508
Total revenues	<u>3,705,415</u>	<u>11,439</u>	<u>3,716,854</u>
EXPENDITURES			
Current:			
General government	974,623	15,250	989,873
Public safety	860,514	-	860,514
Highways and streets	669,654	-	669,654
Sanitation	172,003	-	172,003
Health	3,011	-	3,011
Welfare	36,114	-	36,114
Culture and recreation	160,232	16,746	176,978
Debt service:			
Principal	129,331	-	129,331
Interest	50,351	-	50,351
Capital outlay	271,057	-	271,057
Total expenditures	<u>3,326,890</u>	<u>31,996</u>	<u>3,358,886</u>
Net change in fund balances	378,525	(20,557)	357,968
Fund balances, beginning	<u>1,928,950</u>	<u>277,583</u>	<u>2,206,533</u>
Fund balances, ending	<u>\$ 2,307,475</u>	<u>\$ 257,026</u>	<u>\$ 2,564,501</u>

The Notes to the Basic Financial Statements are an integral part of this statement.

EXHIBIT C-4
TOWN OF ASHLAND, NEW HAMPSHIRE
Reconciliation of the Statement of Revenues, Expenditures, and
Changes in Fund Balances - Governmental Funds to the Statement of Activities
For the Fiscal Year Ended December 31, 2020

Amounts reported for governmental activities in the Statement of Activities are different because:		
Net change in fund balances of governmental funds (Exhibit C-3)		\$ 357,968
Other long-term assets that are not available to pay for current period expenditures and therefore, are not reported in the funds.		
State Aid		(37,951)
Revenue in the Statement of Activities that does not provide current financial resources is not reported as revenue in the governmental funds.		
Change in deferred inflows of resources for tax revenue	\$(19,603)	
Change in allowance for uncollectible property taxes	<u>10,253</u>	
		(9,350)
Proceeds from issuing long-term liabilities provide current financial resources to Statement of Net Position. Repayment of long-term liabilities is an expenditure in the governmental funds, but the repayment reduces long-term liabilities in the Statement of Net Position.		
Repayment of bond principal	\$129,331	
Repayment of capital leases	122,867	
Amortization of bond premium	<u>6,063</u>	
		258,261
Some expenses reported in the Statement of Activities do not require the use of current financial resources, and therefore, are not reported as expenditures in governmental funds.		
Change in accrued interest expense	\$ 3,806	
Change in compensated absences payable	(30,383)	
Change in accrued landfill postclosure care costs	11,000	
Net change in net pension liability, and deferred outflows and inflows of resources related to pensions	(143,048)	
Net change in net other postemployment benefits liability and deferred outflows and inflows of resources related to other postemployment benefits	<u>18,377</u>	
		(140,248)
Changes in net position of governmental activities (Exhibit B)		<u>\$ 428,680</u>

The Notes to the Basic Financial Statements are an integral part of this statement.

EXHIBIT D
TOWN OF ASHLAND, NEW HAMPSHIRE
Statement of Revenues, Expenditures, and Changes in Fund Balance
Budget and Actual (Non-GAAP Budgetary Basis)
General Fund
For the Fiscal Year Ended December 31, 2020

	Original and Final Budget	Actual	Variance Positive (Negative)
REVENUES			
Taxes	\$ 2,585,764	\$ 2,653,818	\$ 68,054
Licenses and permits	410,000	431,545	21,545
Intergovernmental	197,982	310,480	112,498
Charges for services	133,000	141,281	8,281
Miscellaneous	30,000	58,244	28,244
Total revenues	<u>3,356,746</u>	<u>3,595,368</u>	<u>238,622</u>
EXPENDITURES			
Current:			
General government	1,004,144	896,317	107,827
Public safety	872,293	786,675	85,618
Highways and streets	538,147	543,343	(5,196)
Sanitation	145,622	173,033	(27,411)
Health	3,554	3,011	543
Welfare	55,614	36,114	19,500
Culture and recreation	202,728	141,397	61,331
Conservation	1	-	1
Debt service:			
Principal	129,331	129,331	-
Interest	50,381	50,351	30
Capital outlay	286,931	271,057	15,874
Total expenditures	<u>3,288,746</u>	<u>3,030,629</u>	<u>258,117</u>
Excess of revenues over expenditures	<u>68,000</u>	<u>564,739</u>	<u>496,739</u>
OTHER FINANCING SOURCES (USES)			
Transfers in	55,000	52,779	(2,221)
Transfers out	(254,300)	(254,300)	-
Total other financing sources (uses)	<u>(199,300)</u>	<u>(201,521)</u>	<u>(2,221)</u>
Net change in fund balances	<u>\$ (131,300)</u>	<u>363,218</u>	<u>\$ 494,518</u>
Change in nonspendable fund balance		(3,773)	
Unassigned fund balance, beginning		1,048,666	
Unassigned fund balance, ending		<u>\$ 1,408,111</u>	

The Notes to the Basic Financial Statements are an integral part of this statement.

EXHIBIT E-1
TOWN OF ASHLAND, NEW HAMPSHIRE
Proprietary Funds
Statement of Net Position
December 31, 2020

	Business-type Activities			
	Enterprise Funds			Total
	Water	Sewer	Electric	Enterprise Funds
ASSETS				
Cash and cash equivalents	\$ 225,487	\$ 1,022,444	\$ 475,364	\$ 1,723,295
Accounts receivable	45,772	107,276	735,784	888,832
Internal balances	44,900	2,361	-	47,261
Inventory	-	-	32,615	32,615
Capital assets:				
Land and construction in progress	4,011	546,164	79,795	629,970
Other capital assets, net of depreciation	2,889,779	1,577,992	2,018,004	6,485,775
Total assets	3,209,949	3,256,237	3,341,562	9,807,748
DEFERRED OUTFLOWS OF RESOURCES				
Amounts related to pensions	12,793	62,085	37,345	112,223
Amounts related to other postemployment benefits	137	666	101	904
Total deferred outflows of resources	12,930	62,751	37,446	113,127
LIABILITIES				
Current liabilities:				
Accounts payable	5,015	11,086	491,468	507,569
Accrued salaries and benefits	1,178	3,336	5,500	10,014
Retainage payable	-	40,066	-	40,066
Accrued interest payable	-	2,687	-	2,687
Internal balances	89,523	215,996	283,676	589,195
Long term liabilities:				
Due within one year	-	71,562	3,278	74,840
Due in more than one year	39,177	1,767,295	184,848	1,991,320
Total liabilities	134,893	2,112,028	968,770	3,215,691
DEFERRED INFLOWS OF RESOURCES				
Amounts related to pensions	590	2,862	195,713	199,165
Amounts related to other postemployment benefits	34	164	621	819
Total deferred inflows of resources	624	3,026	196,334	199,984
NET POSITION				
Net investment in capital assets	2,893,790	489,639	2,097,799	5,481,228
Unrestricted	193,572	714,295	116,105	1,023,972
Total net position	\$ 3,087,362	\$ 1,203,934	\$ 2,213,904	\$ 6,505,200

The Notes to the Basic Financial Statements are an integral part of this statement.

EXHIBIT E-2
TOWN OF ASHLAND, NEW HAMPSHIRE
Proprietary Funds
Statement of Revenues, Expenses, and Changes in Net Position
For the Fiscal Year Ended December 31, 2020

	Business-type Activities			
	Enterprise Funds			Total
	Water	Sewer	Electric	Enterprise Funds
Operating revenues:				
User charges	\$ 305,942	\$ 628,128	\$ 2,901,783	\$ 3,835,853
Miscellaneous	5,877	22,637	518,446	546,960
Total operating revenues	311,819	650,765	3,420,229	4,382,813
Operating expenses:				
Salaries and wages	67,139	178,294	330,330	575,763
Operation and maintenance	144,370	1,162,991	2,626,151	3,933,512
Total operating expenses	211,509	1,341,285	2,956,481	4,509,275
Operating gain (loss)	100,310	(690,520)	463,748	(126,462)
Nonoperating revenue (expense):				
Intergovernmental revenues	-	24,083	-	24,083
Interest income	238	1,701	578	2,517
Capital contributions	-	300,000	-	300,000
Interest expense	-	(41,774)	(365)	(42,139)
Total nonoperating revenues (expenses)	238	284,010	213	284,461
Change in net position	100,548	(406,510)	463,961	157,999
Net position, beginning	2,986,814	1,610,444	1,749,943	6,347,201
Net position, ending	\$ 3,087,362	\$ 1,203,934	\$ 2,213,904	\$ 6,505,200

The Notes to the Basic Financial Statements are an integral part of this statement.

EXHIBIT E-3
TOWN OF ASHLAND, NEW HAMPSHIRE
Proprietary Funds
Statement of Cash Flows
For the Fiscal Year Ended December 31, 2020

	Business-type Activities		
	Enterprise Funds		Total
	Water	Sewer	Electric
Cash flows from operating activities:			
Receipts from customers and users	\$ 305,415	\$ 642,123	\$ 3,185,370
Payments to employees	(59,797)	(81,178)	(350,104)
Payments to suppliers	(144,370)	(1,653,848)	(2,759,998)
Net cash provided by (used for) operating activities	101,248	(1,092,903)	75,268
Cash flows from capital and related financing activities:			
Proceeds from grant	-	24,083	-
Proceeds from State of NH State Revolving Loan	-	751,124	-
Principal paid on bonds	-	(65,483)	(58,578)
Interest paid	-	(39,087)	(365)
Net cash provided by (used for) capital and related financing activities	-	670,637	(58,943)
Cash flows from non-capital financing activities:			
Interfund borrowings	69,498	142,331	280,497
Cash flows from investing activities:			
Interest received	238	1,701	576
Net change in cash	170,984	(278,234)	297,398
Cash, beginning	54,503	1,300,678	177,966
Cash, ending	\$ 225,487	\$ 1,022,444	\$ 475,364
Reconciliation of Operating Gain (Loss) to Net Cash Provided (Used) by Operating Activities			
Operating gain (loss)	\$ 100,310	\$ (690,520)	\$ 463,748
Adjustments to reconcile operating gain (loss) to net cash provided by (used for) operating activities:			
Change in other receivables	(6,404)	(8,642)	(234,859)
Change in accounts payable	2,833	(431,295)	(133,847)
Change in accrued salaries and benefits	1,178	3,336	1,641
Change in retainage payable	-	(59,562)	-
Change in compensated absences	-	14,206	12,161
Change in net pension liability and deferred outflows/inflows of resources	3,665	75,046	(29,461)
Change in net OPEB liability and deferred outflows/inflows of resources	(334)	4,528	(4,115)
Total adjustments	938	(402,383)	(388,480)
Net cash provided by (used for) operating activities	\$ 101,248	\$ (1,092,903)	\$ 75,268

The Notes to the Basic Financial Statements are an integral part of this statement.

EXHIBIT F-1
TOWN OF ASHLAND, NEW HAMPSHIRE
Fiduciary Funds
Statement of Fiduciary Net Position
December 31, 2020

	Private Purpose Trust Funds	All Custodial Funds	Total
ASSETS			
Cash and cash equivalents	\$ -	\$ 2,373,130	\$ 2,373,130
Investments	17,356	69,765	87,121
Total assets	17,356	2,442,895	2,460,251
LIABILITIES			
Intergovernmental payables:			
Amounts due to local school districts	-	1,963,448	1,963,448
NET POSITION			
Restricted	\$ 17,356	\$ 479,447	\$ 496,803

The Notes to the Basic Financial Statements are an integral part of this statement.

EXHIBIT F-2
TOWN OF ASHLAND, NEW HAMPSHIRE
Fiduciary Funds
Statement of Changes in Fiduciary Net Position
For the Fiscal Year Ended December 31, 2020

	Private Purpose Trust Funds	All Custodial Funds	Total
ADDITIONS			
Investment earnings	\$ 1,759	\$ 4,749	\$ 6,508
Tax collections for other governments	-	4,512,761	4,512,761
Total additions	1,759	4,517,510	4,519,269
DEDUCTIONS			
Administrative expenses	-	5,000	5,000
Payments of taxes to other governments	-	4,512,761	4,512,761
Scholarships	1,325	-	1,325
Total deductions	1,325	4,517,761	4,519,086
Change in net position	434	(251)	183
Net position, beginning	16,922	479,698	496,620
Net position, ending	\$ 17,356	\$ 479,447	\$ 496,803

The Notes to the Basic Financial Statements are an integral part of this statement.

