Fran Newton called the meeting to order at 6:30 p.m. Anthony Adamsky, Mardean Badger, Levi Bradley, Fran Newton, and Dave Toth present.

Fran Newton presided over the reorganization of the committee. Levi Bradley was elected chair of the committee and Anthony Adamsky was elected Vice-Chair with a 5-0 vote.

Fran Newton explained the Board of Selectmen is applying for a Community Development Finance Authority (CDFA) grant to study the feasibility of the developing the Heath property at the mill. The property includes the white building and boiler room. While the purpose of the grant is to determine whether the building can be developed into affordable housing, the study will determine whether the building can be developed or should be torn down. The grant provides for public hearings to discuss what would be involved in developing the property.

Mardean Badger discussed new businesses coming to town which include a commercial bakery, an art store, a Mexican restaurant, and a company that produces lifts for auto dealers.

Levi Bradley presented his ideas for the committee. He sees the committee playing an instrumental role in attracting new business as well as supporting existing Ashland businesses. He proposed discussing the following items at the next meeting:

- Current projects
- Committee budget
- Marketing/Media strategies
- Sidewalk program
- Speakers/Guests for future meetings

Future meetings will be held on the 4th Monday of each month at the Ashland Fire Station. Work sessions will be held as needed. The next meeting will be held on November 26th, and a work session will be held on November 13.

The meeting was adjourned at 7:38 p.m.

Minutes submitted by David Toth