

TOWN OF ASHLAND

2020 ANNUAL TOWN REPORT

FISCAL YEAR ENDING

DECEMBER 31, 2020

TOWN OF ASHLAND, NEW HAMPSHIRE
20 Highland Street – P.O. Box 517 – Ashland, NH, 03217

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Informational

TOWN OF ASHLAND – GRAFTON COUNTY

POPULATION – 2059

DATE OF INCORPORATION – 1868
LAT 43.695°N LON 71.631°W
ELEVATION 551'

TELEPHONE COMPANY – FAIRPOINT
CABLE – SPECTRUM

TOWN OFFICE – 20 HIGHLAND STREET

HOURS – MON, TUES, WED, FRI 8 A.M. – 4 P.M., THURS 8 A.M. – 5 P.M.

BUILDING INSPECTOR HOURS – FRIDAY 9:00 A.M. – 12:00 P.M.

WELFARE OFFICE HOURS BY APPOINTMENT

ADMINISTRATION	TOWN MANAGER	968-4432
ASSESSING	TOWN OFFICE	968-4432
BUILDING PERMITS	BUILDING INSPECTOR	968-4432
BURN PERMITS	FIRE DEPARTMENT	968-7772
DOGS LICENSING	TOWN CLERK	968-4432
DOGS – AT LARGE	POLICE DEPARTMENT	968-4000
ELECTIONS	TOWN CLERK	968-4432
VOTER REGISTRATION	TOWN CLERK	968-4432
ELECTRIC SERVICE	ASHLAND ELECTRIC	968-3083
HEALTH OFFICER	TOWN OFFICE	968-4432
TOWN LIBRARY	SCRIBNER LIBRARY	968-7928
VEHICLE REGISTRATION	TOWN CLERK	968-4432
PLANNING/ZONING	TOWN OFFICE	968-4432
POLICE	POLICE DEPARTMENT	968-4000
PARKS AND RECREATION	P/R DEPARTMENT	968-9209
RECYCLING	TRANSFER STATION	968-9032
ROAD MAINTENANCE	PUBLIC WORKS DEPARTMENT	968-3166
SCHOOLS	ASHLAND ELEMENTARY	968-7622
	PLYMOUTH REGIONAL HS	536-1444
PROPERTY TAXES	TAX COLLECTOR	968-4432
VITAL RECORDS	TOWN CLERK	968-4432
WATER & SEWER	BILLING OFFICE	968-4002
	TREATMENT PLANT	968-7193
WELFARE	TOWN OFFICE	968-4432

Economic & Labor Market Information – Ashland, NH



Ashland, NH

Community Contact	Town of Ashland Charles Smith, Town Administrator 20 Highland Street, PO Box 517 Ashland, NH 03217
Telephone	(603) 968-4432
Fax	(603) 968-3776
E-mail	townoffice@ashland.nh.gov
Web Site	www.ashlandnh.org
Municipal Office Hours	Monday, Tuesday, Wednesday, Friday, 8 am - 4 pm, Thursday, 8 am - 5 pm
County	Grafton
Labor Market Area	Plymouth, NH LMA
Tourism Region	Lakes
Planning Commission	Lakes Region
Regional Development	Grafton County Economic Development Council
Election Districts	
US Congress	District 2
Executive Council	District 1
State Senate	District 2
State Representative	Grafton County Districts 9, 17

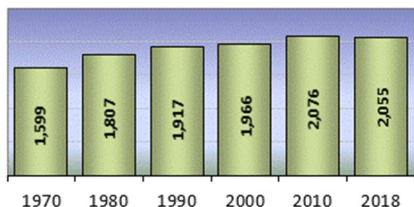
Incorporated: 1868

Origin: Once the southwest portion of Holderness known as the village section, Ashland was not incorporated until 1868. The name Ashland was in honor of the birthplace and Kentucky estate of Henry Clay, Secretary of State and Senator from Kentucky. The name was suggested by Colonel Thomas Cheney, who had been assistant Sargent-at-Arms in Congress during Clay's service in Washington, and an active participant in the formation of the Republican party in New Hampshire. The geographic center of New Hampshire is located three miles east of Ashland.

Villages and Place Names: unknown

Population, Year of the First Census Taken: 885 residents in 1870

Population Trends: Population change for Ashland totaled 582 over 58 years, from 1,473 in 1960 to 2,055 in 2018. The largest decennial percent change was a 13 percent increase between 1970 and 1980, the only decade that population increased over ten percent. The 2018 Census estimate for Ashland was 2,055 residents, which ranked 140th among New Hampshire's incorporated cities and towns.



Population Density and Land Area, 2018 (US Census Bureau): 181.5 persons per square mile of land area. Ashland contains 11.3 square miles of land area and 0.5 square miles of inland water area.

Economic & Labor Market Information Bureau, NH Employment Security, March 2020. Community Response Received 6/19/2019

All information regarding the communities is from sources deemed reliable and is submitted subject to errors, omissions, modifications, and withdrawals without notice. No warranty or representation is made as to the accuracy of the information contained herein. Specific questions regarding individual cities and towns should be directed to the community contact.

MUNICIPAL SERVICES			
Type of Government		Selectmen	
Budget: Municipal Appropriations, 2019		\$9,802,394	
Budget: School Appropriations, 2018-2019		\$4,650,935	
Zoning Ordinance		1985/18	
Master Plan		2014	
Capital Improvement Plan		Yes	
Industrial Plans Reviewed By		Planning Board	
Boards and Commissions			
Elected:	Selectmen; Budget; Trustees; Electric; Water & Sewer		
Appointed:	Planning; Conservation; Zoning		
Public Library	Ashland Town		
EMERGENCY SERVICES			
Police Department		Full-time	
Fire Department		On-Call	
Emergency Medical Service		On-Call	
Nearest Hospital(s)		Distance	Staffed Beds
Speare Memorial, Plymouth		7 miles	25
UTILITIES			
Electric Supplier		Ashland Electric	
Natural Gas Supplier		None	
Water Supplier		Ashland Water Department	
Sanitation		Municipal	
Municipal Wastewater Treatment Plant		Yes	
Solid Waste Disposal			
Curbside Trash Pickup		None	
Pay-As-You-Throw Program		No	
Recycling Program		Mandatory	
Telephone Company		BayRing; Fairpoint	
Cellular Telephone Access		Yes	
Cable Television Access		Yes	
Public Access Television Station		Yes	
High Speed Internet Service:		Business	Yes
		Residential	Yes
PROPERTY TAXES		(NH Dept. of Revenue Administration)	
2018 Total Tax Rate (per \$1000 of value)		\$24.90	
2018 Equalization Ratio		95.1	
2018 Full Value Tax Rate (per \$1000 of value)		\$23.41	
2018 Percent of Local Assessed Valuation by Property Type			
Residential Land and Buildings		81.4%	
Commercial Land and Buildings		17.0%	
Public Utilities, Current Use, and Other		2.1%	
HOUSING		(ACS 2014-2018)	
Total Housing Units		1,315	
Single-Family Units, Detached or Attached		843	
Units in Multiple-Family Structures:			
Two to Four Units in Structure		181	
Five or More Units in Structure		205	
Mobile Homes and Other Housing Units		86	

POPULATION (1-YEAR ESTIMATES/DECENNIAL)		(US Census Bureau)	
Total Population		Community	County
2018	2,055		89,786
2010	2,076		89,118
2000	1,966		81,826
1990	1,917		74,998
1980	1,807		65,806
1970	1,599		54,914
DEMOGRAPHICS		AMERICAN COMMUNITY SURVEY (ACS) 2014-2018	
Population by Gender			
Male	948	Female	1,194
Population by Age Group			
Under age 5			197
Age 5 to 19			403
Age 20 to 34			411
Age 35 to 54			442
Age 55 to 64			275
Age 65 and over			414
Median Age			37.6 years
Educational Attainment, population 25 years and over			
High school graduate or higher			94.5%
Bachelor's degree or higher			30.3%
INCOME, INFLATION ADJUSTED \$		(ACS 2014-2018)	
Per capita income			\$23,991
Median family income			\$47,315
Median household income			\$46,534
Median Earnings, full-time, year-round workers			
Male			\$35,526
Female			\$30,383
Individuals below the poverty level			16.4%
LABOR FORCE		(NHES – ELMI)	
Annual Average		2008	2018
Civilian labor force		1,130	1,228
Employed		1,091	1,201
Unemployed		39	27
Unemployment rate		3.5%	2.2%
EMPLOYMENT & WAGES		(NHES – ELMI)	
Annual Average Covered Employment		2008	2018
Goods Producing Industries			
Average Employment		135	247
Average Weekly Wage		\$ 522	\$ 881
Service Providing Industries			
Average Employment		490	571
Average Weekly Wage		\$ 486	\$ 755
Total Private Industry			
Average Employment		625	818
Average Weekly Wage		\$ 494	\$ 793
Government (Federal, State, and Local)			
Average Employment		101	100
Average Weekly Wage		\$ 573	\$ 634
Total, Private Industry plus Government			
Average Employment		726	918
Average Weekly Wage		\$ 505	\$ 776

EDUCATION AND CHILD CARE

Schools students attend: **Ashland operates grades K-8; grades 9-12 are part of Pemi-Baker Cooperative (Ashland, District: **SAU 2 & 48****
Campton, Holderness, Plymouth, Rumney, Thornton, Wentworth)

Career Technology Center(s): **Plymouth Applied Technology Center** Region: **5**

Educational Facilities (includes Charter Schools)	Elementary	Middle/Junior High	High School	Private/Parochial
Number of Schools	1			
Grade Levels	K 1-8			
Total Enrollment	150			

Nearest Community College: **Lakes Region**

Nearest Colleges or Universities: **Plymouth State University**

2020 NH Licensed Child Care Facilities (DHHS-Bureau of Child Care Licensing)

Total Facilities: **0** Total Capacity: **0**

LARGEST BUSINESSES	PRODUCT/SERVICE	EMPLOYEES	ESTABLISHED
Rochester Shoe Tree Co., Inc.	Shoe trees	90	1979
Freudenberg-NOK	Elastomeric seals & custom molded products	50	1949
Common Man	Restaurant	50	
Belletetes	Lumber sales	35	
Town of Ashland	Municipal services	21	

Employer Information Supplied by Municipality

TRANSPORTATION (*distances estimated from city/town hall*)

Road Access	US Routes	3
	State Routes	132, 175
Nearest Interstate, Exit		I-93, Exit 24
Distance		Local access
Railroad		No
Public Transportation		No
Nearest Public Use Airport, General Aviation		
Plymouth Regional	Runway	2,380 ft. turf
Lighted? No	Navigation Aids?	No
Nearest Airport with Scheduled Service		
Lebanon Municipal	Distance	52 miles
Number of Passenger Airlines Serving Airport		1
Driving distance to select cities:		
Manchester, NH		54 miles
Portland, Maine		89 miles
Boston, Mass.		106 miles
New York City, NY		302 miles
Montreal, Quebec		217 miles

COMMUTING TO WORK(*ACS 2014-2018*)

Workers 16 years and over	
Drove alone, car/truck/van	81.2%
Carpooled, car/truck/van	6.8%
Public transportation	0.0%
Walked	7.6%
Other means	4.4%
Worked at home	3.6%
Mean Travel Time to Work	25.7 minutes
Percent of Working Residents: ACS 2014-2018	
Working in community of residence	21.2
Commuting to another NH community	76.4
Commuting out-of-state	2.4

RECREATION, ATTRACTIONS, AND EVENTS

X	Municipal Parks
	YMCA/YWCA
	Boys Club/Girls Club
X	Golf Courses
	Swimming: Indoor Facility
	Swimming: Outdoor Facility
	Tennis Courts: Indoor Facility
X	Tennis Courts: Outdoor Facility
	Ice Skating Rink: Indoor Facility
	Bowling Facilities
X	Museums
	Cinemas
	Performing Arts Facilities
X	Tourist Attractions
X	Youth Organizations (i.e., Scouts, 4-H)
X	Youth Sports: Baseball
X	Youth Sports: Soccer
	Youth Sports: Football
X	Youth Sports: Basketball
	Youth Sports: Hockey
X	Campgrounds
X	Fishing/Hunting
X	Boating/Marinas
X	Snowmobile Trails
	Bicycle Trails
	Cross Country Skiing
X	Beach or Waterfront Recreation Area
X	Overnight or Day Camps
	Nearest Ski Area(s): Loon, Waterville, & Ragged Mountains
	Other: Little Squam Lake

We Remember

I'd like the memory of me
To be a happy one,
I'd like to leave an afterglow
Of smiles when life is done,
I'd like to leave an echo
Whispering softly down the ways,
Of happy times and laughing
Times and bright and sunny days.
I'd like the tears of those who
Grieve, to dry before the sun
Of happy memories that I leave when life is done

-Author Unknown

With fond memories we remember the citizens we have lost this year....

Brice Buckman
Sheryl Norton
Darrell Potter
Ella Jaynes
Shirley Stancheva
Douglas Ober
David O'Mara
Jeffrey Uhlman
David Cross
Rhoda Landroche
Lilly Zahka
Donna Holmgren
Grace Marcroft
Janice McKim
Stephen Ironfield
Lester Goodwin
Stephanie Heintzelman
Donald Marsh
Albert Hutchins
Marie Dame
James Gosse
Timothy Paul

Dedication of the Annual Town Report



Jeffrey S. Uhlman

On April 30th, the Town of Ashland suffered a tragic loss with the passing of Jeff Uhlman. Jeff was born on November 18, 1960 and was a lifelong resident of Ashland. He graduated from Ashland High School in 1979 and soon began a career as a self-employed carpenter. His work ethic soon earned him a reputation for attention to detail and insistence on perfection. His commitment to a customer did not end with the completion of the work. He could frequently be seen checking on various jobs that he had done, to make sure things were “holding up”.

In 1983 Jeff joined the Ashland Fire Department. He rose to the rank of Captain in 1987, a position he held for 33 years. Jeff rarely missed a meeting or training, often taking classes to improve his ability to serve the department and the citizens of Ashland. Many times, Jeff would be the first to step forward in training and complete the training evolution regardless of how many times he had done it previously. Jeff was also a great mentor for younger members of the department. Before working with new members, he would ask them to demonstrate how they would carry out a task or perform a procedure. Jeff saw the value of their new ideas combined with his experience, as a way to achieve positive results.

Jeff worked tirelessly in a number of ways to the betterment of the Town of Ashland. A great deal of his contributions went under the radar, as Jeff wanted it to be. He was selfless, always ready to lend a helping hand in a wide variety of projects for friends and for the town, never expecting anything in return. His perfection and dependability were widely respected, and he was regularly sought out for his sound and honest advice. The phrase, “How would Jeff do it?” still echoes through the firehouse.

Jeff will be sorely missed. He definitely set the bar high for the rest of us going forward.



Suzanne McCormack

Suzanne McCormack, a lifelong resident of Holderness, NH passed away peacefully on October 30, 2020. Suzanne was born September 15, 1949 in Plymouth, NH.

Suzanne was predeceased by her husband, John Amarantes Jr., her three children, Chrissy, Casey and Colby and her parents, John G. McCormack and Euna McCormack.

Suzanne was an amazing crafter, as founder of Squam Lake Pup Treats. She often spent her time raising money for charities including the Norris Cotton Cancer Center.

Suzanne worked for many years as Welfare Director for the Town of Ashland, NH. She saved the town a lot of money plus helped families that needed assistance. She enjoyed her work and was glad that she could do what she could for the town and the families with her experience and expertise.

Suzi's pride and joy were her grandchildren, Izzabel Kritz, Paxton Kritz, and Remington Kritz of Bedford, NH, Emily Pontes of Westport, MA, and John (Jack) Amarantes IV of Somerset, MA. She was always their special Mimi.

Suzi was a kind, caring and special person. She will be missed by many.

Town of Ashland 2021 Holiday Schedule

New Year's Day	Friday	January 1, 2021
Civil Rights Day	Monday	January 18, 2021
President's Day	Monday	February 15, 2021
Memorial Day	Monday	May 31, 2021
Independence Day (Observed)	Monday	July 5, 2021
Labor Day	Monday	September 6, 2021
Columbus Day	Monday	October 11, 2021
Veterans' Day	Thursday	November 11, 2021
Thanksgiving Day	Thursday	November 25, 2021
Day after Thanksgiving	Friday	November 26, 2021
Christmas (Observed)	Friday	December 24, 2021

Elected Town Officials and Board Appointments

<i>Town Manager</i>	Charles Smith
<i>Board of Selectmen</i>	Alan Cilley [2023] Eli Badger [2022] Frances Newton [2021] Kathleen DeWolfe [2021] Andy Fitch [2021] – Appointed
<i>Finance/HR Director</i>	Katherine Davis
<i>Finance Assistant</i>	Diane Mele
<i>Town Clerk/Tax Collector</i>	Patricia Tucker [2021]
<i>Deputy Town Clerk/Collector</i>	Jeanette Stewart
<i>Town Treasurer</i>	Linda Guyotte [2023]
<i>Deputy Treasurer</i>	Linda Eastman
<i>Town Moderator</i>	Bobbi Hoerter [2023]
<i>Trustees of the Trust Funds</i>	Amanda Loud [2023] Walter Durack [2022] – Appointed David Toth [2021] – Appointed
<i>Library Trustees</i>	David Ruell [2023] Alice Staples [2022] Mardean Badger [2021]
<i>Supervisors of the Checklist</i>	Beverly Ober [2024] Therese C.D. Linden [2023] Patricia Bickford [2022]
<i>Budget Committee</i>	Jeanette Stewart [2023] David Ruell [2022] Lee Nichols [2021] Sherrie Downing [2021] David Unangst [2021] – Appointed Sandra Coleman – School Board Representative Eli Badger – Select Board Representative

<i>Parks and Recreation</i>	Ann Barney - Director
<i>Public Works Department</i>	Craig Moore – Director Daniel Titus – Foreman George Chase Daniel Thompson
<i>Transfer Station Attendants</i>	Henry Shinn Daniel Vachon
<i>Town Mechanic</i>	Lee Huckins
<i>Fire Department</i>	Stephen Heath - Chief Robert Bousquet - Deputy
<i>Electric Department</i>	Dale Weeks – Journeyman Lineman Kevin Kuell – Journeyman Lineman Kyle Huckins – Lineman Jacob Yeaton – Lineman
<i>Water and Sewer Department</i>	Russell Cross - Superintendent Andrew Benton – Operator Brian Bowler – Operator
<i>Police Department</i>	Chief William Ulwick Lt. Derek Gray Sgt. Gary Boisvert Officer Bethany Franz-Morin Officer John Moretto Officer Samuel Derven (part-time) Officer Donald Marren (part-time)
<i>Planning Board</i>	Paula Hancock [4/30/2023] Mardean Badger [4/30/2021] Kathleen DeWolfe, BOS Rep Fran Newton, BOS Alternate
<i>Zoning Board of Adjustment</i>	Charles Bozzello [4/30/2023] Alan Cilley [4/30/2023] David Toth [4/30/2022]

	Mardean Badger, Planning Board liaison
<i>Land Use Assistant</i>	Susan MacLeod
<i>Health Officer</i>	Charles Smith
<i>Animal Control Officer</i>	Ashland Police Department
<i>Emergency Management</i>	Stephen Heath
<i>Scribner Memorial Trustees</i>	Lisa Rollins [4/30/2022] Vacant
<i>Welfare Officer</i>	Susan McCormack
<i>Building Inspector/ Code Enforcement</i>	Scott Vien
<i>Conservation Commission</i>	Vacant
<i>Pemi Baker Solid Waste</i>	George Chase
<i>Housing Standards Board</i>	Vacant
<i>Memorial Park Trustees</i>	Mark Liebert [4/30/2022] Liz Stevens [4/30/2021] Stephen Jaquith [4/30/2020] Vacant
<i>Joint Loss Management</i>	Craig Moore – DPW Director Andrew Benton – Water & Sewer Operator Dale Weeks – Journeyman Lineman
<i>Capital Improvement Program Committee</i>	Vacant
<i>Cemetery Trustees</i>	Sherrie Downing [2023] Bobbi Hoerter [2022] Sarah Ballou [2021]
<i>Economic Development Committee</i>	Vacant

LRPC - Transportation Advisory

Mardean Badger
Charles Smith – Town Manager
Craig Moore – DPW Director

Heritage Commission

John Harville [4/30/2023]
David Ruell [4/30/2022]
Susan Harville [4/30/2021]
Kendall B. Hughes [4/30/2021]
Frances Newton, BOS Rep
Eli Badger, BOS Alternate Rep

4th of July Committee

Kendall B. Hughes [11/30/2021]
Deb Purdue [11/30/2021]
David Ruell [11/30/2021]
Anne Barney [11/30/2021]

State and Federal Representatives

Governor

Chris Sununu
Office of the Governor
State House
107 North Main Street
Concord, NH 03301
603-271-2121

Executive Council

District 1 Mike J. Cryans
P.O. Box 999
Hanover, NH 03755
603-271-3632
michael.cryans@nh.gov

State Senator

District 02 Bob J. Guida
107 North Main Street Room 302
Concord, NH 03301
603-271-7875
bob.guida@leg.state.nh.us

State Representatives

District 09

Edward M. Gordon
P.O. Box 112
Bristol, NH 03222-0112
603-744-2139
ned.gordon@leg.state.nh.us

District 09

Lex Berezhny
P.O. Box 41
Grafton, NH 03222-5228

District 17

Joshua Adjutant
314 Bridgewater Hill Rd.
Bridgewater, NH 03222
603-707-2428
josh.adjutant@leg.state.nh.us

United States Senator

U.S. Senator

Maggie Hassan
330 Hart Senate Office Building

Washington, DC 20510
202-224-3324
NH Office Location
1589 Elm Street, Third Floor
Manchester, NH 03101
603-622-2204

U.S. Senator

Jeanne Shaheen
506 Hart Senate Office Building
Washington, DC 20510
202-224-2841
NH Office Location
2 Wall Street, Suite 220
Manchester, NH 03101
603-647-7500

***United States House of
Representatives
Congresswoman***

Ann McLane Kuster
320 Cannon House Office Building
Washington, DC 20515
202-225-5206

North Country Office
33 Main Street, Suite 202
Littleton, NH 03561
603-444-770

Congressman

Chris Pappas
323 Cannon House Office Building
Washington, DC 20515
202-225-5456

Dover Office
660 Central Avenue Suite 101
Dover, NH 03820
603-285-4300

2020 Town Election Results

2020 Presidential Primary

PRESIDENTIAL PRIMARY FEBRUARY 11, 2020

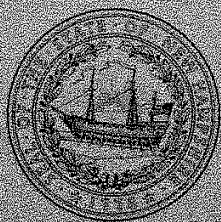
The polls were declared open at 8:00 AM and stated that they would not close before 7:00 PM. The absentee ballots would be opened and cast starting at 1:00 PM.

Election officials present during the day were Supervisors of the Checklist Beverly Ober, Patti Bickford, Teri Linden, Arlene Ober [assistant]; Ballot Clerks Patricia Dame, Traci Tucker, Robert E. Tucker, Debra Jorgensen, David Ruell; Board of Selectmen Ellison Badger, Leigh Sharps, Kathleen DeWolfe, Casey Barney, Pro tem Mardean Badger; Town Clerk Patricia Tucker; Moderator Bobbi Hoerter, Assistant Moderator Sandra Coleman.

Statistics

Total Democratic Cast	452
Total Republican Cast	281

*Commemorating the
New Hampshire
First-in-the-Nation
Presidential Primary
Centennial (1920-2020)*



DEMOCRATIC

Official Ballot

DIRECT PRIMARY ELECTION

FEBRUARY 11, 2020

IN

ASHLAND

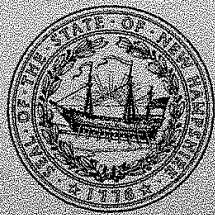
SAMPLE

**CANDIDATE OF THE DEMOCRATIC PARTY
FOR
PRESIDENT OF THE UNITED STATES**

I hereby declare my preference for candidate for the Office of
PRESIDENT of the UNITED STATES to be as follows:
VOTE FOR NOT MORE THAN ONE:

Julián Castro	San Antonio, Texas	0	<input type="radio"/>
Roque De La Fuente	San Diego, California	0	<input type="radio"/>
John K. Delaney	Potomac, Maryland	0	<input type="radio"/>
Jason Evritte Duniap	Odenton, Maryland	0	<input type="radio"/>
Michael A. Ellinger	Los Angeles, California	0	<input type="radio"/>
Tulsi Gabbard	Kailua, Hawaii	22	<input type="radio"/>
Ben Gleib Gleiberman	Sherman Oaks, California	0	<input type="radio"/>
Mark Stewart Greenstein	West Hartford, Connecticut	0	<input type="radio"/>
Kamala Harris	Los Angeles, California	0	<input type="radio"/>
Henry Hewes	New York, New York	0	<input type="radio"/>
Amy Klobuchar	Minneapolis, Minnesota	62	<input type="radio"/>
Tom Koos	Woodside, California	0	<input type="radio"/>
Lorenz Kraus	Troy, New York	0	<input type="radio"/>
Rita Krichevsky	Lawrenceville, New Jersey	0	<input type="radio"/>
Raymond Michael Moroz	Colonia, New York	0	<input type="radio"/>
Deval Patrick	Richmond, Massachusetts	1	<input type="radio"/>
Bernie Sanders	Burlington, Vermont	143	<input type="radio"/>
Joe Sestak	Alexandria, Virginia	0	<input type="radio"/>
Sam Sloan	Bronx, New York	0	<input type="radio"/>
Tom Steyer	San Francisco, California	28	<input type="radio"/>
David John Thistle	The Woodlands, Texas	0	<input type="radio"/>
Thomas James Torgesen	Saratoga, New York	0	<input type="radio"/>
Elizabeth Warren	Cambridge, Massachusetts	35	<input type="radio"/>
Robby Wells	Waynesboro, Georgia	0	<input type="radio"/>
Marianne Williamson	Des Moines, Iowa	0	<input type="radio"/>
Andrew Yang	New York, New York	14	<input type="radio"/>
Michael Bennet	Denver, Colorado	4	<input type="radio"/>
Joseph R. Biden	Wilmington, Delaware	31	<input type="radio"/>
Cory Booker	Newark, New Jersey	0	<input type="radio"/>
Mosie Boyd	Fort Smith, Arkansas	0	<input type="radio"/>
Steve Bullock	Helena, Montana	0	<input type="radio"/>
Steve Burke	Heuvelton, New York	0	<input type="radio"/>
Pete Buttigieg	South Bend, Indiana	103	<input type="radio"/>
		WRITE-IN	<input type="radio"/>

*Commemorating the
New Hampshire
First-in-the-Nation
Presidential Primary
Centennial (1920-2020)*



REPUBLICAN

Official Ballot

DIRECT PRIMARY ELECTION

FEBRUARY 11, 2020

IN

ASHLAND

SAMPLE

**CANDIDATE OF THE REPUBLICAN PARTY
FOR PRESIDENT OF THE UNITED STATES**

I hereby declare my preference for candidate for the Office of
PRESIDENT of the UNITED STATES to be as follows:
VOTE FOR NOT MORE THAN ONE:

William N. Murphy Lyme, New Hampshire 6 ☐

Juan Payne Theodore, Alabama 0 ☐

Donald J. Trump Palm Beach, Florida 242 ☐

Joe Walsh Mundelein, Illinois 2 ☐

Bill Weld Canton, Massachusetts 20 ☐

Robert Ardini Long Island City, New York 0 ☐

President R. Boddie Covington, Georgia 0 ☐

Stephen B. Comley, Sr. Rowley, Massachusetts 0 ☐

Roque "Rocky" De La Fuente San Diego, California 0 ☐

Bob Ely Lake Forest, Illinois 0 ☐

Zoltan Istvan Gyurko Mill Valley, California 0 ☐

Larry Horn Scappoose, Oregon 0 ☐

Rick Kraft Roswell, New Mexico 0 ☐

Star Locke Harlingen, Texas 0 ☐

Matthew John Matern Los Angeles, California 0 ☐


Mary Maxwell Concord, New Hampshire 1 ☐

Eric Merrill New Boston, New Hampshire 2 ☐

WRITE-IN ☐

2020 Town Meeting Results

SAMPLE BALLOT

		OFFICIAL BALLOT ANNUAL TOWN ELECTION ASHLAND, NEW HAMPSHIRE MARCH 10, 2020		BALLOT 1 OF 3 <i>Patricia Tucker</i> TOWN CLERK	
INSTRUCTIONS TO VOTERS A. TO VOTE, completely fill in the OVAL to the RIGHT of your choice(s) like this: ● B. Follow directions as to the number of candidates to be marked for each office. C. To vote for a person whose name is not printed on the ballot, write the candidate's name on the line provided and completely fill in the OVAL.					
BOARD OF SELECTMEN three-year term vote for not more than two ALAN J. GILLEY 241 ○ JAMIE LYFORD 233 ○ (Write-in) ○ (Write-in) ○		TRUSTEE OF THE TRUST FUNDS three-year term vote for not more than one AMANDA LOUD 209 ○ RICHARD PARE 135 ○ (Write-in) ○ (Write-in) ○		BUDGET COMMITTEE three-year term vote for not more than one JEANETTE STEWART 269 ○ (Write-in) ○ BUDGET COMMITTEE two-year term vote for not more than one KATHY BEARD 294 ○ (Write-in) ○	
TOWN TREASURER three-year term vote for not more than one LINDA D. GUYOTTE 331 ○ (Write-in) ○ TOWN MODERATOR three-year term vote for not more than one BOBBI HOERTER 317 ○ (Write-in) ○		LIBRARY TRUSTEE three-year term vote for not more than one RICHARD PARE 123 ○ DAVID RUELL 209 ○ (Write-in) ○ SUPERVISOR OF THE CHECKLIST three-year term vote for not more than one THERESE "TERI" LINDEN 328 ○ (Write-in) ○		CEMETERY TRUSTEE three-year term vote for not more than one SHERRIE DOWNING 299 ○ (Write-in) ○	
ARTICLES					
<p>ARTICLE 2. Estimated Tax impact for 2021 is \$0.23 Passage of this article shall override the 10 percent limitation imposed on this appropriation due to the non-recommendation of the budget committee</p> <p>To see if the Town will vote to raise and appropriate the sum of Five Hundred Twenty Five Thousand Dollars (\$525,000) for the purchase of the former elementary school property (41 School Street) from Tri-County Community Action Program for the use of the Ashland Town Library, and to authorize the issuance of not more than Five Hundred Twenty Five Thousand Dollars (\$525,000) of bonds and notes in accordance with the provisions of the Municipal Finance Act (RSA Chapter 33) for that purpose; and to authorize the Selectmen to issue and negotiate such bonds or notes and to determine the rate of interest there on; and to authorize the receipt and expenditure of any Federal, state or private funds that may become available for that purpose. 3/5 ballot vote required</p> <p style="text-align: right;">YES ○ NO ○</p> <p style="text-align: center;">401 cast</p> <p>Recommended by the Board of Selectmen vote 4-0-1 Not Recommended by the Budget Committee vote 4-3</p>					
<p>ARTICLE 3. No tax impact To see if the municipality will vote to raise and appropriate the sum of \$100,000 to implement energy efficiency measures at the Waste Water Treatment Plant and to authorize the issuance of not more than \$100,000 in bonds or notes in accordance with the provisions of the Municipal Finance Act (RSA 33) and to authorize the Board of Selectmen to issue and negotiate such bonds or notes and to determine the rate of interest thereon. 3/5 ballot vote required.</p> <p style="text-align: right;">YES ○ NO ○</p> <p style="text-align: center;">394 cast</p> <p>Recommended by the Board of Selectmen vote 5-0 Recommended by the Budget Committee vote 6-0-1</p>					
TURN BALLOT OVER AND CONTINUE VOTING					

Patricia Tucker, etc
 3-10-2020
 F
 181
 220
 Pass 240
 289
 105
 P

SAMPLE BALLOT

ARTICLES CONTINUED

ARTICLE 4. Estimated tax impact is \$12.19

Shall the Town of Ashland raise and appropriate as the Town General Government operating budget not including appropriations by special warrant articles and other appropriations voted separately, the amount set forth on the budget posted with the warrant or as amended by vote of the First Session, for the purposes set forth therein totalling \$3,009,256. Should this article be defeated, the default budget shall be \$2,930,397 which is the same as last year, with certain adjustments required by previous action of the Town of Ashland or by law; or the governing body may hold one special meeting, in accordance with RSA 40:13 X and XVI to take up the issue of a revised operating budget only.

YES ☐
NO ☐

189 F
201

Recommended by the Budget Committee vote 6-1

ARTICLE 5. No tax impact

Shall the Town of Ashland raise and appropriate as the Ashland Electric Department operating budget not including appropriations by special warrant articles and other appropriations voted separately, the amount set forth on the budget posted with the warrant or as amended by vote of the First Session, for the purposes set forth therein totalling \$2,954,700. Should this article be defeated, the default budget shall be \$3,254,040 which is the same as last year, with certain adjustments required by previous action of the Town of Ashland or by law; or the governing body may hold one special meeting, in accordance with RSA 40:13 X and XVI to take up the issue of a revised operating budget only.

YES ☐
NO ☐

335 P
51

Recommended by the Budget Committee vote 4-1

ARTICLE 6. No tax impact

Shall the Town of Ashland raise and appropriate as the Ashland Water Department operating budget not including appropriations by special warrant articles and other appropriations voted separately, the amount set forth on the budget posted with the warrant or as amended by vote of the First Session, for the purposes set forth therein totalling \$224,470. Should this article be defeated, the default budget shall be \$239,189 which is the same as last year, with certain adjustments required by previous action of the Town of Ashland or by law; or the governing body may hold one special meeting, in accordance with RSA 40:13 X and XVI to take up the issue of a revised operating budget only.

YES ☐
NO ☐

338 P
49

Recommended by the Budget Committee vote 4-1

ARTICLE 7. No tax impact

Shall the Town of Ashland raise and appropriate as the Ashland Sewer Department operating budget not including appropriations by special warrant articles and other appropriations voted separately, the amount set forth on the budget posted with the warrant or as amended by vote of the First Session, for the purposes set forth therein totalling \$430,733. Should this article be defeated, the default budget shall be \$480,935 which is the same as last year, with certain adjustments required by previous action of the Town of Ashland or by law; or the governing body may hold one special meeting, in accordance with RSA 40:13 X and XVI to take up the issue of a revised operating budget only.

YES ☐
NO ☐

337 P
47

Recommended by the Budget Committee vote 4-1

ARTICLE 8. No tax impact

To see if the municipality will vote to raise and appropriate the sum of \$75,000 to evaluate the long-term viability of the Waste Water Treatment Plant and to authorize the issuance of not more than \$75,000 in bonds or notes in accordance with the provisions of the Municipal Finance Act (RSA 33) and to authorize the Board of Selectmen to issue and negotiate such bonds or notes and to determine the rate of interest thereon. 3/5 ballot vote required.

YES ☐
NO ☐

278 P
106

Recommended by the Board of Selectmen vote 5-0
Recommended by the Budget Committee vote 6-0

needed 230

ARTICLE 9. Estimated tax impact is \$0.44

To see if the town will vote to raise and appropriate the sum of One Hundred Seven Thousand Seven Hundred Eighty Nine dollars (\$107,789) for the third-year payment of the four-year lease purchase agreement for the Fire Department fire engine as authorized by vote on March 14, 2017. This will be the final year of a tax impact, with the last payment, next year, coming from capital reserve.