COMBINING AND INDIVIDUAL FUND SCHEDULES

SCHEDULE 1
TOWN OF ASHLAND, NEW HAMPSHIRE
Major General Fund
Schedule of Estimated and Actual Revenues (Non-GAAP Budgetary Basis)
For the Fiscal Year Ended December 31, 2020

	Estimated	Actual	Variance Positive (Negative)
Taxes:			
Property	\$ 2,483,970	\$ 2,549,102	\$ 65,132
Yield	4,680	10,952	6,272
Payment in lieu of taxes	58,114	58,074	(40)
Interest and penalties on taxes	39,000	35,690	(3,310)
Total from taxes	<u>2,585,764</u>	<u>2,653,818</u>	<u>68,054</u>
Licenses, permits, and fees:			
Business licenses, permits, and fees	1,000	927	(73)
Motor vehicle permit fees	382,000	402,995	20,995
Building permits	22,000	22,370	370
Other	5,000	5,253	253
Total from licenses, permits, and fees	<u>410,000</u>	<u>431,545</u>	<u>21,545</u>
Intergovernmental:			
State:			
Shared revenues	34,858	71,720	36,862
Meals and rooms distribution	106,215	106,215	-
Highway block grant	56,029	56,023	(6)
Water pollution grants	-	28,826	28,826
State and federal forest land reimbursement	43	43	-
Other	837	45,810	44,973
Federal:			
Other	-	1,843	1,843
Total from intergovernmental	<u>197,982</u>	<u>310,480</u>	<u>112,498</u>
Charges for services:			
Income from departments	<u>133,000</u>	<u>141,281</u>	<u>8,281</u>
Miscellaneous:			
Interest on investments	3,500	4,646	1,146
Other	26,500	53,598	27,098
Total from miscellaneous	<u>30,000</u>	<u>58,244</u>	<u>28,244</u>
Other financing sources:			
Transfers in	<u>55,000</u>	<u>52,779</u>	<u>(2,221)</u>
Total revenues and other financing sources	<u>3,411,746</u>	<u>\$ 3,648,147</u>	<u>\$ 236,401</u>
Amounts voted from fund balance	<u>131,300</u>		
Total revenues, other financing sources, and use of fund balance	<u>\$ 3,543,046</u>		

*SCHEDULE 2
TOWN OF ASHLAND, NEW HAMPSHIRE
Major General Fund
Schedule of Appropriations, Expenditures, and Encumbrances (Non-GAAP Budgetary Basis)
For the Fiscal Year Ended December 31, 2020*

	Encumbered from Prior Year	Appropriations	Expenditures	Encumbered to Subsequent Year	Variance Positive (Negative)
Current:					
General government:					
Executive	\$ -	\$ 142,103	\$ 130,678	\$ 2,000	\$ 9,425
Election and registration	-	46,311	43,426	-	2,885
Financial administration	-	125,029	118,780	-	6,249
Revaluation of property	-	42,610	34,519	-	8,091
Legal	-	20,000	28,575	-	(8,575)
Personnel administration	-	464,120	385,655	-	78,465
Planning and zoning	-	13,185	6,986	-	6,199
General government buildings	12,305	38,052	46,815	-	3,542
Cemeteries	-	50	-	-	50
Insurance, not otherwise allocated	-	87,680	81,039	-	6,641
Other	-	25,004	30,149	-	(5,145)
Total general government	12,305	1,004,144	906,622	2,000	107,827
Public safety:					
Police	-	487,945	422,069	1,750	64,126
Ambulance	-	51,282	50,977	-	305
Fire	-	307,535	299,743	-	7,792
Building inspection	-	22,531	11,536	-	10,995
Emergency management	-	3,000	600	-	2,400
Total public safety	-	872,293	784,925	1,750	85,618
Highways and streets:					
Administration	-	211,305	214,206	-	(2,901)
Highways and streets	-	221,537	183,742	38,478	(683)
Street lighting	-	42,000	42,000	-	-
Other	-	63,305	64,917	-	(1,612)
Total highways and streets	-	538,147	504,865	38,478	(5,196)
Sanitation:					
Solid waste disposal	-	145,622	171,101	1,932	(27,411)
Health:					
Administration	-	2,354	2,011	-	343
Pest control	-	1,200	1,000	-	200
Total health	-	3,554	3,011	-	543
Welfare:					
Administration and direct assistance	-	26,710	7,210	-	19,500
Vendor payments and other	-	28,904	28,904	-	-
Total welfare	-	55,614	36,114	-	19,500
Culture and recreation:					
Parks and recreation	-	123,510	73,323	-	50,187
Library	-	68,528	67,013	-	1,515
Patriotic purposes	-	10,690	1,061	-	9,629
Total culture and recreation	-	202,728	141,397	-	61,331
Conservation	-	1	-	-	1
Debt service:					
Principal of long-term debt	-	129,331	129,331	-	-
Interest on long-term debt	-	50,380	50,351	-	29
Interest on tax anticipation notes	-	1	-	-	1
Total debt service	-	179,712	179,682	-	30

(Continued)

SCHEDULE 2 (continued)
TOWN OF ASHLAND, NEW HAMPSHIRE
Major General Fund

Schedule of Appropriations, Expenditures, and Encumbrances (Non-GAAP Budgetary Basis)
For the Fiscal Year Ended December 31, 2020

	Encumbered from Prior Year	Appropriations	Expenditures	Encumbered to Subsequent Year	Variance Positive (Negative)
Capital outlay	-	286,931	271,057	-	15,874
Other financing uses:					
Transfers out	-	254,300	254,300	-	-
Total appropriations, expenditures, other financing uses, and encumbrances	\$ 12,305	\$ 3,543,046	\$ 3,253,074	\$ 44,160	\$ 258,117

SCHEDULE 3
TOWN OF ASHLAND, NEW HAMPSHIRE
Major General Fund
Schedule of Changes in Unassigned Fund Balance
For the Fiscal Year Ended December 31, 2020

Unassigned fund balance, beginning (Non-GAAP Budgetary Basis)		\$ 1,048,666
Changes:		
Amounts voted from fund balance		(131,300)
2020 Budget summary:		
Revenue surplus (Schedule 1)	\$ 236,401	
Unexpended balance of appropriations (Schedule 2)	<u>258,117</u>	
2020 Budget surplus		494,518
Change in nonspendable fund balance		<u>(3,773)</u>
Unassigned fund balance, ending (Non-GAAP Budgetary Basis)		1,408,111
<i>Reconciliation on Non-GAAP Budgetary Basis to GAAP Basis</i>		
To record deferred property taxes not collected within 60 days of the fiscal year-end, not recognized on a budgetary basis		(157,463)
Elimination of the allowance for uncollectible taxes		<u>80,000</u>
Unassigned fund balance, ending, GAAP basis (Exhibit C-1)		<u>\$ 1,330,648</u>

SCHEDULE 4
TOWN OF ASHLAND, NEW HAMPSHIRE
Nonmajor Governmental Funds
Combining Balance Sheet
December 31, 2020

	Special Revenue Funds	Permanent Fund	Total
ASSETS			
Cash and cash equivalents	\$ 53,517	\$ 5,258	\$ 58,775
Investments	-	198,251	198,251
Total assets	<u>\$ 53,517</u>	<u>\$ 203,509</u>	<u>\$ 257,026</u>
FUND BALANCES			
Nonspendable	\$ -	\$ 54,985	\$ 54,985
Restricted	53,517	148,524	202,041
Total fund balances	<u>\$ 53,517</u>	<u>\$ 203,509</u>	<u>\$ 257,026</u>

SCHEDULE 5
TOWN OF ASHLAND, NEW HAMPSHIRE
Nonmajor Governmental Funds
Combining Schedule of Revenues, Expenditures, and Changes in Fund Balances
For the Fiscal Year Ended December 31, 2020

	Special Revenue Funds	Permanent Fund	Total
Revenues:			
Miscellaneous	\$ 235	\$ 11,204	\$ 11,439
Expenditures:			
Current:			
General government	-	15,250	15,250
Culture and recreation	16,746	-	16,746
Total expenditures	16,746	15,250	31,996
Net change in fund balances	(16,511)	(4,046)	(20,557)
Fund balances, beginning	70,028	207,555	277,583
Fund balances, ending	<u>\$ 53,517</u>	<u>\$ 203,509</u>	<u>\$ 257,026</u>

SCHEDULE 6
TOWN OF ASHLAND, NEW HAMPSHIRE
Custodial Funds
Combining Schedule of Fiduciary Net Position
December 31, 2020

	Custodial Funds		Total
	Taxes	Trust Funds	
ASSETS			
Cash and cash equivalents	\$ 1,963,448	\$409,682	\$ 2,373,130
Investments	-	69,765	69,765
Total assets	<u>1,963,448</u>	<u>479,447</u>	<u>2,442,895</u>
LIABILITIES			
Intergovernmental payables:			
School	<u>1,963,448</u>	<u>-</u>	<u>1,963,448</u>
NET POSITION			
Restricted	<u>\$ -</u>	<u>\$479,447</u>	<u>\$ 479,447</u>

SCHEDULE 7
TOWN OF ASHLAND, NEW HAMPSHIRE
Custodial Funds
Combining Schedule of Changes in Fiduciary Net Position
For the Fiscal Year Ended December 31, 2020

	Custodial Funds		Total
	Taxes	Trust Funds	
ADDITIONS			
Investment earnings	\$ -	\$ 4,749	\$ 4,749
Tax collections for other governments	4,512,761	-	4,512,761
Total additions	4,512,761	4,749	4,517,510
DEDUCTIONS			
Administrative expenses	-	5,000	5,000
Payments of taxes to other governments	4,512,761	-	4,512,761
Total deductions	4,512,761	5,000	4,517,761
Change in net position	-	(251)	(251)
Net position, beginning	-	479,698	479,698
Net position, ending	\$ -	\$ 479,447	\$ 479,447

OUTSIDE AGENCIES

ASHLAND HISTORICAL SOCIETY REPORT FOR 2021

submitted by David Ruell, President

Despite the ongoing pandemic, the Ashland Historical Society was able to return to an almost normal year and to get some necessary work done in 2021.

A major effort this year was to raise money to repair and improve the Squam River Covered Bridge. Brian Spera and Bob White, seasonal neighbors of the bridge, felt that the 31 year old bridge needed some work. Consulting with A.M. Graton Associates, they developed a plan for upgrading the bridge and approached the Society about serving as the fiscal agent for the project. As the Society had acted as the fiscal agent for the fundraising for the original construction of the bridge and still controls a dedicated fund for the bridge created with the money left over from that effort, we readily agreed to assume that role. After the Selectmen approved the proposal, the fundraising began and was surprisingly successful. The centerpiece was a Gofundme page, connected to a new website created for the Society. It was supplemented by letters to businesses and neighbors, an appeal on the Squam Lakes Association website, and other publicity. Within four months, the campaign met and exceeded its \$31,000 goal, with over 130 donations. (Any money left over from the project will be kept in the dedicated fund for future covered bridge expenses.) Materials were also donated, NoChar fire retardant by the National Society for the Preservation of Covered Bridge and pressure treated lumber for the guardrails by Belletetes. In June, A.M. Graton Associates applied the fire retardant to the bridge. 2022 should see the replacement of the bridge floor, the damaged boards and trim in the portals, and the rotten wood in the guardrails, as well as the installation of sheathing of the inside of the walkway. The great response shows how highly the Squam River Covered Bridge is valued.

The Whipple House Museum also saw some needed repairs. Dean Marcroft rebuilt the apartment shed entryway, replacing deteriorated wood, partly with specially milled boards previously purchased by the Society. The carpentry work was funded by our tenant Ron Newton. Rotten and broken rails in the driveway fence were replaced. A large section of the roof was repaired in late December, with new plywood sheathing and asphalt shingles, as well as new flashing on two chimneys. The work, done by local contractor Bruce Nelson, was largely funded by a Moose Plate Grant from the State of New Hampshire, supplemented by an appropriation approved by the voters in March, the raffle of a quilt made by Sue Harville, and individual donations. During the year, part of a second story plaster ceiling collapsed because of the leaks in that roof. The ceiling will be repaired in 2022. The Whipple House Museum was closed for a second summer, because of both the pandemic and an ongoing cataloging project led by Curator Sandra Ray. Two display cabinets and several metal storage drawers were donated to the Museum.

The Pauline E. Glidden Toy Museum reopened this summer. A new sign was made, and a Mini-Split for heating and air conditioning was installed. The Toy Museum volunteers worked on cataloging a new doll collection.

The Railroad Station Museum was also open this summer. The fall foliage trains made fifteen stops (a record number) and were met by our volunteer hosts, many dressed in 19th century costumes. Work continued on the lease of land from the State for the proposed extension of the trackside platform.

After cancelling last year's programs, the Society sponsored five free public programs this year, but held them in outdoor or larger indoor venues. The Ashland Reenactors gave graveside talks in Green Grove Cemetery. The American Legion Hall was the site of three programs: Peter Francesco presenting

his Squam Lake postcards, Frank J. Barrett talking on canals in New Hampshire and Vermont, and Winnifred Boynton, Julie Morrell and Jane Sawyer showing “How Victorian Ladies Got Dressed”. The Community Church was the appropriate site for Philip D'Avanza's presentation on tower clocks and their repairs.

Other events involving the Society were the presentation of the Boston Post Cane to our oldest resident Virginia Danforth, the sponsorship of the First New Hampshire soldier reenactors at the Fourth of July, and sales at the Town Wide Yard Sale. The Society also assisted NH Public Broadcasting in the preparation of the Ashland episode of their Our Hometown series, providing the Whipple House and the Railroad Station for filming, as well as supplying historic photographs.

Our outside exhibits feature enlarged historical photographs. Between 2003 and 2020, we mounted 65 such exhibits in the Utility Office. When the Utility Office was moved to the Town Hall last year, it seemed those exhibits were over. But, when the Utility Office returned to its former quarters, they resumed with two exhibits, on the building of the Squam River Covered Bridge and on the Ashland Town Library. The Library photos were also displayed at the Library's 150th Anniversary celebration.

Public outreach was also provided by the new website created for the Covered Bridge fundraising effort. It also presents information on our museums, activities, and Ashland's history. We hope to expand the website's offerings in the future.

We thank all who helped to make 2021 a productive year for the Society despite the odds.

STATE OF NEW HAMPSHIRE
Executive Council

JOSEPH D. KENNEY
EXECUTIVE COUNCILOR
DISTRICT ONE



STATE HOUSE ROOM 207
107 NORTH MAIN STREET
CONCORD, NH 03301
(603) 271-3632

As we wrap up the 2021 year and move onto 2022, we again find ourselves in a COVID-19 environment and the appearance of a new virus strain called Omicron. Our Governor, Commissioners and Executive Council have continued to support the necessary resources to assist public health in combatting the pandemic: vaccines, vaccine sites, testing kits, health care workforce and stipends. We have lost loved ones, key members of our communities, but we continue to press forward with our best efforts and thank the people who are on the front lines.

While much of our attention has been on the pandemic, we know the opioid threat is still real, and that there is a need for further funding for drug prevention, treatment, and recovery programs. NH has lost a lot of its healthcare and small business workforce. As a state, we need more employment recruitment, housing and childcare opportunities. Our mental health system needs our continued support. State travel and tourism has been strong as people continue to recreate outdoors and enjoy NH.

Between January to December 2021, the Executive Council has conducted 25 separate public hearings to include the following: 1 Supreme Court (Chief Justice); 4 Superior Court; 13 Circuit Court; Attorney General; 3 Public Utility Commissioner; Department of Energy Commissioner, Department of Banking Commissioner. The total contract items approved were approximately 2000 to include late items during 24 meetings of which one was canceled. Of the 271 confirmations of board and commissions, 58 were from District 1.

The Governor's Advisory Commission on Intermodal Transportation (GACIT) completed its work on The Ten-Year Transportation Improvement Draft Plan (The Ten Year Plan), working with the NHDOT and the Regional Planning Commissions while conducting 22 statewide public hearings. The Ten Year Plan now goes before the Governor for his review and then it will be presented to the Legislature for hearings and comments prior to the Governor's signature in June of 2022. GACIT took into consideration the passage of the Infrastructure Investment and Jobs Act (IIJA) by Congress to modify The Ten Year Plan. GACIT directed \$242 million in additional new federal funds for bridges (\$22 million total/\$45 million per year) and electric vehicles charging (\$17 million) as part of the IIJA. Fifteen percent (\$6.75 million annually) of the bridge funds will be allocated to the municipal bridge program, and the remainder to existing bridge projects to free up funds that have greater spending flexibility. Contact William Watson at NHDOT for any additional details at 271-3344.

Economic Development is always a top priority for my District 1 office, and I shall continue to work with community and business leaders to assist in the creation of jobs and economic opportunity. Some of District 1 action this year has included: the sale of the Shelburne Rest Stop, the demolition of Westboro Yard in Lebanon, the brokerage contract to sell the Laconia State Property, the start of the Pathway Project in North Conway, securing the area liquor licenses in Pittsburg and Errol, funding for New Durham Fish Hatchery Study, and funding to improve the Ray Burton Fire and EMS Academy in Bethlehem. Additionally, we in state government have an additional \$22.5 million going to our state park system to restore and improve capital infrastructure to include Mount Washington work.

The Governor and Council are always looking for volunteers to serve on the dozens of state boards and commissions. If you are interested, please send your resume to Governor Chris Sununu, State House, 107 North Main Street, Concord, NH 03301 attention Jonathan Melanson, Director of Appointments/Liaison or call at (603) 271-2121. A complete list of all state boards and commissions are available at the NH Secretary of State website: www.sos.nh.gov/redbook/index.htm

My office is open to receive state constitutions, tourist maps, consumer handbooks, etc. I periodically email my weekly schedule and Wrap Up Newsletter. If you would like to be included on this list, contact me at joseph.d.kenney@nh.gov. I also have an internship program for college students. My office number is 271-3632. Please stay in touch.

Serving you, Executive Councilor Joe Kenney, District 1

Entire Counties of Coos and Grafton, the incorporated place of Hale's Location, the towns of Albany, Alton, Andover, Bartlett, Brookfield, Center Harbor, Chatham, Conway, Cornish, Croydon, Danbury, Eaton, Effingham, Freedom, Gilford, Grantham, Hart's Location, Hill, Jackson, Madison, Meredith, Middleton, Milton, Moultonborough, New Durham, New Hampton, New London, Newport, Ossipee, Plainfield, Sanbornton, Sandwich, Springfield, Sunapee, Tamworth, Tilton, Tuftonboro, Wakefield, Wilmot, and Wolfeboro, and the cities of Claremont and Laconia.

Annual Report 2021

Since 1915, the University of New Hampshire Cooperative Extension (UNH Extension) has improved people's lives by providing research-based information and non-formal education programs on topics important to people across the state. UNH Extension works in four broad topic areas: Youth and Family Development, Community and Economic Development, Natural Resources and Food and Agriculture. Below are some program highlights for 2021 from the staff at the Grafton County Extension.

- 4-H youth were excited to return to the North Haverhill Fair this year to showcase some of their many projects and animals. The Carved Pumpkin Display at the Grafton County Complex featuring pumpkins carved by nursing home residents and 4-H families was another highlight to the year.
- Chronic Disease and Chronic Pain Self-Management programs continued to be offered online.
- Nutrition Connections, Master Gardener interns and the Pemi Youth Center (PYC) partnered to create a garden space behind the PYC in Plymouth. The youth learned about gardening and cooking the vegetables they grew.
- Work continued with local communities as part of a Building Community Resilience grant, addressing current needs and preparing for new opportunities and challenges.
- Chainsaw safety training and several wildlife workshops were held throughout Grafton County.
- Woodlot visits on over 8500 acres were done to assist landowners with forest management goals.
- The final session of a collaborative 4-part cover crop workshop series was a well-attended farmer meeting in the field behind the farmstand at the Grafton County complex, where cover crops had been planted.
- Contacts with farmers, food processors and restaurants were made at farmers markets where Extension provided resources and information on food safety. Our popular S.A.F.E. online trainings continued to be offered.
- The Spirit of New Hampshire Volunteer Service Award was presented to the Mount Sacred Heart Garden Volunteers, which include several Grafton County Master Gardeners, for their work sustaining a 10,000 square foot garden at their facility in Littleton. The garden provides produce for the North Country's food pantries year-round.

Visit our website, Extension.unh.edu for more information on programs and upcoming events.

Respectfully submitted: Donna Lee, UNH Extension County Office Administrator

Report of Forest Fire Warden and State Forest Ranger

Despite a brief flurry of wildfire activity across the state this spring, the summer and fall months saw weather conditions which kept the fire danger consistently at low levels. Your local fire departments and the Division of Forests & Lands worked throughout the year to protect homes and the forests. The statewide system of 16 fire lookout towers continues to operate on high fire danger days. The towers' fire detection efforts are supplemented by the NH Civil Air Patrol when the fire danger is especially high.

Many homes in New Hampshire are located in the wildland urban interface, which is the area where homes and flammable wildland fuels intermix. Every year New Hampshire sees fires which threaten or destroy structures, a constant reminder that wildfires burn more than just trees. Homeowners should take measures to prevent a wildfire from spreading to their home. Precautions include keeping your roof and gutters clear of leaves and pine needles, and maintaining adequate green space around your home free of flammable materials. Additional information and homeowner recommendations are available at www.firewise.org. Please help Smokey Bear, your local fire department, and the state's Forest Rangers by being fire wise and fire safe!

The long lasting drought effects in Coos County are showing some minor signs of improvement but a good portion of northern Coos remains in the abnormally dry category with the northeastern portion still remaining in moderate drought. While the drought conditions have improved, we expect some areas of the state may still be experiencing abnormally dry or drought conditions this spring. For this reason, we ask everyone to remember Smokey's message about personal responsibility and follow his ABC's: **Always Be Careful** with fire. If you start a fire, put it out when you are done.

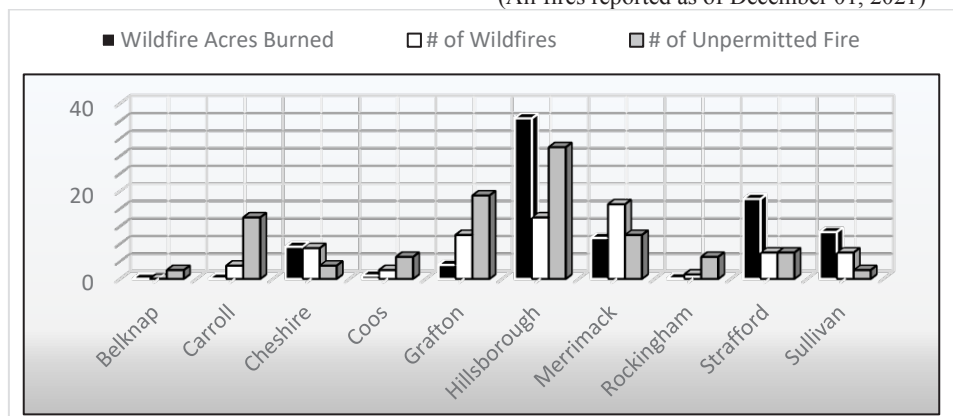
"Remember, Only You Can Prevent Wildfires!"

As we prepare for the 2022 fire season, please remember to contact your local Forest Fire Warden or Fire Department to determine if a fire permit is required before doing ANY outside burning. Under State law (RSA 227-L:17) a fire permit is required for all outside burning, unless the ground is completely covered with snow. Fire permits are also available online in most towns and may be obtained by visiting www.NHfirepermit.com. The burning of household waste is prohibited by the Air Resources Division of the Department of Environmental Services (DES). You are encouraged to contact the local fire department for more information. Safe open burning requires your diligence and responsibility. Thank you for helping us to protect New Hampshire's forest resources. For more information, please contact the Division of Forests & Lands at (603) 271-2214, or online at www.nh.gov/nhdf/. For up to date information, follow us on Twitter and Instagram: **@NHForestRangers**



2021 WILDLAND FIRE STATISTICS

(All fires reported as of December 01, 2021)



*Unpermitted fires which escape control are considered Wildfires.

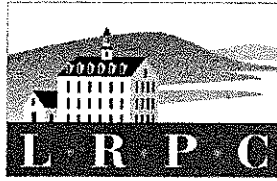
Year	Number of Wildfires	Wildfire Acres Burned	Number of Unpermitted Fires*
2021	66	86	96
2020	113	89	165
2019	15	23.5	92
2018	53	46	91
2017	65	134	100

CAUSES OF FIRES REPORTED

(These numbers do not include the WMNF)

Arson	Debris Burning	Campfire	Children	Smoking	Railroad	Equipment	Lightning	Misc.*
1	81	25	0	7	1	4	2	41

*Miscellaneous includes power lines, fireworks, electric fences, etc...



Lakes Region Planning Commission
 103 Main Street, Suite 3
 Meredith, NH 03253
 603-279-5334 | www.LakesRPC.org

FY21 Annual Report Town of Ashland

The Lakes Region Planning Commission is a voluntary association of 30 communities within one of the nine state regional planning areas established under RSA 36:45. The LRPC plans at the local, regional, and statewide levels and is an essential conduit for federal funding. LRPC provides important cost-saving local services such as presented below and coordinates transportation, land use, economic development, and environmental planning at the regional level.

The LRPC provides a forum for communities to share information and services from model ordinances and joint purchasing to solid waste districts and watershed management plans, and serves as a resource to support and enhance local planning and regional collaboration. Membership provides technical assistance and access to a wide range of services and resources, including:

- Master Plans, Capital Improvement Plans, and Hazard Mitigation Plans
- Land Use Regulations and Ordinances
- Developments of Regional Impact Review
- Circuit Rider Assistance to Planning & Zoning Boards
- Economic Development Assistance
- Grant Writing & Administration
- GIS Mapping
- Data Collection & Analysis
- Transportation, Land Use, & Watershed Planning.