YES ☐
NO ☐

327 P
68

Recommended by the Board of Selectmen vote 5-0
Recommended by the Budget Committee vote 6-0

ARTICLE 10. Estimated tax impact \$0.11

To see if the town will vote to raise and appropriate the sum of Twenty-Seven Thousand One Hundred Forty-Two dollars (\$27,142) for the third payment of the five-year lease purchase for the Public Works loader.

YES ☐
NO ☐

307 P
84

Recommended by the Board of Selectmen vote 5-0
Recommended by the Budget Committee vote 6-0

GO TO NEXT BALLOT AND CONTINUE VOTING

Patricia Turner etc
3-10-2020

SAMPLE BALLOT



OFFICIAL BALLOT
ANNUAL TOWN ELECTION
ASHLAND, NEW HAMPSHIRE
MARCH 10, 2020

BALLOT 2 OF 3

Patricia Tucker
 TOWN CLERK

ARTICLES CONTINUED

ARTICLE 11. No tax impact

To see if the Town will vote to raise and appropriate the sum of One Hundred Twenty-Five Thousand dollars (\$125,000) for the purpose of purchasing a one-ton dump truck. Of this sum, Fifty Five Thousand dollars (\$55,000) will be withdrawn from the Public Works Capital Reserve Fund, to be offset by the Highway Block Grant in the amount of Thirty Thousand dollars (\$30,000) and the remaining balance to come from the undesignated fund balance and no amount to be raised from taxation.

YES ☐
 NO ☐

294
 92

P

Recommended by the Board of Selectmen vote 5-0
 Recommended by the Budget Committee vote 6-0

ARTICLE 12. Estimated tax impact is \$0.51

To see if the town will vote to raise and appropriate the sum of One Hundred Twenty-Five Thousand Dollars (\$125,000) to be deposited into the Road Improvements Capital Reserve Fund established in 2012 for the purpose of repairing roads.

YES ☐
 NO ☐

263
 126

P

Recommended by the Board of Selectmen vote 5-0
 Recommended by the Budget Committee vote 6-0

ARTICLE 13. No tax impact

To see if the Town will vote to raise and appropriate the sum of Thirty-Nine Thousand Three Hundred (\$39,300) to be deposited into the Property Tax Map Capital Reserve Fund. This sum to come from the fund balance with no amount to be raised from taxation.

YES ☐
 NO ☐

277
 121

P

Recommended by the Board of Selectmen vote 5-0
 Recommended by the Budget Committee vote 6-0

ARTICLE 14. Estimated tax impact is \$0.12

To see if the town will vote to raise and appropriate the sum of Thirty Thousand Dollars (\$30,000) to be deposited into the Police Department Capital Reserve Fund established in 2013 for the purpose of repairing or purchasing Police Department vehicles.

YES ☐
 NO ☐

247
 139

P

Recommended by the Board of Selectmen vote 5-0
 Recommended by the Budget Committee vote 6-0

ARTICLE 15. Estimated tax impact is \$0.10

To see if the town will vote to raise and appropriate the sum of Twenty-Five Thousand Dollars (\$25,000) to be deposited into the Department of Public Works Capital Reserve Fund established in 2016 for the purpose of vehicle or equipment purchase, replacement or repairs.

YES ☐
 NO ☐

245
 134

P

Recommended by the Board of Selectmen vote 5-0
 Recommended by the Budget Committee vote 6-0

ARTICLE 16. Estimated tax impact is \$0.10

To see if the town will vote to raise and appropriate the sum of Twenty Five Thousand Dollars (\$25,000) to be deposited into the Ashland Library Building Capital Reserve Fund, established in 2015 for the purpose of purchasing, building and/or renovating a facility (including furnishing and equipment) for the Ashland Town Library.

YES ☐
 NO ☐

219
 168

P

Recommended by the Board of Selectmen vote 5-0
 Recommended by the Budget Committee vote 6-0

ARTICLE 17. Estimated tax impact is \$0.04

To see if the town will vote to raise and appropriate the sum of Ten Thousand Dollars (\$10,000) to be added into the Building Maintenance and Repair Capital Reserve Fund for the purpose of maintaining and repairing all Town Buildings.

YES ☐
 NO ☐

282
 114

P

Recommended by the Board of Selectmen vote 5-0
 Recommended by the Budget Committee vote 5-0-1

TURN BALLOT OVER AND CONTINUE VOTING

Patricia Tucker, CTC
 3-10-2020

SAMPLE BALLOT

ARTICLES CONTINUED

ARTICLE 18. Estimated Tax Impact is \$0.07 SEIU Local 1984 (Collective Bargaining Agreement)

To see if the Town of Ashland will vote to approve the cost items included in the collective bargaining agreement reached between the Ashland Board of Selectmen and the SEIU Local 1984 union which calls for the following increases in salaries and benefits at the current staffing level.

Fiscal Year	Estimated Increase
2020	\$17,514
Fiscal Year	Estimated Increase
2021	\$12,686
Fiscal Year	Estimated Increase
2022	\$7,891

And, further to raise and appropriate the sum of \$17,514 for the first year of the agreement, such sum representing the additional costs attributable to the increase in salaries and benefits required by the new agreement over those of the appropriation at current staffing levels paid in the prior fiscal year.

Recommended by the Board of Selectmen vote 5-0
Recommended by the Budget Committee vote 7-0

YES ☐
NO ☐

229 P
157

ARTICLE 19. No tax impact Special Town Meeting; Collective Bargaining Agreement

Shall the Town of Ashland, if Article 18 is defeated, authorize the governing body to call a special meeting, at its option, to address Article cost items only?

Recommended by the Board of Selectmen vote 5-0
Recommended by the Budget Committee vote 6-0

YES ☐
NO ☐

265 P
119

ARTICLE 20. No tax impact

To see if the town will vote to raise and appropriate the sum of Twenty-Seven Thousand Dollars (\$27,000) to resurface the tennis and basketball courts at the Ashland Ballpark. This sum to come from the undesignated fund balance and no amount to be raised from taxation.

Recommended by the Board of Selectmen vote 5-0
Recommended by the Budget Committee vote 6-0

YES ☐
NO ☐

290 P
103

ARTICLE 21. No tax impact

To see if the town will vote to establish a contingency fund for the current year for unanticipated expenses that may arise and further to raise and appropriate \$25,000 to be deposited into the fund. This sum to come from the undesignated fund balance and no amount to be raised from taxation. Any appropriation left in the contingency fund at the end of the year will lapse to the general fund. Majority vote required.

Recommended by the Board of Selectmen vote 5-0
Recommended by the Budget Committee vote 5-1

YES ☐
NO ☐

257 P
133

ARTICLE 22. No tax impact

To see if the town will amend the article passed in 2005, which created the Fire Department Apparatus or Equipment Fund, to allow funds in this account to be used for the purpose of paying the billing fees associated with ambulance transports. 2/3 majority required.

Recommended by the Board of Selectmen vote 5-0

YES ☐
NO ☐

279 P
86

243 needed

ARTICLE 23. No tax impact

To see if the town will vote to change the name and purpose of the existing Building Maintenance and Repair Fund to the Building and Grounds Maintenance and Repair Capital Reserve Fund; for the purpose of maintaining and repairing town buildings and grounds; and further to name the Board of Selectmen as agents to expend from said fund. 2/3 majority required.

Recommended by the Board of Selectmen vote 5-0

YES ☐
NO ☐

290 P
91

254 needed

ARTICLE 24. No tax impact PETITIONED Veteran's Tax Credit

To see if the town will vote to raise the veterans tax credit from \$1,400 to \$4,000 for 100% Disabled Veterans.

Recommended by the Board of Selectmen vote 5-0
Recommended by the Budget Committee vote 6-0

YES ☐
NO ☐

337 P
65

GO TO NEXT BALLOT AND CONTINUE VOTING

James J. J. 091
3-10-2020

SAMPLE BALLOT



OFFICIAL BALLOT
ANNUAL TOWN ELECTION
ASHLAND, NEW HAMPSHIRE
MARCH 10, 2020

BALLOT 3 OF 3

Patricia Tucker
TOWN CLERK

ARTICLES CONTINUED

ARTICLE 25. No tax impact
PETITIONED Ashland Historical Society
To see if the town will vote to donate any remaining souvenir items left over from Ashland's 150th Anniversary Celebration held in 2018 to the Ashland Historical Society.

YES ☐
NO ☐

364 P
33

Recommended by the Board of Selectmen vote 5-0

ARTICLE 26. Estimated tax impact \$0.04
PETITIONED Pemi-Baker Community Health

To see if the town will vote to raise and appropriate the sum of Nine Thousand Seven Hundred and Fifty-Six Dollars (\$9,756) for Pemi-Baker Community Health.

YES ☐
NO ☐

282 P
114

Recommended by the Board of Selectmen vote 5-0
Recommended by the Budget Committee vote 6-0

ARTICLE 27. Estimated tax impact \$0.02
PETITIONED Grafton County Senior Citizens Council, Inc.

Shall the voters raise and appropriate Six Thousand Dollars (\$6,000) to Grafton County Senior Citizens Council, Inc. for services for Ashland residents in 2020.

YES ☐
NO ☐

318 P
80

Recommended by the Board of Selectmen vote 5-0
Recommended by the Budget Committee vote 6-0

ARTICLE 28. Estimated tax impact \$0.01
PETITIONED Lakes Region Mental Health Center

Shall the voters raise and appropriate Three Thousand Five Hundred Dollars (\$3,500) to Lakes Region Mental Health Center for the delivery of Emergency Mental Health Services.

YES ☐
NO ☐

295 P
102

Recommended by the Board of Selectmen vote 5-0
Recommended by the Budget Committee vote 6-0

ARTICLE 29. Estimated tax impact \$0.01
PETITIONED Tri-County CAP

To see if the Town will vote to raise and appropriate the sum of Three Thousand One Hundred Seven Dollars (\$3,107) for the operation of Fuel Assistance Program, a community service program provided by Tri County Community Action Program, Inc.

YES ☐
NO ☐

294 P
101

Recommended by the Board of Selectmen vote 5-0
Recommended by the Budget Committee vote 6-0

ARTICLE 30. Estimated tax impact \$0.01
PETITIONED Voices Against Violence

To see if the Town will vote to raise and appropriate the sum of Three Thousand Dollars (\$3,000) for the fiscal year 2019-2020 to support Voices Against Violence, a non-profit Crisis Center and shelter providing emergency shelter, court and hospital accompaniment and general support to women, men and children who are victims of domestic and sexual violence and stalking.

YES ☐
NO ☐

295 P
101

Recommended by the Board of Selectmen vote 5-0
Recommended by the Budget Committee vote 6-0

ARTICLE 31. Estimated tax impact \$0.006
PETITIONED Day Away Program

To see if the Town will vote to raise and appropriate the sum of One Thousand Five Hundred Dollars (\$1,500) for the Day Away Program.

YES ☐
NO ☐

248 P
139

Recommended by the Board of Selectmen vote 5-0
Recommended by the Budget Committee vote 6-0

TURN BALLOT OVER AND CONTINUE VOTING

*Patricia Tucker etc
3-10-2020*

SAMPLE BALLOT

ARTICLES CONTINUED

ARTICLE 32. Estimated tax impact \$0.004
PETITIONED Tri County CAP

To see if the Town will vote to raise and appropriate the sum of One Thousand Forty-One Dollars (\$1,041) to support Tri County CAP's Homeless Intervention and Prevention Program, a community service program provided by Tri County Community Action Program, Inc.

YES ☐

NO ☐

270

124

P

Recommended by the Board of Selectmen vote 5-0
Recommended by the Budget Committee vote 6-0

ARTICLE 33. Estimated tax impact \$0.004
PETITIONED Communities for Alcohol and Drug Free Youth (CADY)

Shall the voters raise and appropriate One Thousand Dollars (\$1,000) for Communities for Alcohol and Drug Free Youth (CADY) a non-profit organization serving Ashland and nearby towns.

YES ☐

NO ☐

278

115

P

Recommended by the Board of Selectmen vote 5-0
Recommended by the Budget Committee vote 6-

ARTICLE 34. Are you in favor of amending Article 3.1 of the Ashland Building Regulations?

Purpose: To clarify that the value for obtaining a building permit includes labor.

YES ☐

NO ☐

164

208

F

"Article 3.1 Any person, persons, partnership, trust, or corporation intending to construct or erect a new building or to make structural alterations of an estimated labor plus material cost or market value, if new, of more than \$800 shall first make application for a permit on forms obtained from the Building Inspector."

ARTICLE 35. Are you in favor of amending Article 3.5 of the Ashland Building Regulations?

Purpose: To add that inspection of heating units are required after installation.

YES ☐

NO ☐

227

154

P

"Article 3.5 Permits shall also be obtained from the Building Inspector for all electrical and plumbing work, and for the installation of mobile home, wood burning heating systems, and oil burners prior to the commencement of the work or installation. Inspection of all heating units (wood, oil, kerosene, and propane) must be completed by the fire chief or his representative after installation."

ARTICLE 36. Are you in favor of amending Article 4 of the Ashland Building Regulations?

Purpose: To remove the outdated list of fees and to clarify who establishes the fees and where they are to be found. [Note: list of specific fees will be deleted from the regulations.]

YES ☐

NO ☐

268

105

P

"Article 4: APPLICATION FEES. Fees are determined by the Board of Selectmen as per Article 15 of these regulations. The fee schedule is attached to the permit application forms and fees are to be submitted with the applications. Fees for approved applications are non-refundable."

ARTICLE 37. Are you in favor of amending Article 6 of the Ashland Building Regulations?

Purpose: To remove the outdated list of building and fire codes and clarify which codes are approved for the Town of Ashland. [Note: the list of specific codes will be deleted from the regulations.]

YES ☐

NO ☐

299

76

P

"Article 6: APPROVED BUILDING AND FIRE CODES. The Town of Ashland adopts and enforces the most recent building and fire codes as adopted by the State of New Hampshire, Department of Safety."

YOU HAVE NOW COMPLETED VOTING THIS BALLOT


*James J. Lister etc
3-10-2020*

SAMPLE BALLOT



OFFICIAL BALLOT ZONING ORDINANCE AMENDMENT QUESTIONS ASHLAND, NEW HAMPSHIRE MARCH 10, 2020

INSTRUCTIONS TO VOTERS

A. TO VOTE, completely fill in the OVAL to the RIGHT of your choice(s) like this: 

QUESTIONS

~~Strikeout~~ indicates the existing language in the *Town of Ashland Zoning Ordinance* to be deleted. Underscore indicates amended language to be added.

QUESTION 1: Are you in favor of Question 1, as proposed by the Planning Board, to amend the *Town of Ashland Zoning Ordinance* by adding a new Article 4.3 Accessory Dwelling Unit (ADU) and adding a definition of Accessory Dwelling Unit to Article 11.1, which establishes the requirements and definition of Accessory Dwelling Units? If new Article 4.3 is added, the current articles 4.3 to 4/9 will be re-numbered 4.4 to 4.10.

4.3 Accessory Dwelling Unit (ADU)

In accordance with NH RSA 674:71-73, this provision allows for the creation of an Accessory Dwelling Unit (ADU) as a subordinate residential living unit that is contained within or attached to a single-family detached dwelling, on the same parcel of land as the principal dwelling unit it accompanies, and that provides independent living facilities for one or more persons, including provisions for sleeping, eating, cooking, and sanitation.

4.3a An ADU is permitted in any zone that permits a single-family dwelling, i.e., Commercial, Village Residential, or Rural Residential.

4.3b Only one (1) ADU shall be permitted on a lot that has an existing single family dwelling. The ADU shall be subordinate and secondary to the principal dwelling.

4.3c Either the ADU or principal dwelling unit shall be the legal domicile and principal residence of the property owner.

4.3d The ADU shall comply with all the zoning regulations for a single-family detached dwelling including, but not limited to, setbacks, height limits, and lot coverage.

4.3e The ADU shall provide independent living facilities for one or more persons, including sleeping, eating, cooking, and sanitation.

4.3f The ADU shall not be less than 750 square feet in habitable floor area.

4.3g Both the ADU and primary residence shall meet all building code, life safety code, and fire code regulations for construction, minimum living space, fire exits, and smoke alarms.

4.3h Two (2) off-street parking spaces shall be provided for the ADU, in addition to those provided for the principal dwelling.

4.3i The ADU must have an independent means of ingress and egress, or shall have ingress and egress through a common space such as a shared hallway to an exterior door.

4.3j An interior door shall be provided between the principal dwelling and the ADU. There is no requirement for said interior door to remain unlocked.

4.3k Adequate provisions shall be made for water supply and sewage disposal for the ADU in accordance with NH RSA 485-A:38 and regulations adopted by New Hampshire Department of Environmental Services. Separate systems shall not be required for the principal and accessory dwelling units.

4.3l There shall be no conveyance of an ADU separate from the principal dwelling unit by subdivision, nor shall the ADU have ownership separate from the lot on which the principal dwelling is located. The ADU structure and lot shall not be converted to a condominium or any other form of ownership distinct from the ownership of the principal single-family dwelling.

4.3m The use of an ADU shall not be deemed to include such transient occupancies as hotels, motels, rooming or boarding houses. This limitation includes short-term rentals of dwelling units.

11.1. Definitions

Accessory Dwelling Unit (ADU) means a subordinate residential living unit that is contained within or attached to a single-family detached dwelling, on the same parcel of land as the principal dwelling unit it accompanies, and that provides independent living facilities for one or more persons, including provisions for sleeping, eating, cooking, and sanitation.

YES ☐

NO ☐

VOTE BOTH SIDES OF BALLOT

239

123

P

Patricia Jenkins, etc
3.10.2020

SAMPLE BALLOT

QUESTIONS CONTINUED

QUESTION 2: Are you in favor of Question 2, as proposed by the Planning Board, to amend the *Town of Ashland Zoning Ordinance* by amending Article 4.6 Home Occupation and amending the definition of Home Occupation in Article 11.1, to update the criteria for Home Occupation?

4.6 Home Occupation ~~A home occupation is any use that is customarily conducted within a dwelling by the inhabitants thereof, which is and the use of a portion of a dwelling or portion of an accessory building must be clearly secondary and incidental to the said dwelling and subordinate to the primary use of the premises as a residence dwelling for residential purposes. It must not change the character of the building or the character of the neighborhood.~~

A home occupation shall not be interpreted to include dining facilities, lodging or transient housing, convalescent homes, mortuary establishments, garbage and waste hauling services, animal hospitals or kennels, or similar uses. ~~A home occupation may include, but not be limited to, a licensed professional office, business office, arts and crafts, instruction services, agricultural, and other products.~~

4.6a A home occupation meeting the requirements listed below is permitted in any zone:

4.6a1 ~~The home occupation must be operated by residents of the property. No more than two (2) non-residents may be employed on this site. The operator of the home occupation shall reside at the residence whether he/she is the owner of the property or not and shall be engaged in the home occupation. Advertising shall be limited to business cards, flyers, and newspaper ads, which may refer to the location of the structure and type of occupation.~~

4.6a2 No signage other than a sign up to 12 inches high by up to 30 inches in length or up to 30 inches high and up to 12 inches in length, or any other in a configuration not to exceed 360 square inches ~~shall be placed only on the property. (Amended March 13, 2007)~~

4.6a3 Storage of goods and materials is only allowed within the primary structure or accessory building.

4.6a4 ~~No traffic, other than that of employees, shall be caused by the home occupation between the hours of 8:00 pm and 7:00 am. Adequate off-street parking spaces are permitted for the home occupation as deemed necessary by the Applicant.~~

4.6a5 The occupation shall not cause nuisance due to noise, radiation, radio interference, vibration, sound pressure, odors, dust, fumes, vapors, gases, smoke or glare.

4.6a6 ~~No new separate entrance shall be created for the home occupation. Such use must be clearly secondary and incidental to the use of the premises for dwelling purposes.~~

4.6a7 No more than ~~thirty-three percent (33%)~~ twenty-five percent (25%) of the gross combined floor area of the occupied dwelling unit and accessory buildings shall be devoted to ~~such a~~ the home occupation.

4.6b There shall be no outside parking of vehicles defined in NH RSA 259:7, 259:11a, 259:59, 259:98, 259:109 and 259:116 as Bus, Combination Vehicle, Motor Truck, Semi-Trailer, Tractor-trailer, and Truck-tractor.

4.6c ~~Approval for a home occupation shall be non-transferable to another property or operator without a new home occupation application. A home occupation approval shall automatically expire when the applicant is no longer the legal resident of the dwelling.~~

4.6e ~~4.6d~~ Any Home Occupation not meeting the requirements of 4.6a1 through 4.6a7, and 4.6b may be permitted by Special Exception. Applicants for Special Exception must meet the requirements of Sections 6.3.1 through 6.3.2c of the Zoning Ordinance.

11.1. Definitions

Home Occupation Any use that is customarily conducted within a dwelling by the inhabitants thereof, which is and the use of a portion of a dwelling or portion of an accessory building must be clearly secondary and incidental to the said dwelling and subordinate to the primary use of the premises as a residence dwelling for residential purposes and does. ~~It must not change the character of the building or the character of the neighborhood.~~

YES ☐

NO ☐

223 P
142

VOTE BOTH SIDES OF BALLOT

Jameson Jackson etc
3-10-2020

2020 Ashland Write In Results

March 20, 2020

Board of Selectmen

Amanda Trombly	1
Anthony Randall	2
Bobbi Hoerter	1
Casey Barney	22
Elliot Dupuis	1
Jacqueline Lees	1
Jeff Uhlman	2
Jen Dumont	1
KB Hughes	1
Leigh Sharps	20
Mark Liebert	1
Ryan Smith	1
Sherry Norman	1
Shirley Marcroft	1
Tom Peters	1

Town Treasurer

Linda Eastman	1
David Ruell	1
Brian Chalmers	1
Bobbi Hoerter	1
KB Hughes	1

Moderator

Glenn Dion	2
------------	---

Trustee of Trust Funds

Jeff Uhlman	1
-------------	---

Budget Committee – 3 year

Amanda Loud	1
Amanda Trombly	1
Bobbi Hoerter	2
Christine Cilley	1
David Toth	1
Jon Wendelboe	1
Mattie Leighton	1
Sanford Dudley	1
Steve Felton	1

Susan Harville	1
----------------	---

Budget Committee – 2 year

David Toth	2
Leslie Castonia	2
Jacqueline Lees	1
Steve Felton	2

Cemetery Trustee

Lisa Rollins	1
Larry Bartlett	1
Steve Felton	1
Tim Paquette	1
Bobbi Hoerter	1

2020 State Primary

STATE PRIMARY – SEPTEMBER 8, 2020

The polls were declared open at 8:00 AM by Moderator Bobbi Hoerter, she announced that the polls would not close before 7:00 PM and that the absentee ballots would be cast starting at 9:00 AM.

Election officials present were:

Moderator – Bobbi Hoerter

Assistant Moderator – Sandra Coleman

Town Clerk – Patricia Tucker

Deputy Town Clerk – Jeanette Stewart

Assistant Clerk – Linda Guyotte

Supervisors of the Checklist – Patti Bickford, Terri Linden, Beverly Ober

Assistant Supervisors of the Checklist – Arlene Ober

Ballot Clerks – Paul Hicks, Joseph Mazzone, Patricia Mazzone, John Harville, Susan Harville, David Ruell, Amanda Loud, Philip Preston, James Black, Robert Letourneau, Robert Tucker,

Traci Tucker, Mardean Badger

Board of Selectmen- Ellison Badger, Frances Newton, Kathleen DeWolfe, Alan Cilley

The polls were closed at 7:00 PM

Statistics

Number of Registered Voters start of day- Rep 412; Dem 421; Undeclared 692

Same day voter registration - Rep 11; Dem 7; Undeclared 6

Number of voters who declared a party - Rep 71; Dem 84

Number of voters who returned to Undeclared – Rep 63; Dem 73

Total of Registered voters end of day –Rep 431; Dem 439; Undeclared 679 = 1549

Votes Cast 517

33 % voted

INSTRUCTIONS:

Record the vote for each candidate whose name appears on the ballot next to their name below.

Record all WRITE-INS on the separate return provided for that purpose

**STATE OF NEW HAMPSHIRE
RETURN OF VOTES
ASHLAND
DEMOCRATIC
STATE PRIMARY ELECTION
September 8, 2020**

Vote September 8, 2020
A true copy attest:

Patricia J. J. J.
Signature of Town/City Clerk

One copy to be Returned
ELECTION NIGHT
to the Secretary of State

For Governor Vote for not more than 1 Dan Feltes <u>124</u> Andru Volinsky <u>93</u>	For State Senator Vote for not more than 1 Bill Bolton <u>204</u>	For County Attorney Vote for not more than 1 Marcie Hornick <u>196</u>
For United States Senator Vote for not more than 1 Tom Alciere <u>5</u> Paul J. Krautmann <u>7</u> Jeanne Shaheen <u>225</u>	For State Representatives Grafton District 9 Vote for not more than 2 Richard Andrew Lobban, Jr. <u>45</u> Catherine Mulholland <u>116</u> Carolyn Fluehr-Lobban <u>104</u>	For County Treasurer Vote for not more than 1 Karen Liot Hill <u>197</u>
For Representative in Congress Vote for not more than 1 Ann McLane Kuster <u>217</u> Joseph Mirzoeff <u>17</u>	For State Representative Grafton District 17 Vote for not more than 1 Joshua Adjutant <u>200</u>	For Register of Deeds Vote for not more than 1 Kelley Jean Monahan <u>200</u>
For Executive Councilor Vote for not more than 1 Michael J. Cryans <u>202</u>	For Sheriff Vote for not more than 1 Jeff Stiegler <u>192</u>	For Register of Probate Vote for not more than 1
		For County Commissioner Vote for not more than 1 Marcia Morris <u>196</u>

DEMOCRATIC BALLOTS CAST

Total Number of Democratic Ballots Cast by ELECTION DAY voters 168

Total Number of Democratic Ballots Cast by ABSENTEE voters 79

Grand Total Number of Dem Ballots Cast (sum of two numbers above) 247

INSTRUCTIONS:

Record the vote for each candidate whose name appears on the ballot next to their name below.

Record all WRITE-INS on the separate return provided for that purpose

STATE OF NEW HAMPSHIRE
RETURN OF VOTES
ASHLAND
REPUBLICAN
STATE PRIMARY ELECTION
September 8, 2020

Vote September 8, 2020

A true copy attest:

Patricia J. Judd
Signature of Town/City Clerk

One copy to be Returned
ELECTION NIGHT
to the Secretary of State

For Governor Vote for not more than 1 Karen Testerman 36 Nobody 0 Chris Sununu 232	For State Senator Vote for not more than 1 David D. DeVoy II 45 Bob Giuda 205	For County Attorney Vote for not more than 1
For United States Senator Vote for not more than 1 Don Bolduc 145 Andy Martin 10 Corky Messner 95 Gerard Beloin 5	For State Representatives Grafton District 9 Vote for not more than 2 Ned Gordon 211 Tejasinha Sivalingam 42 Lex Berezhny 72	For County Treasurer Vote for not more than 1
For Representative in Congress Vote for not more than 1 Lynne Ferrari Blankenbeker 98 Eli D. Clemmer 17 Steven Negron 107 Matthew D. Bjelobrk 17	For State Representative Grafton District 17 Vote for not more than 1 Kendall B. Hughes 230	For Register of Deeds Vote for not more than 1
For Executive Councilor Vote for not more than 1 Kim Strathdee 4 Joseph D. Kenney 186	For Sheriff Vote for not more than 1	For Register of Probate Vote for not more than 1
		For County Commissioner Vote for not more than 1 Omer C. Ahern, Jr. 197
		For Delegate to the State Convention Vote for not more than 1

REPUBLICAN BALLOTS CAST

Total Number of Republican Ballots Cast by ELECTION DAY voters

232

Total Number of Republican Ballots Cast by ABSENTEE voters

39

Grand Total Number of Rep Ballots Cast (sum of two numbers above)

271

DEMOCRATIC Write-In Votes

Please indicate names of all write-ins (regardless of whether they are known to you) and the number of votes received by each in the appropriate space. Use additional sheets if necessary.

Please **DO NOT** use hash marks. Use numbers to record write-in votes, i.e. 1, 2, 3, 4

For SHERIFF

For REGISTER OF DEEDS

For COUNTY ATTORNEY

For REGISTER OF PROBATE

Pat Tucker	1
Donald J. Trump	1
Jack McCormack	2
Barbi Hoeter	1
Michael Cygans	1

For COUNTY COMMISSIONER

(Indicate appropriate district No. if applicable)

For COUNTY TREASURER

TURN OVER TO RECORD WRITE-IN
VOTES FOR OTHER OFFICERS >

ONE COPY TO BE RETURNED ELECTION NIGHT TO THE SECRETARY OF STATE
AND ONE COPY TO BE RETAINED BY THE CLERK

2020 STATE PRIMARY ELECTION - September 8, 2020
REPUBLICAN - WRITE IN VOTES

The following persons received **WRITE-IN** votes on **REPUBLICAN** ballots for the following **Offices**:
 Please indicate names of all write-ins (regardless of whether they are known to you) and the number of votes received by each in the appropriate space. Use additional sheets if necessary.

Please **DO NOT** use hash marks. Use numbers to record write-in votes, i.e. 1, 2, 3, 4

For GOVERNOR

Dan Feltes

Andru Volinsky

For UNITED STATES SENATOR

Tom Alciere

Paul J. Krautmann

Jeanne Shaheen

2

For REPRESENTATIVE IN CONGRESS

Ann McLane Kuster

Joseph Mirzoeff

Matt Mower

1

For EXECUTIVE COUNCILOR

For STATE SENATOR

For STATE REPRESENTATIVE

For STATE REPRESENTATIVE

Dan Whelan Floterial District if applicable 1

Amanda Matthew 1

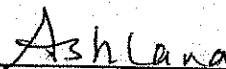
For DELEGATE TO THE STATE CONVENTION

**TURN OVER TO RECORD WRITE-IN
 VOTES FOR COUNTY OFFICERS >**

A true copy attest:



Signature of Town/City Clerk



Town/City (Ward)

**ONE COPY TO BE RETURNED ELECTION NIGHT TO THE SECRETARY OF STATE
 AND ONE COPY TO BE RETAINED BY THE CLERK**

Rep write-in CD2

2020 STATE PRIMARY ELECTION - September 8, 2020
DEMOCRATIC - WRITE IN VOTES

The following persons received **WRITE-IN** votes on **DEMOCRATIC** ballots for the following **Offices**:
 Please indicate names of all write-ins (regardless of whether they are known to you) and the number of
 votes received by each in the appropriate space. Use additional sheets if necessary.

Please **DO NOT** use hash marks. Use numbers to record write-in votes, i.e. 1, 2, 3, 4

For GOVERNOR

Nobody
 Chris Sununu 7
 Karen Testerman
 Alex Ray 1

For UNITED STATES SENATOR

Gerard Beloin
 Don Bolduc
 Andy Martin
 Corky Messner
 Josh Adjutant 1

For REPRESENTATIVE IN CONGRESS

Matthew D. Bjelobrk
 Lynne Ferrari Blankenkaker
 Eli D. Clemmer
 Steven Negron

For EXECUTIVE COUNCILOR

For STATE SENATOR

For STATE REPRESENTATIVE

Joshua Adjutant 1
 Tejaswini Sivalingam 1

For STATE REPRESENTATIVE -


Floterial District if applicable

Phil Preston 1
 Larry Bartlett 1
 Kendall Hughes 3

**TURN OVER TO RECORD WRITE-IN
 VOTES FOR COUNTY OFFICERS >**

A true copy attest:


 Signature of Town/City Clerk


 Town/City (Ward)

**ONE COPY TO BE RETURNED ELECTION NIGHT TO THE SECRETARY OF STATE
 AND ONE COPY TO BE RETAINED BY THE CLERK**

Dem write-in CD2

REPUBLICAN Write-In Votes

Please indicate names of all write-ins (regardless of whether they are known to you) and the number of votes received by each in the appropriate space. Use additional sheets if necessary.

Please **DO NOT** use hash marks. Use numbers to record write-in votes, i.e. 1, 2, 3, 4

For SHERIFF

Amenda Matthew	1
Doug Rutile	1
Anthony Randall	6
Jeff Steiger	3
Barbara Rutile	1
Hidress	1
Rutile	1
Andy Taylor	1

For REGISTER OF DEEDS

Kelly Monahan	3
Jane Sawyer	1
Andy Martin	1
Amenda Matthew	1
Adam Sandler	1

For COUNTY ATTORNEY

Martha Horrick	1
Jack McCormick	3
Quinten Blane	1
Amenda Matthew	1
Tina Coutaves	1
Marie Horrick	1

For REGISTER OF PROBATE

Pamela Kozlowski	1
Debra McCormick	1

For COUNTY COMMISSIONER

(Indicate appropriate district No. if applicable)

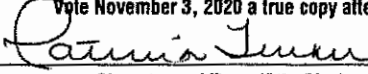
For COUNTY TREASURER

Karen Hill	3
Brian Chalmers	1
Matthew Bjelbork	1
Linda Dupuis	2
Amenda Matthew	1
Kathy Marabella	1

**TURN OVER TO RECORD WRITE-IN
VOTES FOR OTHER OFFICERS >**

ONE COPY TO BE RETURNED ELECTION NIGHT TO THE SECRETARY OF STATE
AND ONE COPY TO BE RETAINED BY THE CLERK

2020 General Election Results

Vote November 3, 2020 a true copy attest:

 Signature of Town/City Clerk
 One copy to be Returned ELECTION NIGHT to the Secretary of State.

STATE OF NEW HAMPSHIRE
 RETURN OF VOTES
ASHLAND
 GENERAL ELECTION
 NOVEMBER 3, 2020



Offices	Republican Candidates	Democratic Candidates	Other Candidates
For President and Vice-President of the United States Vote for not more than 1	Donald J. Trump Michael R. Pence 562	Joseph R. Biden Kamala D. Harris 632	Libertarian Jo Jorgensen Jeremy Cohen 24
For Governor Vote for not more than 1	Chris Sununu 792	Dan Fettes 382	Libertarian Darryl W. Perry 19
For United States Senator Vote for not more than 1	Corky Messner 492	Jeanne Shaheen 680	Libertarian Justin O'Donnell 27
For Representative in Congress Vote for not more than 1	Steven Negron 522	Ann McLane Kuster 631	Libertarian Andrew Olding 35
For Executive Councilor Vote for not more than 1	Joseph D. Kenney 606	Michael J. Cryans 512	
For State Senator Vote for not more than 1	Bob Giuda 619	Bill Bolton 531	
For State Representatives Grafton District 9 Vote for not more than 2	Lex Berezny 464 Ned Gordon 607	Carolyn Fluehr-Lobban 456 Catherine Mulholland 516	
For State Representative Grafton District 17 Vote for not more than 1	Kendall B. Hughes 647	Joshua Adjutant 523	
For Sheriff Vote for not more than 1	Jeff Stiegler 573	Jeff Stiegler 490	
For County Attorney Vote for not more than 1	Marcie Hornick 562	Marcie Hornick 497	
For County Treasurer Vote for not more than 1		Karen Liot Hill 693	
For Register of Deeds Vote for not more than 1	Kelley Jean Monahan 545	Kelley Jean Monahan 508	
For Register of Probate Vote for not more than 1			
For County Commissioner Vote for not more than 1	Omer C. Ahern, Jr. 600	Marcia Morris 528	

Town Board, Committee, and Commission Reports

Ashland Board of Selectmen

The Board started the year by finalizing the Default Budget for the fiscal year 2020, holding a hearing proposing the purchase of the Tri-County Cap building as the Town Library, signing a Memorandum of Understanding (MOU) for the sharing of Town and AES equipment, signing an MOU allowing the Town of Bristol to temporarily bring cardboard to the Transfer Station, approving a contract with Atlas Fireworks for the 4th of July Celebration, making an appointment to the Planning Board, and approving an expenditure from the Property Tax Map Capital Reserve Fund (CRF).