The following highlights services and activities performed for or within Ashland during FY21, as well as regional initiatives and projects that benefit multiple member communities.

Local Services & Activities

Technical Assistance	<ul style="list-style-type: none"> • Answered Planning Board questions regarding excavation regulations.
DRI Review	<ul style="list-style-type: none"> • Conducted a Development of Regional Impact (DRI) review for the Zoning Board of Adjustment regarding gravel/quarry pit Special Exception application. Attended virtual public hearing; discussed impact on transportation network (Routes 3 and 25 and I-93 on/off ramp intersections); and prepared comments in writing.
Pemigewasset River Local Advisory Committee (PRLAC)	<ul style="list-style-type: none"> • Provided organizational support to PRLAC including planning and preparation for 10 meetings, distribution of meeting materials, and maintenance of membership list. Provided financial update to the Committee and led discussion of methods for increasing membership. Reviewed and discussed bylaws and determination of quorum. Followed water-related legislative items and forwarded to Committee. • Explored options for updating the Pemi River Corridor Management Plan from 2013. Contacted NHDES Rivers Coordinator to discuss updating the Plan. Presented information to the Committee about a Water Quality Planning 604(b) Grant opportunity from NHDES for funding the update of the Plan. Scheduled a pre-proposal meeting with NHDES Watershed Supervisor upon the Committee's intent to apply. Submitted a Letter of Intent (LOI) to NHDES on behalf of PRLAC to apply for funding.
Solid Waste Management	<ul style="list-style-type: none"> • Responded to Ashland lightbulb box request. • Followed up with Ashland Police Department about setting up a drug drop box.
Transportation Planning	<ul style="list-style-type: none"> • Corresponded with the Town Administrator regarding Ashland's vacancy on LRPC's Transportation Technical Advisory Committee (TAC). Sent information regarding TAC duties and procedures to the newly-appointed member.

	<ul style="list-style-type: none"> Conducted traffic counts at 6 locations within Ashland as requested by the NH Department of Transportation.
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Regional Services & Activities

- Reviewed 5 Developments of Regional Impact for the Planning or Zoning Boards in Ashland, Effingham, Holderness, Moultonborough, and New Hampton pursuant to RSA 36:54.
- Reviewed 14 Intergovernmental Review Process (IRP) notices from the state planning office as public notification to regional planning commissions of all projects in the region intended to receive federal financial support.
- In process of conducting Regional Housing Needs Assessment with December 2022 scheduled completion date.
- Provided Targeted Block Grant Technical Land Use Planning Assistance to member Planning and Zoning Boards.
- NH Geodata Portal project to create better access to UNH's GIS mapping system. Maintained system administration of regional ArcGIS Online mapping and associated applications to meet community and regional needs.
- Pemigewasset River Local Advisory Committee (PRLAC).** Provided organizational support including planning and preparation for 10 meetings, distribution of meeting materials, and maintenance of membership list. Provided financial update to the committee and led discussion of methods for increasing membership. Explored options for updating the 2013 Pemi River Corridor Management Plan and presented information about a Water Quality Planning 604(b) Grant opportunity for funding the plan update.
- Winnisquam Watershed Management Plan.** Worked with Winnisquam Watershed Network and several town planners to acquire EPA funding to hire a consultant to assist with a watershed plan. Acquired seed funding from the NHDES 604(b) grant program to help organize stakeholders and solidify town planner support for the effort.
- Bulk ordered and distributed 356 *NH Planning and Land Use Regulation* books for a Group Discount of \$82.50 per book. TOTAL SPENT by 26 Member Communities = \$3,846 | TOTAL SAVED by 26 Members = \$29,262
- 2021 Household Hazardous Waste Collection BY THE NUMBERS:**
35 years of regional collections | 24 participating communities | 8 collection sites | 5 HHW Coordinators meetings | ~80 local workers & volunteers | 1,721 households | 25,000 feet or 4.5 miles of fluorescent tubing | 77,994 pounds or 39 tons of household hazardous waste safely removed and disposed of from our region.

Community Outreach & Education

- Direct outreach to 20 member communities about automatic Coronavirus Local Fiscal Recovery Funds (CLFRF) allocated for distribution by the State to all non-metropolitan towns and cities, but would automatically be forfeited if not applied for by the deadline. Provided dollar amounts, documentation, and application links.
- Designed new Commissioner Handbook with new content and features including hyperlinked Table of Contents. Distributed PDF copies directly to all Commissioners and posted on our website as a downloadable PDF.
- Produced three Transportation Newsletters and emailed to member municipalities outlining the transportation planning process and funding opportunities in the region.
- Convened 5 regular Commission Meetings, plus one informational meeting, with guest speakers on the topics of:
 - Hazard Mitigation Assistance Programs
 - Accessory Dwelling Units (ADUs)
 - The Nature Economy
 - Short-Term Rentals (STRs)
 - Communities and Consequences II – Rebalancing NH's Human Ecology
 - Housing Ordinances & Cost Summary
 - Floodplain Management Basics
 - LCHIP Projects & Funding in the Lakes Region
 - The Future of Broadband in the Lakes Region and How To Get There

Economic Development

- Comprehensive Economic Development Strategy (CEDS).** Began the update of the region's 2013 plan.

- **Community Development Block Grants (CDBG)**

CDBG | *Makers Mill Project*. Provided an assortment of grant writing and administration services on behalf of the Town of Wolfeboro for Makers Mill, a Community Makerspace, Vocation Hub, and Business Incubator conceived and developed by the non-profit G.A.L.A. to serve the Lakes Region. LRPC was awarded intermediary business development grant funds to complete final design and engineering for the project and apply for additional construction funds. The nearly-completed construction project is scheduled for initial opening in summer of 2022.

CDBG | *Microenterprise COVID-19*. Provided grant writing assistance to Grafton County resulting in the County's award of \$421,365 on behalf of three non-profit organizations: Belknap Economic Development Council (BEDC), Women's Rural Enterprise Network (WREN), and Northern Community Investment Corporation (NCIC). LRPC is contracted by Grafton County to administer the funding award that will provide grants to 108 low and moderate-income micro-business owners and others impacted by the pandemic in three of the four counties within our region: Belknap, Carroll, and Grafton.

CDBG | *Microenterprise Technical Assistance*. Provided grant writing assistance to Grafton County resulting in the County's award of \$394,865 on behalf of BEDC, WREN, and NCIC in Belknap, Carroll, and Grafton counties. LRPC is contracted by Grafton County to administer the funding award that will provide entrepreneurial training and technical assistance to low and moderate-income micro-business owners and others who are planning to start micro-businesses.

- **Northern Border Regional Commission (NBRC) Grant Administration**. As the designated Local Development District (LDD) for NBRC, continued to provide services, including grant writing and administration, for 12 active grant projects within 10 member communities.
- **Lakes Region Facility**. Provided a range of planning and project management services to the state's Lakeshore Redevelopment Commission in support of the redevelopment of the all but abandoned 200-plus acre former state school property along Rt. 106 in Laconia before it was defunded by the Governor's office. LRPC acted as grants manager and applied for several grants including a successful \$1 million Northern Border Regional Commission grant to develop basic infrastructure on the front 5 acres.

Transportation

- **LRPC Transportation Technical Advisory Committee (TAC)**. Coordinated communication and activities and provided staffing support for the TAC which met 8 times during FY21 to drive community participation and local involvement in regional transportation planning and project development. This included meeting logistics, minutes, press releases, posting documents on LRPC's website, tracking member appointments and term expirations, and other administrative functions. Guest speakers included state and federal legislators who discussed transportation infrastructure funding.
- **Bicycle and Pedestrian Planning**. Partially completed the update to the region's 2012 bike/ped plan.
- **Shovel-Ready Infrastructure Project List**. Reached out to all 30 member communities to compile a list of shovel-ready transportation-related infrastructure projects in the region.
- **Transportation Improvements**. Facilitated the TAC's review and scoring of project proposals for the state Ten Year Plan (TYP), the Regional Transportation Improvement Program (RTIP), and the Transportation Alternatives Program (TAP). Sent the TAC's final recommendations to the LRPC Executive Board for review then submitted the top-ranked proposals.
- **Data Collection & Analysis**. Continued to provide transportation field data collection services in several communities using the latest SADES (Statewide Asset Data Exchange System) protocol. LRPC Transportation Staff collaborated with colleagues from other regional planning commissions to develop strategies and protocols for Unpaved Road Assessment. Contracted with 9 member communities to complete Road Surface Management System (RSMS), Culverts and Closed Drainage Systems (CCDS), and Stream Crossing Assessments, which include data collection, mapping, and final reports for each project.
- **USDA Community Facilities Disaster Technical Assistance & Training Grant for Streetscaping**. Applied for and awarded supplemental transportation planning grant funds from the USDA to help assist communities with sidewalk and Complete Streets planning. LRPC expects to provide planning resources and follow through with communities on implementation funding.

- **Regional Coordinating Councils.** Continued coordination with RCC and Mid-State RCC Mobility Manager to complete update to Coordinated Transit Plan, improving data about the transit-dependent populations in the region, along with how to communicate this information to decision-makers.
- **Traffic Counts.** Conducted 153 traffic counts throughout the region to determine road capacity issues. Developed protocols to ensure appropriate coordination while maintaining distance during the pandemic.

The LRPC is a participation-based organization where Commissioners have final say on the annual budget and can determine what services the organization provides. • Ashland's representatives to the LRPC during FY21 were:

Commissioners (entitled to 2): **Mardean Badger**

Alternates: *Vacant*

Transportation Technical Advisory Committee (TAC): **Craig Moore**

Alternate: **Bob Letourneau, Alt.**

Respectfully submitted,
Jeffrey R. Hayes Executive Director

ALEXANDRIA • ANDOVER • ASHLAND • BARNSTEAD • BELMONT • BRIDGEWATER • BRISTOL • CENTER HARBOR • DANBURY • EFFINGHAM
FRANKLIN • FREEDOM • GILFORD • GILMANTON • HEBRON • HILL • HOLDERNESS • LACONIA • MEREDITH • MOULTONBOROUGH
NEW HAMPTON • NORTHFIELD • OSSIPEE • PLYMOUTH • SANBORNTON • SANDWICH • TAMWORTH • TILTON • TUFTONBORO • WOLFEBORO

2022 TOWN WARRANT AND BUDGET

TOWN OF ASHLAND, NH
MINUTES OF DELIBERATIVE SESSION
FEBRUARY 5, 2022

In accordance with the legally posted warrant, Moderator Bobbi Hoerter, called the session to order at 10:02 AM on February 5, 2022 with the Pledge of Allegiance. Officials at the head table were: Board of Selectmen Robert Letourneau, Ellison Badger, Andrew Fitch, Alan Cilley, Ann Barney; Town Manager Frederick Welch; Legal Counsel Naomi Butterfield; Assistant Moderator Sandra Coleman; Moderator Bobbi Hoerter; Town Clerk Patricia Tucker; Budget Committee Jeanette Stewart, Lee Nichols, David Unangst, David Ruell, Finance Officer Marissah Gallien.

ARTICLE 1 – *Moderator Hoerter read the slate of officers*

To choose by non-partisan ballot:

Board of Selectmen – 3-year term – Charles Bozzello, Rebecca Hartley

Trustee of Trust Funds – 3-year term – Walter Durack

Library Trustee – 3-year term – Alice Staples

Supervisor of the Checklist – 6-year term - Patti Bickford

Budget Committee – 3-year term – David Ruell, David Unangst

Cemetery Trustee – 3-year term – 1 opening

Cemetery Trustee – 2-year term – 1 opening

Town Moderator – 2-year term – Bobbi Hoerter

ARTICLE 2

Are you in favor of the adoption of Amendment No. 1 as proposed by the Planning Board for the Ashland Zoning Ordinance as follows?

Are you in favor of amending Article 4.6 (Recreational Camping Parks) of the Ashland Zoning Ordinance, as proposed by the Planning Board, by adding new section 4.6a which states that all campgrounds are bound by the provisions of NH RSA 216-I and by moving the current wording pertaining to campgrounds in the overlay districts to section 4.6b?

Purpose: To add a reference to NH RSA 216-I, which governs all recreational camping parks and campgrounds in New Hampshire, including Ashland.

Underlined portion is new.

4.6 RECREATIONAL CAMPING PARKS

4.6a. A “Recreational CAMPING PARK” is governed by NH RSA Chapter 216-I whose terms are incorporated herein.

4.6b Within the Pemigewasset and Little Squam Overlay Districts, the following standards shall also apply:

- (1) “The minimum area shall be 5 acres.

- (2) A 35-foot landscaped buffer strip shall be maintained along all perimeters of the park, except that along the riverfront the buffer strip shall be 75 feet wide. Within this space, a dense visual screen of suitable shrubs and trees 6 feet or more in height shall be provided. Such open space shall not be built upon, paved, nor used for parking.

RECOMMENDED BY THE PLANNING BOARD

Moderator Hoertor read the article, discussion, no amendments, declared that the article would appear on the ballot as written.

ARTICLE 3 NO TAX IMPACT

Shall the Town of Ashland vote to raise and appropriate the sum of \$5,000,000 for the purpose of providing wastewater upgrades to the Ashland Wastewater Treatment Plant; with

\$5,000,000 of said sum to be raised by the issuance of bonds or notes for a period not to exceed twenty (20) years under and in accordance with the Municipal Finance Act (RSA 33), such bonds or notes to be paid from the Town of Ashland Sewer Funds; and

To authorize the Board of Selectmen and the Town Treasurer to issue, negotiate, and sell and deliver such bonds and notes and to determine the rate of interest thereon and the maturity and other terms thereof in accordance with the Municipal Finance Act (RSA 33); and

To authorize the Board of Selectmen to apply for, contract for, obtain, accept and expend any Federal, State or other available aid or funds toward the project in accordance with the terms and conditions under which they are received and to comply with all laws applicable to said project and to borrow in anticipation of the receipt of such funds and or the issuance of such bonds or notes as provided by the Municipal Finance Act (RSA 33); and

To authorize the Board of Selectmen to implement such cost effective solutions as are presented in the future that they deem to be in the best interests of the Town that may result in a lessor amount of property tax or Sewer Department revenue expenditure than is authorized by this warrant article; and

To authorize the Board of Selectmen to apply to participate in the State Revolving Fund (SRF) RSA 486:14 established for this purpose; and

To authorize the Board of Selectmen to petition the Congress of the United States to appropriate and/or otherwise provide funding for all tax and sewer revenue impact funding not otherwise provided by grants or forgiveness by the State and Federal Governments in recognition of the plus 21 percent of the population of Ashland that has income below the Federal poverty level; and

To authorize the Board of Selectmen to take any and all actions or to pass any other vote necessary to carry out the project in the best interests of the Town of Ashland. (3/5ths vote required)

Recommended by the Budget Committee 5-2

Recommended by the Board of Selectmen 5-0

Moderator Hoerter read the article, discussion, no amendments, declared that the article would appear on the ballot as written.

ARTICLE 4. Estimated Tax Impact is \$12.10

Shall the Town of Ashland vote to raise and appropriate as an operating budget, not including appropriations by special warrant articles and other appropriations voted separately, the amounts set forth on the budget posted with the warrant as amended by vote of the first session, for the purposes as set forth therein, totaling \$3,074,368? Should this article be defeated, the default budget shall be \$3,010,544, which is the same as last year, with certain adjustments required by previous action of the Town of Ashland or by law, or the governing body may hold one special meeting, in accordance with RSA 40:13, X and XVI, to take up the issue of a revised operating budget only. (Majority vote required)

Recommended by the Budget Committee 5-2

Recommended by the Board of Selectmen 5-0

Moderator Hoerter read the article, discussion, no amendments, declared that the article would appear on the ballot as written.

ARTICLE 5 No Tax Impact

Shall the Town of Ashland vote to raise and appropriate as the Ashland Electric Department operating budget not including appropriations by special warrant articles and other appropriations voted separately, the amount set forth on the budget posted with the warrant or as amended by vote of the First Session, for the purposes set forth therein totaling \$3,500,532? Should this article be defeated the default budget shall be \$3,256,298 which is the same as last year, with certain adjustments required by previous action of the Town of Ashland or by law, or the governing body may hold one special meeting, in accordance with RSA 40:13, X and XVI to take up the issue of a revised operating budget only. (Majority vote required)

Recommended by the Budget Committee 5-2

Recommended by the Board of Selectmen 5-0

Moderator Hoerter read the article, discussion, Lee Nichols challenged the Default Budget, Attorney Butterfield stated that the default budget can not be amended at this session, the Board of Selectmen would have to hold a public hearing to address the issue before the ballots are printed. No amendments, declared that the article would appear on the ballot as written unless address by the Board of Selectmen.

ARTICLE 6 No Tax Impact

Shall the Town of Ashland vote to raise and appropriate as the Ashland Water Department budget not including appropriations by special warrant articles and other appropriations voted separately, the amount set forth on the budget posted with the warrant or as amended by vote of the First Session, for the purposes set forth therein totaling \$344,072? Should this article be defeated, the default budget shall be \$341,092 which is the same as last year, with certain adjustments required by previous action of the Town of Ashland or by law; or the governing body may hold one special meeting, in accordance with RSA 40:13, X and XVI to take up the issue of a revised operating budget only. (Majority vote required)

Recommended by the Budget Committee 5-2

Recommended by the Board of Selectmen 5-0

Moderator Hoerter read the article, discussion, Lee Nichols challenged the Default Budget, Attorney Butterfield stated that the default budget can not be amended at this session, the Board of Selectmen would have to hold a public hearing to address the issue before the ballots are printed. No amendments, declared that the article would appear on the ballot as written unless address by the Board of Selectmen.

ARTICLE 7 No Tax Impact

Shall the Town of Ashland vote to raise and appropriate as the Ashland Sewer Department operating budget not including appropriations by special warrant articles and other appropriations voted separately, the amount set forth on the budget posted with the warrant or as amended by vote of the First Session for the purposes set forth therein totaling \$634,066? Should this article be defeated, the budget shall be \$614,126 which is the same as last year, with certain adjustments required by previous action of the Town of Ashland or by law, or the governing body may hold one special meeting in accordance with RSA 40:13, X and XVI to take up the issue of a revised operating budget only. (Majority vote required)

Recommended by the Budget Committee 5-2

Recommended by the Board of Selectmen 5-0

Moderator Hoerter read the article, discussion, declared that the article would appear on the ballot as written.

ARTICLE 8 Estimated Tax Impact is \$0.66

Shall the Town of Ashland vote to raise and appropriate the sum of \$167,988 for the purchase of a Trackless M7 Municipal Sidewalk Tractor, equipped with Trackless 5 Position folding V Plow Complete; Trackless Rear Hydraulic Sander; Deep Reduction Gear Box; Asphalt cold planer; Break in filter kit? The existing M6 Sidewalk Tractor with 6-foot front mounted finish mower with turf tires; Triple agitator drop spreader and full front plow to be traded in. (Majority vote required)

Recommended by the Board of Selectmen 5-0

Recommended by the Budget Committee 7-0

Moderator Hoerter read the article, the need for the unit was addressed by Craig Moore, no amendments, declared that the article would appear on the ballot as written.

ARTICLE 9 No Tax Impact

Shall the Town of Ashland vote to establish a contingency fund for the current year for unanticipated expenses that may arise and further to raise and appropriate \$25,000 to be deposited into the fund? The sum to come from the unassigned fund balance and no amount to be raised from taxation. Any appropriation left in the contingency fund at the end of the year will lapse to the general fund. (Majority vote required)

Recommended by the Board of Selectmen 5-0

Recommended by the Budget Committee 5-2

Moderator Hoerter read the article, discussion, declared that the article would appear on the ballot as written.

ARTICLE 10 Estimated Tax Impact is \$0.04

Shall the Town of Ashland vote to raise and appropriate the sum of \$10,000 to be added to the Building Maintenance and Repair Capital Reserve Fund for the purpose of maintaining and repairing all Town Buildings? (Majority vote required)

Recommended by the Board of Selectmen 5-0

Recommended by the Budget Committee 7-0

Moderator Hoerter read the article, no discussion, declared that the article would appear on the ballot as written.

ARTICLE 11 Estimated Tax Impact is \$0.10

Shall the Town of Ashland vote to raise and appropriate the sum of \$25,000 to be deposited in the Fire Department Capital Reserve Fund established in 2013 for the purpose of repairing or replacing Fire Department vehicles? (Majority vote required)

Recommended by the Board of Selectmen 5-0

Recommended by the Budget Committee 7-0

Moderator Hoerter read the article, no discussion, declared that the article would appear on the ballot as written.

ARTICLE 12 Estimated Tax Impact is \$0.11

Shall the Town of Ashland vote to raise and appropriate the sum of \$27,142 for the fifth and final payment for the five-year lease purchase of the Public Works loader? (Majority vote required)

Recommended by the Board of Selectmen 5-0
Recommended by the Budget Committee 7-0

Moderator Hoerter read the article, no discussion, declared that the article would appear on the ballot as written.

ARTICLE 13 Estimated Tax Impact is \$0.10

Shall the Town of Ashland vote to raise and appropriate the sum of \$25,000 to be deposited into the Police Department Capital Reserve Fund established in 2013 for the purpose of repairing and purchasing Police Department vehicles? (Majority vote required)

Recommended by the Board of Selectmen 5-0
Recommended by the Budget Committee 7-0

Moderator Hoerter read the article, no discussion, declared that the article would appear on the ballot as written.

ARTICLE 14 Estimated Tax Impact is \$0.10

Shall the Town of Ashland vote to raise and appropriate the sum of \$25,000 to be deposited into the Ashland Library Building Capital Reserve Fund established in 2015 for the purpose of purchasing, building and /or renovating a facility (including furnishings and equipment for the Ashland Town Library? (Majority vote required)

Not Recommended by the Board of Selectmen 4-1
Recommended by the Budget Committee 5-2

Moderator Hoerter read the article, discussion, declared that the article would appear on the ballot as written.

ARTICLE 15 Estimated Tax Impact is \$0.10

Shall the Town of Ashland vote to raise and appropriate the sum of \$25,000 to be deposited into the Department of Public Works Capital Reserve Fund established in 2016 for the purchase of vehicles or equipment, replacement, or repairs? (Majority vote required)

Recommended by the Board of Selectmen 5-0
Recommended by the Budget Committee 6-1

Moderator Hoerter read the article, discussion, declared that the article would appear on the ballot as written.

ARTICLE 16 Estimated Tax Impact is \$0.49

Shall the Town of Ashland vote to raise and appropriate the sum of \$125,000 to be deposited into the Road and Bridges Capital Reserve Fund established in 2013? (Majority vote required)

Recommended by the Board of Selectmen 5-0

Recommended by the Budget Committee 6-0-1

Moderator Hoerter read the article, no discussion, declared that the article would appear on the ballot as written.

ARTICLE 17 NO TAX IMPACT

Shall the Town of Ashland vote to create a Compensated Leave Trust Fund in accordance with the provisions of RSA 31:19-a for the purpose of placing in trust appropriated funds for the payment of compensated leave to employees in order to fully fund such benefits over time to avoid the expenditure of large unanticipated sums that would otherwise endanger the financial and operational requirements of the Town and its Departments? Funds shall be transferred at the direction of the Board of Selectmen from the annual operating budget from the balance of the account for Sick Buy Out, should there be any remaining balance at the close of the fiscal year to fund such trust and the Board of Selectmen shall be agents of the Town to expend such funds when required to pay for compensated leave upon separation from the Town by eligible employees and further to fund this article by raising and appropriating \$10,000 to be deposited in the Trust Fund.

This sum to come from the unassigned fund balance and no amount to be raised from taxation. The fund shall be revocable by vote of the Town. (Majority vote required)

Recommended by the Board of Selectmen 5-0

Recommended by the Budget Committee 6-1

Moderator Hoerter read the article, discussion, declared that the article would appear on the ballot as written.

ARTICLE 18 NO TAX IMPACT

Shall the Town of Ashland vote to discontinue as a public Class 5 road Parkway, formerly known as Hill Street, in accordance with the provisions of RSA 231:43, Parkway being a two-lane road approximately 228 feet in length beginning at the intersection with the right-of-way of Mill Street and ending at the intersection with the right-of-way of Depot Street? (Majority vote required)

Not Recommended by the Board of Selectmen 5-0

Moderator Hoerter read the article, discussion, declared that the article would appear on the ballot as written.

ARTICLE 19 BY PETITION Estimated Tax Impact is \$0.02

We the registered voters in the Town of Ashland present this petitioned article to be included in the 2022 Town of Ashland Warrant.

Shall the voters raise and appropriate Six Thousand Dollars (\$6,000.00) to Grafton County Senior Citizens Council, Inc. for services for Ashland residents in 2022. From July 1, 2020 to June 30, 2021, Grafton County Senior Citizens Council, Inc. provided services for 75 Ashland residents, and ServiceLink provided services for 31 residents, These services included nutrition, transportation, outreach support, ServiceLink support, and more. The cost of providing these services was \$68,760.48? (Majority vote required)

Recommended by the Board of Selectmen 5-0

Recommended by the Budget Committee 4-0

Moderator Hoerter read the article, discussion, Motion to increase the amount to \$12,000 by Rick Pare, seconded by Linda Pare, discussion, hand vote Yes 21, No 16, motion passed, no further discussion, declared that the article would appear on the ballot as amended.