The year continued with hearings on two CDBG projects. The first presented an update on the extensive rehabilitation of Harvey Heights. The second hearing summarized the findings of an evaluation of the Ashland Properties building in the mill area, which was determined to be in poor condition and would be best demolished.

Robert Kuell was hired as the Ashland Electric Department Superintendent (later resigned) and the Police Department added an administrative vehicle through the Police Car CRF. The Town accepted the gift of a new playground at the ballfield, arranged by the AARA and a private citizen. And the Fire and Police Chiefs gave a presentation on their “Good Morning Program,” which is a morning check-in service for Ashland’s senior citizens.

A new lease agreement was signed for the Whipple House between the Board and the Historical Society. Target New England Historical Restorations gave a proposal for continuing repairs to the Town Office. The Building Inspector was asked to do a baseline assessment of Town-owned buildings. The Board later reviewed an abbreviated report on the Scribner Building (Town Library) by the Building Inspector.

Following the March election, the Board added two new Selectmen, Alan Cilley and Jamie Lyford. The Board thanked retiring Selectboard members Leigh Sharps and Casey Barney for their service to the Town. Eli Badger was elected as Chair, and Kathleen DeWolfe became Vice-Chair. The Board chose Eli Badger as their representative to the Budget Committee, Kathleen DeWolfe to the Planning Board, and Fran Newton to the Heritage Commission. Other appointments made during the year included Jeanette Stewart as Deputy Town Clerk/Tax Collector, Susan MacLeod and Lisa Rollins as Scribner Trustees, Charlie Bozzello to the Zoning Board, Paula Hancock to the Planning Board, Stephen Jaquith as a Memorial Park Trustee, Walter Durack and David Toth as Town Trustees. In June, Jamie Lyford resigned from the Selectboard and was replaced by Andy Fitch in the fall.

By March, the Covid-19 pandemic began to have an effect on town business. The Board asked the Town Manager to research online meetings, and the Town Office and Utility Office began accepting payments by appointment only. The second meeting in March was the first ZOOM meeting, with some members attending remotely and others physically present at the meeting. This became the normal method of holding Selectboard meetings.

The Collective Bargaining Agreement for 2020-2023 was approved by the Selectboard, as was the revised Personnel Handbook. The Board also reviewed the Town's investment policy. The Transfer Station Ordinance was updated to cover billing procedures for use of the weighing station.

The DPW Director's proposal for the repaving of Thompson Street, High Street and Smith Hill Road, with some sidewalk rehabilitation, was approved, with the costs to be covered by capital reserve funds. Other paving projects during the year included the basketball and tennis courts and the Waste Water Treatment Plant. Town Manager Smith presented State Revolving Fund (SRF) applications to the Board for an energy audit and a facility analysis at the Town's Wastewater Treatment Plant. And repairs were made to Well #2, which will be good for another ten years.

As the year progressed, the Covid-19 pandemic continued to impact the town's programs and facilities. The 4th of July Committee and the Selectboard conferred several times about the safety of the event. After a few postponements, the 4th of July Committee finally cancelled the annual 4th of July celebration, parade and fireworks. The Board voted to open the Campground on June 1 and voted to open the Town Beach to Ashland residents, taxpayers, and campground members, with certain sanitation and safety provisions in place.

Hazardous Duty Pay for the emergency responders was approved by the Board, until the state was able to cover it. Grant fund applications were also provided by the state and federal governments for Covid-19 expenditures by departments.

Ann Barney, the Parks and Recreation Director, received approval to provide a truncated Summer Program, to enable working parents to have access to some childcare services. In the fall, the After School Program was started. Both programs provided social distancing and followed other Covid-19 guidelines.

Additional facility projects were approved by the Selectboard. Two oil tanks were replaced at the Fire Department, financed through the Building and Grounds CRF. The DPW assisted the Library with the removal of two trees and has assisted with some other grounds and building issues at the Library. The work area of the DPW has been paved.

The Town Trustees updated the Selectboard on the management of town CRF's and trust funds. Discussion with the Selectboard also included the role of the Scribner Trustees, the status of the Scribner Trust, and the relationships among the three groups of Trustees. The Selectboard, the Scribner Trustees and the Library Trustees have signed an agreement for the dissolution of the Scribner Trustees and the establishment of a new trust fund that will be managed by the Library Trustees.

After a public hearing, the Selectboard approved the sale of a piece of town-owned property (landlocked, recently identified) to an abutter. The Utility Clerk has been moved to the Town Office and a Finance Assistant has been added to the office staff.

The Selectboard has heard presentations from two vendors with proposals to upgrade electric meters, automate the reading of meters, and automate the billing system. Discussion will continue in the new year to determine the direction of the meter system improvements.

Procedures for re-opening the Town Office have been adjusted frequently as needed. By the end of the year, the Town Office was re-opened, but with limitations on the number of people being served at any one time. A secure drop box for payments has been added at the main door of the Town Office.

At the last Selectboard meeting in December, Town Manager Charles Smith announced his resignation, stating that he would be leaving in February.

As we continue to deal with the Covid-19 pandemic, we will continuously assess the manner in which we do business, to provide effective service to our residents and to protect the health and safety of the public. The Selectboard would like to thank all town employees and townspeople for the adjustments they have had to make during this unusual year.

Ashland Planning Board

Mardean Badger, Paula Hancock, Kathleen DeWolfe (BOS Ex-officio)

Frances Newton (BOS Ex-officio, Alternate)

Land Use Boards Assistant: Susan MacLeod. Minutes: Paula Hancock.

Email: landusepb@ashland.nh.org

The year 2020 started with public hearings for amendments to Ashland's land use regulations. The new Accessory Dwelling Units (ADU) section and the revised Home Occupations section, along with Building Regulations changes, were then approved by the voters in March 2020.

We had a limited number of formal case applications this year, including home occupation, boundary line adjustments, subdivisions, and waivers of full site plan review. However, we have had many informal consultations with property owners. Their discussions considered allowable uses for a commercial building, business expansion, conversion of single family to 2-family dwelling, use of non-conforming lot, boundary line adjustment, electric vehicle charging stations, and commercial excavation. We also closed out the bond for the final paving of Leavitt Hill and advised the Board of Selectmen on the sale of a piece of town-owned property.

Property owners or tenants are encouraged to meet with the Planning Board prior to submitting a land use application. This informal no-cost consultation enables the potential applicant to explain their proposal and enables the Planning Board to clarify the requirements and process that fit the applicant's proposal. Many of our successful cases start with this pre-application consultation.

Our Land Use Assistant position has also been valuable for the Planning Board and for potential applicants. Kaitlyn Morse (first) and Susan MacLeod (currently) have answered many questions via email regarding land use procedures and regulations. The Land Use Assistant also assists with research for the Board. Kaitlyn Morse reviewed NH RSAs and other towns' regulations to create an extensive draft of new Commercial Excavation Regulations for Ashland. Susan MacLeod then guided us through editing of the draft based on legal input. As a result, the Planning Board will hold a public hearing on January 6, 2021, for the proposed Commercial Excavation Regulations prior to final approval by the Board.

The Planning Board uses data available from other agencies, including the NH Office of Strategic Initiatives (OSI) Planning Division, Department of Environmental Services (NH DES) and the NH Municipal Association (NHMA). We also maintain communication with the Fire Chief for life safety input and the Building Inspector/Code Enforcement Officer. One of our most valuable resources is the Lakes Region Planning Commission (LRPC). Ashland has two representatives on the Commission, including the Planning Board Chair, who is also on their Executive Board. Recent meeting topics have included short-term rentals, accessory dwelling units, nature economy, hazard mitigation, economic development, and New Hampshire's human ecology. Many of these discussions will inform future projects of the Planning Board. The LRPC

staff has also provided our Planning Board with valuable review of our proposed Commercial Excavation Regulations and guidance for handling complex procedures at land use board meetings.

Ashland's Master Plan is in need of updating and revision. During 2020, the Planning Board started reviewing progress made on the specific recommendations included in the Master Plan. We will continue this work during 2021 and will create a procedure for conducting a community survey to provide input for future revisions.

The year 2020 has been an unusual year. The COVID-19 pandemic resulted in our annual land use conferences and workshops being cancelled. We have, however, adapted well to holding meetings virtually by videoconference and teleconference, which we will continue for the foreseeable future. The public is encouraged to attend our virtual meetings, which are on the first and fourth Wednesdays of each month, at 6:30 PM. Agendas, public access information, and minutes are available on the Ashland website calendar and the Planning Board webpage <http://ashlandnh.org/planning-board/>. Recordings of most meetings are also available on the town website.

I wish to thank the members of the Ashland Planning Board for their professionalism and thoughtful decision-making in conducting our business. We take seriously our responsibility for upholding the Town's land use ordinances, while at the same time being responsive to the residents and citizens of the Town of Ashland.

We also encourage other Ashland residents to become involved in the land use process. If you are interested in joining the Planning Board, please contact us at landusepb@ashland.nh.gov. We currently have openings for two regular members and three alternate members.

Respectfully submitted by Mardean Badger, Chairperson, Ashland Planning Board

Ashland Fourth of July Celebration

Submitted by the 2020 Ashland Fourth of July Committee

The 2020 award recipients were announced in January – the Mary Ruell Award went to Mark Liebert, and the Grand Marshall was Ron Shaw.

Planning for the 2020 4th of July festivities were well underway when the pandemic hit. We tried to work out a way to hold the fireworks and the parade while still socially distancing. The Committee and the Select Board made the decision to postpone the 2020 4th of July Celebrations until 2021.

The fireworks are typically paid for in December before the event, as they were for the 2020 Celebrations. We were able to work with Atlas Fireworks about extending our fireworks contract so the fireworks will be carried forward to the 2021 event.

Plans have already started for a bigger event in 2021. Anyone who is interested in volunteering on this committee is invited to join us.

Upcoming information about the 2020 celebration can be found on the Town of Ashland's website:

<https://ashlandnh.org/4th-of-july-committee/>

And on our Facebook page:

<https://www.facebook.com/AshlandNhFourthOfJulyCelebration/>

Ashland Memorial Park

Trustees: Steve Jaquith, Mark Liebert, Susan MacLeod, and Liz Stevens

As always, the Park is a beautiful green space hidden in the middle of town. In years past, the park has been a place for town folk to gather, for concerts, plant sales, yard sales and the like. You will see folks reading, enjoying their lunch by the river, or just relaxing on the grass.

In the year of 2020 - Covid!!

However, the grass has been mowed, the flowers have been tended to, the trees have been fertilized, and the lampposts painted. At this writing, the park is covered in a blanket of snow. Beneath the snow, the park is at rest waiting for the Spring of 2021 when it will burst forth in its green glory in the hope that once again, we can gather and enjoy all that the park holds for us.

Respectfully submitted,

Liz Stevens

Secretary

ASHLAND MEMORIAL PARK
Financial Report
January 1 to December 31, 2020
Patti M Bickford, Treasurer

Opening Balance, January 1, 2020		\$2,244.62
Income:		
Interest Earned on account for 2020	\$0.33	
	Total Income	<u>\$.33</u>
Available Funds		\$2,244.95
Expenses:		
USPS Box Rental	\$92.00	
Tree Solutions – Tree	\$595.00	
Steve Jaquith – Supplies	\$209.95	
PF Property Maintenance	\$140.00	
- spring cleanup		
	Total Expenses:	<u>\$1036.95</u>
Ending balance as of December 31, 2020		\$1,208.00

Town Department Reports

Town Manager Report

In March 2020, the global pandemic COVID-19, a novel coronavirus, began to reach our state and local communities. To protect our health and safety, Ashland public officials and town employees immediately responded to help stop the spread of this disease by implementing necessary, but often unpopular policies and procedures. The use of our public buildings was significantly restricted, mask wearing in town and school buildings was required, meetings were conducted remotely, staff travel restrictions were recommended, and town events and programs unfortunately had to be cancelled.

As we adapted to this new way of life, our town employees continued to demonstrate their commitment to public service to the Town of Ashland. First responders, Police and Fire, continued to respond to calls possibly risking exposure to the disease. The Department of Public Works repaved roads, most notably, Thompson Street, Smith Hill Road, and High Street. They continued their usual routine maintenance and responded to emergent needs of roads, sidewalks, culverts, lands, and other town assets. The Transfer Station and Recycling Center remained open but unfortunately limited the collection of recyclables. In addition, they implemented the new scale system. Our utility departments made sure electric, water and sewer services stayed up and running. The Electric Department installed new poles and transformers. The Water and Sewer Department made a significant improvement to our sewage waste collection operation with the completion of the Headworks and Septic Receiving station project, which gathers and cleans sewage materials before discharging into the lagoons. Parks and Recreation, perhaps impacted most by COVID-19, faced challenges to services this year with a spring cancellation of the after-school program, a limited summer camp program and delayed openings for the campground and town beach. They implemented creative and safe procedures for the after-school program starting in the fall. In addition, the tennis and basketball courts were repaved, and new basketball hoops were installed. Through public and private partnership, a new and much needed playground was installed.

As previously mentioned, our Board of Selectmen public meetings this year were held virtually through the networking application called “Zoom.” This was also utilized in meetings by the Planning Board, Zoning Board of Adjustment, and Trustees. Recordings were published on PBTv. Allowance for these meetings was authorized through the Governors Emergency Order #12. To enhance transparency of our public meetings and to provide increased participant access, we installed two new video cameras and a microphone at the Water and Sewer Conference room. The new setup will allow for public participation through Zoom video for those who are unable or choose not to attend in person. Going forward, all public meetings can be held and recorded at this location. Funding for the installation was provided through the CARES Act (Coronavirus Aid, Relief, and Economic Security Act) federal legislation that provided state and local aid.

Our public officials on the Board of Selectmen, Planning Board, Zoning Board of Adjustment, Town Clerk/Tax Collector, Supervisors of the Checklist, Town Moderator, Town Treasurer, Trustees, Heritage Commission, Fourth of July Committee and Budget Committee all should be acknowledged this year for their dedication to service and to the residents of the Town of Ashland. Many of our public officials are unpaid volunteers. Under difficult times this year, they put forth significant time and effort to ensure continued effective town governance and administration of

state laws and town ordinances. Let me be one of the many to thank them for all that they do for the Town of Ashland.

It goes without saying that the spread of COVID-19 severely negatively impacted 2020. However, the Town of Ashland came together as a community. During the year, I received many calls from residents offering a helping hand to anyone that needed assistance. To me, it is these acts of generosity, volunteerism, and the dedication and commitment to public service by town staff and public officials that make Ashland, N.H. a special place.

Sincerely and respectfully,

Charles Smith, MPA
Town Manager

Ashland Police Department

Submitted by Ashland Police Chief William R. Ulwick

Early in 2020, the Ashland Police Department and the Ashland Fire Department came together to offer the “Good Morning Program” to Ashland residents. This program is for citizens that live on their own and may not have anyone to check in on them regularly. This allows them to take an extra step in their personal well-being by checking in with the fire department every morning by 10am. If an individual does not call in, the fire department will call the provided phone numbers and if no contact is made, fire department or police department personnel will go to the residence and attempt to make contact. The program has been very well received.

Through a very generous donation from the Meredith Village Savings Bank the police department received an Automated External Defibrillator (AED) for the patrol unit on the road. The police department, especially at night, is often the first unit on scene to medical calls. An AED is another tool that, when administered early in a cardiac event, is proven to save lives. We cannot thank the folks at Meredith Village Savings Bank enough for their kindness and generosity with this donation.

A new vehicle was purchased and delivered so residents will see a Dodge Charger (unmarked) in town. This vehicle was purchased to save money and wear and tear on the frontline response vehicles. We often must go out of town for court, investigations, training, etc. and those miles put a strain on the frontline vehicles. The frontline vehicles also are loaded with a lot of equipment and get very poor fuel mileage. This vehicle gets almost double the fuel mileage and will not have to be turned over as often as the frontline vehicles. I am attempting to get the vehicles on a logical rotation to keep the frontline vehicles in good working order so there is no problem in response to calls.

I am sure that the main topic of the year for everyone has been the COVID-19 pandemic. As much as we hoped that it would be sorted out by now, here we sit with a vaccine being released as I type this. This had made for a very interesting year for the Ashland Police Department. We went for several months with very few calls, very little traffic and one strange time for law enforcement. I would like to give a bit of a comparison so show the activity of the police department and how we are constantly getting busier, however, with about three months of very little human interaction, a straight comparison of the numbers does not really translate. During that timeframe, what we did notice was that our calls for service were down but the calls that we did get proved to be very serious calls. With a couple more weeks of calls to handle before the true end of the year, our incidents are up, and our motor vehicle activity is up. That tells me that we currently have a very proactive police department, and we are significantly busier than last year. With the courts being operated in a limited capacity, we have a lot of pending cases with the Grafton County Attorney’s Office. That is important to note because these are the major, felony level, offenses which proceed with a Grand Jury indictment. We have not been able to get in front of the Grand Jury to present many of these cases. With the number of cases, we have pending there, I believe that we exceed last year’s arrests.

We often see thefts and burglaries go up during the holidays. We are seeing these types of crimes rise faster this year as so many people are struggling due to the pandemic. Please remember to lock your residence and vehicles as these are often crimes of opportunity.

We are very fortunate with the two new hires this year. Officer Bethany Franz-Morin has been on with us since June and has proven to be a great addition to the staff. The police department participates in “Beards for Bucks”, a major fund-raising effort for our Child Advocacy Center (CAC). This year, even though she did not grow a beard, Officer Franz-Morin was the top earner for the Grafton County CAC through Beards for Bucks, raising \$3,000. She wants to be as involved with the community as she can and is frustrated that COVID is holding her back.

After a very long process we are proud that we were able to hire Officer Peter Glines. Officer Glines comes to us from California. Before he is shunned from town, he is from the Lakes Region but has been stationed in California while serving in the US Air Force. Officer Glines is excited to begin his path serving in a different capacity as a police officer, as well-as the Air National Guard. Officer Glines and Officer Franz-Morin start their full-time academy training just after the first of the year and we look forward to these two amazing additions to town.

The police department has a new call box on the outside of the station. If you come to the police station and the door is locked, push the button and you will be connected directly to our dispatch center. They will be able to get an officer to your location. Please be brief as the call automatically disconnects at 60 seconds.

Be safe and be mindful of the Governor’s emergency orders while we all continue to work through this pandemic. Be respectful of other’s beliefs and opinions. The Ashland Police Department looks forward to serving you in 2021.

01/01/2020 through 12/16/2020

Calls for Service: 3,809 (through 11/30/2020)

Incidents: 1250

Arrests: 80

Traffic Citations: 781

Parking Tickets: 68

Warrants: 19

Ashland Fire Department

Submitted by Ashland Fire Chief Stephen L. Heath

On April 30, the Ashland Fire Department and the Town of Ashland suffered a great loss with the passing of Captain Jeff Uhlman. Jeff served the town of Ashland since 1983, becoming Captain of Engine Company 1 in 1987, the same year that Engine 1 was acquired by the department. He was the only captain of that truck since his promotion 33 years ago. Jeff was a quiet, steady leader and mentor who led by example. Jeff was an integral part of this department and will be sorely missed.

	2015		2016		2017		2018		2019		2020	
Type	#	%	#	%	#	%	#	%	#	%	#	%
Medical	249	60%	244	60%	239	56%	272	60%	272	59%	296	53%
Fire	108	26%	122	30%	127	30%	123	27%	111	24%	154	27%
MVA	37	9%	37	9%	45	10%	49	11%	67	14%	51	9%
Service	19	5%	8	1%	19	4%	11	2%	14	3%	64	11%
TOTAL	413		411		430		455		464		565	

2020 Call Activity Broken Down by Time of Day			
	Time	# Calls	Avg. Response Time
Per Diem	0800 to 1700	336	1:46
No Coverage	0500 to 0800 & 1700 to 2100	140	5:54
EMS/On Call	2100 to 0500	89	6:20

The emergency response and administrative demand on the department continues to increase. The total incident count for 2020 was 565. The following is a break-down by incident type over the past six years:

Our present call department roster is at twenty-six, with only fourteen of those that I would consider active participants on calls and at training. We currently have nine per diem personnel that are not call members but cover daily shifts. Five of our call members also cover per diem shifts when they are available. Michelle Heath joined the department in September of this year and completed coursework in December. After passing the National Registry written and practical exams, she is now a Registered Emergency Medical Technician, and NH Licensed ambulance attendant.

In January of this year, we were approached by Chief Ulwick and Lieutenant Gray of the Ashland Police Department, inquiring about our interest in joining them to establish a “Good Morning Program” for elderly citizens who may live alone. Participants call the Fire Department and let us know that they are OK by 10:00 each morning. If we do not hear from them by 10:00, we call them. If still unable to contact them, we call an emergency contact, and send either our duty crew or a police officer to check to make sure they are OK. We currently have ten participants and encourage others to join. For more information on the program please contact us at 603-968-7772.

We were again able to complete the mandatory equipment testing on the department’s self-contained breathing apparatus, fit testing of the SCBA masks, compressor, pumps, aerial, hose testing, and ground ladders. As our equipment continues to age, testing continues to be critical to keeping personnel safe, and reducing liability. At times we have a piece of equipment that does

not pass and requires repair or replacement. With this in mind, I have again requested funds in the appropriate budget lines to allow us to maintain or replace equipment.

Certain items such as hose, pagers, and structural firefighting gear, we are able to replace gradually over time, however this is more difficult with other items such as radios, breathing apparatus, and of course apparatus. We are actively participating in grant programs and developing a long-range plan so that we are not faced with having to do this all at once. Our attempt to secure a grant for replacement of our self-contained breathing apparatus in 2020 was again not successful; however, we are in the process of preparing another grant request for this year. We have retained a grant writing consultant to work with us on this and will be resubmitting our proposal in the next AFG grant cycle.

The department was fortunate that we were able to acquire a replacement for our worn-out air compressor used to fill SCBA bottles. The newer “fill station” is much safer, has greater capacity, runs more quietly, and should provide years of service. We were able to purchase the machine for \$5,000, of which \$2,500 came from the Ashland Firefighter’s Association, and the balance coming from the Fire Department Equipment line of this year’s budget. A new machine of this type generally costs in the area of \$50,000 to \$60,000.

In June we replaced two 300-gallon oil tanks in the lower apparatus floor of the fire station. The old tanks were about 30 years old and were leaking badly and were replaced with two 275-gallon tanks. The project cost \$3,900 which came from the Buildings and Grounds Capital Reserve Fund.

Annual payment (\$107,000) from warrant article was made for the new firetruck. We have only one payment left, (\$210,000), which will come from existing funds in the capital reserve fund for firetruck replacement or repair. We have proposed a warrant article to put \$25,000 into capital reserve to continue setting aside funds for vehicle replacement. The ambulance is now 23 years old and is probably going to be the next vehicle replaced.

Last year voters agreed to change the wording of the EMS/Ambulance CRF to allow payment of the billing agency portion directly from that account instead of from the operating budget. Unfortunately, the wording of the article did not allow the select board the authority to expend from this line, and we are resubmitting an article this year to allow this. This is important as we are doing more transports.

Our personnel continue to log many hours, responding to emergency incidents, attending regularly scheduled department training, (2 fire and 1 EMS training sessions per month), participating in fire and EMS certification programs, and live fire training exercises. Training has been difficult this year due to the pandemic. The NH Fire Academy and Bureau of EMS have not been running classes. Hopefully, they will resume classes and programs when things improve.

In closing I would like to thank the citizens of Ashland for their continued support of this department and encourage anyone with concerns or questions to stop in at any time. We continue to be mindful of the burden on taxpayers and are actively searching for solutions that minimize the financial impact. Our mission is to provide an appropriate quality of fire, medical, and rescue services to the citizens of Ashland.

Ashland Public Works

Submitted by Ashland Department of Public Works Director Craig Moore

Below are some of the major projects we accomplished in 2020. Starting off with our winter storms, we ended up with only 23 events which required attention, with thawing in between storms. Our first storm was November 23rd, 2019 and our last storm was March 25th, 2020. The 2020 winter season left our salt and sand line ahead by 8% which put us in a good position to fill our salt and sand barn to capacity for the start of the 2020 winter season.

As soon as the snow was melted, we started preparations for the paving of Thompson Street, Smith Hill and High St. Extensive work was done on the back side of Thompson Street to remove large boulders and poor road base in the middle of the road. These large rocks are what contributed to the severe road conditions in that area. All the bad material was removed, the road was rebuilt and made ready for paving. We moved from there to ditching, grading, and capping all our dirt roads with Ledge pack. This improves drainage and keep the water off the roads for the summer season.

We replaced a culvert drain at the beach that was totally clogged causing beach erosion. We also added some aluminum steps to replace old wooden ones that were rotted.

From there we started the playground expansion. This involved dismantling the old equipment and expanding the footprint to make room for a larger playground. We removed approximately 150 yards of dirt and leveled the area. This project took a few weeks to finish.

Next Public Works assisted Ashland Electric clearing brush under the wires on Thompson St. the brush on the entire section of Thompson St. had grown into the wires which caused many outages in 2019 and 2020. After the completion of that project which lasted nearly 2 weeks, we have not had any outages due to trees on wires.

We then focused attention on the Public Works and AED driveway which had many drainage issues to resolve since the construction of the new AED storage building. A plan was made which included paving the driveway to divert water away from the electric substation. In years past water had infiltrated the substation causing a major hazard. The road had to be stripped of bad material and replaced with good material. Paving was completed in the fall and water now flows with no restriction into the ditch line.

From there we started fall cleanup activities which include several weeks of picking up leaves and brush. All plows and sanders were prepared for the winter.

I would like to thank my crew for all their hard work this year, they have worked hard to try to make things look good in town. I would also like to thank other departments who have assisted us with our projects this year.

Ashland Transfer Station

Submitted by Ashland Department of Public Works Director Craig Moore

The town shipped out 723 tons of household trash in 2020 which is up 17 % from last year and 345 tons of construction debris which is up 37%. All surrounding towns in our area have seen an increase. This shows now more than ever we need to do better at recycling. The more we recycle the less household trash we must ship out. If we can reduce the amount we ship, it will save us the taxpayer's money. Let us all do our part and recycle.

The new truck scale was placed into service in April and as of December 31st. we have collected \$36,617 and \$4,289 uncollected in December for a total of \$40,906 which is up 186% from last year.

Below are how your recycling efforts benefit our environment.

Recyclable Material	Amount Recycled In 2019	Environmental Impact! Here is only one benefit of recycling materials rather than manufacturing products from virgin resources
Electronics	11,795lbs.	Conserved enough energy to power 1.5 houses for one year!
Fiber/Paper	83.5 Tons	Saved 1421 trees!
Tires	6.5 Tons	Conserved 4.3 barrels of oil!

Avoided Emissions:

Recycling uses much less energy than making products from virgin resources, and using less energy means fewer greenhouse gases emitted into the atmosphere. By recycling the materials above, you have avoided about **296 tons** of carbon dioxide emissions, this is the equivalent of removing **63 passenger cars** from the road for an entire year.

Transfer Station stickers are five dollars (\$5) and can be purchased at the Town Office.

Thank you all for your participation and support.

Ashland Parks & Recreation

Submitted by Ashland Parks & Rec Director Ann Barney

General

At the end of each year, we reflect back on the events and accomplishment throughout the Park and Recreation department. This year was a little different with the COVID-19 pandemic and we had to adjust many of our programs to be as safe as possible for the participants and the community. We were still able to have the Summer Camp, After School Program, and the Edward Doggett Beach and Campground open.

Edward N Doggett Beach and Campground

Both the beach and campground were operational this year however things did look a bit different. The beach was only open to town residents in order to keep the numbers down and allow for safe social distancing. The campground started a month late per the State of NH mandates. To keep the facilities as clean and safe as possible, new hands-free sinks and toilets were installed at the beach and the bath house. Increased cleaning was also implemented for patron safety.

After School Program

Before closing of the after-school program in March due to the pandemic, we had 48 children enrolled in the program. When the program was able to resume in the fall, it had to do so under a limited capacity of 24. In addition to the lower numbers, the facility was cleaned nightly with newly purchased sanitizing spray gun. Similar to the beach, hands free sinks and toilets were installed, and professional cleaning was increased.

Summer Camp

Unfortunately, this year, the summer camp was only allowed a 20-child capacity. Even with that, the children were able to have a fun and exciting summer on the new playground and newly surfaced basketball and tennis courts. The new Katharine MacMillian Playground is looking great!

Conclusion

This year was a lot different due to the pandemic, but the Park & Recreation department made the best of it. The limited numbers did not affect the amount of fun had by participants. I want to sincerely thank the MacMillian family for the generous donation of the new playground, Katherine's love for horses will be shared with all that are able to use the playground. Also, thank you to the AARA and Mark Leibert for helping facilitate the playground installment. The DPW was also a significant contributor to the playground as they removed the other equipment and prepped the area for installation. Hopefully, next year will be more normal and more children will be able to benefit from our programs again.

Ashland Town Library

Ashland Town Library “by the numbers” for 2020:

- Cardholders: **1,792**
- Patron visits 1/2/2020 - 3/14/2020: **929**
- Programs offered 1/2/2020 - 3/14/2020: **23**, attended by **175** people
- Items circulated 1/2/2020 - 3/14/2020: **1,539**
- Items circulated 6/16/20 – 12/28/20: **1,673**
- Items downloaded: 1/2/2020 – 12/28/2020: **4,490**
- Volunteer hours: **23**
- World Book online encyclopedia: **1,380 online users**

The Ashland Town Library Trustees would like to acknowledge the work of the library director and staff in this year like no other. The library responded quickly to the pandemic and the state mandates by closing in March. The staff worked and planned to bring services back to the citizens of Ashland. A plan was put into place for remote checkout and socially distanced, contactless pickup of materials on the back porch of the library. All precautions were taken to ensure safety of employees. Masks and hand sanitizers were purchased, the interior deep cleaned, and surfaces cleaned on a daily basis. Custom plexiglass shields were created for the circulation desk. Another service desk with shield was added so that staff could socially distance while they worked. Books were quarantined when they were returned.

Unfortunately, all of the popular summer programs had to be cancelled but a book walk was created on the library lawn, and 156 craft kits were given out to children. Since the Halloween parade was cancelled, the library supplied 175 bookmarks for the children at the elementary school during their curtailed celebration. The Little Free Library in Memorial Park continued to be stocked, as well as a selection of free items on the front porch of the library.

By November it was decided to open to the public on a very limited basis. Patrons were asked to make appointments, and only one patron or family at a time was allowed in the building. As the number of cases in the area rose, the library closed again to the public; however, the staff was able to continue online checkout and pickup of materials.

Through this, the library staff has come together in innovative ways and has worked very hard to keep library materials available to the public. The trustees are very grateful for their hard work, and grateful for the support from the town and the state for purchasing PPE and other materials.

In addition to the pandemic and the changes that brought to library services, the library underwent a very significant change in town oversight. The members of the Scribner Memorial Trustee Board were all new this year, except for Amanda Loud who had been appointed in 2019. This board took a close look at the financial state of the Scribner Trust and found that the funds were rapidly being depleted through market fluctuations. They began legal proceedings to dissolve the trust. With advice from the state and from the town attorney, an agreement was drawn up to dissolve the Scribner Trust and turn over the responsibilities of the Scribner Trustees to the Ashland Town

Library Trustees. The trust will be managed by the Town Trustees, but monies spent by the library trustees. There will be a warrant on the ballot this March for the town to vote on this new development. This represents a new era for the library, to be in control of the building and grounds. However, the Scribner Trustees were very active this year in making improvements and repairs to the library. Much needed roof repairs and plumbing issues were addressed. A required sprinkler was added to the stairwell which will allow public access to the second floor. The previously locked room on the second floor is again available to library staff. The Scribner Trustees worked very hard to remove Scribner Trust material from the library, and the library staff has been busy cleaning the rooms on the second floor in anticipation of re-opening to the public. It has been a year of good working relations between the two boards, and the library trustees are grateful for the hard work and cooperation of the Scribner Trustees.

Thank you also to the Department of Public Works for grounds maintenance including tree removal, and snow removal.

In the 2020 election, the bond issue for the purchase of the old school was again defeated. The capital reserve warrant article passed, adding \$25,000 to the Capital Reserve Building Fund.

The trustees and library staff are looking forward to moving ahead with plans to maintain the current building and hope to add needed space and renovations in the future. A building survey was conducted by the town and by a private contractor. While there are problems typically associated with an older residential structure, the overall prognosis was positive. Discussions are underway with architects and surveyors to explore what is possible with the building and property.

Visit the library website at <http://www.ashlandtownlibrary.org/>, and make a donation to the library building fund at <http://www.ashlandtownlibrary.org/library-building-program.html>

The Friends of the Ashland Town Library are an organized group of volunteers that help support the Library through fundraising, donating materials for the library's collection, and supporting programs and other services for the community. Because of the pandemic, the Friends could not hold their usual fundraising book sales and other events. The Friends of the Library are a registered non-profit with the state of New Hampshire. Membership is free and new members are welcome. Thanks to the Friends for their work in supporting the library through fundraising, programming, and donations.

**ASHLAND TOWN LIBRARY
2020 FINANCIAL REPORT**

DONATIONS FUND

Balance, Dec. 31, 2019	8524.11
Donations deposited	1052.00
Interest	1.06
Transfers to General Fund	(1210.62)
Balance, Dec. 31, 2020	8366.55

COMPUTER FUND

Balance, Dec. 31, 2019	8488.38
Town Appropriation	975.00
Restitution for Theft	171.00
Interest	1.14
Balance, Dec. 31, 2020	9635.52

PATRON FEES

Balance, Dec. 31, 2019	2303.24
Patron fees deposited	98.76
Interest	.31
Balance, Dec. 31, 2020	2402.31

COPY FEES

Balance, Dec. 31, 2019	402.89
Copy and fax fees deposited	108.50
Interest	.06
Transfers to General Fund	(111.00)
Balance, Dec. 31, 2020	400.45

LOST BOOK FUND

Balance, Dec. 31, 2019	1384.75
Reimbursements	32.00
Interest	.19
Balance, Dec. 31, 2020	1416.94

BUILDING FUND

Balance, Dec. 31, 2019	6011.89
Donations	5697.80
Interest	2.24
Balance, Dec. 31, 2020	11711.93

GENERAL FUND

Balance, start of fiscal year 3314.74

INCOME

Town Appropriation 68528.00

Transfer from Donations Fund 1210.62

Transfer from Copy Fees Fund 111.00

Gift 100.00

Refunds 94.63

Reimbursement for Lost Materials 19.95

Covid Reimbursements 1352.81

Interest 1.75

Total Income 71418.76

Total Available Funds 74733.50

EXPENDITURES

Wages 34441.27

FICA 2135.32

Medicare 499.35

Audios 698.39

Books 4605.61

Subscriptions 716.65

Videos 705.22

Electronic Resources 972.00

Equipment 2555.67

Computer Fund 975.00

Tech Support and Catalog 794.55

Cleaning 2416.00

Dues 120.00

Mileage 11.62

Postage and PO Box Rental 553.32

Programs 331.76

Supplies 2836.27

Furniture 112.78

Utilities 1426.39

Misc. 628.90

Fire Alarm 88.60

Fuel Oil 1914.37

Total Expenditures 59539.04

Balance, end of fiscal year 15194.46

Ashland Health Officer

Submitted by Ashland Health Officer Charles Smith

In 2020, our community was stricken by the spread of a new coronavirus disease (COVID-19). The best way to prevent and slow the spread of this disease is to be informed about the virus. Below are recommendations from the Centers for Disease Control and Prevention (CDC) on ways to protect yourself and others.