ARTICLE 20 BY PETITION Estimated Tax Impact is \$0.02

We the undersigned registered voters of the Town of Ashland request that the Board of Selectmen place the following article in the 2022 Town Warrant.

To see if the Town will vote to raise and appropriate the sum of \$4,100 for the operation of Tri-County Community Action Program, Inc. service program for Ashland, Transportation, Energy Assistance, Weatherization, Guardianship, Head Start, Homeless Intervention and Prevention, Disaster Relief, Tamworth Dental Care?

Recommended by the Board of Selectmen 5-0

Recommended by the Budget Committee 7-0

Moderator Hoerter read the article, discussion, declared that the article would appear on the ballot as written.

ARTICLE 21 BY PETITION Estimated Tax Impact is \$0.04

To see if the Town will vote to raise and appropriate the sum of Nine Thousand Six Hundred Fifty Six Dollars \$9,656 for Pemi-Baker Community Health (PBCH). As a non-profit agency, PBCH provides services without regard to ability to pay and serves many uninsured and underinsured clients. Many of the services PBCH provides are not covered by insurance or reimbursed fully by insurers. The requested appropriation amounts to less than \$5.00 per year per resident, based on recent census data, and represents a very small fraction of the costs of providing services to residents in their homes.

PBCH provides home health, hospice, palliative care services in the Ashland community, as well as educational programs, workshops, and bereavement counseling. These services to uninsured and underinsured patients help the Town limit welfare payments for medical services. (Majority vote required)

Recommended by the Board of Selectmen 5-0

Recommended by the Budget Committee 7-0

Moderator Hoerter read the article, no discussion, declared that the article would appear on the ballot as written.

ARTICLE 22 BY PETITION Estimated Tax Impact is less than \$0.00

To see if the Town of Ashland will vote to raise and appropriate the sum of \$1,250 for Transport Central, a 501 C (3) agency operating in Plymouth, NH, for the purpose of continuing to provide rides for qualified people that have no other means to get to a doctor's appointment or to seek medical treatment. A qualified person is either greater than 60 years' old, disabled, or a veteran not otherwise served. Since it started in 2013, Transport Central has been providing this service for any qualified person in Ashland and all of the other municipalities in our 19-town catchment area. In the last 8 years, Transport Central has provided close to 22,000 rides, while our volunteer drivers have exceeded 1 million miles providing trips to citizens in need.

Another service offered by Transport Central is mobility management, where we work with the elderly and disabled clients and solve their overall transportation issues. This ranges from helping them reschedule their appointments, to finding alternative rides for them, and helping them understand how to utilize hospital and agency staff and services more effectively. (Majority vote required)

Recommended by the Board of Selectmen 4-0-1

Recommended by the Budget Committee 7-0

Moderator Hoerter read the article, no discussion, declared that the article would appear on the ballot as written.

ARTICLE 23 BY PETITION Estimated Tax Impact is \$0.01

To see if the Town of Ashland will raise and appropriate funds totaling \$3,500 (a level-funded request) to Lakes Region Mental Health Center (LRMHC) for the delivery of Emergency Mental Health Services. These services include access to Master’s level clinicians and psychiatrists by individuals, police, fire, schools, hospitals and others 24 hours per day, 7 days per week. New in 2022, residents will also have access to a Mobile Crisis Response Team that will report to a mental health emergency wherever the individual is located whether that be at home, work, school or elsewhere in the community. Services are provided to anyone in need, regardless of their ability to pay.

LRMHC is designated by the State of New Hampshire as the community mental health center serving Belknap and southern Grafton counties. We served 3,956 children, families, adults and elders in fiscal year 2021; 78 of whom were Ashland residents. LRMHC provided Emergency Services to 17 Ashland residents in fiscal year 2021. LRMHC provided \$9,146 in charitable care to Ashland residents. (Majority vote required)

Recommended by the Board of Selectmen 5-0
Recommended by the Budget Committee 7-0

Moderator Hoerter read the article, no discussion, declared that the article would appear on the ballot as written.

ARTICLE 24 BY PETITION Estimated Tax Impact is \$0.01

To see if the voters of the Town of Ashland will vote to raise and appropriate the sum of Two Thousand Dollars (\$2,000) to help support Bridge House, Inc. Homeless Shelter & Veterans Advocacy. The requested funds shall be used to assist in the delivery of outreach services to maintain housing stability and serve homeless residents of the Town of Ashland, prioritizing for Veterans.

Recommended by the Board of Selectmen 5-0
Recommended by the Budget Committee 7-0

Moderator Hoerter read the article, no discussion, declared that the article would appear on the ballot as written.

ARTICLE 25 BY PETITION NO TAX IMPACT

We the undersigned registered voters of the Town of Ashland, New Hampshire, do hereby petition the Board of Selectmen of the Town of Ashland to place this article on the warrant for the 2022 Annual Town Meeting.

To see if the Town will vote to raise and appropriate the sum of \$400,000 for the purchase of the former elementary school property at 41 School Street, from Tri County Community Action Program, for the use

of the Ashland Town Library, using the sum of \$400,000 anonymously donated for this purpose to the Ashland Town Library Trustees (with no money to be raised by taxation for the purchase), said building to be named the Elaine Vaillant Library Building according to the terms of the donation? (Majority vote required)

Not Recommended by the Board of Selectmen 4-1

Not Recommended by the Budget Committee 4-3

Moderator Hoerter read the article, discussion, declared that the article would appear on the ballot as written.

ARTICLE 26 BY PETITION Estimated Tax Impact is \$0.01

To see if the town will vote to raise and appropriate the sum of Two Thousand Dollars (\$2000.00) to be deposited into the account of the Ashland Historical Society for the purpose of maintenance and repairs to the Whipple House Museum, owned by the Town of Ashland? (Majority vote required)

Recommended by the Board of Selectmen 5-0

Recommended by the Budget Committee 7-0

Moderator Hoerter read the article, discussion, declared that the article would appear on the ballot as written.

Meeting was declared adjourned at 12:15 PM.

Patricia Tucker, CTCTC
Ashland Town Clerk



Proposed Budget

Ashland

For the period beginning January 1, 2022 and ending December 31, 2022

Form Due Date: 20 Days after the Annual Meeting

This form was posted with the warrant on: 1/31/2022

BUDGET COMMITTEE CERTIFICATION

Under penalties of perjury, I declare that I have examined the information contained in this form and to the best of my belief it is true, correct and complete.

Name	Position	Signature
Jeanette J. Stewart	Chairman	Jeanette J. Stewart
DAVID UHANGST	Budget Comm	David Uhangst
DAVID RUBLE	Vice Chair	David Ruble
Kendall Hughes	Budget Comm	Kendall Hughes

This form must be signed, scanned, and uploaded to the Municipal Tax Rate Setting Portal:
<https://www.proptax.org/>

For assistance please contact:
NH DRA Municipal and Property Division
(603) 230-5090
<http://www.revenue.nh.gov/mun-prop/>



New Hampshire
Department of
Revenue Administration

2022
MS-737

Appropriations

Account	Purpose	Article	Actual Expenditures for period ending 12/31/2021	Appropriations for period ending 12/31/2021	Selectmen's Appropriations for period ending 12/31/2022 (Recommended)	Selectmen's (Not Recommended)	Budget Committee's Appropriations for period ending 12/31/2022 (Recommended)	Budget Committee's (Not Recommended)
General Government								
0000-0000	Collective Bargaining		\$0	\$0	\$0	\$0	\$0	\$0
4130-4139	Executive	04	\$140,336	\$138,863	\$186,860	\$0	\$186,860	\$0
4140-4149	Election, Registration, and Vital Statistics	04	\$36,100	\$40,888	\$46,745	\$0	\$46,745	\$0
4150-4151	Financial Administration	04	\$183,424	\$124,140	\$160,126	\$1,800	\$161,926	\$0
4152	Revaluation of Property	04	\$26,552	\$37,001	\$15,102	\$0	\$15,102	\$0
4153	Legal Expense	04	\$25,384	\$20,000	\$20,500	\$0	\$20,500	\$0
4155-4159	Personnel Administration	04	\$400,140	\$499,570	\$461,960	\$0	\$461,960	\$0
4191-4193	Planning and Zoning	04	\$15,865	\$7,416	\$13,030	\$0	\$13,030	\$0
4194	General Government Buildings	04	\$33,832	\$35,076	\$37,826	\$0	\$37,826	\$0
4195	Cemeteries	04	\$0	\$50	\$50	\$0	\$50	\$0
4196	Insurance	04	\$65,940	\$87,680	\$61,760	\$0	\$61,760	\$0
4197	Advertising and Regional Association		\$0	\$0	\$0	\$0	\$0	\$0
4199	Other General Government	04	\$0	\$25,000	\$1	\$0	\$1	\$0
General Government Subtotal			\$927,573	\$1,015,684	\$1,003,960	\$1,800	\$1,005,760	\$0
Public Safety								
4210-4214	Police	04	\$447,174	\$468,529	\$487,031	\$0	\$487,031	\$0
4215-4219	Ambulance	04	\$56,306	\$52,308	\$66,306	\$0	\$66,306	\$0
4220-4229	Fire	04	\$265,644	\$322,051	\$342,208	\$0	\$342,208	\$0
4240-4249	Building Inspection	04	\$19,368	\$18,801	\$33,390	\$0	\$33,390	\$0
4290-4298	Emergency Management	04	\$875	\$1,000	\$1,000	\$0	\$1,000	\$0
4299	Other (Including Communications)		\$0	\$0	\$0	\$0	\$0	\$0
Public Safety Subtotal			\$789,367	\$862,689	\$929,935	\$0	\$929,935	\$0
Airport/Aviation Center								
4301-4309	Airport Operations		\$0	\$0	\$0	\$0	\$0	\$0
Airport/Aviation Center Subtotal			\$0	\$0	\$0	\$0	\$0	\$0



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Appropriations

Account	Purpose	Article	Actual Expenditures for period ending 12/31/2021	Appropriations for period ending 12/31/2021	Selectmen's Appropriations for period ending 12/31/2022 (Recommended)	Selectmen's Appropriations for period ending 12/31/2022 (Not Recommended)	Budget Committee's Appropriations for period ending 12/31/2022 (Recommended)	Budget Committee's Appropriations for period ending 12/31/2022 (Not Recommended)
Highways and Streets								
4311	Administration	04	\$237,075	\$226,099	\$244,671	\$0	\$244,671	\$0
4312	Highways and Streets	04	\$214,857	\$216,293	\$240,422	\$0	\$240,422	\$0
4313	Bridges		\$0	\$0	\$0	\$0	\$0	\$0
4316	Street Lighting		\$0	\$0	\$0	\$0	\$0	\$0
4319	Other	04	\$66,715	\$65,229	\$72,200	\$0	\$72,200	\$0
	Highways and Streets Subtotal		\$518,647	\$507,621	\$557,293	\$0	\$557,293	\$0
Sanitation								
4321	Administration		\$0	\$0	\$0	\$0	\$0	\$0
4323	Solid Waste Collection		\$0	\$0	\$0	\$0	\$0	\$0
4324	Solid Waste Disposal	04	\$175,900	\$150,455	\$156,858	\$0	\$156,858	\$0
4325	Solid Waste Cleanup		\$0	\$0	\$0	\$0	\$0	\$0
4326-4329	Sewage Collection, Disposal and Other		\$0	\$0	\$0	\$0	\$0	\$0
	Sanitation Subtotal		\$175,900	\$150,455	\$156,858	\$0	\$156,858	\$0
Water Distribution and Treatment								
4331	Administration		\$0	\$0	\$0	\$0	\$0	\$0
4332	Water Services		\$0	\$0	\$0	\$0	\$0	\$0
4335-4339	Water Treatment, Conservation and Other		\$0	\$0	\$0	\$0	\$0	\$0
	Water Distribution and Treatment Subtotal		\$0	\$0	\$0	\$0	\$0	\$0
Electric								
4351-4352	Administration and Generation		\$0	\$0	\$0	\$0	\$0	\$0
4353	Purchase Costs		\$0	\$0	\$0	\$0	\$0	\$0
4354	Electric Equipment Maintenance		\$0	\$0	\$0	\$0	\$0	\$0
4359	Other Electric Costs		\$0	\$0	\$0	\$0	\$0	\$0
	Electric Subtotal		\$0	\$0	\$0	\$0	\$0	\$0



Appropriations

Account	Purpose	Article	Actual Expenditures for period ending 12/31/2021	Appropriations for period ending 12/31/2021	Selectmen's Appropriations for period ending 12/31/2022 (Recommended)	Selectmen's Appropriations for period ending 12/31/2022 (Not Recommended)	Budget Committee's Appropriations for period ending 12/31/2022 (Recommended)	Budget Committee's Appropriations for period ending 12/31/2022 (Not Recommended)
Health								
4411	Administration	04	\$2,736	\$2,354	\$2,419	\$0	\$2,419	\$0
4414	Pest Control	04	\$0	\$1,200	\$1,200	\$0	\$1,200	\$0
4415-4419	Health Agencies, Hospitals, and Other		\$0	\$0	\$0	\$0	\$0	\$0
	Health Subtotal		\$2,736	\$3,554	\$3,619	\$0	\$3,619	\$0
Welfare								
4441-4442	Administration and Direct Assistance	04	\$9,024	\$17,567	\$17,567	\$0	\$17,567	\$0
4444	Intergovernmental Welfare Payments		\$0	\$0	\$0	\$0	\$0	\$0
4445-4449	Vendor Payments and Other		\$20,460	\$23,460	\$0	\$0	\$0	\$0
	Welfare Subtotal		\$29,484	\$41,027	\$17,567	\$0	\$17,567	\$0
Culture and Recreation								
4520-4529	Parks and Recreation	04	\$114,998	\$126,201	\$140,194	\$0	\$140,194	\$0
4550-4559	Library	04	\$78,268	\$78,268	\$88,743	\$0	\$88,743	\$0
4583	Patriotic Purposes	04	\$9,512	\$10,690	\$0	\$1,001	\$1,001	\$0
4589	Other Culture and Recreation		\$2,000	\$2,000	\$0	\$0	\$0	\$0
	Culture and Recreation Subtotal		\$204,778	\$217,159	\$228,937	\$1,001	\$229,938	\$0
Conservation and Development								
4611-4612	Administration and Purchasing of Natural Resources		\$0	\$0	\$0	\$0	\$0	\$0
4619	Other Conservation	04	\$0	\$1	\$1	\$0	\$1	\$0
4631-4632	Redevelopment and Housing		\$0	\$0	\$0	\$0	\$0	\$0
4651-4659	Economic Development		\$0	\$0	\$0	\$0	\$0	\$0
	Conservation and Development Subtotal		\$0	\$1	\$1	\$0	\$1	\$0



Appropriations

Account	Purpose	Article	Actual Expenditures for period ending 12/31/2021	Appropriations for period ending 12/31/2021	Selectmen's Appropriations for period ending 12/31/2022 (Recommended)	Selectmen's Appropriations for period ending 12/31/2022 (Not Recommended)	Budget Committee's Appropriations for period ending 12/31/2022 (Recommended)	Budget Committee's Appropriations for period ending 12/31/2022 (Not Recommended)
Debt Service								
4711	Long Term Bonds and Notes - Principal	04	\$131,330	\$131,331	\$133,331	\$0	\$133,331	\$0
4721	Long Term Bonds and Notes - Interest	04	\$45,260	\$45,214	\$40,065	\$0	\$40,065	\$0
4723	Tax Anticipation Notes - Interest	04	\$0	\$1	\$1	\$0	\$1	\$0
4790-4799	Other Debt Service		\$0	\$0	\$0	\$0	\$0	\$0
	Debt Service Subtotal		\$176,590	\$176,546	\$173,397	\$0	\$173,397	\$0
Capital Outlay								
4901	Land		\$0	\$0	\$0	\$0	\$0	\$0
4902	Machinery, Vehicles, and Equipment		\$96,737	\$98,242	\$0	\$0	\$0	\$0
4903	Buildings		\$0	\$0	\$0	\$0	\$0	\$0
4909	Improvements Other than Buildings		\$0	\$0	\$0	\$0	\$0	\$0
	Capital Outlay Subtotal		\$96,737	\$98,242	\$0	\$0	\$0	\$0
Operating Transfers Out								
4912	To Special Revenue Fund		\$0	\$0	\$0	\$0	\$0	\$0
4913	To Capital Projects Fund		\$0	\$0	\$0	\$0	\$0	\$0
4914A	To Proprietary Fund - Airport		\$0	\$0	\$0	\$0	\$0	\$0
4914E	To Proprietary Fund - Electric	05	\$2,926,892	\$2,798,945	\$3,500,532	\$0	\$3,500,532	\$0
4914S	To Proprietary Fund - Sewer	07	\$646,242	\$496,911	\$634,066	\$0	\$634,066	\$0
4914W	To Proprietary Fund - Water	06	\$249,160	\$224,900	\$344,072	\$0	\$344,072	\$0
4918	To Non-Expendable Trust Funds		\$0	\$0	\$0	\$0	\$0	\$0
4919	To Agency Funds		\$0	\$0	\$0	\$0	\$0	\$0
	Operating Transfers Out Subtotal		\$3,822,294	\$3,520,756	\$4,478,670	\$0	\$4,478,670	\$0
	Total Operating Budget Appropriations				\$7,550,237	\$2,801	\$7,553,038	\$0



Special Warrant Articles

Account	Purpose	Article	Selectmen's Appropriations for Appropriations for period ending 12/31/2022 (Recommended) (Not Recommended)	Selectmen's Appropriations for Appropriations for period ending 12/31/2022 (Recommended) (Not Recommended)	Budget Committee's Appropriations for Appropriations for period ending 12/31/2022 (Recommended) (Not Recommended)	Budget Committee's Appropriations for Appropriations for period ending 12/31/2022 (Recommended) (Not Recommended)
4915	To Capital Reserve Fund		\$0	\$0	\$0	\$0
4916	To Expendable Trust Fund		\$0	\$0	\$0	\$0
4917	To Health Maintenance Trust Funds		\$0	\$0	\$0	\$0
4445-4449	Vendor Payments and Other	19	\$6,000	\$0	\$6,000	\$0
		<i>Purpose: Grafton County Senior Citizens</i>				
4445-4449	Vendor Payments and Other	20	\$4,100	\$0	\$4,100	\$0
		<i>Purpose: Tri-County CAP</i>				
4445-4449	Vendor Payments and Other	21	\$9,656	\$0	\$9,656	\$0
		<i>Purpose: Pemi-Baker Community Health</i>				
4445-4449	Vendor Payments and Other	22	\$1,250	\$0	\$1,250	\$0
		<i>Purpose: Transport Central</i>				
4445-4449	Vendor Payments and Other	23	\$3,500	\$0	\$3,500	\$0
		<i>Purpose: Lakes Region Mental Health Center</i>				
4445-4449	Vendor Payments and Other	24	\$2,000	\$0	\$2,000	\$0
		<i>Purpose: Bridge House</i>				
4589	Other Culture and Recreation	26	\$2,000	\$0	\$2,000	\$0
		<i>Purpose: Ashland Historical Society</i>				
4903	Buildings	25	\$0	\$400,000	\$0	\$400,000
		<i>Purpose: Petitioned Property Purchase</i>				
4909	Improvements Other than Buildings	03	\$5,000,000	\$0	\$5,000,000	\$0
		<i>Purpose: Wastewater treatment plant upgrades</i>				
4915	To Capital Reserve Fund	10	\$10,000	\$0	\$10,000	\$0
		<i>Purpose: Ashland Building Maintenance & Repair CRF</i>				
4915	To Capital Reserve Fund	11	\$25,000	\$0	\$25,000	\$0
		<i>Purpose: Fire Department Capital Reserve Fund</i>				
4915	To Capital Reserve Fund	13	\$25,000	\$0	\$25,000	\$0
		<i>Purpose: Police Department Capital Reserve Fund</i>				
4915	To Capital Reserve Fund	14	\$0	\$25,000	\$25,000	\$0
		<i>Purpose: Ashland Library Capital Reserve Fund</i>				



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Special Warrant Articles

4915	To Capital Reserve Fund	15		\$25,000	\$0	\$25,000	\$0
			Purpose: Ashland Public Works Capital Reserve Fund				
4915	To Capital Reserve Fund	16		\$125,000	\$0	\$125,000	\$0
			Purpose: Road and Bridges Capital Reserve Fund				
4916	To Expendable Trusts/Fiduciary Funds	17		\$10,000	\$0	\$10,000	\$0
			Purpose: Compensated leave trust fund				
Total Proposed Special Articles				\$5,248,506	\$425,000	\$5,273,506	\$400,000



Individual Warrant Articles

Account	Purpose	Article	Selectmen's Appropriations for Appropriations for period ending 12/31/2022 (Recommended) (Not Recommended)	Selectmen's Appropriations for Appropriations for period ending 12/31/2022 (Recommended) (Not Recommended)	Budget Committee's Appropriations for Appropriations for period ending 12/31/2022 (Recommended) (Not Recommended)	Budget Committee's Appropriations for Appropriations for period ending 12/31/2022 (Recommended) (Not Recommended)
4199	Other General Government	09	\$25,000	\$0	\$25,000	\$0
		<i>Purpose: Contingency Fund</i>				
4902	Machinery, Vehicles, and Equipment	08	\$167,988	\$0	\$167,988	\$0
		<i>Purpose: Purchase Sidewalk Tractor</i>				
4902	Machinery, Vehicles, and Equipment	12	\$27,142	\$0	\$27,142	\$0
		<i>Purpose: Public Works Loader Lease Payment</i>				
Total Proposed Individual Articles			\$220,130	\$0	\$220,130	\$0



New Hampshire
Department of
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MS-737

Revenues

Account	Source	Article	Actual Revenues for period ending 12/31/2021	Selectment's Estimated Revenues for period ending 12/31/2022	Budget Committee's Estimated Revenues for period ending 12/31/2022
Taxes					
3120	Land Use Change Tax - General Fund		\$0	\$0	\$0
3180	Resident Tax		\$0	\$0	\$0
3185	Yield Tax		\$340	\$0	\$0
3186	Payment in Lieu of Taxes	04	\$160,704	\$16,074	\$16,074
3187	Excavation Tax		\$0	\$0	\$0
3189	Other Taxes		\$0	\$0	\$0
3190	Interest and Penalties on Delinquent Taxes	04	\$40,953	\$39,000	\$39,000
9991	Inventory Penalties		\$0	\$0	\$0
Taxes Subtotal			\$201,997	\$55,074	\$55,074
Licenses, Permits, and Fees					
3210	Business Licenses and Permits	04	\$1,577	\$1,000	\$1,000
3220	Motor Vehicle Permit Fees	04	\$408,552	\$377,000	\$377,000
3230	Building Permits	04	\$16,335	\$15,000	\$15,000
3290	Other Licenses, Permits, and Fees	04	\$5,523	\$4,000	\$4,000
3311-3319	From Federal Government		\$0	\$0	\$0
Licenses, Permits, and Fees Subtotal			\$431,987	\$397,000	\$397,000
State Sources					
3351	Municipal Aid/Shared Revenues		\$0	\$0	\$0
3352	Meals and Rooms Tax Distribution	04	\$153,902	\$153,902	\$153,902
3353	Highway Block Grant	04	\$54,556	\$54,570	\$54,570
3354	Water Pollution Grant	04	\$14,076	\$14,076	\$14,076
3355	Housing and Community Development		\$0	\$0	\$0
3356	State and Federal Forest Land Reimbursement	04	\$43	\$43	\$43
3357	Flood Control Reimbursement		\$0	\$0	\$0
3359	Other (Including Railroad Tax)	04	\$2,278	\$486	\$486
3379	From Other Governments		\$0	\$0	\$0
State Sources Subtotal			\$224,855	\$223,077	\$223,077



New Hampshire
Department of
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Revenues