Wear a mask over your nose and mouth

- Masks help prevent you from getting or spreading the virus.
- You could spread COVID-19 to others even if you do not feel sick.
- Everyone should wear a mask in public settings and when around people who do not live in your household, especially when other social distancing measures are difficult to maintain.
 - Masks should not be placed on young children under age 2, anyone who has trouble breathing, or is unconscious, incapacitated or otherwise unable to remove the mask without assistance.
- Continue to keep about 6 feet between yourself and others. The mask is not a substitute for social distancing.

Stay 6 feet away from others

- Inside your home: Avoid close contact with people who are sick.
 - If possible, maintain 6 feet between the person who is sick and other household members.
- Outside your home: Put 6 feet of distance between yourself and people who do not live in your household.
 - Remember that some people without symptoms may be able to spread virus.
 - Stay at least 6 feet (about 2 arms' length) from other people.
 - Keeping distance from others is especially important for people who are at higher risk of getting very sick.

Avoid crowds

- Being in crowds like in restaurants, bars, fitness centers, or movie theaters put you at higher risk for COVID-19.

Avoid poorly ventilated spaces

- Avoid indoor spaces that do not offer fresh air from the outdoors as much as possible. If indoors, bring in fresh air by opening windows and doors, if possible.

Wash your hands often

- Wash your hands often with soap and water for at least 20 seconds especially after you have been in a public place, or after blowing your nose, coughing, or sneezing.
- It is especially important to wash:
 - Before eating or preparing food
 - Before touching your face
 - After using the restroom
 - After leaving a public place
 - After blowing your nose, coughing, or sneezing
 - After handling your mask
 - After changing a diaper
 - After caring for someone sick
 - After touching animals or pets
- If soap and water are not readily available, use a hand sanitizer that contains at least 60% alcohol. Cover all surfaces of your hands and rub them together until they feel dry.
- Avoid touching your eyes, nose, and mouth with unwashed hands.

Cover coughs and sneezes

- Always cover your mouth and nose with a tissue when you cough or sneeze or use the inside of your elbow and do not spit.
- Throw used tissues in the trash.
- Immediately wash your hands with soap and water for at least 20 seconds. If soap and water are not readily available, clean your hands with a hand sanitizer that contains at least 60% alcohol.

Clean and disinfect

- Clean AND disinfect frequently touched surfaces daily. This includes tables, doorknobs, light switches, countertops, handles, desks, phones, keyboards, toilets, faucets, and sinks.
- If surfaces are dirty, clean them. Use detergent or soap and water prior to disinfection.
- Then, use a household disinfectant. Use products from EPA's List N: Disinfectants for Coronavirus (COVID-19) external icon according to manufacturer's labeled directions.

Monitor Your Health Daily

- Be alert for symptoms. Watch for fever, cough, shortness of breath, or other symptoms of COVID-19.
 - Especially important if you are running essential errands, going into the office or workplace, and in settings where it may be difficult to keep a physical distance of 6 feet.
- Take your temperature if symptoms develop.
 - Do not take your temperature within 30 minutes of exercising or after taking medications that could lower your temperature, like acetaminophen.

Ashland Water & Sewer

Submitted by Ashland Water & Sewer Superintendent Russell Cross, Jr.

2020 was a busy and unique year for the Water and Sewer Departments as we have had to change and adapt the way we conduct business with the pandemic. It has been a challenge getting supplies and parts due to so many companies being shut down and then the delayed shipping times. The departments had budgeted to replace our tractor this year but decided to have some repairs done instead of replacement. The cost to replace this tractor was \$35,000 and the repairs totaled \$4,000 and this should give us a few more years of use.

The Water Department flushed the distribution system in September this year. The secondary well, (well #2) was rehabbed and new piping installed. The department continued with replacing meters later in the year and will continue this into next year as well. Repairs to the chemical feed system were done and some of the pumps were rebuilt.

The Sewer Department spent most of the year with taking ownership of the new Headworks/Septage Receiving Facility. Many hours have been spent with learning and working out issues with the new equipment. With the year coming to a close most of the issues with the equipment have been solved, the few remaining ones are being worked out with the equipment manufacturers. Three hundred feet of sewer main on Depot Street was relined this year using the slip lining technology, this allowed the pipe to be relined without digging up and having to repave a large section of Depot Street. The Sewer Department also completed an Asset Management Program this year identifying our equipment and pipes to help manage and plan out the life expectancies of these items. This program also helps if the department needs to borrow or apply for grants through State and Federal agencies as it is now a requirement to have an Asset Management Plan in place. The Sewer department started a lagoon feasibility study this year to plan ahead with upcoming State and Federal requirements and to plan out the long-term use of the lagoons. Underwood Engineers out of Concord have been hired to assist with this project.

Both the Water and Sewer Departments met all State and Federal permit requirements in 2020.

The Water and Sewer Departments would like to thank the townspeople and ratepayers for their continued support. Without your support what we do every day would not be possible. We also would like to thank the other town departments for their continued support. Their support saves these departments a lot of money throughout the year.

Respectfully Submitted,

Russell Cross Jr.
Water and Sewer Superintendent

Town Clerk – Tax Collector

Submitted by Ashland Town Clerk/Tax Collector Patricia Tucker, CTCTC

2020 completes my 30th year working for the residents of the Town of Ashland. What a strange year it has been for all – a huge THANK YOU to all those who have done business with me here at the town office – we have met face to face, done transactions online, through the mail slot in the front door, and with masks on trying to understand what each of us was saying.

Four elections in 2020 kept me busy, again, you, the citizens, made the process go smoothly.

I am able to assist with your vehicle issues, vital records, voter registrations and try to answer any type of questions that you may have.

The office continues to offer payment by cash, check or credit card [a 2.79% convenience fee is charged]. Residents are able to register vehicle renewals, dog license renewals, obtain copies of vital records online [icon on home page of the town website www.ashland.nh.gov].

The laws and rules are ever changing, and I attend workshops, meetings and conferences in order to stay abreast with all the changes.

The following is a partial list of a town clerk's duties and functions that are performed throughout the year:

- Issue motor vehicle registrations and titles
- Issue dog licenses [renewals are due yearly by April 30]
- Issue vital records [marriage licenses, death certificates, birth certificates, divorce certificates]
- Record and preserve town public records
- Record and certify town meeting minutes, election results [state, federal and local]
- Administer oaths of office
- Receive writs of action against the town
- Record Articles of Agreement
- Work with Department of Environmental Services

In addition to the responsibilities mandated by the State for Town Clerks, I also:

- Issue decals and plates within the limits permitted by the State of NH
- Provide notary services [free to residents, others \$5]
- Pursues payment for checks returned by financial institutions for non-sufficient funds
- Issue transfer station permits
- Aid the public in genealogy searches
- Assist all departments whenever needed
- Respond to inquiries from the general public

This office is governed by the following state and federal agencies:

- NH Department of Safety – Motor Vehicle Division
 - Bureau of Registration
 - Bureau of Title and Anti-Theft
 - Bureau of Financial Responsibility
- NH Department of Agriculture [Animal Husbandry]
- NH Department of State
 - Division of Vital Records Administration
 - Division of Archives and Records Management
 - Secretary of State – Election Division
 - US Compliance with HAVA and ADA
 - NH Office of Information Technology
 - NH Department of Revenue Administration

This office is audited by the town auditors and the town clerk's office is also audited by the Department of Safety – Motor Vehicle Division.

Currently the town clerk/tax collector office is open daily 8-4, Thursday until 5. The hours are subject to change, this is noticed on the town website.

2020 Town Clerk Financial Activity- UNAUDITED

Motor Vehicle Permit Fees	\$399,187.38
Boat Registrations [Riveredge Marina deputy]	\$3807.55
Vital Record [State fees]	\$2340.00
Dog Registrations [State fees]	\$781.00
Vital Records [Town fees]	\$1740.00
Dog Registrations [Town fees]	\$1939.50
UCC Filing Fees	\$490.00

Unaudited Collection of Property Taxes – Warrants billed for 2020

First Issue Warrant	\$3,432,667.34
Second Issue Warrant	\$3,656,994.62
 Total	 \$7,089,661.96
 Paid as of 12/31/2020	 \$6,613,322.82
Uncollected	\$ 476,339.16
 Yield Tax Warrant	 \$6107.30
Paid of 12/31/2020	\$6107.30

DEPARTMENT OF STATE
DIVISION OF VITAL RECORDS ADMINISTRATION

RESIDENT BIRTH REPORT

01/01/2020-12/31/2020

--ASHLAND--

Child's Name
BROOKS, KARSON MICHAEL
GILLIS, KYLIE ANN
EMERSON, MARTIN CHAVANNE
DAVIDSON, BRADY THOMAS
RODRIGUEZ, DRAKE MICHAEL

Birth Date
05/12/2020
07/18/2020
08/12/2020
08/28/2020
10/15/2020

Birth Place
PLYMOUTH, NH
PLYMOUTH, NH
CONCORD, NH
PLYMOUTH, NH
PLYMOUTH, NH

Father's/Partner's Name
GILLIS JR, SCOTT
EMERSON, ZACHERY
DAVIDSON, JEFFREY
RODRIGUEZ, IVAN

Mother's Name
BUYER, MORGAN
BARNEY, ALICIA
GUIDICE, CHEYANNE
HAWKINS, TIFFANY
ALLGOOD, ERICA

Total number of records 5

DEPARTMENT OF STATE
DIVISION OF VITAL RECORDS ADMINISTRATION
RESIDENT MARRIAGE REPORT

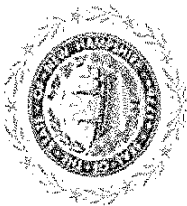
01/01/2020 - 12/31/2020

-- ASHLAND --

Person A's Name and Residence	Person B's Name and Residence	Town of Issuance	Place of Marriage	Date of Marriage
MATTHEW, ADAM T ASHLAND, NH	TREMBLAY, AMANDA D ASHLAND, NH	ASHLAND	LACONIA	05/14/2020
NEED, JUSTIN E EPPING, NH	MCKENZIE, CHANTAL K ASHLAND, NH	ASHLAND	ASHLAND	06/27/2020
HUNT, AUSTIN G BELMONT, NH	BENNETT, HAILEY N ASHLAND, NH	BELMONT	ASHLAND	07/11/2020
CLARK, JEREMY R ASHLAND, NH	O'NEIL, BRIANNA A ASHLAND, NH	ASHLAND	HENNIKER	08/29/2020
DINGER, LARRY O ASHLAND, NH	LARSON, LINDA L ASHLAND, NH	BRISTOL	BRISTOL	08/30/2020
MATTE, OLIVER J ASHLAND, NH	WILLCUTT, HANNAH E ASHLAND, NH	ASHLAND	TILTON	11/08/2020
JAMI, ADITYA ASHLAND, NH	LEVONYAN, KARINE A SANTA CLARA, CA	CONCORD	LACONIA	12/09/2020

Total number of records 7

DEPARTMENT OF STATE
DIVISION OF VITAL RECORDS ADMINISTRATION



RESIDENT DEATH REPORT

01/01/2020 - 12/31/2020

--ASHLAND, NH --

Decedent's Name	Death Date	Death Place	Father's/Parent's Name	Mother's/Parent's Name Prior to First Marriage/Civil Union	Military
BUCKMAN, BRICE B	01/02/2020	FRANKLIN	BROWN, FRANK	LOOK, MILDRED	N
NORTON, SHERYL E	01/14/2020	MEREDITH	DEAS, ARTHUR	PREALOU, MARY	N
POTTER, DARRELL CARL	01/27/2020	PLYMOUTH	POTTER SR, FRANK	ANDERSON, RHODA	Y
JAYNES, ELLA V	01/30/2020	LACONIA	EWENS, HENRY	HUGHES, MARGARET	N
STANCHEVA, SHIRLEY MARIE	03/04/2020	PLYMOUTH	JELLISON, CHARLES	CULVER, FLORIS	U
OBER, DOUGLAS FRANK	04/19/2020	ASHLAND	OBER, ALLEN	FOGG, MARJORIE	Y
O'MARA, DAVID RALPH	04/27/2020	MANCHESTER	O'MARA, WALTER	MANSFIELD, MARION	Y
UHLMAN, JEFFREY SCOTT	04/30/2020	PLYMOUTH	UHLMAN, STEPHEN	BROWN, GLORIA	N
CROSS, DAVID EDWARD	05/21/2020	CONCORD	BROWN, EDWARD	COOK, NANCY	N
LANDROCHE, RHODA MAY	06/14/2020	LACONIA	GOUD, ELMER	COTE, MABLE	N
ZAHKA, LILLY M	07/08/2020	LEBANON	MENSHI, GEORGE	DERANY, LINDA	N
HOLMGREN, DONNA MARIE	07/13/2020	CONCORD	BUTLER, EDWARD	BRYANT, SHIRLEY	N
MARCROFT, GRACE ELIZABETH	07/14/2020	ASHLAND	GOUD, ELMER	COTE, MABLE	Y
MCKIM, JANICE L	08/08/2020	CONCORD	MCKIM, DANIEL	BLAIR, BEBE	N
IRONFIELD, STEPHEN BERT	09/11/2020	ASHLAND	IRONFIELD, JAMES	SANBORN, BERTHA	Y
GOODWIN, LESTER DALE	09/16/2020	PLYMOUTH	GOODWIN, LESTER	WILLETTE, BERTHA	Y
HEINTZELMAN, STEPHANIE N	10/12/2020	ASHLAND	HEINTZELMAN, RICHARD	HARRIS, KRISTIN	N
MARSH, DONALD LEROY	10/15/2020	ASHLAND	MARSH, ELMER	BRADY, AGNES	N

DEPARTMENT OF STATE
DIVISION OF VITAL RECORDS ADMINISTRATION



RESIDENT DEATH REPORT

01/01/2020 - 12/31/2020

--ASHLAND, NH --

Decedent's Name	Death Date	Death Place	Father's/Parent's Name	Mother's/Parent's Name Prior to First Marriage/Civil Union	Military
HUTCHINS, ALBERT DEXTER	11/22/2020	CONCORD	HUTCHINS, ROYCE	MERRILL, ALBERTA	N
DAME, MARIE LYNN	11/26/2020	ASHLAND	WILLETTE, DAVID	SEHECAL, CLAUDIA	N
GOSSE, JAMES ANDREW	12/04/2020	ASHLAND	GOSSE, WILLIAM	MACKIEL, VICTORIA	Y
PAUL, TIMOTHY HAROLD	12/08/2020	ASHLAND	PAUL SR, JAMES	FIELDS, SHELIA	N

Total number of records 22

Financials

Treasurer's Report

ANNUAL TREASURER'S REPORT 2020							
Submitted by Linda Guyotte, Treasurer							
CHECKING ACCOUNTS				TOWN	ELECTRIC	WATER	SEWER
BEGINNING BALANCE JANUARY 1, 2020				\$ 2,631,919.62	\$ 201,915.25	\$ 26,778.75	\$ 725,538.88
DEPOSITS				\$ 9,125,798.36	\$ 3,414,989.15	\$ 304,687.30	\$ 619,856.22
EXPENDITURES				\$ 9,025,936.18	\$ 2,958,434.34	\$ 163,622.35	\$ 890,870.71
INTEREST				\$ 4,643.25	\$ 190.77	\$ 204.48	\$ 1,668.36
TOTAL				\$ 2,736,425.05	\$ 658,660.83	\$ 168,048.18	\$ 456,192.75
PROOF OF BALANCE 12/31/2020							
MVSb CHECKING ACCOUNT				\$ 276,516.64		\$ 1,208.64	
MVSb CASH MANAGER ACCOUNT				\$ 2,459,908.41	\$ 448,802.39	\$ 166,839.53	\$ 23,898.48
MVSb CASH MANAGER ACCOUNT					\$ -		\$ 344,375.72
TOTAL MEREDITH VILLAGE SAVINGS				\$ 2,736,425.05	\$ 448,802.39	\$ 168,048.17	\$ 368,274.20
FSB CHECKING ACCOUNT					\$ 6,295.39		\$ 87,918.55
FSB MONEY MARKET ACCOUNT					\$ 203,563.05		
TOTAL FRANKLIN SAVINGS BANK					\$ 209,858.44		\$ 87,918.55
TOTAL CASH ON HAND DECEMBER 31, 2020				\$ 2,736,425.05	\$ 658,660.83	\$ 168,048.17	\$ 456,192.75
					4TH OF JULY BEGINNING BALANCE		\$ 30,407.05
SEPTIC RECEIVING PROJECT BEGGINNING BALANCE				\$ 50,982.00	4TH OF JULY DEPOSITS		\$ 26,828.76
DEPOSITS				\$ 895,188.86	4TH OF JULY INTEREST		\$ 212.02
EXPENDITURES				\$ 895,188.83	4TH OF JULY EXPENDITURES		\$ 23,238.72
ENDING BALANCE DECEMBER 2019				\$ 50,982.03	ENDING BALANCE DECEMBER 2020		\$ 34,209.11
ESCROW ACCOUNT PRB CONSTRUCTION, INC BEGINNING BALANCE					\$ 98,014.46		
				DEPOSITS	\$ 36,833.51		
				INTREST	\$ 62.21		
				ENDING BALANCE	\$ 134,910.18		
NORTHERN BORDERS GRANT SEWER				BEGINNING BALANCE 2020	\$ 225,269.08		
				DEPOSITS	\$ 24,082.92		
				WITHDRAWALS	\$ 67,842.09		
				ENDING BALANCE	\$ 181,509.91		

General Long-Term Debt Accounts

Town's Long-Term Debt - 2020

	Balance January 1	Principal Retired	Balance December 31	Interest Paid for Year
<hr/>				
General Obligation Debt Payable				
 \$235,631 Water System Bond Interest @ 3.99% Payable to Northway Bank Final Payment: 2027	 \$96,668	 (\$12,084)	 \$84,584	 \$3,733
 \$1,092,191 Water Project Interest @ 3.99% Payable to Northway Bank Final Payment: 2026	 \$449,724	 (\$64,247)	 \$385,477	 \$17,278
 \$944,000 River Street Imps R1 and R2 Interest @ 2.753% Payable to NHMBB - Peoples United Bank Final Payment: 2029	 \$649,000	 (\$53,000)	 \$596,000	 \$29,340

Contingency Fund Report

Submitted by Ashland Finance/HR Director Katherine Davis

At the 2020 Annual Town Meeting, warrant article #21 passed. This article established a contingency fund for current year unanticipated expenditures that could arise. The article also approved a budget of \$25,000, to come from the unassigned fund balance of the general fund, for this fund. This article also stated that any remaining appropriation left in the contingency fund at the end of the year would lapse into the general fund.

During 2020, this fund was used to cover legal expenditures. Legal expenditures incurred by the Town exceeded the \$25,000 appropriation. On December 31, 2020, no remaining appropriation existed to be returned to the general fund.

Report of the Trust Funds

Scribner Memorial Trust

Balance as of December 31, 2019 \$108,792.01

Expenses:	2019	2020
Maintenance	\$1419.06	\$4392.12*
		*Fire safety and plumbing work
Supplies	\$87.84	\$0.00
Insurance	\$1133.00	\$250.00
Roofing	\$0.00	\$7663.43
Fuel	\$1058.80	\$1548.50
Telephone for alarm	\$484.90	\$420.25
Fire monitoring	\$438.24	\$464.52
Misc.	\$343.90	\$186.08
Scribner Trustees	\$1000.00	\$0.00
	<hr/>	<hr/>
	\$5965.74	\$14,924.90
Income		
MVSF Interest	\$0.92	\$1.03
MVSF deposits	\$0.00	\$44.00
Transferred Funds/ stock	\$5000.00	\$20,044.00
Account Balances		
MVSF	\$182.39	\$5258.29
Wells-Fargo	\$108,609.62	\$0.00
Vanguard Investments	\$0.00	\$91,018.26

Assets for the Emma Scribner Memorial Trust were transferred from Wells Fargo Advisors to Vanguard Investments on November 17, 2020. All investment positions held in the account at Wells Fargo Advisors were liquidated prior to the transfer. This saved the trust approximately \$1,000 in transaction fees. Investing at Vanguard will also save approximately an additional \$1000/year in management fees. All funds have been reinvested according to the guidelines of the TOTF Investment Policy dated August 2020.

Balance as of December 31, 2020 \$97,176.55

Submitted by:

Amanda Loud
Walter Durack
David Toth
Lisa Rollins



Ashland

For reporting year Jan 1, 2019 through Dec 31, 2019.

Trustees

Name	Position	Term Expires
Amanda Loud	Chairperson	3/14/2023
David Toth	Trustee	3/9/2021
Walter Durack	Trustee	3/8/2022

Ledger Summary

Number of Fund Records	24
Ledger End of Year Balance	\$1,845,840.59

This ledger was reviewed for accuracy and submitted electronically under penalty of perjury on January 14, 2021 by Walter Durack on behalf of the Trustees of Trust Funds of Ashland.



Report of Trust and Capital Reserve Funds

Fund Name		Date Of Creation					Fund EOY Balance
Alice Janet Addison Scholarship Fund		5/13/1985					\$15,461.23
Type: Trust		Purpose: Scholarship			How Invested: Common Investment		
Principal	BOY Balance	New Funds	Unrealized Gains	Realized Gains	Cash Cap Gains	Withdrawals	EOY Fair Value
	\$14,839.95	\$0.00	\$1,511.75	\$0.00	\$259.53	\$1,150.00	\$15,461.23
Income	BOY Balance	Income	Expended				
	\$0.00	\$0.00	\$0.00				
							EOY Balance
							\$0.00

Fund Name		Date Of Creation					Fund EOY Balance
Ashland School District Special		1/1/1900					\$159,330.67
Type: Capital Reserve (RSA 34/35)		Purpose: Educational Purposes			How Invested: Money Market Account		
Principal	BOY Balance	New Funds	Unrealized Gains	Realized Gains	Cash Cap Gains	Withdrawals	EOY Fair Value
	\$158,689.09	\$0.00	\$0.00	\$0.00	\$641.58	\$0.00	\$159,330.67
Income	BOY Balance	Income	Expended				
	\$0.00	\$0.00	\$0.00				
							EOY Balance
							\$0.00

Fund Name		Date Of Creation					Fund EOY Balance
Ashland School Safety		12/12/2013					\$249,150.64
Type: Capital Reserve (RSA 34/35)		Purpose: Educational Purposes			How Invested: Money Market Account		
Principal	BOY Balance	New Funds	Unrealized Gains	Realized Gains	Cash Cap Gains	Withdrawals	EOY Fair Value
	\$248,147.37	\$0.00	\$0.00	\$0.00	\$1,003.27	\$0.00	\$249,150.64
Income	BOY Balance	Income	Expended				
	\$0.00	\$0.00	\$0.00				
							EOY Balance
							\$0.00

Fund Name		Date Of Creation					Fund EOY Balance
Ashland Sewer		4/1/2007					\$22,955.57
Type: Capital Reserve (RSA 34/35)		Purpose: Maintenance and Repair			How Invested: Money Market Account		
Principal	BOY Balance	New Funds	Unrealized Gains	Realized Gains	Cash Cap Gains	Withdrawals	EOY Fair Value
	\$22,863.14	\$0.00	\$0.00	\$0.00	\$92.43	\$0.00	\$22,955.57
Income	BOY Balance	Income	Expended				
	\$0.00	\$0.00	\$0.00				
							EOY Balance
							\$0.00

Fund Name		Date Of Creation					Fund EOY Balance
Ashland Water		4/1/2007					\$65.87
Type: Capital Reserve (RSA 34/35)		Purpose: Maintenance and Repair			How Invested: Money Market Account		
Principal	BOY Balance	New Funds	Unrealized Gains	Realized Gains	Cash Cap Gains	Withdrawals	EOY Fair Value
	\$65.61	\$0.00	\$0.00	\$0.00	\$0.26	\$0.00	\$65.87
Income	BOY Balance	Income	Expended				
	\$0.00	\$0.00	\$0.00				
							EOY Balance
							\$0.00



Report of Trust and Capital Reserve Funds

Fund Name	Date Of Creation	Fund EOY Balance
Blake Fire Fund FBO Ashland Firefighters Association	11/29/2012	\$70,965.84

Type: Trust		Purpose: Fire Department Donation			How Invested: Single Investment (Non-Common Fund)		
Principal	BOY Balance	New Funds	Unrealized Gains	Realized Gains	Cash Cap Gains	Withdrawals	EOY Fair Value
	\$72,861.14	\$0.00	\$1,301.57	\$0.00	\$1,802.26	\$4,999.13	\$70,965.84
Income	BOY Balance	Income	Expended				EOY Balance
	\$0.00	\$0.00	\$0.00				\$0.00

Fund Name	Date Of Creation	Fund EOY Balance
Crimmings Berry Lots Fund	9/18/1966	\$8,009.09

Type: Trust		Purpose: Cemetery Perpetual Care			How Invested: Common Investment		
Principal	BOY Balance	New Funds	Unrealized Gains	Realized Gains	Cash Cap Gains	Withdrawals	EOY Fair Value
	\$7,433.88	\$0.00	\$335.47	\$0.00	\$239.74	\$0.00	\$8,009.09
Income	BOY Balance	Income	Expended				EOY Balance
	\$0.00	\$0.00	\$0.00				\$0.00

Fund Name	Date Of Creation	Fund EOY Balance
Edward N. Dogett Scholarship Fund	8/16/1987	\$1,895.17

Type: Trust		Purpose: Scholarship			How Invested: Common Investment		
Principal	BOY Balance	New Funds	Unrealized Gains	Realized Gains	Cash Cap Gains	Withdrawals	EOY Fair Value
	\$2,082.36	\$0.00	(\$89.34)	\$0.00	\$77.15	\$175.00	\$1,895.17
Income	BOY Balance	Income	Expended				EOY Balance
	\$0.00	\$0.00	\$0.00				\$0.00

Fund Name	Date Of Creation	Fund EOY Balance
Emergency Management	12/20/2016	\$4,045.36

Type: Capital Reserve (RSA 34/35)		Purpose: Police/Fire			How Invested: Money Market Account		
Principal	BOY Balance	New Funds	Unrealized Gains	Realized Gains	Cash Cap Gains	Withdrawals	EOY Fair Value
	\$4,029.07	\$0.00	\$0.00	\$0.00	\$16.29	\$0.00	\$4,045.36
Income	BOY Balance	Income	Expended				EOY Balance
	\$0.00	\$0.00	\$0.00				\$0.00

Fund Name	Date Of Creation	Fund EOY Balance
Fire Truck	12/31/2013	\$305,716.06

Type: Capital Reserve (RSA 34/35)		Purpose: Police/Fire			How Invested: Money Market Account		
Principal	BOY Balance	New Funds	Unrealized Gains	Realized Gains	Cash Cap Gains	Withdrawals	EOY Fair Value
	\$304,485.03	\$0.00	\$0.00	\$0.00	\$1,231.03	\$0.00	\$305,716.06
Income	BOY Balance	Income	Expended				EOY Balance
	\$0.00	\$0.00	\$0.00				\$0.00



Report of Trust and Capital Reserve Funds

Fund Name		Date Of Creation					Fund EOY Balance
Green Grove Cemetary		1/1/1900					\$19,620.27
Type: Trust		Purpose: Cemetery Perpetual Care			How Invested: Common Investment		
Principal	BOY Balance	New Funds	Unrealized Gains	Realized Gains	Cash Cap Gains	Withdrawals	EOY Fair Value
	\$18,407.19	\$0.00	\$795.56	\$0.00	\$592.52	\$175.00	\$19,620.27
Income	BOY Balance	Income	Expended				
	\$0.00	\$0.00	\$0.00				
							EOY Balance
							\$0.00

Fund Name		Date Of Creation					Fund EOY Balance
Harriet Addison Library Fund		5/13/1985					\$3,766.35
Type: Trust		Purpose: Library			How Invested: Common Investment		
Principal	BOY Balance	New Funds	Unrealized Gains	Realized Gains	Cash Cap Gains	Withdrawals	EOY Fair Value
	\$3,276.06	\$0.00	\$490.29	\$0.00	\$0.00	\$0.00	\$3,766.35
Income	BOY Balance	Income	Expended				
	\$0.00	\$0.00	\$0.00				
							EOY Balance
							\$0.00

Fund Name		Date Of Creation					Fund EOY Balance
Library Building		12/15/2013					\$121,265.53
Type: Capital Reserve (RSA 34/35)		Purpose: Library			How Invested: Money Market Account		
Principal	BOY Balance	New Funds	Unrealized Gains	Realized Gains	Cash Cap Gains	Withdrawals	EOY Fair Value
	\$95,875.51	\$25,000.00	\$0.00	\$0.00	\$390.02	\$0.00	\$121,265.53
Income	BOY Balance	Income	Expended				
	\$0.00	\$0.00	\$0.00				
							EOY Balance
							\$0.00

Fund Name		Date Of Creation					Fund EOY Balance
Memorial Park Fund		8/12/1993					\$66,447.97
Type: Trust		Purpose: Parks/Recreation			How Invested: Common Investment		
Principal	BOY Balance	New Funds	Unrealized Gains	Realized Gains	Cash Cap Gains	Withdrawals	EOY Fair Value
	\$63,100.28	\$0.00	\$1,459.41	\$0.00	\$2,038.28	\$150.00	\$66,447.97
Income	BOY Balance	Income	Expended				
	\$0.00	\$0.00	\$0.00				
							EOY Balance
							\$0.00

Fund Name		Date Of Creation					Fund EOY Balance
Ordway-Cheney Library Fund		8/7/1974					\$5,038.87
Type: Trust		Purpose: Library			How Invested: Common Investment		
Principal	BOY Balance	New Funds	Unrealized Gains	Realized Gains	Cash Cap Gains	Withdrawals	EOY Fair Value
	\$4,401.05	\$0.00	\$555.54	\$0.00	\$82.28	\$0.00	\$5,038.87
Income	BOY Balance	Income	Expended				
	\$0.00	\$0.00	\$0.00				
							EOY Balance
							\$0.00



Report of Trust and Capital Reserve Funds

Fund Name		Date Of Creation					Fund EOY Balance
Pauline Packard Memorial Fund		2/8/1977					\$2,664.62
Type: Trust		Purpose: Library			How Invested: Common Investment		
Principal	BOY Balance	New Funds	Unrealized Gains	Realized Gains	Cash Cap Gains	Withdrawals	EOY Fair Value
	\$2,327.31	\$0.00	\$293.80	\$0.00	\$43.51	\$0.00	\$2,664.62
Income	BOY Balance	Income	Expended				
	\$0.00	\$0.00	\$0.00				
							EOY Balance
							\$0.00

Fund Name		Date Of Creation					Fund EOY Balance
Police Car		7/10/2013					\$35,944.97
Type: Capital Reserve (RSA 34/35)		Purpose: Police/Fire			How Invested: Money Market Account		
Principal	BOY Balance	New Funds	Unrealized Gains	Realized Gains	Cash Cap Gains	Withdrawals	EOY Fair Value
	\$32,590.39	\$30,000.00	\$0.00	\$0.00	\$149.54	\$26,794.96	\$35,944.97
Income	BOY Balance	Income	Expended				
	\$0.00	\$0.00	\$0.00				
							EOY Balance
							\$0.00

Fund Name		Date Of Creation					Fund EOY Balance
Property Tax Map		12/20/2018					\$48,127.65
Type: Capital Reserve (RSA 34/35)		Purpose: Capital Reserve (Other)			How Invested: Money Market Account		
Principal	BOY Balance	New Funds	Unrealized Gains	Realized Gains	Cash Cap Gains	Withdrawals	EOY Fair Value
	\$39,417.17	\$39,300.00	\$0.00	\$0.00	\$130.48	\$30,720.00	\$48,127.65
Income	BOY Balance	Income	Expended				
	\$0.00	\$0.00	\$0.00				
							EOY Balance
							\$0.00

Fund Name		Date Of Creation					Fund EOY Balance
Public Works		7/12/2016					\$83,312.53
Type: Capital Reserve (RSA 34/35)		Purpose: Maintenance and Repair			How Invested: Money Market Account		
Principal	BOY Balance	New Funds	Unrealized Gains	Realized Gains	Cash Cap Gains	Withdrawals	EOY Fair Value
	\$58,075.34	\$25,000.00	\$0.00	\$0.00	\$237.19	\$0.00	\$83,312.53
Income	BOY Balance	Income	Expended				
	\$0.00	\$0.00	\$0.00				
							EOY Balance
							\$0.00

Fund Name		Date Of Creation					Fund EOY Balance
Road Improvement		12/31/2012					\$332,350.80
Type: Capital Reserve (RSA 34/35)		Purpose: Maintenance and Repair			How Invested: Money Market Account		
Principal	BOY Balance	New Funds	Unrealized Gains	Realized Gains	Cash Cap Gains	Withdrawals	EOY Fair Value
	\$315,742.58	\$125,000.00	\$0.00	\$0.00	\$1,171.72	\$109,563.50	\$332,350.80
Income	BOY Balance	Income	Expended				
	\$0.00	\$0.00	\$0.00				
							EOY Balance
							\$0.00



Report of Trust and Capital Reserve Funds

Fund Name	Date Of Creation	Fund EOY Balance
Septic Receiving Station	4/13/2012	\$168,968.58

Type: Capital Reserve (RSA 34/35) **Purpose:** Maintenance and Repair **How Invested:** Money Market Account

Principal	BOY Balance	New Funds	Unrealized Gains	Realized Gains	Cash Cap Gains	Withdrawals	EOY Fair Value
	\$168,288.19	\$0.00	\$0.00	\$0.00	\$680.39	\$0.00	\$168,968.58
Income	BOY Balance	Income	Expended				EOY Balance
	\$0.00	\$0.00	\$0.00				\$0.00

Fund Name	Date Of Creation	Fund EOY Balance
Town Building Maintenance	12/15/2013	\$42,979.12

Type: Capital Reserve (RSA 34/35) **Purpose:** Maintenance and Repair **How Invested:** Money Market Account

Principal	BOY Balance	New Funds	Unrealized Gains	Realized Gains	Cash Cap Gains	Withdrawals	EOY Fair Value
	\$53,996.88	\$10,000.00	\$0.00	\$0.00	\$203.24	\$21,221.00	\$42,979.12
Income	BOY Balance	Income	Expended				EOY Balance
	\$0.00	\$0.00	\$0.00				\$0.00

Fund Name	Date Of Creation	Fund EOY Balance
Town Clock	8/1/2011	\$4,658.85

Type: Capital Reserve (RSA 34/35) **Purpose:** Maintenance and Repair **How Invested:** Money Market Account

Principal	BOY Balance	New Funds	Unrealized Gains	Realized Gains	Cash Cap Gains	Withdrawals	EOY Fair Value
	\$4,631.94	\$0.00	\$0.00	\$0.00	\$26.91	\$0.00	\$4,658.85
Income	BOY Balance	Income	Expended				EOY Balance
	\$0.00	\$0.00	\$0.00				\$0.00

Fund Name	Date Of Creation	Fund EOY Balance
Water Tank	10/13/2012	\$73,098.98

Type: Capital Reserve (RSA 34/35) **Purpose:** Maintenance and Repair **How Invested:** Money Market Account

Principal	BOY Balance	New Funds	Unrealized Gains	Realized Gains	Cash Cap Gains	Withdrawals	EOY Fair Value
	\$72,804.63	\$0.00	\$0.00	\$0.00	\$294.35	\$0.00	\$73,098.98
Income	BOY Balance	Income	Expended				EOY Balance
	\$0.00	\$0.00	\$0.00				\$0.00



Tax Collector's Report

For the period beginning and ending

This form is due **March 1st (Calendar Year)** or **September 1st (Fiscal Year)**

Instructions

Cover Page

- Specify the period begin and period end dates above
- Select the entity name from the pull down menu (County will automatically populate)
- Enter the year of the report
- Enter the preparer's information

For Assistance Please Contact:

NH DRA Municipal and Property Division
Phone: (603) 230-5090
Fax: (603) 230-5947
<http://www.revenue.nh.gov/mun-prop/>

ENTITY'S INFORMATION

Municipality: County: Report Year:

PREPARER'S INFORMATION

First Name Last Name
Street No. Street Name Phone Number
Email (optional)



New Hampshire
Department of
Revenue Administration

MS-61

Debits

Uncollected Taxes Beginning of Year	Account	Levy for Year of this Report	Prior Levies (Please Specify Years)		
			Year: 2019	Year:	Year:
Property Taxes	3110		\$451,341.41		
Resident Taxes	3180				
Land Use Change Taxes	3120				
Yield Taxes	3185			\$934.56	
Excavation Tax	3187				
Other Taxes	3189				
Property Tax Credit Balance					
Other Tax or Charges Credit Balance					

Taxes Committed This Year	Account	Levy for Year of this Report	Prior Levies	
			2019	
Property Taxes	3110	\$7,089,661.98		
Resident Taxes	3180			
Land Use Change Taxes	3120			
Yield Taxes	3185	\$11,079.37	\$4,844.32	
Excavation Tax	3187			
Other Taxes	3189		\$4,960.22	
e reg fees		\$16.10		

Overpayment Refunds	Account	Levy for Year of this Report	Prior Levies		
			2019		
Property Taxes	3110	\$7,171.87	\$691.41		
Resident Taxes	3180				
Land Use Change Taxes	3120				
Yield Taxes	3185				
Excavation Tax	3187				
Interest and Penalties on Delinquent Taxes	3190	\$4,370.05	\$17,187.41	\$172.98	
Interest and Penalties on Resident Taxes	3190				
Total Debits		\$7,112,299.37	\$479,024.77	\$1,107.54	\$0.00



New Hampshire
Department of
Revenue Administration

MS-61

Credits

Remitted to Treasurer	Levy for Year of this Report	Prior Levies		
		2019		
Property Taxes	\$6,613,322.82	\$238,328.51		
Resident Taxes				
Land Use Change Taxes				
Yield Taxes	\$6,107.30	\$4,844.22	\$934.56	
Interest (Include Lien Conversion)	\$4,370.05	\$17,187.41	\$172.98	
Penalties				
Excavation Tax				
Other Taxes				
Conversion to Lien (Principal Only)		\$218,664.53		
e reg fees	\$16.10			
Discounts Allowed				

Abatements Made	Levy for Year of this Report	Prior Levies		
		2019		
Property Taxes	\$9,267.50			
Resident Taxes				
Land Use Change Taxes				
Yield Taxes	\$4,972.07			
Excavation Tax				
Other Taxes				
Current Levy Deeded				



New Hampshire
Department of
Revenue Administration

MS-61

Uncollected Taxes - End of Year # 1080	Levy for Year of this Report	Prior Levies		
	2019			
Property Taxes	\$474,310.22			
Resident Taxes				
Land Use Change Taxes				
Yield Taxes				
Excavation Tax				
Other Taxes				
Property Tax Credit Balance	(\$66.69)			
Other Tax or Charges Credit Balance				
Total Credits	\$7,112,299.37	\$479,024.67	\$1,107.54	\$0.00

For DRA Use Only	
Total Uncollected Taxes (Account #1080 - All Years)	\$474,243.53
Total Unredeemed Liens (Account #1110 - All Years)	\$198,627.42



Lien Summary

Summary of Debits

	Last Year's Levy	Prior Levies (Please Specify Years)		
		Year: 2019	Year: 2018	Year: 2017-
Unredeemed Liens Balance - Beginning of Year		\$73,202.32	\$38,412.68	\$70,115.89
Liens Executed During Fiscal Year	\$229,582.39			
Interest & Costs Collected (After Lien Execution)	\$4,254.19	\$3,483.30	\$6,303.08	\$146.62
Total Debits	\$233,836.58	\$76,685.62	\$44,715.76	\$70,262.51

Summary of Credits

	Last Year's Levy	Prior Levies		
		2019	2018	2017-
Redemptions	\$170,878.46	\$16,027.15	\$18,735.04	\$6,913.10
Interest & Costs Collected (After Lien Execution) #3190	\$4,254.19	\$3,483.30	\$6,303.08	\$146.62
Abatements of Unredeemed Liens	\$132.11			
Liens Deeded to Municipality				
Unredeemed Liens Balance - End of Year #1110	\$58,571.82	\$57,175.17	\$19,677.64	\$63,202.79
Total Credits	\$233,836.58	\$76,685.62	\$44,715.76	\$70,262.51

For DRA Use Only

Total Uncollected Taxes (Account #1080 - All Years)	\$474,243.53
Total Unredeemed Liens (Account #1110 - All Years)	\$198,627.42



ASHLAND (19)

1. CERTIFY THIS FORM

Under penalties of perjury, I declare that I have examined the information contained in this form and to the best of my belief it is true, correct and complete.

Preparer's First Name

Preparer's Last Name

Date

PATRICIA

TUCKER

2-1-2021

2. SAVE AND EMAIL THIS FORM

Please save and e-mail the completed PDF form to your Municipal Bureau Advisor.

3. PRINT, SIGN, AND UPLOAD THIS FORM

This completed PDF form must be PRINTED, SIGNED, SCANNED, and UPLOADED onto the Municipal Tax Rate Setting Portal (MTRSP) at <http://proptax.org/nh/>. If you have any questions, please contact your Municipal Services Advisor.

PREPARER'S CERTIFICATION

Under penalties of perjury, I declare that I have examined the information contained in this form and to the best of my belief it is true, correct and complete.

Patricia Tucker, Tax Collector
Preparer's Signature and Title



Ashland Summary Inventory of Valuation

Reports Required: RSA 21-J:34 as amended, provides for certification of valuations, appropriations, estimated revenues and such other information as the Department of Revenue Administration may require upon reports prescribed for that purpose.

Note: The values and figures provided represent the detailed values that are used in the city/towns tax assessments and sworn to uphold under Oath per RSA 75:7.

For assistance please contact:
NH DRA Municipal and Property Division
(603) 230-5090
<http://www.revenue.nh.gov/mun-prop/>

Assessor
CINDY PERKINS (CNP)

Municipal Officials		
Name	Position	Signature
ELLISON BADGER	SELECTMAN	
KATHLEEN DeWOLFE	SELECTMAN	
FRANCES NEWTON	SELECTMAN	
ALAN CILLEY	SELECTMAN	
ANDREW FITCH	SELECTMAN	

Preparer		
Name	Phone	Email
 Preparer's Signature	968-4432	ptucker@ashland.nh.gov



Land Value Only		Acres	Valuation
1A	Current Use RSA 79-A	3,690.63	\$222,946
1B	Conservation Restriction Assessment RSA 79-B	0.00	\$0
1C	Discretionary Easements RSA 79-C	0.00	\$0
1D	Discretionary Preservation Easements RSA 79-D	0.00	\$0
1E	Taxation of Land Under Farm Structures RSA 79-F	0.00	\$0
1F	Residential Land	1,941.73	\$76,028,400
1G	Commercial/Industrial Land	349.93	\$12,091,700
1H	Total of Taxable Land	5,982.29	\$88,343,046
1I	Tax Exempt and Non-Taxable Land	533.15	\$6,226,713

Buildings Value Only		Structures	Valuation
2A	Residential	0	\$126,722,300
2B	Manufactured Housing RSA 674:31	0	\$3,259,680
2C	Commercial/Industrial	0	\$26,557,360
2D	Discretionary Preservation Easements RSA 79-D	0	\$0
2E	Taxation of Farm Structures RSA 79-F	0	\$0
2F	Total of Taxable Buildings	0	\$156,539,340
2G	Tax Exempt and Non-Taxable Buildings	0	\$25,331,650

Utilities & Timber		Valuation
3A	Utilities	\$7,166,300
3B	Other Utilities	\$0
4	Mature Wood and Timber RSA 79:5	\$0
5	Valuation before Exemption	\$252,048,686

Exemptions		Total Granted	Valuation
6	Certain Disabled Veterans RSA 72:36-a	1	\$707,550
7	Improvements to Assist the Deaf RSA 72:38-b V	0	\$0
8	Improvements to Assist Persons with Disabilities RSA 72:37-a	0	\$0
9	School Dining/Dormitory/Kitchen Exemption RSA 72:23-IV	0	\$0
10A	Non-Utility Water & Air Pollution Control Exemption RSA 72:12	0	\$0
10B	Utility Water & Air Pollution Control Exemption RSA 72:12-a	0	\$0
11	Modified Assessed Value of All Properties		\$251,341,136

Optional Exemptions		Amount Per	Total	Valuation
12	Blind Exemption RSA 72:37	\$15,000	4	\$60,000
13	Elderly Exemption RSA 72:39-a,b	\$0	8	\$320,000
14	Deaf Exemption RSA 72:38-b	\$0	0	\$0
15	Disabled Exemption RSA 72:37-b	\$0	0	\$0
16	Wood Heating Energy Systems Exemption RSA 72:70	\$0	0	\$0
17	Solar Energy Systems Exemption RSA 72:62	\$0	0	\$0
18	Wind Powered Energy Systems Exemption RSA 72:66	\$0	0	\$0
19	Additional School Dining/Dorm/Kitchen Exemptions RSA 72:23	\$0	0	\$0
19A	Electric Energy Storage Systems RSA 72:85	\$0	0	\$0
20	Total Dollar Amount of Exemptions			\$380,000
21A	Net Valuation			\$250,961,136
21B	Less TIF Retained Value			\$0
21C	Net Valuation Adjusted to Remove TIF Retained Value			\$250,961,136
21D	Less Commercial/Industrial Construction Exemption			\$0
21E	Net Valuation Adjusted to Remove TIF Retained Value and Comm/Ind Construction			\$250,961,136
22	Less Utilities			\$7,166,300
23A	Net Valuation without Utilities			\$243,794,836
23B	Net Valuation without Utilities, Adjusted to Remove TIF Retained Value			\$243,794,836



Utility Value Appraiser
GEORGE SANCOUCY

The municipality **DOES NOT** use DRA utility values. The municipality **IS NOT** equalized by the ratio.

Electric Company Name	Distr.	Distr. (Other)	Gen.	Trans.	Valuation
NEW HAMPSHIRE ELECTRIC COOP	\$309,400	\$0	\$0	\$0	\$309,400
NORTHWOODS RENEWABLES LLC	\$0	\$0	\$0	\$0	\$156,300
PSNH DBA EVERSOURCE ENERGY	\$3,210,900	\$0	\$0	\$3,024,700	\$6,235,600
SQUAM RIVER HYDRO LLC	\$0	\$0	\$0	\$0	\$300,000
SQUAM RIVER HYDRO LLC	\$0	\$0	\$0	\$0	\$165,000
	\$3,520,300	\$0	\$0	\$3,024,700	\$7,166,300



Veteran's Tax Credits	Limits	Number	Est. Tax Credits
Veterans' Tax Credit RSA 72:28	\$250	72	\$18,000
Surviving Spouse RSA 72:29-a	\$0	0	\$0
Tax Credit for Service-Connected Total Disability RSA 72:35	\$4,000	9	\$36,000
All Veterans Tax Credit RSA 72:28-b	\$250	1	\$250
Combat Service Tax Credit RSA 72:28-c	\$0	0	\$0
		82	\$54,250

Deaf & Disabled Exemption Report

Deaf Income Limits	
Single	
Married	

Deaf Asset Limits	
Single	
Married	

Disabled Income Limits	
Single	
Married	

Disabled Asset Limits	
Single	
Married	

Elderly Exemption Report

First-time Filers Granted Elderly Exemption for the Current Tax Year

Age	Number
65-74	0
75-79	0
80+	0

Total Number of Individuals Granted Elderly Exemptions for the Current Tax Year and Total Number of Exemptions Granted

Age	Number	Amount	Maximum	Total
65-74	4	\$30,000	\$120,000	\$120,000
75-79	0	\$0	\$0	\$0
80+	4	\$50,000	\$200,000	\$200,000
	8		\$320,000	\$320,000

Income Limits	
Single	\$20,000
Married	\$30,000

Asset Limits	
Single	\$60,000
Married	\$60,000

Has the municipality adopted Community Tax Relief Incentive? (RSA 79-E)

Granted/Adopted? No

Structures:

Has the municipality adopted Taxation of Certain Chartered Public School Facilities? (RSA 79-H)

Granted/Adopted? No

Properties:

Has the municipality adopted Taxation of Qualifying Historic Buildings? (RSA 79-G)

Granted/Adopted? No

Properties:

Has the municipality adopted the optional commercial and industrial construction exemption? (RSA 72:76-78 or RSA 72:80-83)

Granted/Adopted? No

Properties:

Percent of assessed value attributable to new construction to be exempted:

Total Exemption Granted:

Has the municipality granted any credits under the low-income housing tax credit tax program? (RSA 75:1-a)

Granted/Adopted? No

Properties:

Assessed value prior to effective date of RSA 75:1-a:

Current Assessed Value:



Current Use RSA 79-A	Total Acres	Valuation
Farm Land	253.20	\$87,833
Forest Land	2,300.61	\$98,415
Forest Land with Documented Stewardship	941.08	\$33,239
Unproductive Land	120.60	\$1,856
Wet Land	75.14	\$1,603
	3,690.63	\$222,946

Other Current Use Statistics

Total Number of Acres Receiving 20% Rec. Adjustment	Acres:	2,428.36
Total Number of Acres Removed from Current Use During Current Tax Year	Acres:	0.00
Total Number of Owners in Current Use	Owners:	63
Total Number of Parcels in Current Use	Parcels:	95

Land Use Change Tax

Gross Monies Received for Calendar Year

Conservation Allocation

Percentage: 0.00% Dollar Amount:

Monies to Conservation Fund

Monies to General Fund

Conservation Restriction Assessment Report RSA 79-B

	Acres	Valuation
Farm Land	0.00	\$0
Forest Land	0.00	\$0
Forest Land with Documented Stewardship	0.00	\$0
Unproductive Land	0.00	\$0
Wet Land	0.00	\$0
	0.00	\$0

Other Conservation Restriction Assessment Statistics

Total Number of Acres Receiving 20% Rec. Adjustment	Acres:	0.00
Total Number of Acres Removed from Conservation Restriction During Current Tax Year	Acres:	
Owners in Conservation Restriction	Owners:	0
Parcels in Conservation Restriction	Parcels:	0



Discretionary Easements RSA 79-C

Acres	Owners	Assessed Valuation
0.00	0	\$0

Taxation of Farm Structures and Land Under Farm Structures RSA 79-F

Number Granted	Structures	Acres	Land Valuation	Structure Valuation
		0.00	\$0	\$0

Discretionary Preservation Easements RSA 79-D

Owners	Structures	Acres	Land Valuation	Structure Valuation
--------	------------	-------	----------------	---------------------

Map	Lot	Block	%	Description
-----	-----	-------	---	-------------

This municipality has no Discretionary Preservation Easements.

Tax Increment Financing District

Date

Original

Unretained

Retained

Current

This municipality has no TIF districts.

Revenues Received from Payments in Lieu of Tax

Revenue	Acres
---------	-------

State and Federal Forest Land, Recreational and/or land from MS-434, account 3356 and 3357

\$40.00

54.20

White Mountain National Forest only, account 3186

Payments in Lieu of Tax from Renewable Generation Facilities (RSA 72:74)

Amount

This municipality has not adopted RSA 72:74 or has no applicable PILT sources.

Other Sources of Payments in Lieu of Taxes (MS-434 Account 3186)

Amount

SOUTHERN NH HOUSING AUTHORITY

\$16,114

ASHLAND ELECTRIC DEPARTMENT

\$42,000

\$58,114

Notes



Report of Appropriations Actually Voted
Ashland

For the period beginning January 1, 2020 and ending December 31, 2020

Form Due Date: 20 Days after the Annual Meeting

GOVERNING BODY CERTIFICATION

This is to certify that the information contained in this form, appropriations actually voted by the town/city meeting, was taken from official records and is complete to the best of our knowledge and belief. Under penalties of perjury, I declare that I have examined the information contained in this form and to the best of my belief it is true, correct and complete.

Name	Position	Signature
ELI BADGER	Bos - Chair	
Jamie Lyford	Bos - member	
Kathleen Dewell	Vice - Chair	

This form must be signed, scanned, and uploaded to the Municipal Tax Rate Setting Portal:
<https://www.proptax.org/>

For assistance please contact:
NH DRA Municipal and Property Division
(603) 230-5090
<http://www.revenue.nh.gov/mun-prop/>



Appropriations

Account	Purpose	Article	Appropriations As Voted
General Government			
4130-4139	Executive	04	\$142,102
4140-4149	Election, Registration, and Vital Statistics	04	\$46,312
4150-4151	Financial Administration	04	\$125,029
4152	Revaluation of Property	04	\$42,610
4153	Legal Expense	04	\$20,000
4155-4159	Personnel Administration	04	\$462,459
4191-4193	Planning and Zoning	04	\$13,185
4194	General Government Buildings	04	\$38,052
4195	Cemeteries	04	\$50
4196	Insurance	04	\$87,680
4197	Advertising and Regional Association		\$0
4199	Other General Government	04,21	\$25,004
General Government Subtotal			\$1,002,483
Public Safety			
4210-4214	Police	04,18	\$487,656
4215-4219	Ambulance	04	\$51,282
4220-4229	Fire	04	\$307,535
4240-4249	Building Inspection	04	\$22,531
4290-4298	Emergency Management	04	\$3,000
4299	Other (Including Communications)		\$0
Public Safety Subtotal			\$872,004
Airport/Aviation Center			
4301-4309	Airport Operations		\$0
Airport/Aviation Center Subtotal			\$0
Highways and Streets			
4311	Administration	04,18	\$212,248
4312	Highways and Streets	04	\$221,537
4313	Bridges		\$0
4316	Street Lighting	04	\$42,000
4319	Other	04,18	\$62,900
Highways and Streets Subtotal			\$538,685



Appropriations

Account	Purpose	Article	Appropriations As Voted
Sanitation			
4321	Administration		\$0
4323	Solid Waste Collection		\$0
4324	Solid Waste Disposal	04,18	\$147,034
4325	Solid Waste Cleanup		\$0
4326-4328	Sewage Collection and Disposal		\$0
4326-4329	Sewage Collection, Disposal and Other		\$0
4329	Other Sanitation		\$0
Sanitation Subtotal			\$147,034
Water Distribution and Treatment			
4331	Administration		\$0
4332	Water Services		\$0
4335-4339	Water Treatment, Conservation and Other		\$0
Water Distribution and Treatment Subtotal			\$0
Electric			
4351-4352	Administration and Generation		\$0
4353	Purchase Costs		\$0
4354	Electric Equipment Maintenance		\$0
4359	Other Electric Costs		\$0
Electric Subtotal			\$0
Health			
4411	Administration	04	\$2,354
4414	Pest Control	04	\$1,200
4415-4419	Health Agencies, Hospitals, and Other		\$0
Health Subtotal			\$3,554
Welfare			
4441-4442	Administration and Direct Assistance	04	\$26,710
4444	Intergovernmental Welfare Payments		\$0
4445-4449	Vendor Payments and Other	26,27,28,29,3 0,31,32,33	\$28,904
Welfare Subtotal			\$55,614
Culture and Recreation			
4520-4529	Parks and Recreation	04	\$123,510
4550-4559	Library	04	\$68,528
4583	Patriotic Purposes	04	\$10,690
4589	Other Culture and Recreation		\$0
Culture and Recreation Subtotal			\$202,728



Appropriations

Account	Purpose	Article	Appropriations As Voted
Conservation and Development			
4611-4612	Administration and Purchasing of Natural Resources		\$0
4619	Other Conservation	04	\$1
4631-4632	Redevelopment and Housing		\$0
4651-4659	Economic Development		\$0
Conservation and Development Subtotal			\$1
Debt Service			
4711	Long Term Bonds and Notes - Principal	04	\$129,331
4721	Long Term Bonds and Notes - Interest	04	\$50,380
4723	Tax Anticipation Notes - Interest	04	\$1
4790-4799	Other Debt Service		\$0
Debt Service Subtotal			\$179,712
Capital Outlay			
4901	Land		\$0
4902	Machinery, Vehicles, and Equipment	09,10,11	\$259,931
4903	Buildings		\$0
4909	Improvements Other than Buildings	03,08,20	\$202,000
Capital Outlay Subtotal			\$461,931
Operating Transfers Out			
4912	To Special Revenue Fund		\$0
4913	To Capital Projects Fund		\$0
4914A	To Proprietary Fund - Airport		\$0
4914E	To Proprietary Fund - Electric	05	\$2,954,700
4914O	To Proprietary Fund - Other		\$0
4914S	To Proprietary Fund - Sewer	07	\$430,733
4914W	To Proprietary Fund - Water	06	\$224,470
4915	To Capital Reserve Fund	12,13,14,15,16,17	\$254,300
4916	To Expendable Trusts/Fiduciary Funds		\$0
4917	To Health Maintenance Trust Funds		\$0
4918	To Non-Expendable Trust Funds		\$0
4919	To Agency Funds		\$0
Operating Transfers Out Subtotal			\$3,864,203
Total Voted Appropriations			\$7,327,949



Financial Report of the Budget

Ashland

For the period ending December 31, 2019

PREPARER'S EFILE CERTIFICATION

Under penalties of perjury, I declare that I have examined the information contained in this form and to the best of my belief it is true, correct and complete.

Tyler Paine

GOVERNING BODY CERTIFICATION

Under penalties of perjury, I declare that I have examined the information contained in this form and to the best of my belief it is true, correct and complete.

Name	Position	Signature
ELI BADGER	CHAIR BOS	Eli Badger
Karl Leon DeWolfe	Vice chair BOS	Karl Leon DeWolfe
Francis J. Albee	BOS	Francis J. Albee
Francis Newton	BOS	Francis Newton

This form must be signed, scanned, and uploaded to the Municipal Tax Rate Setting Portal:
<https://www.proptax.org/>

For assistance please contact:
NH DRA Municipal and Property Division
(603) 230-5090
<http://www.revenue.nh.gov/mun-prop/>



Expenditures

Account	Purpose	Voted Appropriations	Actual Expenditures
General Government			
4130-4139	Executive	\$166,727	\$127,942
4140-4149	Election, Registration, and Vital Statistics	\$38,628	\$37,370
4150-4151	Financial Administration	\$101,347	\$126,293
4152	Revaluation of Property	\$22,611	\$11,519
4153	Legal Expense	\$20,000	\$126,094
<i>Explanation: Extensive legal fees for on-going issue with former selectmen</i>			
4155-4159	Personnel Administration	\$451,742	\$406,651
<i>Explanation: Savings in health insurance</i>			
4191-4193	Planning and Zoning	\$13,185	\$6,526
4194	General Government Buildings	\$38,052	\$36,066
4195	Cemeteries	\$50	\$0
4196	Insurance	\$82,031	\$68,794
4197	Advertising and Regional Association	\$0	\$0
4199	Other General Government	\$25,002	\$30,849
General Government Subtotal		\$959,375	\$978,104
Public Safety			
4210-4214	Police	\$475,268	\$429,019
<i>Explanation: Full-time position that was budgeted for was not filled during the year</i>			
4215-4219	Ambulance	\$50,424	\$50,224
4220-4229	Fire	\$303,580	\$270,304
4240-4249	Building Inspection	\$22,531	\$17,097
4290-4298	Emergency Management	\$3,700	\$3,480
4299	Other (Including Communications)	\$0	\$0
Public Safety Subtotal		\$855,503	\$770,124
Airport/Aviation Center			
4301-4309	Airport Operations	\$0	\$0
Airport/Aviation Center Subtotal		\$0	\$0
Highways and Streets			
4311	Administration	\$208,193	\$221,599
4312	Highways and Streets	\$220,761	\$207,822
4313	Bridges	\$0	\$0
4316	Street Lighting	\$42,000	\$42,000
4319	Other	\$61,718	\$62,111
Highways and Streets Subtotal		\$532,672	\$533,532



Expenditures

Account	Purpose	Voted Appropriations	Actual Expenditures
Sanitation			
4321	Administration	\$0	\$0
4323	Solid Waste Collection	\$0	\$0
4324	Solid Waste Disposal	\$144,385	\$156,671
4325	Solid Waste Cleanup	\$0	\$0
4326-4328	Sewage Collection and Disposal	\$0	\$0
4329	Other Sanitation	\$0	\$0
Sanitation Subtotal		\$144,385	\$156,671
Water Distribution and Treatment			
4331	Administration	\$0	\$0
4332	Water Services	\$0	\$0
4335-4339	Water Treatment, Conservation and Other	\$0	\$0
Water Distribution and Treatment Subtotal		\$0	\$0
Electric			
4351-4352	Administration and Generation	\$0	\$0
4353	Purchase Costs	\$0	\$0
4354	Electric Equipment Maintenance	\$0	\$0
4359	Other Electric Costs	\$0	\$0
Electric Subtotal		\$0	\$0
Health			
4411	Administration	\$2,354	\$2,499
4414	Pest Control	\$1,200	\$1,000
4415-4419	Health Agencies, Hospitals, and Other	\$0	\$0
Health Subtotal		\$3,554	\$3,499
Welfare			
4441-4442	Administration and Direct Assistance	\$26,710	\$9,158
4444	Intergovernmental Welfare Payments	\$0	\$0
4445-4449	Vendor Payments and Other	\$27,807	\$27,807
Welfare Subtotal		\$54,517	\$36,965
Culture and Recreation			
4520-4529	Parks and Recreation	\$126,610	\$101,874
4550-4559	Library	\$68,528	\$69,932
4583	Patriotic Purposes	\$11,189	\$9,257
4589	Other Culture and Recreation	\$0	\$0
Culture and Recreation Subtotal		\$206,327	\$181,063



Expenditures

Account	Purpose	Voted Appropriations	Actual Expenditures
Conservation and Development			
4611-4612	Administration and Purchasing of Natural Resources	\$0	\$0
4619	Other Conservation	\$500	\$275
4631-4632	Redevelopment and Housing	\$0	\$0
4651-4659	Economic Development	\$0	\$0
Conservation and Development Subtotal		\$500	\$275
Debt Service			
4711	Long Term Bonds and Notes - Principal	\$129,331	\$129,331
4721	Long Term Bonds and Notes - Interest	\$54,486	\$54,430
4723	Tax Anticipation Notes - Interest	\$1	\$2,709
4790-4799	Other Debt Service	\$0	\$0
Debt Service Subtotal		\$183,818	\$186,470
Capital Outlay			
4901	Land	\$0	\$0
4902	Machinery, Vehicles, and Equipment	\$212,822	\$255,144
	<i>Explanation: Expenditures as agents</i>		
4903	Buildings	\$543,400	\$43,496
	<i>Explanation: WA #3 in preliminary phases (budget removed below)</i>		
4909	Improvements Other than Buildings	\$0	\$664,335
	<i>Explanation: Pass-through grant activity and expenditures as agents</i>		
Capital Outlay Subtotal		\$756,222	\$962,975
Operating Transfers Out			
4912	To Special Revenue Fund	\$0	\$0
4913	To Capital Projects Fund	\$0	\$0
4914A	To Proprietary Fund - Airport	\$0	\$0
4914E	To Proprietary Fund - Electric	\$3,254,040	\$2,796,981
	<i>Explanation: Removed below</i>		
4914O	To Proprietary Fund - Other	\$0	\$0
4914S	To Proprietary Fund - Sewer	\$480,935	\$2,156,863
	<i>Explanation: Removed below</i>		
4914W	To Proprietary Fund - Water	\$239,189	\$268,724
	<i>Explanation: Removed below</i>		
4915	To Capital Reserve Fund	\$239,300	\$239,300
4916	To Expendable Trusts/Fiduciary Funds	\$0	\$0
4917	To Health Maintenance Trust Funds	\$0	\$0
4918	To Non-Expendable Trust Funds	\$0	\$0
4919	To Fiduciary Funds	\$0	\$0
Operating Transfers Out Subtotal		\$4,213,464	\$5,461,868



Expenditures

Account	Purpose	Voted Appropriations	Actual Expenditures
Payments to Other Governments			
4931	Taxes Assessed for County	\$0	\$451,210
4932	Taxes Assessed for Village District	\$0	\$0
4933	Taxes Assessed for Local Education	\$0	\$3,385,789
4934	Taxes Assessed for State Education	\$0	\$510,209
4939	Payments to Other Governments	\$0	\$0
Payments to Other Governments Subtotal			\$4,347,208
Total Before Payments to Other Governments		\$7,910,337	\$9,271,546
Plus Payments to Other Governments			\$4,347,208
Plus Commitments to Other Governments from Tax Rate		\$4,347,208	
Less Proprietary/Special Funds		\$4,444,424	\$5,222,568
Total General Fund Expenditures		\$7,813,121	\$8,396,186



New Hampshire
Department of
Revenue Administration

2020
MS-535

Revenues

Account	Source of Revenues	Estimated Revenues	Actual Revenues
Taxes			
3110	Property Taxes	\$0	\$6,846,049
3120	Land Use Change Tax - General Fund	\$260	\$520
3121	Land Use Change Taxes (Conservation)	\$0	\$0
3180	Resident Tax	\$0	\$0
3185	Yield Tax	\$2,000	\$935
3186	Payment in Lieu of Taxes	\$57,500	\$58,114
3187	Excavation Tax	\$0	\$0
3189	Other Taxes	\$0	\$0
3190	Interest and Penalties on Delinquent Taxes	\$40,000	\$39,282
9991	Inventory Penalties	\$0	\$0
	Taxes Subtotal	\$99,760	\$6,944,900
Licenses, Permits, and Fees			
3210	Business Licenses and Permits	\$300	\$785
3220	Motor Vehicle Permit Fees	\$370,000	\$383,174
3230	Building Permits	\$8,000	\$13,968
3290	Other Licenses, Permits, and Fees	\$2,000	\$4,728
3311-3319	From Federal Government	\$0	\$415,408
	<i>Explanation: Pass-through CDBG grant</i>		
	Licenses, Permits, and Fees Subtotal	\$380,300	\$818,063
State Sources			
3351	Municipal Aid/Shared Revenues	\$0	\$0
3352	Meals and Rooms Tax Distribution	\$106,419	\$106,419
3353	Highway Block Grant	\$57,585	\$57,499
3354	Water Pollution Grant	\$14,380	\$29,740
3355	Housing and Community Development	\$0	\$0
3356	State and Federal Forest Land Reimbursement	\$40	\$40
3357	Flood Control Reimbursement	\$0	\$0
3359	Other (Including Railroad Tax)	\$30,478	\$51,950
	<i>Explanation: Immaterial state grants</i>		
3379	From Other Governments	\$0	\$0
	State Sources Subtotal	\$208,902	\$245,648
Charges for Services			
3401-3406	Income from Departments	\$137,000	\$144,439
3409	Other Charges	\$0	\$0
	Charges for Services Subtotal	\$137,000	\$144,439



New Hampshire
Department of
Revenue Administration

2020
MS-535

Revenues

Account	Source of Revenues	Estimated Revenues	Actual Revenues
Miscellaneous Revenues			
3501	Sale of Municipal Property	\$0	\$0
3502	Interest on Investments	\$4,000	\$8,252
3503-3509	Other	\$30,000	\$33,996
	Miscellaneous Revenues Subtotal	\$34,000	\$42,248
Interfund Operating Transfers In			
3912	From Special Revenue Funds	\$0	\$0
3913	From Capital Projects Funds	\$0	\$0
3914A	From Enterprise Funds: Airport (Offset)	\$0	\$0
3914E	From Enterprise Funds: Electric (Offset)	\$3,254,040	\$0
3914O	From Enterprise Funds: Other (Offset)	\$0	\$0
3914S	From Enterprise Funds: Sewer (Offset)	\$466,555	\$0
3914W	From Enterprise Funds: Water (Offset)	\$209,449	\$0
3915	From Capital Reserve Funds	\$0	\$261,179
	<i>Explanation: Withdrawals as agents to expend</i>		
3916	From Trust and Fiduciary Funds	\$0	\$0
3917	From Conservation Funds	\$0	\$0
	Interfund Operating Transfers In Subtotal	\$3,930,044	\$261,179
Other Financing Sources			
3934	Proceeds from Long Term Bonds and Notes	\$500,000	\$0
	Other Financing Sources Subtotal	\$500,000	\$0
	Less Proprietary/Special Funds	\$4,444,424	\$0
	Plus Property Tax Commitment from Tax Rate	\$6,888,447	
	Total General Fund Revenues	\$7,734,029	\$8,456,477



New Hampshire
Department of
Revenue Administration

2020
MS-535

Balance Sheet

Account	Description	Starting Balance	Ending Balance
Current Assets			
1010	Cash and Equivalents	\$1,176,846	\$2,414,552
1030	Investments	\$0	\$0
1080	Tax Receivable	\$2,544,779	\$452,276
1110	Tax Liens Receivable	\$90,201	\$101,731
<i>Explanation: Appx \$500 difference to MS-61, when including allowance of \$80,000</i>			
1150	Accounts Receivable	\$611	\$0
1260	Due from Other Governments	\$0	\$55,272
1310	Due from Other Funds	\$29,523	\$52,179
1400	Other Current Assets	\$2,490	\$2,528
1670	Tax Deeded Property (Subject to Resale)	\$15,561	\$15,561
Current Assets Subtotal		\$3,860,011	\$3,094,099
Current Liabilities			
2020	Warrants and Accounts Payable	\$70,726	\$154,370
2030	Compensated Absences Payable	\$0	\$22,629
2050	Contracts Payable	\$0	\$0
2070	Due to Other Governments	\$435	\$707
2075	Due to School Districts	\$1,750,469	\$1,835,049
2080	Due to Other Funds	\$0	\$0
2220	Deferred Revenue	\$0	\$0
2230	Notes Payable - Current	\$1,000,000	\$0
2270	Other Payable	\$60,971	\$43,643
Current Liabilities Subtotal		\$2,882,601	\$2,056,398
Fund Equity			
2440	Non-spendable Fund Balance	\$2,490	\$18,089
2450	Restricted Fund Balance	\$1,558	\$0
2460	Committed Fund Balance	\$0	\$0
2490	Assigned Fund Balance	\$12,334	\$12,305
2530	Unassigned Fund Balance	\$961,028	\$1,007,307
Fund Equity Subtotal		\$977,410	\$1,037,701



Tax Commitment

Source	County	Village	Local Education	State Education	Other	Property Tax
MS-535	\$451,210	\$0	\$3,385,789	\$510,209	\$0	\$6,846,049
Commitment	\$451,210	\$0	\$3,385,789	\$510,209		\$6,888,447
Difference	\$0	\$0	\$0	\$0		(\$42,398)

General Fund Balance Sheet Reconciliation

Total Revenues	\$8,456,477
Total Expenditures	\$8,396,186
Change	\$60,291
Ending Fund Equity	\$1,037,701
Beginning Fund Equity	\$977,410
Change	\$60,291

**TOWN OF ASHLAND,
NEW HAMPSHIRE**

ANNUAL FINANCIAL REPORT

**AS OF AND FOR THE FISCAL YEAR ENDED
DECEMBER 31, 2019**



PLODZIK & SANDERSON

Professional Association/Accountants & Auditors

193 North Main Street • Concord • New Hampshire • 03301-5063 • 603-225-6996 • FAX 603-224-1380

INDEPENDENT AUDITOR'S REPORT

To the Members of the Board of Selectmen
Town of Ashland
Ashland, New Hampshire

We have audited the accompanying financial statements of the governmental activities, business-type activities, each major fund, and aggregate remaining fund information of the Town of Ashland, New Hampshire (the Town) as of and for the year ended December 31, 2019, and the related notes to the financial statements, which collectively comprise the Town's basic financial statements as listed in the table of contents.

Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

Auditor's Responsibility

Our responsibility is to express opinions on these financial statements based on our audit. We conducted our audit in accordance with auditing standards generally accepted in the United States of America. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our unmodified and adverse audit opinions.

Summary of Opinions

<u>Opinion Unit</u>	<u>Type of Opinion</u>
Governmental Activities	Adverse
Business-type Activities	Adverse
Major General Fund	Unmodified
Major Water Fund	Adverse
Major Sewer Fund	Adverse
Major Electric Fund	Unmodified
Aggregate Remaining Fund Information	Unmodified

***Basis for Adverse Opinion on Governmental Activities, Business-type Activities,
and Major Water and Sewer Funds***

As discussed in Note 1-B to the financial statements, management has not recorded certain capital assets and related accumulated depreciation in the business-type activities and major water and sewer funds, and accordingly, has not recorded depreciation expense on those assets. Accounting principles generally accepted in the United States of America require that capital assets, be capitalized and depreciated, which would increase the assets, net position, and expenses of the business-type activities and major water and sewer funds. The amount by which this departure would affect the assets, net position, and expenses of the business-type activities and major water and sewer funds is not reasonably determinable.

As discussed in Notes 1-Q and 16-B to the financial statements, management has not recorded the long-term costs of retirement health care costs and obligations for other postemployment benefits for the single employer plan in the governmental activities, business-type activities, and major water and sewer funds. Accounting principles generally accepted in the United States of America require that those costs be recorded, which would increase the liabilities, decrease the net position, and increase the expenses of the governmental activities, business-type activities, and major water and sewer funds. The amount by which this departure would affect the liabilities, net position, and expenses on the governmental activities, business-type activities, and major water and sewer funds is not readily determinable.

Adverse Opinion

In our opinion, because of the significance of the matters described in the “Basis for Adverse Opinion on Governmental Activities, Business-type Activities and Major Water and Sewer Funds” paragraph, the financial statements referred to above do not present fairly the financial position of the government-wide financial statements of the Town of Ashland, New Hampshire, as of December 31, 2019, or the changes in financial position thereof for the year then ended in accordance with accounting principles generally accepted in the United States of America.

Unmodified Opinions

In our opinion, the financial statements referred to above present fairly, in all material respects, the respective financial position of each major fund, major general fund, major electric fund, and aggregate remaining fund information of the Town of Ashland, New Hampshire as of December 31, 2019, and the respective changes in financial position and the respective budgetary comparison for the general fund, for the year then ended in accordance with accounting principles generally accepted in the United States of America.

Change in Accounting Principle

As discussed in Note 2-C to the financial statements, in fiscal year 2019 the Town adopted new accounting guidance, Governmental Accounting Standards Board (GASB) Statement No. 84, *Fiduciary Activities*. Our opinions are not modified with respect to this matter.

Other Matters

Management's Discussion and Analysis – Management has omitted a Management's Discussion and Analysis that accounting principles generally accepted in the United States of America require to be presented to supplement the basic financial statements. Such missing information, although not a part of the basic financial statements, is required by the Governmental Accounting Standards Board who considers it to be an essential part of financial reporting for placing the basic financial statements in an appropriate operational, economic, or historical context. Our opinion on the basic financial statements is not affected by the missing information.

Required Supplementary Information – Accounting principles generally accepted in the United States of America require that the following be presented to supplement the basic financial statements:

- Schedule of the Town's Proportionate Share of Net Pension Liability,
- Schedule of Town Contributions – Pensions,
- Schedule of the Town's Proportionate Share of the Net Other Postemployment Benefits Liability,
- Schedule of Town Contributions – Other Postemployment Benefits, and
- Notes to the Required Supplementary Information

Such information, although not a part of the basic financial statements, is required by the Governmental Accounting Standards Board, who considers it to be an essential part of financial reporting for placing the basic financial statements in an appropriate

Town of Ashland
Independent Auditor's Report

information in accordance with auditing standards generally accepted in the United States of America, which consisted of inquiries of management about the methods of preparing the information and comparing the information for consistency with management's responses to our inquiries, the basic financial statements, and other knowledge we obtained during our audit of the basic financial statements. We do not express an opinion or provide any assurance on the information because the limited procedures do not provide us with sufficient evidence to express an opinion or provide any assurance.

Other Information - Our audit was conducted for the purpose of forming opinions on the financial statements that collectively comprise the Town of Ashland, New Hampshire's basic financial statements. The combining and individual fund schedules are presented for purposes of additional analysis and are not a required part of the basic financial statements.

The combining and individual fund schedules are the responsibility of management and were derived from and relate directly to the underlying accounting and other records used to prepare the basic financial statements. Such information has been subjected to the auditing procedures applied in the audit of the basic financial statements and certain additional procedures including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the basic financial statements or to the basic financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the combining and individual fund schedules are fairly stated, in all material respects, in relation to the basic financial statements as a whole.

February 5, 2021

Plodzik & Sanderson
Professional Association

BASIC FINANCIAL STATEMENTS

BASIC FINANCIAL STATEMENTS

EXHIBIT A TOWN OF ASHLAND, NEW HAMPSHIRE Statement of Net Position December 31, 2019

	Governmental Activities	Business-type Activities	Total
ASSETS			
Cash and cash equivalents	\$ 1,588,987	\$ 1,533,147	\$ 3,122,134
Investments	207,373	-	207,373
Taxes receivables	554,007	-	554,007
Account receivables	-	638,927	638,927
Intergovernmental receivable	167,891	-	167,891
Internal balances	49,608	(49,608)	-
Inventory	-	32,615	32,615
Prepaid items	2,528	-	2,528
Tax deeded property, subject to resale	15,561	-	15,561
Capital assets:			
Land and construction in progress	1,479,456	629,970	2,109,426
Other capital assets, net of depreciation	7,668,159	6,485,775	14,153,934
Total assets	11,733,570	9,270,826	21,004,396
DEFERRED OUTFLOWS OF RESOURCES			
Amounts related to pensions	169,363	42,737	212,100
Amounts related to other postemployment benefits	5,973	729	6,702
Total deferred outflows of resources	175,336	43,466	218,802
LIABILITIES			
Accounts payable	113,011	1,057,079	1,170,090
Accrued salaries and benefits	22,629	3,859	26,488
Retainage payable	-	99,628	99,628
Accrued interest payable	25,550	-	25,550
Intergovernmental payable	707	-	707
Notes payable	-	1,248,876	1,248,876
Long-term liabilities:			
Due within one year	269,260	58,578	327,838
Due in more than one year	2,965,626	426,030	3,391,656
Total liabilities	3,396,783	2,894,050	6,290,833
DEFERRED INFLOWS OF RESOURCES			
Unavailable revenue - property taxes	5,721	-	5,721
Unavailable revenue - state aid and donations	37,922	-	37,922
Amounts related to pensions	63,247	60,005	123,252
Amounts related to other postemployment benefits	362	135	497
Other	-	12,901	12,901
Total deferred inflows of resources	107,252	73,041	180,293
NET POSITION			
Net investment in capital assets	7,519,303	7,057,167	14,576,470
Restricted	237,985	-	237,985
Unrestricted	647,583	(709,966)	(62,383)
Total net position	\$ 8,404,871	\$ 6,347,201	\$ 14,752,072

The Notes to the Basic Financial Statements are an integral part of this statement.

EXHIBIT B
TOWN OF ASHLAND, NEW HAMPSHIRE
Statement of Activities
For the Fiscal Year Ended December 31, 2019

	Program Revenues			Net (Expense) Revenue and		
	Expenses	Charges for Services	Operating Grants and Contributions	Change in Net Position		Total
				Governmental Activities	Business-type Activities	
Governmental activities:						
General government	\$ 1,076,965	\$ 3,061	\$ 445,297	\$ (628,607)	\$ -	\$ (628,607)
Public safety	1,072,161	7,166	-	(1,064,995)	-	(1,064,995)
Highways and streets	1,453,357	23,025	54,759	(1,375,573)	-	(1,375,573)
Sanitation	152,385	-	-	(152,385)	-	(152,385)
Health	3,499	-	-	(3,499)	-	(3,499)
Welfare	36,965	-	-	(36,965)	-	(36,965)
Culture and recreation	228,519	111,187	-	(117,332)	-	(117,332)
Conservation	275	-	-	(275)	-	(275)
Interest on long-term debt	47,411	-	-	(47,411)	-	(47,411)
Total governmental activities	4,071,537	144,439	500,056	(3,427,042)	-	(3,427,042)
Business-type activities:						
Water	270,684	256,910	20,000	-	6,226	6,226
Sewer	2,679,230	700,475	261,401	-	(1,717,354)	(1,717,354)
Electric	3,306,277	3,446,571	-	-	140,294	140,294
Total business-type activities	6,256,191	4,403,956	281,401	-	(1,570,834)	(1,570,834)
Total	\$10,327,728	\$4,548,395	\$ 781,457	(3,427,042)	(1,570,834)	(4,997,876)
General revenues:						
Taxes:						
Property				2,498,828	-	2,498,828
Other				98,851	-	98,851
Motor vehicle permit fees				378,074	-	378,074
Licenses and other fees				24,123	-	24,123
Grants and contributions not restricted to specific programs				136,159	-	136,159
Unrestricted investment earnings				49,990	3,114	53,104
Miscellaneous				71,240	-	71,240
Total general revenues				3,257,265	3,114	3,260,379
Change in net position				(169,777)	(1,567,720)	(1,737,497)
Net position, beginning as restated (see Note 20)				8,574,648	7,914,921	16,489,569
Net position, ending				\$ 8,404,871	\$ 6,347,201	\$ 14,752,072

The Notes to the Basic Financial Statements are an integral part of this schedule.

EXHIBIT C-1
TOWN OF ASHLAND, NEW HAMPSHIRE
Governmental Funds
Balance Sheet
December 31, 2019

	General	Other Governmental Funds	Total Governmental Funds
ASSETS			
Cash and cash equivalents	\$ 1,518,777	\$ 70,210	\$ 1,588,987
Investments	-	207,373	207,373
Taxes	644,260	-	644,260
Intergovernmental receivable	55,272	-	55,272
Interfund receivable	49,608	-	49,608
Prepaid items	2,528	-	2,528
Tax dedeed property, subject to resale	15,561	-	15,561
Total assets	<u>\$ 2,286,006</u>	<u>\$ 277,583</u>	<u>\$ 2,563,589</u>
LIABILITIES			
Accounts payable	\$ 113,011	\$ -	\$ 113,011
Accrued salaries and benefits	22,629	-	22,629
Intergovernmental payable	707	-	707
Total liabilities	<u>136,347</u>	<u>-</u>	<u>136,347</u>
DEFERRED INFLOWS OF RESOURCES			
Unavailable revenue - property taxes	182,787	-	182,787
Unavailable revenue - State aid and donations	37,922	-	37,922
Total deferred inflows of resources	<u>220,709</u>	<u>-</u>	<u>220,709</u>
FUND BALANCES			
Nonspendable	18,089	54,985	73,074
Restricted	30,430	222,598	253,028
Committed	906,273	-	906,273
Assigned	12,305	-	12,305
Unassigned	961,853	-	961,853
Total fund balances	<u>1,928,950</u>	<u>277,583</u>	<u>2,206,533</u>
Total liabilities, deferred inflows of resources, and fund balances	<u>\$ 2,286,006</u>	<u>\$ 277,583</u>	<u>\$ 2,563,589</u>

EXHIBIT C-2
TOWN OF ASHLAND, NEW HAMPSHIRE
Reconciliation of the Balance Sheet - Governmental Funds to the Statement of Net Position
December 31, 2019

Amounts reported for governmental activities in the Statement of Net
Position are different because:

Total fund balances of governmental funds (Exhibit C-1)		\$ 2,206,533
Capital assets used in governmental activities are not current financial resources, therefore, are not reported in the governmental funds.		
Cost	\$ 29,886,180	
Less accumulated depreciation	<u>(20,738,565)</u>	
		9,147,615
Other long-term assets that are not available to pay for current period expenditures and therefore, are not reported in the funds.		
State Aid		112,619
Pension and other postemployment benefit (OPEB) related deferred outflows of resources and deferred inflows of resources are not due and payable in the current year, and therefore, are not reported in the governmental funds as follows:		
Deferred outflows of resources related to pensions	\$ 169,363	
Deferred inflows of resources related to pensions	(63,247)	
Deferred outflows of resources related to OPEB	5,973	
Deferred inflows of resources related to OPEB	<u>(362)</u>	
		111,727
Other long-term assets are not available to pay for current period expenditures, and therefore, are reported as deferred inflows of resources in the governmental funds.		177,066
Allowance for uncollectible property taxes that is recognized on the full accrual basis but not on the modified accrual.		(90,253)
Interest on long-term debt is not accrued in governmental funds.		
Accrued interest payable		(25,550)
Long-term liabilities are not due and payable in the current period, therefore, are not reported in the governmental funds.		
Bonds	\$ 1,195,386	
Unamortized bond premium	60,630	
Capital leases	372,296	
Compensated absences	50,026	
Accrued landfill closure and postclosure care costs	107,000	
Net pension liability	1,323,421	
Other postemployment benefits	<u>126,127</u>	
		<u>(3,234,886)</u>
Net position of governmental activities (Exhibit A)		<u><u>\$ 8,404,871</u></u>

EXHIBIT C-3
TOWN OF ASHLAND, NEW HAMPSHIRE
Governmental Funds
Statement of Revenues, Expenditures, and Changes in Fund Balances
For the Fiscal Year Ended December 31, 2019

	General	Other Governmental Funds	Total Governmental Funds
REVENUES			
Taxes	\$ 2,619,956	\$ -	\$ 2,619,956
Licenses and permits	402,655	-	402,655
Intergovernmental	661,056	-	661,056
Charges for services	144,439	-	144,439
Miscellaneous	54,795	65,964	120,759
Total revenues	<u>3,882,901</u>	<u>65,964</u>	<u>3,948,865</u>
EXPENDITURES			
Current:			
General government	978,104	9,758	987,862
Public safety	770,124	-	770,124
Highways and streets	533,532	-	533,532
Sanitation	156,671	-	156,671
Health	3,499	-	3,499
Welfare	36,965	-	36,965
Culture and recreation	181,063	23,239	204,302
Conservation	275	-	275
Debt service:			
Principal	129,331	-	129,331
Interest	57,139	-	57,139
Capital outlay	962,975	-	962,975
Total expenditures	<u>3,809,678</u>	<u>32,997</u>	<u>3,842,675</u>
Net change in fund balances	73,223	32,967	106,190
Fund balances, beginning, as restated (see Note 20)	1,855,727	244,616	2,100,343
Fund balances, ending	<u>\$ 1,928,950</u>	<u>\$ 277,583</u>	<u>\$ 2,206,533</u>

EXHIBIT C-4
TOWN OF ASHLAND, NEW HAMPSHIRE
Reconciliation of the Statement of Revenues, Expenditures, and
Changes in Fund Balances - Governmental Funds to the Statement of Activities
For the Fiscal Year Ended December 31, 2019

Amounts reported for governmental activities in the Statement of Activities are different because:

Net change in fund balances of governmental funds (Exhibit C-3)		\$ 106,190
Governmental funds report capital outlays as expenditures, while governmental activities report depreciation expense to allocate those expenditures over the life of the assets. Depreciation expense exceeded capital outlay expenditures in the current year, as follows:		
Capitalized capital outlay	\$ 311,128	
Depreciation expense	<u>(739,339)</u>	
		(428,211)
Other long-term assets that are not available to pay for current period expenditures and therefore, are not reported in the funds.		
State Aid		(24,841)
Revenue in the Statement of Activities that does not provide current financial resources is not reported as revenue in the governmental funds.		
Change in deferred inflows of resources for tax revenue	\$ (10,417)	
Change in allowance for uncollectible property taxes	<u>(11,847)</u>	
		(22,264)
Proceeds from issuing long-term liabilities provide current financial resources to governmental funds, but issuing debt increases long-term liabilities in the Statement of Net Position. Repayment of long-term liabilities is an expenditure in the governmental funds, but the repayment reduces long-term liabilities in the Statement of Net Position.		
Repayment of bond principal	\$ 129,331	
Repayment of capital leases	123,074	
Amortization of bond premium	<u>6,063</u>	
		258,468
Some expenses reported in the Statement of Activities do not require the use of current financial resources, and therefore, are not reported as expenditures in governmental funds.		
Decrease in accrued interest expense	\$ 3,665	
Increase in compensated absences payable	(2,159)	
Decrease in accrued landfill postclosure care costs	11,000	
Net change in net pension liability, and deferred outflows and inflows of resources related to pensions	(55,289)	
Net change in net other postemployment benefits liability and deferred outflows and inflows of resources related to other postemployment benefits	<u>(16,336)</u>	
		(59,119)
Changes in net position of governmental activities (Exhibit B)		<u><u>\$ (169,777)</u></u>

EXHIBIT D
TOWN OF ASHLAND, NEW HAMPSHIRE
Statement of Revenues, Expenditures, and Changes in Fund Balance
Budget and Actual (Non-GAAP Budgetary Basis)
General Fund
For the Fiscal Year Ended December 31, 2019

	Budgeted Amounts		Actual	Variance Positive (Negative)
	Original	Final		
REVENUES				
Taxes	\$ 2,539,891	\$ 2,539,891	\$ 2,597,692	\$ 57,801
Licenses and permits	380,300	380,300	402,655	22,355
Intergovernmental	194,522	609,930	661,056	51,126
Charges for services	137,000	137,000	144,439	7,439
Miscellaneous	34,000	34,000	42,248	8,248
Total revenues	<u>3,285,713</u>	<u>3,701,121</u>	<u>3,848,090</u>	<u>146,969</u>
EXPENDITURES				
Current:				
General government	959,375	960,323	978,075	(17,752)
Public safety	855,503	855,503	770,124	85,379
Highways and streets	532,672	532,672	533,532	(860)
Sanitation	144,385	144,385	156,671	(12,286)
Health	3,554	3,554	3,499	55
Welfare	54,517	54,517	36,965	17,552
Culture and recreation	206,327	206,327	181,063	25,264
Conservation	500	500	275	225
Debt service:				
Principal	129,331	129,331	129,331	-
Interest	54,486	54,487	57,139	(2,652)
Capital outlay	<u>256,223</u>	<u>931,861</u>	<u>962,975</u>	<u>(31,114)</u>
Total expenditures	<u>3,196,873</u>	<u>3,873,460</u>	<u>3,809,649</u>	<u>63,811</u>
Excess (deficiency) of revenues over (under) expenditures	<u>88,840</u>	<u>(172,339)</u>	<u>38,441</u>	<u>210,780</u>
OTHER FINANCING SOURCES (USES)				
Transfers in	-	261,179	261,179	-
Transfers out	<u>(269,040)</u>	<u>(269,040)</u>	<u>(239,300)</u>	<u>29,740</u>
Total other financing sources (uses)	<u>(269,040)</u>	<u>(7,861)</u>	<u>21,879</u>	<u>29,740</u>
Net change in fund balances	<u>\$ (180,200)</u>	<u>\$ (180,200)</u>	<u>60,320</u>	<u>\$ 240,520</u>
Change in nonspendable fund balance			(14,041)	
Unassigned fund balance, beginning, as restated (see Note 20)			1,002,387	
Unassigned fund balance, ending			<u>\$ 1,048,666</u>	

EXHIBIT E-1
TOWN OF ASHLAND, NEW HAMPSHIRE
Proprietary Funds
Statement of Net Position
December 31, 2019

	Business-type Activities		
	Enterprise Funds		
	Water	Sewer	Electric
			Total Enterprise Funds
ASSETS			
Cash and cash equivalents	\$ 54,503	\$ 1,300,678	\$ 177,966
Accounts receivable	39,368	98,634	500,925
Internal balances	39,059	-	-
Inventory	-	-	32,615
Capital assets:			
Land and construction in progress	4,011	546,164	79,795
Other capital assets, net of depreciation	2,889,779	1,577,992	2,018,004
Total assets	3,026,720	3,523,468	2,809,305
DEFERRED OUTFLOWS OF RESOURCES			
Amounts related to pensions	2,968	6,436	33,333
Amounts related to other postemployment benefits	105	227	397
Total deferred outflows of resources	3,073	6,663	33,730
LIABILITIES			
Current liabilities:			
Accounts payable	2,182	442,381	612,516
Accrued salaries and benefits	-	-	3,859
Retainage payable	-	99,628	-
Internal balances	14,184	71,304	3,179
Notes payable	-	1,248,876	-
Long term liabilities:			
Due within one year	-	-	58,578
Due in more than one year	25,399	55,081	345,550
Total liabilities	41,765	1,917,270	1,023,682
DEFERRED INFLOWS OF RESOURCES			
Amounts related to pensions	1,108	2,403	56,494
Amounts related to other postemployment benefits	6	14	115
Other	100	-	12,801
Total deferred inflows of resources	1,214	2,417	69,410
NET POSITION			
Net investment in capital assets	2,893,790	2,124,156	2,039,221
Unrestricted	93,024	(513,712)	(289,278)
Total net position	\$ 2,986,814	\$ 1,610,444	\$ 1,749,943

EXHIBIT E-2
TOWN OF ASHLAND, NEW HAMPSHIRE
Proprietary Funds
Statement of Revenues, Expenses, and Changes in Net Position
For the Fiscal Year Ended December 31, 2019

	Business-type Activities			Total
	Enterprise Funds		Electric	
	Water	Sewer		Enterprise Funds
Operating revenues:				
User charges	\$ 256,860	\$ 679,663	\$ 2,935,525	\$ 3,872,048
Miscellaneous	50	20,812	511,046	531,908
Total operating revenues	256,910	700,475	3,446,571	4,403,956
Operating expenses:				
Salaries and wages	39,906	80,766	282,581	403,253
Operation and maintenance	230,778	2,598,464	2,901,607	5,730,849
Depreciation	-	-	122,089	122,089
Total operating expenses	270,684	2,679,230	3,306,277	6,256,191
Operating gain (loss)	(13,774)	(1,978,755)	140,294	(1,852,235)
Nonoperating revenue (expense):				
Intergovernmental revenues	20,000	261,401	-	281,401
Interest income	810	5,249	448	6,507
Interest expense	-	-	(3,393)	(3,393)
Total nonoperating revenues (expenses)	20,810	266,650	(2,945)	284,515
Change in net position	7,036	(1,712,105)	137,349	(1,567,720)
Net position, beginning, as restated (see Note 20)	2,979,778	3,322,549	1,612,594	7,914,921
Net position, ending	\$ 2,986,814	\$ 1,610,444	\$ 1,749,943	\$ 6,347,201

EXHIBIT F-1
TOWN OF ASHLAND, NEW HAMPSHIRE
Fiduciary Funds
Statement of Fiduciary Net Position
December 31, 2019

	Private Purpose Trust Funds	All Custodial Funds	Total
ASSETS			
Cash and cash equivalents	\$ -	\$ 2,242,986	\$ 2,242,986
Investments	16,922	71,761	88,683
Total assets	16,922	2,314,747	2,331,669
LIABILITIES			
Intergovernmental payables:			
Amounts due to local school districts	-	1,835,049	1,835,049
NET POSITION			
Restricted	\$ 16,922	\$ 479,698	\$ 496,620

The Notes to the Basic Financial Statements are an integral part of this statement.

EXHIBIT F-2
TOWN OF ASHLAND, NEW HAMPSHIRE
Fiduciary Funds
Statement of Changes in Fiduciary Net Position
For the Fiscal Year Ended December 31, 2019

	Private Purpose Trust Funds	All Custodial Funds	Total
ADDITIONS			
Contributions	\$ -	\$ 170,000	\$ 170,000
Investment earnings	3,046	16,342	19,388
Tax collections for other governments	-	4,347,208	4,347,208
Total additions	3,046	4,533,550	4,536,596
DEDUCTIONS			
Payments of taxes to other governments	-	4,347,208	4,347,208
Scholarships	1,500	-	1,500
Total deductions	1,500	4,347,208	4,348,708
Change in net position	1,546	186,342	187,888
Net position, beginning, as restated (see Note 20)	15,376	293,356	308,732
Net position, ending	\$ 16,922	\$ 479,698	\$ 496,620

The Notes to the Basic Financial Statements are an integral part of this statement.

COMBINING AND INDIVIDUAL FUND SCHEDULES

SCHEDULE 1
TOWN OF ASHLAND, NEW HAMPSHIRE
Major General Fund
Schedule of Estimated and Actual Revenues (Non-GAAP Budgetary Basis)
For the Fiscal Year Ended December 31, 2019

	Estimated	Actual	Variance Positive (Negative)
Taxes:			
Property	\$ 2,440,131	\$ 2,498,841	\$ 58,710
Land use change	260	520	260
Yield	2,000	935	(1,065)
Payment in lieu of taxes	57,500	58,114	614
Interest and penalties on taxes	40,000	39,282	(718)
Total from taxes	<u>2,539,891</u>	<u>2,597,692</u>	<u>57,801</u>
Licenses, permits, and fees:			
Business licenses, permits, and fees	300	785	485
Motor vehicle permit fees	370,000	383,174	13,174
Building permits	8,000	13,968	5,968
Other	2,000	4,728	2,728
Total from licenses, permits, and fees	<u>380,300</u>	<u>402,655</u>	<u>22,355</u>
Intergovernmental:			
State:			
Meals and rooms distribution	106,419	106,419	-
Highway block grant	57,585	57,499	(86)
Water pollution grants	29,740	29,740	-
State and federal forest land reimbursement	40	40	-
Other	738	51,950	51,212
Federal:			
Community development block grant	415,408	415,408	-
Total from intergovernmental	<u>609,930</u>	<u>661,056</u>	<u>51,126</u>
Charges for services:			
Income from departments	<u>137,000</u>	<u>144,439</u>	<u>7,439</u>
Miscellaneous:			
Interest on investments	4,000	8,252	4,252
Other	30,000	33,996	3,996
Total from miscellaneous	<u>34,000</u>	<u>42,248</u>	<u>8,248</u>
Other financing sources:			
Transfers in	<u>261,179</u>	<u>261,179</u>	<u>-</u>
Total revenues and other financing sources	<u>3,962,300</u>	<u>\$ 4,109,269</u>	<u>\$ 146,969</u>
Amounts voted from fund balance	<u>180,200</u>		
Total revenues, other financing sources, and use of fund balance	<u>\$ 4,142,500</u>		

SCHEDULE 2
TOWN OF ASHLAND, NEW HAMPSHIRE
Major General Fund
Schedule of Appropriations, Expenditures, and Encumbrances (Non-GAAP Budgetary Basis)
For the Fiscal Year Ended December 31, 2019

	Encumbered from Prior Year	Appropriations	Expenditures	Encumbered to Subsequent Year	Variance Positive (Negative)
Current:					
General government:					
Executive	\$ -	\$ 166,727	\$ 127,942	\$ -	\$ 38,785
Election and registration	-	38,627	37,370	-	1,257
Financial administration	-	101,346	126,293	-	(24,947)
Revaluation of property	-	22,611	11,519	-	11,092
Legal	-	20,000	126,094	-	(106,094)
Personnel administration	-	451,742	406,651	-	45,091
Planning and zoning	-	13,185	6,526	-	6,659
General government buildings	12,334	39,000	36,066	12,305	2,963
Cemeteries	-	50	-	-	50
Insurance, not otherwise allocated	-	82,031	68,794	-	13,237
Other	-	25,004	30,849	-	(5,845)
Total general government	12,334	960,323	978,104	12,305	(17,752)
Public safety:					
Police	-	475,269	429,019	-	46,250
Ambulance	-	50,424	50,224	-	200
Fire	-	303,579	270,304	-	33,275
Building inspection	-	22,531	17,097	-	5,434
Emergency management	-	3,700	3,480	-	220
Total public safety	-	855,503	770,124	-	85,379
Highways and streets:					
Administration	-	208,193	221,599	-	(13,406)
Highways and streets	-	220,761	207,822	-	12,939
Street lighting	-	42,000	42,000	-	-
Other	-	61,718	62,111	-	(393)
Total highways and streets	-	532,672	533,532	-	(860)
Sanitation:					
Solid waste disposal	-	144,385	156,671	-	(12,286)
Health:					
Administration	-	2,354	2,499	-	(145)
Pest control	-	1,200	1,000	-	200
Total health	-	3,554	3,499	-	55
Welfare:					
Administration and direct assistance	-	26,710	9,158	-	17,552
Vendor payments and other	-	27,807	27,807	-	-
Total welfare	-	54,517	36,965	-	17,552
Culture and recreation:					
Parks and recreation	-	126,610	101,874	-	24,736
Library	-	68,528	69,932	-	(1,404)
Patriotic purposes	-	11,189	9,257	-	1,932
Total culture and recreation	-	206,327	181,063	-	25,264
Conservation	-	500	275	-	225

(Continued)

SCHEDULE 2 (Continued)
TOWN OF ASHLAND, NEW HAMPSHIRE
Major General Fund
Schedule of Appropriations, Expenditures, and Encumbrances (Non-GAAP Budgetary Basis)
For the Fiscal Year Ended December 31, 2019

	Encumbered from Prior Year	Appropriations	Expenditures	Encumbered to Subsequent Year	Variance Positive (Negative)
Debt service:					
Principal of long-term debt	-	129,331	129,331	-	-
Interest on long-term debt	-	54,486	54,430	-	56
Interest on tax anticipation notes	-	1	2,709	-	(2,708)
Total debt service	-	183,818	186,470	-	(2,652)
Capital outlay	-	931,861	962,975	-	(31,114)
Other financing uses:					
Transfers out	-	269,040	239,300	-	29,740
Total appropriations, expenditures, other financing uses, and encumbrances	\$ 12,334	\$ 4,142,500	\$ 4,048,978	\$ 12,305	\$ 93,551

SCHEDULE 3
TOWN OF ASHLAND, NEW HAMPSHIRE
Major General Fund
Schedule of Changes in Unassigned Fund Balance
For the Fiscal Year Ended December 31, 2019

Unassigned fund balance, beginning (Non-GAAP Budgetary Basis), as restated (see Note 20)		\$ 1,002,387
Changes:		
Amounts voted from fund balance		(180,200)
2019 Budget summary:		
Revenue surplus (Schedule 1)	\$ 146,969	
Unexpended balance of appropriations (Schedule 2)	93,551	
2019 Budget surplus		240,520
Change in nonspendable fund balance		(14,041)
Unassigned fund balance, ending (Non-GAAP Budgetary Basis)		1,048,666
<i>Reconciliation on Non-GAAP Budgetary Basis to GAAP Basis</i>		
To record deferred property taxes not collected within 60 days of the fiscal year-end, not recognized on a budgetary basis		(177,066)
Elimination of the allowance for uncollectible taxes		90,253
Unassigned fund balance, ending, GAAP basis (Exhibit C-1)		\$ 961,853

SCHEDULE 4
TOWN OF ASHLAND, NEW HAMPSHIRE
Nonmajor Governmental Funds
Combining Balance Sheet
December 31, 2019

	Special Revenue Funds	Permanent Fund	Total
ASSETS			
Cash and cash equivalents	\$ 70,028	\$ 182	\$ 70,210
Investments	-	207,373	207,373
Total assets	\$ 70,028	\$ 207,555	\$ 277,583
FUND BALANCES			
Nonspendable	\$ -	\$ 54,985	\$ 54,985
Restricted	70,028	152,570	222,598
Total fund balances	\$ 70,028	\$ 207,555	\$ 277,583

SCHEDULE 5
TOWN OF ASHLAND, NEW HAMPSHIRE
Nonmajor Governmental Funds
Combining Schedule of Revenues, Expenditures, and Changes in Fund Balances
For the Fiscal Year Ended December 31, 2019

	Special Revenue Funds	Permanent Fund	Total
Revenues:			
Miscellaneous	\$ 30,786	\$ 35,178	\$ 65,964
Expenditures:			
Current:			
General government	-	9,758	9,758
Culture and recreation	23,239	-	23,239
Total expenditures	23,239	9,758	32,997
Net change in fund balances	7,547	25,420	32,967
Fund balances, beginning, as restated (see Note 20)	62,481	182,135	244,616
Fund balances, ending	\$ 70,028	\$ 207,555	\$ 277,583

SCHEDULE 6
TOWN OF ASHLAND, NEW HAMPSHIRE
Custodial Funds
Combining Schedule of Fiduciary Net Position
December 31, 2019

	Custodial Funds		
	Taxes	Trust Funds	Total
ASSETS			
Cash and cash equivalents	\$ 1,835,049	\$407,937	\$ 2,242,986
Investments	-	71,761	71,761
Total assets	<u>\$ 1,835,049</u>	<u>\$479,698</u>	<u>\$ 2,314,747</u>
LIABILITIES			
Intergovernmental payables:			
School	<u>\$ 1,835,049</u>	<u>\$ -</u>	<u>\$ 1,835,049</u>
NET POSITION			
Restricted	<u>-</u>	<u>479,698</u>	<u>479,698</u>
Total liabilities and net position	<u>\$ 1,835,049</u>	<u>\$479,698</u>	<u>\$ 2,314,747</u>

SCHEDULE 7
TOWN OF ASHLAND, NEW HAMPSHIRE
Custodial Funds
Combining Schedule of Changes in Fiduciary Net Position
For the Fiscal Year Ended December 31, 2019

	Custodial Funds		
	Taxes	Trust Funds	Total
ADDITIONS			
Contributions	\$ -	\$ 170,000	\$ 170,000
Investment earnings	-	16,342	16,342
Tax collections for other governments	4,347,208	-	4,347,208
Total additions	4,347,208	186,342	4,533,550
DEDUCTIONS			
Payments of taxes to other governments	4,347,208	-	4,347,208
Change in net position	-	186,342	186,342
Net position, beginning, as restated (see Note 20)	-	293,356	293,356
Net position, ending	\$ -	\$ 479,698	\$ 479,698

Outside Agencies

Ashland Historical Society

The year of 2020 was a difficult year for the Ashland Historical Society. Due to COVID-19, the board of directors voted to cancel the programs for the Ashland Historical Society. The board of directors also voted to close the Whipple House to any visitors for safety reasons because of COVID-19. Hopefully 2021 will be a more productive year for everyone.