Account	Source	Article	Actual Revenues for period ending 12/31/2021	Selectmen's Estimated Revenues for period ending 12/31/2022	Budget Committee's Estimated Revenues for period ending 12/31/2022
Charges for Services					
3401-3406	Income from Departments	04	\$185,395	\$165,000	\$165,000
3409	Other Charges		\$0	\$0	\$0
	Charges for Services Subtotal		\$185,395	\$165,000	\$165,000
Miscellaneous Revenues					
3501	Sale of Municipal Property		\$0	\$0	\$0
3502	Interest on Investments	04	\$1,681	\$2,500	\$2,500
3503-3509	Other	04	\$75,029	\$30,000	\$30,000
	Miscellaneous Revenues Subtotal		\$76,710	\$32,500	\$32,500
Interfund Operating Transfers In					
3912	From Special Revenue Funds		\$0	\$0	\$0
3913	From Capital Projects Funds		\$0	\$0	\$0
3914A	From Enterprise Funds: Airport (Offset)		\$0	\$0	\$0
3914E	From Enterprise Funds: Electric (Offset)	05	\$2,923,755	\$3,500,532	\$3,500,532
3914O	From Enterprise Funds: Other (Offset)		\$0	\$0	\$0
3914S	From Enterprise Funds: Sewer (Offset)	07	\$752,910	\$634,066	\$634,066
3914W	From Enterprise Funds: Water (Offset)	06	\$326,962	\$344,072	\$344,072
3915	From Capital Reserve Funds		\$0	\$0	\$0
3916	From Trust and Fiduciary Funds		\$0	\$0	\$0
3917	From Conservation Funds		\$0	\$0	\$0
	Interfund Operating Transfers In Subtotal		\$4,003,627	\$4,478,670	\$4,478,670
Other Financing Sources					
3934	Proceeds from Long Term Bonds and Notes	03	\$0	\$5,000,000	\$5,000,000
9998	Amount Voted from Fund Balance	17, 09	\$0	\$35,000	\$35,000
9999	Fund Balance to Reduce Taxes	04	\$0	\$96,100	\$96,100
	Other Financing Sources Subtotal		\$0	\$5,131,100	\$5,131,100
	Total Estimated Revenues and Credits		\$5,124,571	\$10,482,421	\$10,482,421



Budget Summary

Item	Selectmen's Period ending 12/31/2022 (Recommended)	Budget Committee's Period ending 12/31/2022 (Recommended)
Operating Budget Appropriations	\$7,550,237	\$7,553,038
Special Warrant Articles	\$5,248,506	\$5,273,506
Individual Warrant Articles	\$220,130	\$220,130
Total Appropriations	\$13,018,873	\$13,046,674
Less Amount of Estimated Revenues & Credits	\$10,482,421	\$10,482,421
Estimated Amount of Taxes to be Raised	\$2,536,452	\$2,564,253



Supplemental Schedule

1. Total Recommended by Budget Committee	\$13,046,674
Less Exclusions:	
2. Principal: Long-Term Bonds & Notes	\$206,324
3. Interest: Long-Term Bonds & Notes	\$71,324
4. Capital outlays funded from Long-Term Bonds & Notes	\$5,000,000
5. Mandatory Assessments	\$0
6. Total Exclusions (Sum of Lines 2 through 5 above)	\$5,277,648
7. Amount Recommended, Less Exclusions (Line 1 less Line 6)	\$7,769,026
8. 10% of Amount Recommended, Less Exclusions (Line 7 x 10%)	\$776,903
Collective Bargaining Cost Items:	
9. Recommended Cost Items (Prior to Meeting)	\$0
10. Voted Cost Items (Voted at Meeting)	\$0
11. Amount voted over recommended amount (Difference of Lines 9 and 10)	\$0
12. Bond Override (RSA 32:18-a), Amount Voted	\$0
Maximum Allowable Appropriations Voted at Meeting: (Line 1 + Line 8 + Line 11 + Line 12)	\$13,823,577



**New Hampshire
Department of
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Default Budget of the Municipality

Ashland

For the period beginning January 1, 2022 and ending December 31, 2022

RSA 40:13, IX (b) "Default budget" as used in this subdivision means the amount of the same appropriations as contained in the operating budget authorized for the previous year, reduced and increased, as the case may be, by debt service, contracts, and other obligations previously incurred or mandated by law, and reduced by one-time expenditures contained in the operating budget. For the purposes of this paragraph, one-time expenditures shall be appropriations not likely to recur in the succeeding budget, as determined by the governing body, unless the provisions of RSA 40:14-b are adopted, of the local political subdivision.

This form was posted with the warrant on: 1/31/2022

GOVERNING BODY OR BUDGET COMMITTEE CERTIFICATION

Under penalties of perjury, I declare that I have examined the information contained in this form and to the best of my belief it is true, correct and complete.

Name	Position	Signature
Robert J. LeTourneau	Selectman	[Signature]
Ann-Marie Barney	Selectwoman	[Signature]
Andrew D. Fitch	Selectman	[Signature]

This form must be signed, scanned, and uploaded to the Municipal Tax Rate Setting Portal:

<https://www.proptax.org/>

For assistance please contact:
NH DRA Municipal and Property Division
(603) 230-5090
<http://www.revenue.nh.gov/mun-prop/>



**New Hampshire
Department of
Revenue Administration**

**2022
MS-DTB**

Appropriations

Account	Purpose	Prior Year Adopted Budget	Reductions or Increases	One-Time Appropriations	Default Budget
General Government					
0000-0000	Collective Bargaining	\$0	\$0	\$0	\$0
4130-4139	Executive	\$138,863	\$36,642	\$0	\$175,505
4140-4149	Election, Registration, and Vital Statistics	\$40,888	\$5,177	\$0	\$46,065
4150-4151	Financial Administration	\$124,140	\$20,921	\$0	\$145,061
4152	Revaluation of Property	\$37,001	(\$21,899)	\$0	\$15,102
4153	Legal Expense	\$20,000	\$0	\$0	\$20,000
4155-4159	Personnel Administration	\$499,570	(\$37,610)	\$0	\$461,960
4191-4193	Planning and Zoning	\$7,416	\$2,316	\$0	\$9,732
4194	General Government Buildings	\$35,076	\$2,250	\$0	\$37,326
4195	Cemeteries	\$50	\$0	\$0	\$50
4196	Insurance	\$87,680	(\$25,920)	\$0	\$61,760
4197	Advertising and Regional Association	\$0	\$0	\$0	\$0
4199	Other General Government	\$0	\$0	\$0	\$0
General Government Subtotal		\$990,684	(\$18,123)	\$0	\$972,561
Public Safety					
4210-4214	Police	\$468,529	\$14,653	\$0	\$483,182
4215-4219	Ambulance	\$52,308	\$13,998	\$0	\$66,306
4220-4229	Fire	\$322,051	\$13,133	\$0	\$335,184
4240-4249	Building Inspection	\$18,801	\$14,589	\$0	\$33,390
4290-4298	Emergency Management	\$1,000	\$0	\$0	\$1,000
4299	Other (Including Communications)	\$0	\$0	\$0	\$0
Public Safety Subtotal		\$862,689	\$56,373	\$0	\$919,062
Airport/Aviation Center					
4301-4309	Airport Operations	\$0	\$0	\$0	\$0
Airport/Aviation Center Subtotal		\$0	\$0	\$0	\$0
Highways and Streets					
4311	Administration	\$226,099	\$17,422	\$0	\$243,521
4312	Highways and Streets	\$216,293	\$21,500	\$0	\$237,793
4313	Bridges	\$0	\$0	\$0	\$0
4316	Street Lighting	\$0	\$0	\$0	\$0
4319	Other	\$65,229	\$6,971	\$0	\$72,200
Highways and Streets Subtotal		\$507,621	\$45,893	\$0	\$553,514



**New Hampshire
Department of
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**2022
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Appropriations

Account	Purpose	Prior Year Adopted Budget	Reductions or Increases	One-Time Appropriations	Default Budget
Sanitation					
4321	Administration	\$0	\$0	\$0	\$0
4323	Solid Waste Collection	\$0	\$0	\$0	\$0
4324	Solid Waste Disposal	\$150,455	\$2,903	\$0	\$153,358
4325	Solid Waste Cleanup	\$0	\$0	\$0	\$0
4326-4328	Sewage Collection and Disposal	\$0	\$0	\$0	\$0
4329	Other Sanitation	\$0	\$0	\$0	\$0
Sanitation Subtotal		\$150,455	\$2,903	\$0	\$153,358
Water Distribution and Treatment					
4331	Administration	\$0	\$0	\$0	\$0
4332	Water Services	\$0	\$0	\$0	\$0
4335-4339	Water Treatment, Conservation and Other	\$0	\$0	\$0	\$0
Water Distribution and Treatment Subtotal		\$0	\$0	\$0	\$0
Electric					
4351-4352	Administration and Generation	\$0	\$0	\$0	\$0
4353	Purchase Costs	\$0	\$0	\$0	\$0
4354	Electric Equipment Maintenance	\$0	\$0	\$0	\$0
4359	Other Electric Costs	\$0	\$0	\$0	\$0
Electric Subtotal		\$0	\$0	\$0	\$0
Health					
4411	Administration	\$2,354	\$65	\$0	\$2,419
4414	Pest Control	\$1,200	\$0	\$0	\$1,200
4415-4419	Health Agencies, Hospitals, and Other	\$0	\$0	\$0	\$0
Health Subtotal		\$3,554	\$65	\$0	\$3,619
Welfare					
4441-4442	Administration and Direct Assistance	\$17,567	\$0	\$0	\$17,567
4444	Intergovernmental Welfare Payments	\$0	\$0	\$0	\$0
4445-4449	Vendor Payments and Other	\$0	\$0	\$0	\$0
Welfare Subtotal		\$17,567	\$0	\$0	\$17,567
Culture and Recreation					
4520-4529	Parks and Recreation	\$126,201	\$11,995	\$0	\$138,196
4550-4559	Library	\$78,268	\$0	\$0	\$78,268
4583	Patriotic Purposes	\$10,690	(\$9,689)	\$0	\$1,001
4589	Other Culture and Recreation	\$0	\$0	\$0	\$0
Culture and Recreation Subtotal		\$215,159	\$2,306	\$0	\$217,465



**New Hampshire
Department of
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Appropriations

Account	Purpose	Prior Year Adopted Budget	Reductions or Increases	One-Time Appropriations	Default Budget
Conservation and Development					
4611-4612	Administration and Purchasing of Natural Resources	\$0	\$0	\$0	\$0
4619	Other Conservation	\$1	\$0	\$0	\$1
4631-4632	Redevelopment and Housing	\$0	\$0	\$0	\$0
4651-4659	Economic Development	\$0	\$0	\$0	\$0
Conservation and Development Subtotal		\$1	\$0	\$0	\$1
Debt Service					
4711	Long Term Bonds and Notes - Principal	\$131,331	\$2,000	\$0	\$133,331
4721	Long Term Bonds and Notes - Interest	\$45,214	(\$5,149)	\$0	\$40,065
4723	Tax Anticipation Notes - Interest	\$1	\$0	\$0	\$1
4790-4799	Other Debt Service	\$0	\$0	\$0	\$0
Debt Service Subtotal		\$176,546	(\$3,149)	\$0	\$173,397
Capital Outlay					
4901	Land	\$0	\$0	\$0	\$0
4902	Machinery, Vehicles, and Equipment	\$0	\$0	\$0	\$0
4903	Buildings	\$0	\$0	\$0	\$0
4909	Improvements Other than Buildings	\$0	\$0	\$0	\$0
Capital Outlay Subtotal		\$0	\$0	\$0	\$0
Operating Transfers Out					
4912	To Special Revenue Fund	\$0	\$0	\$0	\$0
4913	To Capital Projects Fund	\$0	\$0	\$0	\$0
4914A	To Proprietary Fund - Airport	\$0	\$0	\$0	\$0
4914E	To Proprietary Fund - Electric	\$2,798,945	\$457,353	\$0	\$3,256,298
4914O	To Proprietary Fund - Other	\$0	\$0	\$0	\$0
4914S	To Proprietary Fund - Sewer	\$496,911	\$117,215	\$0	\$614,126
4914W	To Proprietary Fund - Water	\$224,900	\$116,192	\$0	\$341,092
4915	To Capital Reserve Fund	\$0	\$0	\$0	\$0
4916	To Expendable Trusts/Fiduciary Funds	\$0	\$0	\$0	\$0
4917	To Health Maintenance Trust Funds	\$0	\$0	\$0	\$0
4918	To Non-Expendable Trust Funds	\$0	\$0	\$0	\$0
4919	To Fiduciary Funds	\$0	\$0	\$0	\$0
Operating Transfers Out Subtotal		\$3,520,756	\$690,760	\$0	\$4,211,516
Total Operating Budget Appropriations		\$6,445,032	\$777,028	\$0	\$7,222,060



Reasons for Reductions/Increases & One-Time Appropriations

Account	Explanation
4311	Union contract
4215-4219	Contract costs
4240-4249	Increase in required work schedule
4140-4149	Elections/employment contract requirements
4130-4139	New Employment contracts and expense costs by contract
4150-4151	Employment wage increases/new contracts for services
4220-4229	Service contract costs
4194	Costs related to new systems/computers/telephone
4312	Material contracts increases
4196	Policy changes
4319	Operation materials increase
4520-4529	Summer program costs
4583	Removal of costs to department budgets
4155-4159	Lower insurance costs/census
4191-4193	New hire/employment contract
4210-4214	Union contract/computer service contracts
4152	Prior year revaluation expense
4324	Contract Increase
4914E	Employee/maintenance costs and contracts
4914S	Maintenance contract costs
4914W	Maintenance contract costs



Mark Ober, Rusty Cross, Jim Godville, Steve Lyford