Electrical outlets for new dehumidifiers were installed in the basement and on the main level. The society replaced the apartment kitchen heater and replaced deteriorated windowsills in the museum shed. Repairs to shingles on the roof need to be done and more extensive work on the roof needs to be accomplished as soon as it can be done by a local contractor. The electric office closed in March so we could no longer have the photo exhibits there. Christmas Night exhibits were also canceled as Christmas in Ashland was not held this year. It was necessary to remove two trees from the property.

The railroad hosted 9 fall foliage trains. The railroad station could not host more than 20 people inside at one time due to COVID-19. Masks had to be worn. Volunteers for the fall foliage train ride tours were Becky and Leah Hartley, Sue and John Harville, Phil Preston, Shirley White, David Ruell, Jeanette Stewart, Julie Morrell, Brad Wolfe Winifred and Gene Boynton and Dan Stack. At the station, the volunteers also sold souvenirs, such as coffee cups, tee shirts, Christmas decorations, wooden nickels, and railroad ties, this was a good fund raiser.

During the year, the society held a few conference call meetings as we could not meet in person due to COVID-19. This seem to work out well and many things had to be accomplished over the phone.

The annual meeting was held on November 12, 2020. The officers of the board of directors were voted in. David Ruell, President, Jeanette Stewart, Vice President, Sue Harville, Secretary, and Jane Sawyer, Treasurer. Sandra Coleman was voted in to fill a vacancy on the board of directors. The meeting was held at the Ashland American Legion Hall. Thanks to everyone who attended and helped make the meeting a successful one even though it was a tough year with COVID-19.

A special thank you to all who have donated or volunteered in so many ways to help the Ashland Historical Society continue to preserve and share the history of Ashland.

Ashland Historical Society
Jeanette Stewart, President

Pemi-Baker Solid Waste District

In 2020, Pemi-Baker Solid Waste District continued its cooperative efforts to promote waste reduction, increase recycling, and to provide residents with a means of properly disposing of their household hazardous waste (HHW).

The District held two (2) one-day HHW collections, one in Littleton on Sunday, August 2nd and the other in Plymouth on Saturday, September 26th. A total of 253 households participated in the program and over 5,665 gallons of material was collected. The total expenses for 2020 HHW programming, which includes disposal costs, advertising, & insurance, totaled at \$20,121. The District has submitted a grant to the State of New Hampshire for \$5,072, received a \$5,000 donation from Casella Waste Management, and received over \$1,850 in cash from businesses for disposal. The expected net expenditures for the program are \$8,199.00 (a cost of \$0.29 per resident.)

The district also coordinated two (2) fluorescent light bulb collections in the spring and fall, where all member towns were able to dispose of their bulbs and ballast. This year, fluorescent light bulb collections resulted in over 27,891 linear feet of fluorescent tubes being properly disposed of; as well as 842 bulbs; 2,327 units of ballasts and batteries. The total cost for this effort was \$3,020.69 covered by district dues.

When selling your recyclables, be sure to call multiple brokers to ensure you receive the best price. Brokers also can offer a wide array of collection options (single-stream, co-mingled, split loads, etc.) to best suit your recycling facility. What works for one town may not work for another, but no matter the circumstances, there are many possibilities for members to decrease waste and increase recycling efforts. We are very fortunate to have some of the best municipal recycling programs in the State as well as a knowledgeable and innovative group of facility operators. If your town has questions, issues, or concerns you would like to address, please use the resources you have available. New Hampshire the Beautiful offers grants to NH communities to help with the purchase of recycling equipment. Grants may total up to one-half of the purchase price of such things as balers, roll-off containers, collections bins, or other equipment that will assist a town in achieving a higher diversion rate. More information on the grant program is available at www.nhthebeautiful.org.

As always, citizens interested in participating in the development of the District's programs are welcome to attend the District's meetings. Information regarding the place and time of the meetings is available at municipal offices and recycling centers. If at any time an individual community needs assistance regarding their solid waste/recycling program, please contact the District by email at dcarruthers@nccouncil.org.

Respectively Submitted,

Derrick Carruthers, Secretary

Pemi-Baker Community Health

Pemi-Baker Community Health (PBCH) is a non-profit offering a wide range of vital health services to residents of 22 Central NH towns. This past year PBCH provided almost 15,000 home visits delivering skilled nursing, physical, occupational, and speech therapy, hospice end of life care, palliative care, and social work to residents regardless of their ability to pay.





In the 54 years of Pemi-Baker Community Health's existence, we have never experienced such growth in our organization as we are seeing today. The demand for compassionate services in your community has risen steadily and thanks to community support, we have been able to meet the ongoing needs of every resident, in spite of the uncertain financial and regulatory climate in which we operate.

Rising health care costs and reductions in government funding have put needed health care out of reach for too many of our neighbors and friends. As healthcare delivery continues to evolve with the COVID-19 pandemic, advanced training and safety equipment is needed to continue delivery of services to our patients safely. We are following both the CDC and the NH Department of Health's safety recommendations to meet the needs of our homecare and hospice patients as well as those coming into our facility for physical, occupational and aquatic therapy.

Pemi-Baker will continue to provide care, regardless of ability to pay. Town funds are used to provide services to those with limited or no ability to pay, and to augment (as in Hospice care) the cost of services that are not covered through third party payers. Our agency is dependent upon charitable donations, town funds, and grants to provide services.

Health is not a moment in time, but an ongoing adventure. Decisions about being healthy happen from the day we are born until the day we die. PBCH's programs assist members of our community in this journey to become and stay healthy, and with Hospice, we make the end of life journey one of hope and dignity, while putting the patient/family in the driver's seat. Most of our community members would choose to remain healthy at home and many have been able to realize this possibility.

Pemi-Baker Community Health is interested in the complete health of the community. Our primary services are:

-  **Home Health** – nursing, physical therapy, occupational therapy, speech therapy, social work, LNAs and nutritional counseling in the home setting
-  **Hospice** – nursing, therapies, social work, spiritual care counseling, bereavement services, hospice doctor, LNAs, hospice trained volunteers, 24/7 on call support, and medical supplies in the home setting
-  **Palliative Care** - nursing, therapies, social work, and LNAs in the home setting
-  **Facility-based Therapy** – physical, occupational, and aquatic therapy in our facility

For safety, some services have been postponed but PBCH also provides:

- 🦿 One-on-one bereavement support
- 🦿 ZOOM Coffee With Caregivers support groups
- 🦿 Joint Mobility Classes
- 🦿 Gym and Aquatic Membership/Classes
- 🦿 American Red Cross CPR/First Aid/Lifeguarding
- 🦿 Foot Clinics
- 🦿 Blood Pressure Clinics
- 🦿 Children's Swim Lessons
- 🦿 Nutrition & Health Presentations
- 🦿 ZOOM Fill Out Your Forms-Advance Directive help

We are pleased to be part of your community and touching lives: yours, your family's, your neighbor's, in a partnership to improve health and lives.

Thank you for all your support!

Chandra Engelbert

Chandra Engelbert, RN, BSN, MBA

Chief Executive Officer



Grafton County UNH Cooperative Extension



The mission of UNH Cooperative Extension is to strengthen people and communities in New Hampshire by providing trusted knowledge, practical education and cooperative solutions. We work in four broad topic areas: Youth and Family Development, Community and Economic Development, Natural Resources, and Food and Agriculture.

A few highlights of our impacts are:

- Judith Hull continued her work supporting the Grafton County Master Gardeners in their efforts to bring science-based gardening education to community members.
- Mary Choate presented four S.A.F.E. classes (Food Safety in the Food Environment), arranged and monitored Chinese and Spanish language ServSafe classes and participated in seven farm food safety reviews.
- Heather Bryant completed an eggplant variety trial at the Grafton County Complex, in collaboration with a larger project carried out at UNH's Woodman Farm. After data was collected, 342 lbs. of eggplants were donated to area senior centers and food banks.
- Sue Cagle joined our office just as NH was moving to remote work due to COVID-19. She, along with the rest of the Community and Economic Development team, immediately began to work on providing resources and training to NH communities. They also created web resource pages for Remote Meetings and Main Street Responses to COVID-19.
- Jim Frohn conducted 55 woodlot visits covering 8588 acres, and referred 27 landowners, owning 2755 acres, to consulting foresters. Although in-person workshops were limited, he continued to work with Extension colleagues and partners to develop online content.
- Under the guidance of Donna Lee 72 screened leaders worked with 165 youth (ages 5 to 18) across the county on projects which enhanced their personal development and increased their life-skills. A notable highlight was the Food & Essentials Collection Project. 4-H youth, leaders, and families generously donated 2182 items to this endeavor.
- Lisa Ford completed five, multi-lesson nutrition series with 67 participants. Twenty-one series with 235 youth and adults were in progress when in-person learning was cancelled, due to the pandemic. In order to adapt to changing needs of agencies and participants, Lisa developed a one-page teaching resource for a curriculum.

Respectfully submitted: Donna Lee, County Office Administrator

Community for Alcohol and Drug free Youth (CADY)

Communities for Alcohol- and Drug-Free Youth would like to thank the town of Ashland for your support over the past year. Together we are preventing substance misuse and building possibilities, potential, and promise for our children. Addiction is one of the most complex issue facing NH today—the consequences of this epidemic are severe with overdose deaths continuing to steal the lives of too many of our young people. The most responsible and humane strategy is to stop these tragic situations from occurring in the first place by preventing the use of all addictive substances in adolescence, including alcohol and marijuana. The ongoing mental health, substance misuse, and child protection crises our state is experiencing have taken a significant toll on New Hampshire's children and families, impacting all child-serving systems. These crises, and the pandemic we continue to face, are disrupting children's stability and upending their lives; however, resources remain limited for preventative services and other systems that support children remain underfunded and uncoordinated.

Consequently, CADY believes local problems need local solutions; as such, it is our collective responsibility to address these problems head on to ensure that we are supporting the healthy social and emotional development of children in our region. The scary truth is we are seeing surges in childhood anxiety and clinical depression statewide and locally. In 2019, 341 children, ages 12-17, called the state's 24-hour crisis line with the number rising to 418 this year. This summer, a disturbing new trend emerged — 26 children were waiting for a bed in a treatment facility, in contrast to one child in 2017. Additionally, youth substance misuse in our local region has increased significantly, putting our children at an even greater risk of harm. The 2019 Pemi-Baker Youth Risk Behavior Survey (YRBS) indicated our children are at higher rates than statewide averages in suicidal ideation, sadness, and feelings of hopelessness. Post COVID-19, these number are expected to grow, as so many of our children are struggling with the impact of social isolation and uncertainty. Emerging research shows that for youth to thrive, even amidst challenging life circumstances, what they need most is to be encircled by caring adults. This is the essence of CADY's vital work. We work hard. We are persistent. And we will never give up. There is so much to be done. Collaboration is essential as our community is faced with complex problems that are just too big for a single organization, or level of government to solve alone. The scarcity of treatment services for children makes prevention a crucial first step to addressing their growing needs. Knowing this, as an essential public health service, we kept our doors open and programming moving forward during the pandemic.

Thankfully, our collective action has the power to transform lives by preventing youth substance misuse through education, skill building, increasing early intervention services and social-emotional supports, and offering opportunities for mentoring and resiliency building. We thank our community partners for working tirelessly with CADY to build healthy environments that foster hope, growth, and resiliency. We cannot do this critical work without you. Thank you, Ashland, we are truly honored and grateful for your support.

Sincerely,

Deb Naro – Executive Director

Lakes Region Planning Commission

The Lakes Region Planning Commission (LRPC) is a voluntary association of 30 communities in Belknap, Carroll, Grafton, and Merrimack counties within a state-designated regional planning area established under RSA 36:45. Membership provides access to a wide range of services and resources including:

- Transportation, land use, and watershed planning
- Economic development assistance
- Technical assistance with Master Plans, Capital Improvement Plans, Hazard Mitigation Plans, Zoning & Site Plan Regulations, Developments of Regional Impact, and Circuit Rider assistance
- Grant writing and administration
- GIS mapping
- Data collection and analysis.

The following are highlights of our FY20 activities. For our full FY20 Annual Report, please visit the Commissioners page on our website at www.LakesRPC.org.

Local Activities, Town of Ashland

Regional Purchasing	Coordinated the purchase and delivery of 11 copies of the NH Planning & Land Use Regulation books for a savings of \$79 per book. Total Savings = \$871.75
General and Technical	<p>Provided Packard Mill Brownfields outreach and over \$20,000 in environmental consultant services to Ashland.</p> <p>Awarded a USDA Streetscaping Grant for Ashland to assist with bike and pedestrian accessibility and to highlight downtown character.</p> <p>Provided grant administration assistance for Northern Border Regional Commission (NBRC) grant to expand wastewater treatment capacity.</p> <p>Completed and delivered GIS road maps to Ashland Water & Sewer.</p> <p>Continued to provide assistance to the Town with the award and administration of a Transportation Alternatives (TAP) Project, Ashland TAP Project 41370.</p> <p>Provided comments to NHDOT on Ashland-Bridgewater bridge project.</p> <p>Corresponded with the Town Manager on a Town appointment and alternate to LRPC's Transportation Technical Advisory Committee (TAC).</p> <p>Conducted traffic counts on town roads.</p> <p>Assisted the Town in selling extra glass aggregate from recycled glass bottles to Hebron.</p>
PRLAC	Provided administrative and technical support to the Pemigewasset River Local Advisory Committee (PRLAC), a state-chartered advisory committee under the NHDES Rivers Management and Protection Program.
Squam Lakes Watershed	Met with board/committee members and town officials for each of the 5 Squam Lakes Watershed towns to include them in the watershed management planning process. This was a follow-up to a multi-town meeting with LRPC and Squam Lakes Association regarding a Build-Out Analysis presentation and discussion on the connection between water quality and local land use practices and policies.

Regional

- Reviewed 6 Developments of Regional Impact, pursuant to NH RSA 36:54, for 5 member towns.
- Reviewed 8 project notices under the NH Intergovernmental Review Agreement requiring public notification to regional planning commissions of all projects in the region intended to receive federal financial support.
- Awarded a grant from the Samuel Pardoe Foundation to begin Phase II of the development of a watershed management plan for Lake Winnisquam.
- Facilitated regional purchase and delivery of NH Planning and Land Use Regulation books. 28 communities ordered a total of 357 books at a savings of \$79 per book. **Total Regional Savings for 2020 = \$27,123**
- Directly related to water and soil quality, our regional Household Hazardous Waste (HHW) collections have become a Lakes Region summer tradition since 1986.

Economic Development

- As the federally-designated Local Development District (LDD) for the Northern Border Regional Commission (NBRC), a federal-state funding partnership, LRPC administered a total of 9 grants in Ashland, Bristol, Laconia, Plymouth, and Wolfeboro.
- Administered over \$1.5 million in Community Development Block Grant (CDBG), NBRC, and USDA funds for Town of Wolfeboro to support the G.A.L.A. Wolfeboro Makerspace project.
- Awarded grant writing/administration contracts for the Microcredit program from Grafton County to administer over \$1 million in CDBG Microenterprise Technical Assistance funding for the economic development corporations (EDCs) with loan funds for the northern half of the state. Applied for a CDBG Microenterprise COVID-19 Grant on behalf of Grafton County.
- Awarded a \$37,500 USDA Community Facility Technical Assistance Training Disaster Grant on behalf of Grafton and Carroll Counties' recipients for Complete Streets/Streetscaping. Completed USDA Community Facility Grant applications for over \$750K on behalf of Effingham, Ossipee, and Tuftonboro.
- Contracted by the state Lakeshore Redevelopment Planning Commission to write and administer grants for the Lakes Region Facility (former Laconia State School) economic development project. Obtained a waiver of eligibility allowing the City of Laconia to also apply for NBRC grant funding for this project.

Household Hazardous Waste (HHW)

For the 34th year in a row, LRPC coordinated the regional Household Hazardous Waste Collections during the summer of 2020. As we have come to expect in the year of the pandemic, things did not go exactly as planned. It was, however, a very successful set of hazardous waste collections and by several measures the program will emerge stronger. Despite concerns about the pandemic, 19 of the original 25 communities recommitted. Because this also reduced our budget by 25%, we reached out to the vendor and successfully renegotiated our flat-fee contract for this year, then made required adjustments to several collection sites to ensure safe and convenient drop-off. Part of the agreement that we negotiated keeps the costs to our communities consistent for the next several years; there will be **no increase in the 2021 HHW appropriation request**. A big

thank you to Site Coordinators and town staff in both Effingham and Bristol as well as their respective School Administrative Units (SAUs) for working with us to make these adjustments in a short amount of time! Additionally, we had three new Site Coordinators this year.

Due to COVID-19 we put greater emphasis on new press releases, e-blasts, banners and signs, and a strong emphasis on web and social media postings. As a result, **1,609 Lakes Region households** turned out to our seven collection sites and we safely disposed of nearly **53,000 pounds** of waste and **nearly three miles** of fluorescent bulbs, helping to protect both our household and water environments. This included record-setting turn-out at the Bristol site and an all-time high in Laconia of 426 households served.

Most of the policies put in place this year either by our vendor or the local and site HHW Coordinators made for a safer, smoother collection. All will be considered as we look forward to the 2021 collections. We will continue to send out occasional notices about disposal opportunities and alternatives to HHW by email and on our Facebook and Instagram accounts; hundreds of people have signed up for this service.

On behalf of the 25 participating municipalities that have participated in the past, we thank the NH Department of Environmental Services and U.S. Department of Agriculture for their continued support of our regional HHW collections, helping to provide safe and effective disposal of toxic materials that could have a serious negative impact on our region's water resources and economy if not handled properly. **We also greatly appreciate the more than 70 staff and volunteers and 7 host communities** who helped make it possible. The next collections are scheduled for **July 31 and August 7, 2021**. For more information, maps to the sites, and recipes and videos showing alternatives to HHW, visit us online at www.LakesRPC.org or find us on Facebook and Instagram.

Solid Waste Management

- Facilitated 3 Solid Waste Roundtables, held in Tamworth, Meredith, and Plymouth in January, February, and March on Regional Solutions for Waste Management and Recycling, Parts 1 & II, and Medical Waste.
- Hosted workshop at NH Food Systems Statewide Gathering conference featuring NH composting activity, case study examples, state regulations, and opportunities for citizens to divert food waste from landfills.
- Met with stakeholders involved with NH Farm to School, an initiative of the University of New Hampshire's Sustainability Institute, about current projects and opportunities to collaborate.
- Participated in Statewide HHW Coordinators' meeting focusing on impacts of COVID-19.
- Presented webinar on Best Management Practices for Community Composting with Director Natasha Duarte of the Composting Association of Vermont. **230 people attended.**
- Met with members of the Tamworth Recycling Project about the Town's new recycling guidelines plus grant opportunities to improve their transfer station.
- Submitted a \$35,000 U.S. EPA Healthy Communities Grant application for a non-profit collaborative serving Tuftonboro and Wolfeboro to increase food waste reduction practices and composting.

Transportation

- Supported LRPC's Transportation Technical Advisory Committee (TAC) which met six times during FY20 to enhance local involvement in regional transportation planning and project development.
- Drafted outline for Regional Transportation Plan update and facilitated discussion of corridor approach to updating the Plan and the next Ten Year Plan process at the February TAC meeting.
- Attended House Public Works & Highways hearing on HB2020 regarding the State Ten Year Transportation Improvement Plan for 2021-2030.
- Attended two Governor's Advisory Commission on Intermodal Transportation (GACIT) meetings in our region (Laconia and Franklin) and one outside our region (Conway).
- Attended Census2020 seminar and NHDOT meeting to discuss data to be used in Regional Transportation Plan.
- Co-facilitated Statewide Bicycle-Pedestrian public meeting held in September at the Gilford Public Library.
- Participated in NHDOT Local Public Agency Training and Moultonborough's First Impression Forum.
- Published 3 regional transportation newsletters on regional/state news and funding opportunities.
- Developed policies and protocols regarding COVID-19 for personnel working in the field. Inspected and renewed registration for aging LRPC van.

Community Outreach & Education

- Convened four Commission meetings with guest speakers Steve Taylor on transportation history with New Hampshire Roads Taken—Or Not; Russ Lanoie on septic issues with Best Practice Stories from the Field—Avoiding Mistakes Up Front Can Help You Later; and a joint Legislative Forum on Economic Development co-hosted with three local organizations at Lakes Region Community College.
- Hosted May webinar on new Community Power law with expert panel presentations and Q&A.
- Principal Planner Susan Slack wrote a feature article for NHMA's Town and City Magazine on [*Protecting Water Quality with Septic System Rules*](#).
- While the traditional annual meeting dinner was cancelled due to the pandemic, the full Commission met virtually on June 22 to adopt the FY21 budget and elect officers and Executive Board members for FY21-22. Outgoing Executive Board members Wayne Crowley, Chair; Barbara Perry, Treasurer; and John Cotton, Area Commissioner, were recognized for their many years of service and leadership. Current members Vice Chair John Ayer and Area 4 Commissioner David Kerr were respectively elected Chair and Treasurer. Three Commissioners were elected as new members of the Executive Board: David Katz (New Hampton) as Vice Chair and Mardean Badger (Ashland) and William Bolton (Plymouth) as At Large Commissioners.

Respectfully submitted,

Jeffrey R. Hayes, Executive Director

2021 Town Warrant and Budget

TOWN OF ASHLAND, NEW HAMPSHIRE

2021 DELIBERATIVE SESSION MINUTES

FEBRUARY 6, 2021

In accordance with the legally posted warrant, Moderator Bobbi Hoerter, called the session to order at 10:00 AM on February 6, 2021. Officials at the head table were: Board of Selectmen Frances Newton, Ellison Badger, Alan Cilley, Kathleen DeWolfe; Legal Counsel Naomi Butterfield ; Assistant Moderator Sandra Coleman; Moderator Bobbi Hoerter; Town Clerk Patricia Tucker; Budget Committee Jeanette Stewart, David Ruell,

Election officials also present were Supervisors of the Checklist Bev Ober, Terri Linden, Patti Bickford and Supervisor Pro Tem Sherrie Downing.

The Pledge of Allegiance was led by Moderator Hoerter.

Moderator Hoerter read the following articles -

ARTICLE 1. ELECTION OF OFFICERS

Board of Selectmen – 3 year term – 2 openings – Andrew D. Fitch, Robert J. Letourneau
Board of Selectmen – 2 year term - 1 opening – Ann Marie Barney, Kathleen DeWolfe
Town Clerk/Tax Collector – 3 year term -1 opening – Rebecca Hartley, Patricia Tucker
Trustee of the Trust Funds – 3 year term – 1 opening – Lisa Rollins
Library Trustee – 3 year term – 1 opening – Mardean Badger
Budget Committee – 3 year term – 2 openings – Lee V. Nichols
Budget Committee – 1 year term – 1 opening – David Unangst
Cemetery Trustee – 3 year term – 1 opening

The moderator announced the list of candidates who declared candidacy for the election positions.

Discussion ensued as to the compatibility of full or part time employees becoming a Selectman. No further action was taken. Moderator Hoerter declared that Article 1 would appear on the ballot as presented.

ARTICLE 2. Estimated tax impact is \$11.65

Shall the Town of Ashland raise and appropriate as the Town General Government operating budget not including appropriations by special warrant articles and other appropriations voted separately, the amount set forth on the budget posted with the warrant or as amended by vote of

the First Session, for the purposes set forth therein totaling \$2,924,276. Should this article be defeated, the default budget shall be \$3,000,462 which is the same as last year, with certain adjustments required by previous action of the Town of Ashland or by law; or the governing body may hold one special meeting, in accordance with RSA 40:13 X and XVI to take up the issue of a revised operating budget only.

Recommended by the Budget Committee vote 4-2

This article was read, there being no discussion, Moderator Hoerter declared that the article would appear on the ballot as read.

ARTICLE 3. No tax impact

Shall the Town of Ashland raise and appropriate as the Ashland Electric Department operating budget not including appropriations by special warrant articles and other appropriations voted separately, the amount set forth on the budget posted with the warrant or as amended by vote of the First Session, for the purposes set forth therein totaling \$2,798,945. Should this article be defeated, the default budget shall be \$3,058,970 which is the same as last year, with certain adjustments required by previous action of the Town of Ashland or by law; or the governing body may hold one special meeting, in accordance with RSA 40:13 X and XVI to take up the issue of a revised operating budget only.

Recommended by the Budget Committee vote 4-2

This article was read, there being no discussion, Moderator Hoerter declared that the article would appear on the ballot as read.

ARTICLE 4. No tax impact

Shall the Town of Ashland raise and appropriate as the Ashland Water Department operating budget not including appropriations by special warrant articles and other appropriations voted separately, the amount set forth on the budget posted with the warrant or as amended by vote of the First Session, for the purposes set forth therein totaling \$224,900. Should this article be defeated, the default budget shall be \$224,971 which is the same as last year, with certain adjustments required by previous action of the Town of Ashland or by law; or the governing body may hold one special meeting, in accordance with RSA 40:13 X and XVI to take up the issue of a revised operating budget only.

Recommended by the Budget Committee vote 4-2

This article was read, there being no discussion, Moderator Hoerter declared that the article would appear on the ballot as read.

ARTICLE 5. No tax impact

Shall the Town of Ashland raise and appropriate as the Ashland Sewer Department operating budget not including appropriations by special warrant articles and other appropriations voted separately, the amount set forth on the budget posted with the warrant or as amended by vote of the First Session, for the purposes set forth therein totaling \$496,911. Should this article be

defeated, the default budget shall be \$502,290 which is the same as last year, with certain adjustments required by previous action of the Town of Ashland or by law; or the governing body may hold one special meeting, in accordance with RSA 40:13 X and XVI to take up the issue of a revised operating budget only.

Recommended by the Budget Committee vote 4-2

This article was read, there being no discussion, Moderator Hoerter declared that the article would appear on the ballot as read.

ARTICLE 6. Estimated tax impact \$0.11

To see if the town will vote to raise and appropriate the sum of Twenty-Seven Thousand One Hundred Forty-Two dollars (\$27,142) for the fourth payment of the five-year lease purchase for the Public Works loader.

Recommended by the Board of Selectmen vote 5-0

Recommended by the Budget Committee vote 7-0

This article was read, there being no discussion, Moderator Hoerter declared that the article would appear on the ballot as read.

ARTICLE 7. Estimated tax impact is \$0.50

To see if the town will vote to raise and appropriate the sum of One Hundred Twenty-Five Thousand Dollars (\$125,000) to be deposited into the Road Improvements Capital Reserve Fund established in 2012 for the purpose of repairing roads.

Recommended by the Board of Selectmen vote 5-0

Recommended by the Budget Committee vote 4-3

This article was read, the balance in the CRF is \$332,350.80, there being no discussion, Moderator Hoerter declared that the article would appear on the ballot as read.

ARTICLE 8. Estimated tax impact is \$0.08

To see if the town will vote to raise and appropriate the sum of Twenty Thousand Dollars (\$20,000) to be deposited into the Police Department Capital Reserve Fund established in 2013 for the purpose of repairing or purchasing Police Department vehicles.

Recommended by the Board of Selectmen vote 5-0

Recommended by the Budget Committee vote 7-0

This article was read, the balance in the CRF is \$35,944.97, there being no discussion, Moderator Hoerter declared that the article would appear on the ballot as read.

ARTICLE 9. Estimated tax impact is \$0.10

To see if the town will vote to raise and appropriate the sum of Twenty-Five Thousand Dollars (\$25,000) to be added into the Fire Department Capital Reserve Fund established in 2013 for the purpose of repairing or purchasing fire department vehicles.

Recommended by the Board of Selectmen vote 5-0

Recommended by the Budget Committee vote 7-0

This article was read, the balance in the CRF is \$305,716.06 and was noted that the last payment for the engine will come out of this, there being no discussion, Moderator Hoerter declared that the article would appear on the ballot as read.

ARTICLE 10. Estimated tax impact is \$0.10

To see if the town will vote to raise and appropriate the sum of Twenty-Five Thousand Dollars (\$25,000) to be deposited into the Department of Public Works Capital Reserve Fund established in 2016 for the purpose of vehicle or equipment purchase, replacement, or repairs.

Recommended by the Board of Selectmen vote 5-0

Recommended by the Budget Committee vote 4-3

This article was read, the balance in the CRF is \$83,312.63, there being no discussion, Moderator Hoerter declared that the article would appear on the ballot as read.

ARTICLE 11. Estimated tax impact is \$0.10

To see if the town will vote to raise and appropriate the sum of Twenty-Five Thousand Dollars (\$25,000) to be deposited into the Ashland Library Building Capital Reserve Fund, established in 2015 for the purpose of purchasing, building and/or renovating a facility (including furnishing and equipment) for the Ashland Town Library.

Recommended by the Board of Selectmen vote 5-0

Recommended by the Budget Committee vote 4-3

This article was read, the balance in the CRF is \$121,285.53, there being no discussion, Moderator Hoerter declared that the article would appear on the ballot as read.

ARTICLE 12. Estimated tax impact is \$0.04

To see if the town will vote to raise and appropriate the sum of Ten Thousand Dollars (\$10,000) to be added into the Building Maintenance and Repair Capital Reserve Fund for the purpose of maintaining and repairing all Town Buildings.

Recommended by the Board of Selectmen vote 5-0

Budget Committee does not recommend this article. Vote to recommend failed 3-4

This article was read, discussed, Moderator Hoerter declared that the article would appear on the ballot as read.

ARTICLE 13. No tax impact

To see if the town will vote to establish a contingency fund for the current year for unanticipated expenses that may arise and further to raise and appropriate \$25,000 to be deposited into the fund. This sum to come from the undesignated fund balance and no amount to be raised from taxation. Any appropriation left in the contingency fund at the end of the year will lapse to the general fund. Majority vote required.

Recommended by the Board of Selectmen vote 5-0

Budget Committee does not recommend this article. Vote to recommend failed 2-5

This article was read, discussed, Moderator Hoerter declared that the article would appear on the ballot as read.

ARTICLE 14. No tax impact

To see if the town will vote to raise and appropriate the sum of Thirty Thousand Dollars (\$30,000) for the purpose of purchasing a defibrillator for the Ashland Fire Department. This sum to come from unassigned fund balance. No amount to be raised from taxation.

Recommended by the Board of Selectmen vote 5-0

Recommended by the Budget Committee vote 7-0

This article was read, there being no discussion, Moderator Hoerter declared that the article would appear on the ballot as read.

ARTICLE 15. No tax impact

To see if the town will vote to raise and appropriate the sum of Thirty-Two Thousand Dollars (\$32,000) for the purpose of purchasing and installing mobile data terminal technology for the Ashland Police Department cruisers. This sum to come from unassigned fund balance. No amount to be raised from taxation.

Recommended by the Board of Selectmen vote 5-0

Recommended by the Budget Committee vote 7-0

This article was read, there being no discussion, Moderator Hoerter declared that the article would appear on the ballot as read.

ARTICLE 16. No tax impact

To see if the town will vote to raise and appropriate the sum of Nine Thousand One Hundred Dollars (\$9,100) for the purpose of purchasing Police Officer body cameras for the Ashland Police Department. This sum to come from unassigned fund balance. No amount to be raised from taxation.

Recommended by the Board of Selectmen vote 5-0
Recommended by the Budget Committee vote 7-0

This article was read, there being no discussion, Moderator Hoerter declared that the article would appear on the ballot as read.

ARTICLE 17. No tax impact

To see if the town will vote to change the name and purpose of the existing Road Improvement Capital Reserve Fund to the Road and Bridges Capital Reserve Fund; for the purpose of maintaining and repairing town roads and bridges; and further to name the Board of Selectmen as agents to expend from said fund. 2/3 majority required.

Recommended by the Board of Selectmen vote 5-0

This article was read, PW Director Moore explained that money would be need to repair Winter Street Bridge and renaming this CRF would allow funds to be used for that purpose, Moderator Hoerter declared that the article would appear on the ballot as read.

ARTICLE 18. No tax impact

To see if the town will amend the article passed in 2005, which created the Fire Department Apparatus or Equipment Fund, to allow funds in this account to be used additionally for the purpose of paying the billing fees associated with ambulance transports. Further, to name the Board of Selectmen as agents to expend from said fund. 2/3 majority required.

Recommended by the Board of Selectmen vote 5-0

This article was read, Chief Heath explained that the original article for the CFR did not have agents to expend and passing this article would clarify this, Moderator Hoerter declared that the article would appear on the ballot as read.

ARTICLE 19. No tax impact

To see if the Town will vote to establish a Trust Fund, to be known as the Scribner Building and Park Trust Fund, with the Trustees of Trust Funds to be responsible for the financial administration of that trust, and for which the Library Trustees will be responsible for decisions on expenditures to repair and maintain the building and grounds; and further to authorize the acceptance and deposit into this fund of the corpus of the Emma H. Scribner Trust, which is being terminated in accordance with a Nonjudicial Settlement Agreement with the New Hampshire Division of Charitable Trusts.

Recommended by the Board of Selectmen vote 5-0

This article was read, discussed, Moderator Hoerter declared that the article would appear on the ballot as read.

ARTICLE 20. No tax impact

To see if the Town will authorize the Board of Selectmen to accept, expend, and hold in trust gifts, legacies, and devises for any public purpose without further action by the town pursuant to RSA 31:19. This authority shall continue in effect until rescinded.

Recommended by the Board of Selectmen vote 5-0

This article was read, it was explained that this is a housekeeping article to ensure that the authorities are able to accept gifts. Moderator Hoerter declared that the article would appear on the ballot as read.

ARTICLE 21. No tax impact

Shall we permit the public library to retain all money it receives from its income generating equipment to be used for general repairs and upgrading and for the purchasing of books, supplies and income-generating equipment, as per NH RSA 202-A: 11-a.

Recommended by the Board of Selectmen vote 5-0

This article was read, discussed, Moderator Hoerter declared that the article would appear on the ballot as read.

ARTICLE 22.

PETITIONED

To see if the Town of Ashland will vote to unconditionally, completely, and absolutely discontinue an unmaintained Class VI Town road known as Parkway (formerly known as Hill Street) (“the Road”) pursuant to New Hampshire Revised Statutes Annotated 231:43. The Road to be discontinued is described as follows: A two-lane road approximately 228 feet in length beginning at the intersection of the Road with the right-of-way of Mill Street and ending at the intersection of the Road with the right-of-way of Depot Street. Upon the discontinuance of the Road under the terms of this Article, the Voters hereby authorize and direct the Selectmen to relinquish the Town’s interest in the land under the Road, whether by deed or other recorded instrument, to the abutting property owners, L.W. Packard & Company, Inc. and Commerce Property, LLC, or their designees.

Board of Selectmen do not recommend this article vote 5-0

This article was read, Tony Randall explained that the passage way known as “Parkway” has not been serviced by the town of Ashland for more than 40 years. The result of the passage of this article would be putting it back on the tax rolls as property belonging to the abutters LW Packard and Commerce Properties. He asked why the Board of Selectmen did not recommend this article and the response was that not enough information was presented to them. Moderator Hoerter declared that the article would appear on the ballot as read.

ARTICLE 23. Estimated tax impact \$0.04

PETITIONED Pemi-Baker Community Health

To see if the town will vote to raise and appropriate the sum of Nine Thousand Seven Hundred and Sixty Dollars (\$9,760) for Pemi-Baker Community Health.

Recommended by the Board of Selectmen vote 5-0

Recommended by the Budget Committee vote 7-0

This article was read, there being no discussion, Moderator Hoerter declared that the article would appear on the ballot as read.

ARTICLE 24. Estimated tax impact \$0.02

PETITIONED Grafton County Senior Citizens Council, Inc.

Shall the voters raise and appropriate Six Thousand Dollars (\$6,000) to Grafton County Senior Citizens Council, Inc. for services for Ashland residents in 2021.

Recommended by the Board of Selectmen vote 5-0

Recommended by the Budget Committee vote 7-0

This article was read, there being no discussion, Moderator Hoerter declared that the article would appear on the ballot as read.

ARTICLE 25. Estimated tax impact \$0.01

PETITIONED Lakes Region Mental Health Center

Shall the voters raise and appropriate Three Thousand Five Hundred Dollars (\$3,500) to Lakes Region Mental Health Center for the delivery of Emergency Mental Health Services.

Recommended by the Board of Selectmen vote 5-0

Recommended by the Budget Committee vote 7-0

This article was read, there being no discussion, Moderator Hoerter declared that the article would appear on the ballot as read.

ARTICLE 26. Estimated tax impact \$0.01
PETITIONED Voices Against Violence

To see if the Town will vote to raise and appropriate the sum of Three Thousand Dollars (\$3,000) for the fiscal year 2020-2021 to support Voices Against Violence, a non-profit Crisis Center and shelter providing emergency shelter, court and hospital accompaniment and general support to women, men and children who are victims of domestic and sexual violence and stalking.

Recommended by the Board of Selectmen vote 5-0

Recommended by the Budget Committee vote 7-0

This article was read, there being no discussion, Moderator Hoerter declared that the article would appear on the ballot as read.

ARTICLE 27. Estimated tax impact \$0.01
PETITIONED Ashland Historical Society

To see if the Town will vote to raise and appropriate the sum of Two Thousand Dollars (\$2,000) to be deposited into the account of the Ashland Historical Society for the purpose of maintenance and repairs to the Whipple House Museum, owned by the Town of Ashland.

Board of Selectmen do not recommend this article vote 3-0

Recommended by the Budget Committee vote 6-0

This article was read, David Ruell explained that this was the first time the Historical Society had asked for funds. The Board of Selectmen explanation for not recommending the article was that they had not received information in a timely manner. It was stated that information was sent to them in November. Moderator Hoerter declared that the article would appear on the ballot as read.

ARTICLE 28. Estimated tax impact \$0.01
PETITIONED Day Away Program

To see if the Town of Ashland – 2021 to 2022 will vote to raise and appropriate the sum of twelve hundred dollars (\$1,200) for the Day Away Program, a non-profit organization for those people having dementia or a related form of dementia, whose purpose is to provide the caregiver a time of respite and help the participant to maintain their independence and encourage socialization.

Recommended by the Board of Selectmen vote 3-0

Recommended by the Budget Committee vote 4-0

This article was read, there being no discussion, Moderator Hoerter declared that the article would appear on the ballot as read.

ARTICLE 29.

PETITIONED

Ashland Fourth of July Committee

To see if the Town will vote to have the Ashland Fourth of July Committee remain as a Town of Ashland Committee. The Committee will have the continued free use of the L.W. Packard Field and its facilities for the Independence Days celebrations. The Committee will use town properties to raise funds for current and future celebrations and the Committee's expenses. The Committee's funds will remain as Ashland 4th of July funds as a non-lapsing fund until the purpose no longer exists. The funds for the Safety Services during the Independence Days celebrations shall continue to be included in the annual Town budget. The Warrant Article will remain in effect until voted to rescind by Town meeting vote.

Board of Selectmen do not recommend this article vote 3-0

Recommended by the Budget Committee vote 5-0-2

This article was read, discussion ensued as to the legality of non-lapsing funds for this purpose.

An amendment made by Fran Newton, seconded by Eli Badger to have the article read as follows: To see if the Town will vote to have the Ashland Fourth of July Committee remain as a Town of Ashland Committee. The Committee will have the continued free use of the L.W. Packard Field and its facilities for the Independence Days celebrations.

Fran Newton stated that rationale for the amendment would be for the purpose of enforceability.

Discussion followed, the question was called, the result of the hand count was 8 yes, 14 no. Moderator Hoerter declared that the motion for the amendment failed.

Following further discussion, the question was called, ***Moderator Hoerter declared that the article would appear on the ballot as written.***

Moderator Hoerter declared the meeting adjourned at 11:50 AM.

Patricia Tucker, CTCTC

Ashland Town Clerk

February 6, 2021



Proposed Budget
Ashland

For the period beginning January 1, 2021 and ending December 31, 2021

Form Due Date: 20 Days after the Annual Meeting

This form was posted with the warrant on: January 29, 2021

BUDGET COMMITTEE CERTIFICATION

Under penalties of perjury, I declare that I have examined the information contained in this form and to the best of my belief it is true, correct and complete.

Name	Position	Signature
Jeanele Stewart	Chairman	
DAVID RUSSELL	Vice-Chair	
Lore V Nichols	member	
David Unangst	member	

This form must be signed, scanned, and uploaded to the Municipal Tax Rate Setting Portal:
<https://www.proptax.org/>

For assistance please contact:
NH DRA Municipal and Property Division
(603) 230-5090
<http://www.revenue.nh.gov/mun-prop/>



Appropriations

Account	Purpose	Article	Actual Expenditures for period ending 12/31/2020	Appropriations for period ending 12/31/2020	Selectmen's Appropriations for period ending 12/31/2021 (Recommended)	Selectmen's Appropriations for period ending 12/31/2021 (Not Recommended)	Budget Committee's Appropriations for period ending 12/31/2021 (Recommended)	Budget Committee's Appropriations for period ending 12/31/2021 (Not Recommended)
General Government								
0000-0000	Collective Bargaining		\$0	\$0	\$0		\$0	\$0
4130-4139	Executive	02	\$125,839	\$142,102	\$138,864		\$138,864	\$0
4140-4149	Election, Registration, and Vital Statistics	02	\$40,764	\$46,312	\$40,889		\$40,889	\$0
4150-4151	Financial Administration	02	\$128,930	\$125,029	\$124,141		\$124,141	\$0
4152	Revaluation of Property	02	\$34,519	\$42,610	\$37,001		\$37,001	\$0
4153	Legal Expense	02	\$28,575	\$20,000	\$20,000		\$20,000	\$0
4155-4159	Personnel Administration	02	\$393,733	\$462,459	\$499,570		\$499,570	\$0
4191-4193	Planning and Zoning	02	\$6,824	\$13,185	\$7,417		\$7,417	\$0
4194	General Government Buildings	02	\$40,025	\$38,052	\$35,076		\$35,076	\$0
4195	Cemeteries	02	\$0	\$50	\$50		\$50	\$0
4196	Insurance	02	\$81,039	\$87,680	\$87,680		\$87,680	\$0
4197	Advertising and Regional Association		\$0	\$0	\$0		\$0	\$0
4199	Other General Government		\$30,149	\$25,004	\$0		\$0	\$0
	General Government Subtotal		\$910,397	\$1,002,483	\$990,688	\$0	\$990,688	\$0
Public Safety								
4210-4214	Police	02	\$419,915	\$487,656	\$468,529		\$468,529	\$0
4215-4219	Ambulance	02	\$50,977	\$51,282	\$52,308		\$52,308	\$0
4220-4229	Fire	02	\$287,198	\$307,535	\$311,258	\$10,793	\$322,051	\$0
4240-4249	Building Inspection	02	\$10,998	\$22,531	\$18,801		\$18,801	\$0
4290-4298	Emergency Management	02	\$600	\$3,000	\$1,000		\$1,000	\$0
4299	Other (Including Communications)		\$0	\$0	\$0		\$0	\$0
	Public Safety Subtotal		\$769,688	\$872,004	\$851,896	\$10,793	\$862,689	\$0
Airport/Aviation Center								
4301-4309	Airport Operations		\$0	\$0	\$0		\$0	\$0
	Airport/Aviation Center Subtotal		\$0	\$0	\$0	\$0	\$0	\$0



Appropriations

Account	Purpose	Article	Actual Expenditures for period ending 12/31/2020	Appropriations for period ending 12/31/2020	Selectmen's Appropriations for period ending 12/31/2021 (Recommended)	Selectmen's Appropriations for period ending 12/31/2021 (Not Recommended)	Budget Committee's Appropriations for period ending 12/31/2021 (Recommended)	Budget Committee's Appropriations for period ending 12/31/2021 (Not Recommended)
Highways and Streets								
4311	Administration	02	\$210,395	\$212,248	\$226,099	\$0	\$226,099	\$0
4312	Highways and Streets	02	\$183,730	\$221,537	\$216,293	\$0	\$216,293	\$0
4313	Bridges		\$0	\$0	\$0	\$0	\$0	\$0
4316	Street Lighting	02	\$0	\$42,000	\$42,000	\$0	\$0	\$42,000
4319	Other	02	\$63,942	\$62,900	\$65,229	\$0	\$65,229	\$0
	Highways and Streets Subtotal		\$458,067	\$538,685	\$549,621	\$0	\$507,621	\$42,000
Sanitation								
4321	Administration		\$0	\$0	\$0	\$0	\$0	\$0
4323	Solid Waste Collection		\$0	\$0	\$0	\$0	\$0	\$0
4324	Solid Waste Disposal	02	\$164,306	\$147,034	\$150,455	\$0	\$150,455	\$0
4325	Solid Waste Cleanup		\$0	\$0	\$0	\$0	\$0	\$0
4326-4329	Sewage Collection, Disposal and Other		\$0	\$0	\$0	\$0	\$0	\$0
	Sanitation Subtotal		\$164,306	\$147,034	\$150,455	\$0	\$150,455	\$0
Water Distribution and Treatment								
4331	Administration		\$0	\$0	\$0	\$0	\$0	\$0
4332	Water Services		\$0	\$0	\$0	\$0	\$0	\$0
4335-4339	Water Treatment, Conservation and Other		\$0	\$0	\$0	\$0	\$0	\$0
	Water Distribution and Treatment Subtotal		\$0	\$0	\$0	\$0	\$0	\$0
Electric								
4351-4352	Administration and Generation		\$0	\$0	\$0	\$0	\$0	\$0
4353	Purchase Costs		\$0	\$0	\$0	\$0	\$0	\$0
4354	Electric Equipment Maintenance		\$0	\$0	\$0	\$0	\$0	\$0
4359	Other Electric Costs		\$0	\$0	\$0	\$0	\$0	\$0
	Electric Subtotal		\$0	\$0	\$0	\$0	\$0	\$0



Appropriations

Account	Purpose	Article	Actual Expenditures for period ending 12/31/2020	Appropriations for period ending 12/31/2020	Selectmen's Appropriations for period ending 12/31/2021 (Recommended)	Selectmen's Appropriations for period ending 12/31/2021 (Not Recommended)	Budget Committee's Appropriations for period ending 12/31/2021 (Recommended)	Budget Committee's Appropriations for period ending 12/31/2021 (Not Recommended)
Health								
4411	Administration	02	\$2,191	\$2,354	\$2,354	\$0	\$2,354	\$0
4414	Pest Control	02	\$1,000	\$1,200	\$1,200	\$0	\$1,200	\$0
4415-4419	Health Agencies, Hospitals, and Other		\$0	\$0	\$0	\$0	\$0	\$0
	Health Subtotal		\$3,191	\$3,554	\$3,554	\$0	\$3,554	\$0
Welfare								
4441-4442	Administration and Direct Assistance	02	\$7,081	\$26,710	\$12,567	\$5,000	\$17,567	\$0
4444	Intergovernmental Welfare Payments		\$0	\$0	\$0	\$0	\$0	\$0
4445-4449	Vendor Payments and Other		\$26,797	\$28,904	\$0	\$0	\$0	\$0
	Welfare Subtotal		\$33,878	\$55,614	\$12,567	\$5,000	\$17,567	\$0
Culture and Recreation								
4520-4529	Parks and Recreation	02	\$71,565	\$123,510	\$126,701	\$0	\$126,201	\$500
4550-4559	Library	02	\$66,727	\$68,528	\$77,468	\$800	\$78,268	\$0
4583	Patriotic Purposes	02	\$1,061	\$10,690	\$5	\$10,685	\$10,690	\$0
4589	Other Culture and Recreation		\$0	\$0	\$0	\$0	\$0	\$0
	Culture and Recreation Subtotal		\$139,353	\$202,728	\$204,174	\$11,485	\$215,159	\$500
Conservation and Development								
4611-4612	Administration and Purchasing of Natural Resources		\$0	\$0	\$0	\$0	\$0	\$0
4619	Other Conservation	02	\$0	\$1	\$1	\$0	\$1	\$0
4631-4632	Redevelopment and Housing		\$0	\$0	\$0	\$0	\$0	\$0
4651-4659	Economic Development		\$0	\$0	\$0	\$0	\$0	\$0
	Conservation and Development Subtotal		\$0	\$1	\$1	\$0	\$1	\$0



Appropriations

Account	Purpose	Article	Actual Expenditures for period ending 12/31/2020	Appropriations for period ending 12/31/2020	Selectmen's Appropriations for period ending 12/31/2021 (Recommended)	Selectmen's Appropriations for period ending 12/31/2021 (Not Recommended)	Budget Committee's Appropriations for period ending 12/31/2021 (Recommended)	Budget Committee's Appropriations for period ending 12/31/2021 (Not Recommended)
Debt Service								
4711	Long Term Bonds and Notes - Principal	02	\$161,453	\$129,331	\$131,331	\$0	\$131,331	\$0
4721	Long Term Bonds and Notes - Interest	02	\$58,067	\$50,380	\$45,214	\$0	\$45,214	\$0
4723	Tax Anticipation Notes - Interest	02	\$0	\$1	\$1	\$0	\$1	\$0
4790-4799	Other Debt Service		\$0	\$0	\$0	\$0	\$0	\$0
	Debt Service Subtotal		\$219,520	\$179,712	\$176,546	\$0	\$176,546	\$0
Capital Outlay								
4901	Land		\$0	\$0	\$0	\$0	\$0	\$0
4902	Machinery, Vehicles, and Equipment		\$187,709	\$259,931	\$0	\$0	\$0	\$0
4903	Buildings		\$0	\$0	\$0	\$0	\$0	\$0
4909	Improvements Other than Buildings		\$26,728	\$202,000	\$0	\$0	\$0	\$0
	Capital Outlay Subtotal		\$214,437	\$461,931	\$0	\$0	\$0	\$0
Operating Transfers Out								
4912	To Special Revenue Fund		\$0	\$0	\$0	\$0	\$0	\$0
4913	To Capital Projects Fund		\$0	\$0	\$0	\$0	\$0	\$0
4914A	To Proprietary Fund - Airport		\$0	\$0	\$0	\$0	\$0	\$0
4914E	To Proprietary Fund - Electric	03	\$2,954,700	\$2,954,700	\$2,798,945	\$0	\$2,798,945	\$0
4914S	To Proprietary Fund - Sewer	05	\$430,733	\$430,733	\$496,911	\$0	\$496,911	\$0
4914W	To Proprietary Fund - Water	04	\$224,470	\$224,470	\$224,900	\$0	\$224,900	\$0
4918	To Non-Expendable Trust Funds		\$0	\$0	\$0	\$0	\$0	\$0
4919	To Agency Funds		\$0	\$0	\$0	\$0	\$0	\$0
	Operating Transfers Out Subtotal		\$3,609,903	\$3,609,903	\$3,520,756	\$0	\$3,520,756	\$0
	Total Operating Budget Appropriations				\$6,460,258	\$27,278	\$6,445,036	\$42,500



Special Warrant Articles

Account	Purpose	Article	Selectmen's Appropriations for period ending 12/31/2021 (Recommended)	Selectmen's Appropriations for period ending 12/31/2021 (Not Recommended)	Budget Committee's Appropriations for period ending 12/31/2021 (Recommended)	Budget Committee's Appropriations for period ending 12/31/2021 (Not Recommended)
4915	To Capital Reserve Fund	23	\$0	\$0	\$0	\$0
4916	To Expendable Trust Fund		\$0	\$0	\$0	\$0
4917	To Health Maintenance Trust Funds		\$0	\$0	\$0	\$0
4445-4449	Vendor Payments and Other		\$9,760	\$0	\$9,760	\$0
		<i>Purpose: Pemi-Baker Community Health</i>				
4445-4449	Vendor Payments and Other	24	\$6,000	\$0	\$6,000	\$0
		<i>Purpose: Grafton County Senior Citizens</i>				
4445-4449	Vendor Payments and Other	25	\$3,500	\$0	\$3,500	\$0
		<i>Purpose: Lakes Region Mental Health Center</i>				
4445-4449	Vendor Payments and Other	26	\$3,000	\$0	\$3,000	\$0
		<i>Purpose: Voices Against Violence</i>				
4445-4449	Vendor Payments and Other	28	\$1,200	\$0	\$1,200	\$0
		<i>Purpose: Day Away Program</i>				
4589	Other Culture and Recreation	27	\$0	\$2,000	\$2,000	\$0
		<i>Purpose: Ashland Historical Society</i>				
4915	To Capital Reserve Fund	07	\$125,000	\$0	\$125,000	\$0
		<i>Purpose: Road Improvements Capital Reserve Fund</i>				
4915	To Capital Reserve Fund	08	\$20,000	\$0	\$20,000	\$0
		<i>Purpose: Police Department Capital Reserve Fund</i>				
4915	To Capital Reserve Fund	09	\$25,000	\$0	\$25,000	\$0
		<i>Purpose: Fire Department Capital Reserve Fund</i>				
4915	To Capital Reserve Fund	10	\$25,000	\$0	\$25,000	\$0
		<i>Purpose: Ashland Public Works Capital Reserve Fund</i>				
4915	To Capital Reserve Fund	11	\$25,000	\$0	\$25,000	\$0
		<i>Purpose: Ashland Library Capital Reserve Fund</i>				
4915	To Capital Reserve Fund	12	\$10,000	\$0	\$0	\$10,000
		<i>Purpose: Ashland Building Maintenance & Repair CRF</i>				
Total Proposed Special Articles			\$253,460	\$2,000	\$245,460	\$10,000



*New Hampshire
Department of
Revenue Administration*

**2021
MS-737**

Special Warrant Articles



Individual Warrant Articles

Account	Purpose	Article	Purpose	Selectmen's Appropriations for Appropriations for period ending 12/31/2021 (Recommended) (Not Recommended)	Selectmen's Appropriations for Appropriations for period ending 12/31/2021 (Recommended) (Not Recommended)	Budget Committee's Appropriations for Appropriations for period ending 12/31/2021 (Recommended) (Not Recommended)	Budget Committee's Appropriations for Appropriations for period ending 12/31/2021 (Recommended) (Not Recommended)
4199	Other General Government	13	Purpose: Contingency Fund	\$25,000	\$0	\$0	\$25,000
4902	Machinery, Vehicles, and Equipment	15	Purpose: Police Department mobile data terminal technology	\$32,000	\$0	\$32,000	\$0
4902	Machinery, Vehicles, and Equipment	16	Purpose: Police Department body cameras	\$9,100	\$0	\$9,100	\$0
4902	Machinery, Vehicles, and Equipment	06	Purpose: Public Works loader lease	\$27,142	\$0	\$27,142	\$0
4902	Machinery, Vehicles, and Equipment	14	Purpose: Fire Department defibrillator	\$30,000	\$0	\$30,000	\$0
			Total Proposed Individual Articles	\$123,242	\$0	\$98,242	\$25,000



New Hampshire
Department of
Revenue Administration

2021
MS-737

Revenues

Account	Source	Article	Actual Revenues for period ending 12/31/2020	Selectmen's Estimated Revenues for period ending 12/31/2021	Budget Committee's Estimated Revenues for period ending 12/31/2021
Taxes					
3120	Land Use Change Tax - General Fund		\$0	\$0	\$0
3180	Resident Tax		\$0	\$0	\$0
3185	Yield Tax	02	\$10,952	\$4,680	\$4,680
3186	Payment in Lieu of Taxes	02	\$16,074	\$16,114	\$16,114
3187	Excavation Tax		\$0	\$0	\$0
3189	Other Taxes		\$0	\$0	\$0
3190	Interest and Penalties on Delinquent Taxes	02	\$35,687	\$39,000	\$39,000
9991	Inventory Penalties		\$0	\$0	\$0
	Taxes Subtotal		\$62,713	\$59,794	\$59,794
Licenses, Permits, and Fees					
3210	Business Licenses and Permits	02	\$1,177	\$1,000	\$1,000
3220	Motor Vehicle Permit Fees	02	\$442,499	\$382,000	\$382,000
3230	Building Permits	02	\$26,913	\$22,000	\$22,000
3290	Other Licenses, Permits, and Fees	02	\$5,765	\$5,000	\$5,000
3311-3319	From Federal Government		\$1,843	\$0	\$0
	Licenses, Permits, and Fees Subtotal		\$478,197	\$410,000	\$410,000
State Sources					
3351	Municipal Aid/Shared Revenues		\$34,858	\$0	\$0
3352	Meals and Rooms Tax Distribution	02	\$106,215	\$106,215	\$106,215
3353	Highway Block Grant	02	\$39,585	\$56,029	\$56,029
3354	Water Pollution Grant	02	\$14,104	\$14,104	\$14,104
3355	Housing and Community Development		\$0	\$0	\$0
3356	State and Federal Forest Land Reimbursement	02	\$43	\$43	\$43
3357	Flood Control Reimbursement		\$0	\$0	\$0
3359	Other (Including Railroad Tax)	02	\$31,705	\$29,663	\$29,663
3379	From Other Governments		\$0	\$0	\$0
	State Sources Subtotal		\$226,510	\$206,054	\$206,054



New Hampshire
Department of
Revenue Administration

2021
MS-737

Revenues

Account	Source	Article	Actual Revenues for period ending 12/31/2020	Selectmen's Estimated Revenues for period ending 12/31/2021	Budget Committee's Estimated Revenues for period ending 12/31/2021
Charges for Services					
3401-3406	Income from Departments	02	\$147,226	\$133,000	\$133,000
3409	Other Charges		\$0	\$0	\$0
	Charges for Services Subtotal		\$147,226	\$133,000	\$133,000
Miscellaneous Revenues					
3501	Sale of Municipal Property		\$0	\$0	\$0
3502	Interest on Investments	02	\$3,814	\$3,500	\$3,500
3503-3509	Other		\$49,411	\$0	\$0
	Miscellaneous Revenues Subtotal		\$53,225	\$3,500	\$3,500
Interfund Operating Transfers In					
3912	From Special Revenue Funds		\$0	\$0	\$0
3913	From Capital Projects Funds		\$0	\$0	\$0
3914A	From Enterprise Funds: Airport (Offset)		\$0	\$0	\$0
3914E	From Enterprise Funds: Electric (Offset)	03	\$2,798,945	\$2,798,945	\$2,798,945
3914O	From Enterprise Funds: Other (Offset)		\$0	\$0	\$0
3914S	From Enterprise Funds: Sewer (Offset)	05	\$496,911	\$496,911	\$496,911
3914W	From Enterprise Funds: Water (Offset)	04	\$224,900	\$224,900	\$224,900
3915	From Capital Reserve Funds		\$0	\$0	\$0
3916	From Trust and Fiduciary Funds		\$0	\$0	\$0
3917	From Conservation Funds		\$0	\$0	\$0
	Interfund Operating Transfers In Subtotal		\$3,520,756	\$3,520,756	\$3,520,756
Other Financing Sources					
3934	Proceeds from Long Term Bonds and Notes		\$0	\$0	\$0
9998	Amount Voted from Fund Balance	15, 13, 16, 14	\$96,100	\$96,100	\$71,100
9999	Fund Balance to Reduce Taxes		\$0	\$0	\$0
	Other Financing Sources Subtotal		\$96,100	\$96,100	\$71,100
	Total Estimated Revenues and Credits		\$4,584,727	\$4,429,204	\$4,404,204



Budget Summary

Item	Selectmen's Period ending 12/31/2021 (Recommended)	Budget Committee's Period ending 12/31/2021 (Recommended)
Operating Budget Appropriations	\$6,460,258	\$6,445,036
Special Warrant Articles	\$253,460	\$245,460
Individual Warrant Articles	\$123,242	\$98,242
Total Appropriations	\$6,836,960	\$6,788,738
Less Amount of Estimated Revenues & Credits	\$4,429,204	\$4,404,204
Estimated Amount of Taxes to be Raised	\$2,407,756	\$2,384,534



Supplemental Schedule

1. Total Recommended by Budget Committee	\$6,788,738
Less Exclusions:	
2. Principal: Long-Term Bonds & Notes	\$0
3. Interest: Long-Term Bonds & Notes	\$0
4. Capital outlays funded from Long-Term Bonds & Notes	\$0
5. Mandatory Assessments	\$0
6. Total Exclusions (<i>Sum of Lines 2 through 5 above</i>)	\$0
7. Amount Recommended, Less Exclusions (<i>Line 1 less Line 6</i>)	\$6,788,738
8. 10% of Amount Recommended, Less Exclusions (<i>Line 7 x 10%</i>)	\$678,874
Collective Bargaining Cost Items:	
9. Recommended Cost Items (Prior to Meeting)	\$0
10. Voted Cost Items (Voted at Meeting)	\$0
11. Amount voted over recommended amount (Difference of Lines 9 and 10)	\$0
12. Bond Override (RSA 32:18-a), Amount Voted	\$0
Maximum Allowable Appropriations Voted at Meeting: (<i>Line 1 + Line 8 + Line 11 + Line 12</i>)	\$7,467,612



Default Budget of the Municipality
Ashland

For the period beginning January 1, 2021 and ending December 31, 2021

RSA 40:13, IX (b) "Default budget" as used in this subdivision means the amount of the same appropriations as contained in the operating budget authorized for the previous year, reduced and increased, as the case may be, by debt service, contracts, and other obligations previously incurred or mandated by law, and reduced by one-time expenditures contained in the operating budget. For the purposes of this paragraph, one-time expenditures shall be appropriations not likely to recur in the succeeding budget, as determined by the governing body, unless the provisions of RSA 40:14-b are adopted, of the local political subdivision.

This form was posted with the warrant on: January 29, 2021

GOVERNING BODY CERTIFICATION

Under penalties of perjury, I declare that I have examined the information contained in this form and to the best of my belief it is true, correct and complete.

Name	Position	Signature
ALAN T CILLEY	SELECTMEN	Alan T Cilley
ELI BADGER	SELECTMEN	Eli Badger
Harold Nelson Dewaffe	Selectman	Harold Nelson Dewaffe
Andy Fitch	Selectman	Andy Fitch
Frances Newton	Selectman	Frances Newton

This form must be signed, scanned, and uploaded to the Municipal Tax Rate Setting Portal:
<https://www.proptax.org/>

For assistance please contact:
NH DRA Municipal and Property Division
(603) 230-5090
<http://www.revenue.nh.gov/mun-prop/>



Appropriations

Account	Purpose	Prior Year Adopted Budget	Reductions or Increases	One-Time Appropriations	Default Budget
General Government					
0000-0000	Collective Bargaining	\$0	\$0	\$0	\$0
4130-4139	Executive	\$142,102	\$931	\$0	\$143,033
4140-4149	Election, Registration, and Vital Statistics	\$46,312	\$0	\$0	\$46,312
4150-4151	Financial Administration	\$125,029	\$0	\$0	\$125,029
4152	Revaluation of Property	\$42,610	\$0	\$0	\$42,610
4153	Legal Expense	\$20,000	\$0	\$0	\$20,000
4155-4159	Personnel Administration	\$462,459	\$37,860	\$0	\$500,319
4191-4193	Planning and Zoning	\$13,185	\$0	\$0	\$13,185
4194	General Government Buildings	\$38,052	\$0	\$0	\$38,052
4195	Cemeteries	\$50	\$0	\$0	\$50
4196	Insurance	\$87,680	\$0	\$0	\$87,680
4197	Advertising and Regional Association	\$0	\$0	\$0	\$0
4199	Other General Government	\$4	\$0	\$0	\$4
General Government Subtotal		\$977,483	\$38,791	\$0	\$1,016,274
Public Safety					
4210-4214	Police	\$487,656	\$2,608	\$0	\$490,264
4215-4219	Ambulance	\$51,282	\$1,026	\$0	\$52,308
4220-4229	Fire	\$307,535	\$0	\$0	\$307,535
4240-4249	Building Inspection	\$22,531	\$0	\$0	\$22,531
4290-4298	Emergency Management	\$3,000	\$0	\$0	\$3,000
4299	Other (Including Communications)	\$0	\$0	\$0	\$0
Public Safety Subtotal		\$872,004	\$3,634	\$0	\$875,638
Airport/Aviation Center					
4301-4309	Airport Operations	\$0	\$0	\$0	\$0
Airport/Aviation Center Subtotal		\$0	\$0	\$0	\$0
Highways and Streets					
4311	Administration	\$212,248	\$7,992	\$0	\$220,240
4312	Highways and Streets	\$221,537	\$0	\$0	\$221,537
4313	Bridges	\$0	\$0	\$0	\$0
4316	Street Lighting	\$42,000	\$0	\$0	\$42,000
4319	Other	\$62,900	\$2,544	\$0	\$65,444
Highways and Streets Subtotal		\$538,685	\$10,536	\$0	\$549,221



New Hampshire
Department of
Revenue Administration

2021
MS-DTB

Appropriations

Account	Purpose	Prior Year Adopted Budget	Reductions or Increases	One-Time Appropriations	Default Budget
Sanitation					
4321	Administration	\$0	\$0	\$0	\$0
4323	Solid Waste Collection	\$0	\$0	\$0	\$0
4324	Solid Waste Disposal	\$147,034	\$2,756	\$0	\$149,790
4325	Solid Waste Cleanup	\$0	\$0	\$0	\$0
4326-4328	Sewage Collection and Disposal	\$0	\$0	\$0	\$0
4329	Other Sanitation	\$0	\$0	\$0	\$0
Sanitation Subtotal		\$147,034	\$2,756	\$0	\$149,790
Water Distribution and Treatment					
4331	Administration	\$0	\$0	\$0	\$0
4332	Water Services	\$0	\$0	\$0	\$0
4335-4339	Water Treatment, Conservation and Other	\$0	\$0	\$0	\$0
Water Distribution and Treatment Subtotal		\$0	\$0	\$0	\$0
Electric					
4351-4352	Administration and Generation	\$0	\$0	\$0	\$0
4353	Purchase Costs	\$0	\$0	\$0	\$0
4354	Electric Equipment Maintenance	\$0	\$0	\$0	\$0
4359	Other Electric Costs	\$0	\$0	\$0	\$0
Electric Subtotal		\$0	\$0	\$0	\$0
Health					
4411	Administration	\$2,354	\$0	\$0	\$2,354
4414	Pest Control	\$1,200	\$0	\$0	\$1,200
4415-4419	Health Agencies, Hospitals, and Other	\$0	\$0	\$0	\$0
Health Subtotal		\$3,554	\$0	\$0	\$3,554
Welfare					
4441-4442	Administration and Direct Assistance	\$26,710	\$0	\$0	\$26,710
4444	Intergovernmental Welfare Payments	\$0	\$0	\$0	\$0
4445-4449	Vendor Payments and Other	\$0	\$0	\$0	\$0
Welfare Subtotal		\$26,710	\$0	\$0	\$26,710
Culture and Recreation					
4520-4529	Parks and Recreation	\$123,510	\$0	\$0	\$123,510
4550-4559	Library	\$68,528	\$0	\$0	\$68,528
4583	Patriotic Purposes	\$10,690	\$0	\$0	\$10,690
4589	Other Culture and Recreation	\$0	\$0	\$0	\$0
Culture and Recreation Subtotal		\$202,728	\$0	\$0	\$202,728



New Hampshire
Department of
Revenue Administration

2021
MS-DTB

Appropriations

Account	Purpose	Prior Year Adopted Budget	Reductions or Increases	One-Time Appropriations	Default Budget
Conservation and Development					
4611-4612	Administration and Purchasing of Natural Resources	\$0	\$0	\$0	\$0
4619	Other Conservation	\$1	\$0	\$0	\$1
4631-4632	Redevelopment and Housing	\$0	\$0	\$0	\$0
4651-4659	Economic Development	\$0	\$0	\$0	\$0
	Conservation and Development Subtotal	\$1	\$0	\$0	\$1
Debt Service					
4711	Long Term Bonds and Notes - Principal	\$129,331	\$2,000	\$0	\$131,331
4721	Long Term Bonds and Notes - Interest	\$50,380	(\$5,166)	\$0	\$45,214
4723	Tax Anticipation Notes - Interest	\$1	\$0	\$0	\$1
4790-4799	Other Debt Service	\$0	\$0	\$0	\$0
	Debt Service Subtotal	\$179,712	(\$3,166)	\$0	\$176,546
Capital Outlay					
4901	Land	\$0	\$0	\$0	\$0
4902	Machinery, Vehicles, and Equipment	\$0	\$0	\$0	\$0
4903	Buildings	\$0	\$0	\$0	\$0
4909	Improvements Other than Buildings	\$0	\$0	\$0	\$0
	Capital Outlay Subtotal	\$0	\$0	\$0	\$0
Operating Transfers Out					
4912	To Special Revenue Fund	\$0	\$0	\$0	\$0
4913	To Capital Projects Fund	\$0	\$0	\$0	\$0
4914A	To Proprietary Fund - Airport	\$0	\$0	\$0	\$0
4914E	To Proprietary Fund - Electric	\$0	\$0	\$0	\$0
4914O	To Proprietary Fund - Other	\$0	\$0	\$0	\$0
4914S	To Proprietary Fund - Sewer	\$0	\$0	\$0	\$0
4914W	To Proprietary Fund - Water	\$0	\$0	\$0	\$0
4915	To Capital Reserve Fund	\$0	\$0	\$0	\$0
4916	To Expendable Trusts/Fiduciary Funds	\$0	\$0	\$0	\$0
4917	To Health Maintenance Trust Funds	\$0	\$0	\$0	\$0
4918	To Non-Expendable Trust Funds	\$0	\$0	\$0	\$0
4919	To Fiduciary Funds	\$0	\$0	\$0	\$0
	Operating Transfers Out Subtotal	\$0	\$0	\$0	\$0
	Total Operating Budget Appropriations	\$2,947,911	\$52,551	\$0	\$3,000,462



Reasons for Reductions/Increases & One-Time Appropriations

Account	Explanation
4311	Union CBA
4215-4219	Contract
4130-4139	Prior year error in Medicare calculation
4721	Reduction in principal
4711	Increase principal payment
4319	Union CBA
4155-4159	Medical and NHRS increases
4210-4214	Contract
4324	Hauling Fees